



# Environmental potential of the collaborative economy

Final Report and Annexes

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This study was ordered and paid for by the European Commission, Directorate-General Environment, Contract no.07.0201/2016/741908/ETU/ENV.A2. The information and views set out in this study are those of the authors and do not necessarily reflect the official opinion of the Commission. The Commission does not guarantee the accuracy of the data included in this study. Neither the Commission nor any person acting on the Commission's behalf may be held responsible for the use which may be made of the information contained therein.

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## **Acknowledgments**

This study has been conducted by a consortium consisting of Trinomics, VVA, VITO and Cambridge Econometrics on behalf of DG Environment, European Commission. The consortium would like to thank DG Environment, DG Grow, the Joint Research Centre and DG Justice for providing comments that led to the improvement of this study.

The consortium would also like to extend its gratitude to all stakeholders, who took part in the stakeholder interviews and workshop organized as part of this study. This includes relevant EU industry and trade associations, collaborative economy platforms, collaborative economy associations, representatives of research and academia, of consumer organisations and other experts from across EU.

## Abstract

Collaborative platforms, such as Airbnb, Blablacar and Peerby, have changed the ways in which goods and services are offered and consumed in the economy. There has been a recent growth in studies analysing the drivers, impacts and scope of the collaborative economy. Some of them point to positive environmental impacts of such platforms. However, none of the studies so far have provided a systematic, qualitative and quantitative analysis of the impacts. This study fills this gap by answering two questions:

(1) What is the environmental impact of the collaborative economy today and in the future?

(2) Under which conditions will the collaborative economy contribute to a shift to a more sustainable development of the EU economy?

This study developed five in-depth case studies, applied a Life-Cycle Assessment to analyse in detail the environmental impacts per platform and used a macro-econometric model to analyse the potential economic, employment and environmental impacts towards 2030. The results show that the way in which the collaborative economy creates environmental (and socio-economic) impacts is complex and can differ strongly per business model. In general, though, by increasing the utilisation of existing assets in the economy, the environmental impact of collaborative consumption is typically lower than traditional alternatives. Yet, as collaborative consumption allows consumers to save money, the extra consumption could offset these direct environmental gains.

## Abstrait

Les plateformes collaboratives, telles qu'Airbnb, Blablacar et Peerby, ont modifié la façon dont les biens et les services sont offerts et consommés dans l'économie. Il y a eu une croissance récente des études analysant les moteurs, les impacts et la portée de l'économie collaborative. Certains d'entre eux soulignent les impacts environnementaux positifs de ces plateformes. Cependant, aucune des études à ce jour n'a fourni une analyse systématique, qualitative et quantitative des impacts. Cette étude comble cette lacune en répondant à deux questions:

(1) Quel est l'impact environnemental de l'économie collaborative aujourd'hui et dans le futur?

(2) Dans quelles conditions l'économie collaborative contribuera-t-elle à un passage à un développement plus durable de l'économie de l'UE?

Cette étude développe cinq études de cas approfondies, applique une analyse de cycle de vie pour analyser en détail les impacts environnementaux par plateforme et utilise un modèle macro-économétrique pour analyser les impacts économiques, sociaux et environnementaux potentiels à l'horizon 2030. Les résultats montrent que la manière dont l'économie collaborative crée des impacts environnementaux (et socio-économiques) est complexe et diffère fortement selon le modèle économique. En général, cependant, en augmentant l'utilisation des actifs existants dans l'économie, l'impact environnemental de la consommation collaborative est généralement plus faible que les alternatives traditionnelles. Cependant, comme la consommation collaborative permet aux consommateurs d'économiser de l'argent, la consommation supplémentaire pourrait compenser ces gains environnementaux directs.

## Executive Summary

This study provides an analysis of the environmental potential of the collaborative economy in the EU. This study focused on answering two main questions:

1. What is the environmental impact of the collaborative economy and how is the environmental impact expected to develop in the future (the environmental potential)?
2. Under which conditions will the collaborative economy contribute to a sustainable development of the EU economy?

This study goes beyond desk research and case study data provided by platforms, which have been the main source of information on this topic to date. This study used objectively derived assumptions and data available on collaborative economy transactions to quantify environmental and socio-economic impacts through Life-Cycle Assessments (LCAs) and a large-scale macro-economic model (E3ME).

Current literature has generally shown positive environmental and social impacts of the collaborative economy, as the analyses often focused on case studies provided by the platforms themselves. This study explains that the way in which the collaborative economy creates environmental (and socio-economic) impacts is complex and that there are different both positive and negative drivers which effect the sustainable development of the EU economy.

This study focused on three markets in which collaborative platforms are particularly active: transport, tourist accommodation and consumer durables. From the (limited) data obtained, the environmental impact of the collaborative economy was evaluated at business model and sector level using the LCAs, which has been a unique contribution of this study. Moreover, to assess the impacts in the medium-long term, scenarios on how those sectors *might develop* towards 2030 were developed. This means that the scenarios reflect *possible futures* for the collaborative economy: they should not be interpreted as a prediction for how the collaborative economy will develop.

### What is the collaborative economy?

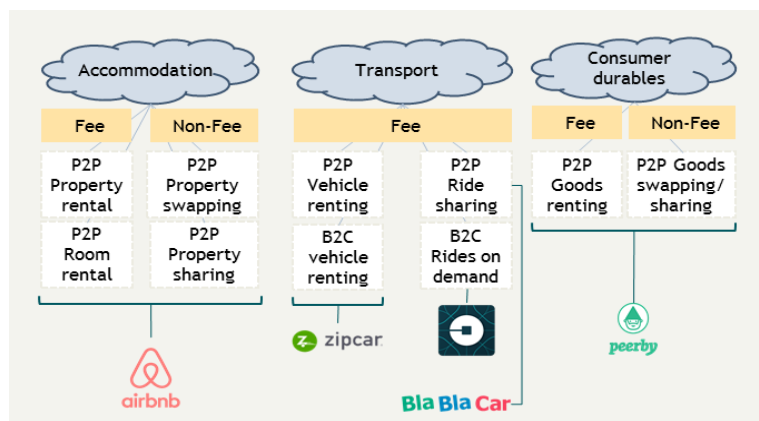
There exist many definitions and interpretations of the collaborative economy. It is an evolving concept, referring also to the 'sharing economy' or 'gig economy'. The scope of this definition also varies greatly across different studies. Building on the recent contributions in literature, for the purpose of this study, collaborative business models were defined as:

*Business models where activities are facilitated by collaborative platforms that create an open marketplace for the temporary usage of goods or services often provided by private individuals. Transactions do not involve a change of ownership and can be carried out on a profit or non-for profit basis. The collaborative economy involves three categories of actors: 1. Providers – who share assets, resources, time or skills (peers or professional services providers); 2. Users; and 3. Intermediaries that connect via an online platform providers and users.*



**Figure 1 Typology of business models and representative platforms that were selected as case studies**

This definition was operationalised further by defining inclusion criteria to judge whether activities of digital platforms are considered inside or outside the scope of the collaborative economy in this study.



These inclusion criteria led to the identification of ten different business models in the three sectors. In order to get a more in-depth understanding of these business models, five selected representative platforms were studied in more detail. These case studies served as inputs for the LCA and the scenarios.

*Legend: P2P – peer-to-peer, B2C – business-to-consumer*

## What is the current size of the collaborative economy?

Generally, the size of the collaborative economy in Europe is still quite limited, despite the rapid growth of some of the most known platforms. The case studies estimated the current market shares of the five selected platforms and their number of users in EU.

The tourist accommodation sector is the only sector where collaborative economy transactions are estimated to have a considerable market share. Airbnb alone is estimated to be responsible for around 4.7% of all the stays in the sector, with 27.8 million guests in 2016. In contrast, in the transport sector, sharing cars (or vehicle renting) account for only 0.02% of the entire car fleet in Europe and the 9 million successful ridesharing rides correspond to approximately 0.1% of the total person-kilometres travelled by car. Rides on demand is the only business model in the transport sector where the collaborative economy has a significant impact as there are around 120,000 UBER drivers registered in the EU. The market for sharing and renting of consumer durables is also small, as the largest platform in the market – Peerby – has only 250,000 users worldwide, of whom only 60% are active on the platform. This means that a maximum of around 1.35% of the EU population actively shares or rents goods via Peerby.

## What is the socio-economic impact of the collaborative economy today?

For the consumer, the collaborative economy has the potential of delivering concrete benefits. The use of smartphones and digital platforms leads to a reduction in transaction costs to match supply and demand compared to 'traditional economy' transactions. The digital interface reduces the need for 'offline infrastructure', such as retail outlets or sales agents. Therefore, collaborative economy platforms have the potential to offer services at a lower price, leading to potential cost savings for consumers.

The net social and economic impacts of the collaborative economy at sector and macrolevel are less clear. On one hand, positive impacts are generated in terms of job creation, cost savings or revenue generation for peers, whereas on the other hand, negative impacts can

be incurred on the traditional economy (reduced income and job losses). These impacts are hard to quantify. For example, Airbnb created around 700 platform jobs in the EU, but host employment and its impact on traditional economy is difficult to estimate. In the transport sector, the ride-sharing and car-sharing activities hardly produce any employment, apart from some jobs at headquarters of the platforms. However, there might be some direct social benefits, such as visiting family and friends (reported by 60% of Blablacar users). The latter platform is based on cost sharing rather than profit making activities, hence generating less extra income and consumption. Sharing and renting of consumer durables does not have substantial employment impacts either, it provides a few jobs at platform headquarters. As an example, Peerby, the largest platform operating in the market employs twenty people. Currently, the scale of good sharing and renting is too small to have an impact on employment in the production of consumer durables.

The rebound effects, i.e. impacts created on the wider economy from spending the money saved and earned due to the collaborative economy transaction, can compensate for the economic and employment losses at macro-level. However, this additional spending might happen in sectors not primarily affected by collaborative economy. Moreover, a certain hybridisation of collaborative and traditional economies is already occurring. For example, many smaller business suppliers sell their services through so-called collaborative platforms, and private suppliers are offering their services on platforms such as booking.com. Such ambiguity creates difficulties in assessing and quantifying the actual impacts the collaborative economy creates.

## **What are the environmental impacts of the collaborative economy today?**

The environmental impacts of the traditional and collaborative economy today are assessed through a Life Cycle Assessment (LCA) to show the environmental footprint per functional unit of both the collaborative and traditional economies. This is done per business model as well as for the entire sector to show the contribution of the collaborative business models to the overall environmental impact of the sector. Data on the behaviour of consumers in the collaborative economy is scarce, which results in an analysis partly based on assumptions of the most likely behaviour.

### **Accommodation**

The environmental impact of collaborative accommodation is assessed at the level of a person staying for one night in a peer-to-peer rented property (a private residence) compared to a one night at a hotel (traditional economy model). **The results show that the current environmental impact of staying one night at a collaborative economy accommodation is comparable to staying at a budget hotel.** Staying for two nights at a peer-to-peer accommodation leads to a similar carbon footprint as staying for one night at a midscale hotel. The main factor behind the lower environmental impact of collaborative accommodation is the electricity use, which is higher for midscale and luxury hotels than for example a private residence or a budget hotel. Another important factor is the type of the building (from which materials, energy efficiency, lifetime), as this alters the environmental impacts (such as climate change or resource depletion) differently.

With regard to the sectoral impacts, the market share of collaborative accommodation platforms is small (estimated around 5%), and its environmental impact is generally even smaller (due to the positive environmental impact on several environmental impact categories). The luxury hotels account for a large share in the environmental impact of the tourist accommodation (about 40%), while the number of person-nights spent at such

hotels is relatively small (18%). Budget hotels have an approximate market share of 13% while their environmental impact accounts for only around 7% for most of the impact categories.

### **Transport**

The environmental impact of car sharing (vehicle-renting), ride-sharing and rides on demand is analysed by calculating the environmental impact of a kilometre travelled with those platforms. The environmental impact of a kilometre travelled using a collaborative platform is compared with the average environmental footprint of the current mix of transport modes in the EU (the share that people travel by car, motor bike, bicycle, bus, train, airplane, ship and walking). As the share of collaborative economy transport is very small, so are its environmental impacts. The contribution of the currently active platforms in overall environmental impacts created by the transport sector is minimal (<1%). However, since the share of traditional car transport is very large (>60%), there is also a significant improvement potential for switching from personal to collaborative car transport and reducing the environmental impact.

**The current environmental impact of travelling with collaborative economy transport is generally smaller than or equal to travelling with the traditional transport mix.** Ride-sharing generally has the lowest environmental impact. This can be attributed to the increasing car occupancy rate and the subsequent reduction of overall per person-km impacts related to car use. Ride-sharing is the only type of collaborative economy transport for which a reduction of the carbon footprint is achieved (compared to the traditional transport mix). Car-sharing and rides on demand do not perform better than the traditional transport mix for climate change, because the traditional mix includes transport types with a low to very low carbon footprint, such as trains, trams, bicycles and walking. **When compared with the impact of a kilometre travelled in your personal car (the most common alternative), the collaborative business models typically have a significantly lower environmental impact.** To realise the environmental potential of collaborative transport, it is very important to create a shift from personal car use to collaborative car use, and to avoid that users of public transport, bike users or pedestrians shift towards collaborative transport (i.e. the use of a car).

### **Consumer durables**

Two specific products were selected as durable goods for the environmental impact assessment: the cordless power drill and a ladder. These are products widely used by households and popular on sharing platform Peerby. Moreover, in this way the impact of a product with or without a relevant energy consumption during the use phase is compared.

#### **Power drill**

In a collaborative economy, consumers can choose to borrow a power drill using PeerbyClassic or PeerbyGo. A key factor for assessing the environmental impact is the transport scenario that is considered in the analysis. **The results show that both collaborative economy scenarios score significantly better on all environmental impact categories.** The contribution of transport is lower for the collaborative scenario as it is assumed that goods are available in a smaller radius and more transport takes place by bike (in countries like The Netherlands) or on foot instead of by car. This outweighs the fact that more transport trips are necessary in the collaborative scenario, and accounts for the share of renting of the equipment in the traditional scenario, but not

for the share where the power drill is bought. The environmental impact of transport is thus a key determinant for the overall results.

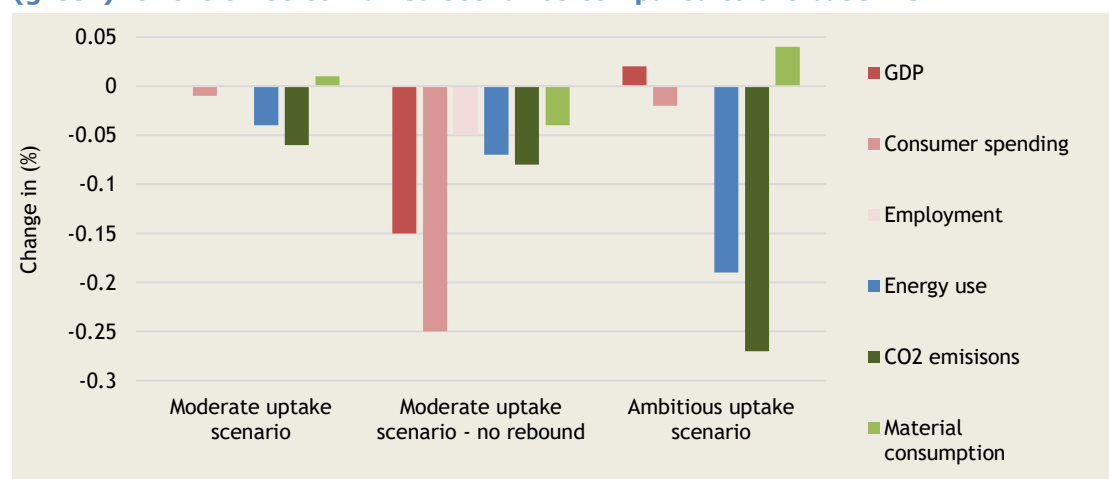
## Ladder

In a traditional economy, consumers either buy a ladder or borrow one from neighbours. Additionally, it is assumed that consumers pay for a service which requires a ladder, rather than buying a ladder and doing it themselves. When a ladder is provided for by a service it is intensively used. Therefore, the environmental impacts related to the production of the ladder per hour of use is considered negligible. Again, the transport scenario is a determining factor for the environmental impact of the collaborative economy. A ladder has no environmental impact during use. Environmental impact during the life cycle of a ladder only occurs during production and transport.

## What are the likely impacts of the collaborative economy towards 2030?

The future environmental impacts of the collaborative economy are in general likely to be small when compared to the overall economy. The scale of effects is partly due to the fact that the scenarios deal with isolated sectors of the economy and relatively low market shares of collaborative economy (a maximum of 10% market share). More importantly, the small net effects also reflect rebounds associated with the income and savings generated from collaborative activities. In the main scenarios, it was assumed that this additional income is spent by consumers on other goods and services, according to the standard consumption patterns. This additional spending had its own environmental, economic and social impacts. By using a complete modelling framework such as E3ME, the study captured direct, indirect and rebound interactions between the economy, energy system and the environment. The results clearly show a trade-off between economic activities and environmental impacts.

**Figure 2 Trade-off between economic impacts (orange) and environmental impacts (green) for the three combined scenarios compared to the baseline.**



In the combined ambitious scenario (assuming around 10% of market share for collaborative economy in the three sectors) with rebound effects, GDP is expected to increase by around €4.7 billion (or 0.02%) compared to the baseline. The net employment is expected to increase by around 16,000 jobs (which is almost no different from the

baseline). These small net impacts are a result of looking at the economy as a whole, where winners in some sectors will imply losers in other sectors, while the overall impacts will balance themselves out. This scenario also has the largest positive environmental impact as the uptake of collaborative transactions increases. However, if there were no rebound effects of consumer spending on the wider economy, the environmental impacts would be even more positive.

The theoretical scenario without rebound effects (meaning the income generated is not spent on other services and goods but saved) shows the approximate magnitude of the effects of collaborative activities on the economy and the trade-off between economic impacts and environmental benefits. The GDP impact is a reduction of around €31 billion (in particular in the traditional economy sectors as the money is taken out of the economy), and the employment impact is around 107,000 jobs lost (in particular in the traditional economy sectors). Although the % changes to the baseline are still very small, the negative effects on the economy are much more dramatic than for the moderate uptake scenario with rebound (Figure 2), which assumed the same level of collaborative economy transactions. It also shows that the total environmental benefits are larger when there is no rebound effect.

The potential to reduce energy and emissions is largest in the transport case, where car and ride sharing would lead to reduction in the number of cars and the distance travelled. The study assumptions were conservative on efficient engine and electric car assumption. If higher share of electric cars was assumed, further environmental benefits could be expected.

The market shares may be larger in the future, however, the study findings would still be applicable, albeit at greater magnitudes, as the same interactions within economy and between economy, energy and environment are expected.

### **How can the collaborative economy contribute to sustainable growth of the EU economy?**

The results of this study indicate that many collaborative business models can simply be seen as more efficient versions of their direct 'traditional' competitors, with their borders and differences likely to become blurred in the future. This is due to collaborative business models becoming more mature and traditional business models becoming more dynamic and adaptive to some of the collaborative economy practices. Therefore, the collaborative economy should not be a specific target of policy action, but rather all activities in the sector should be targeted with the aim to ensure fair and equal competition between traditional and collaborative business models. This is further supported by the apparent hybridisation of the platform and traditional economy.

Secondly, the lack of data on collaborative consumption and platform business activity, in particular at EU level, restricts a proper analysis of the environmental and socio-economic impacts. Further measures should be taken to increase data collection from platforms at Member State and EU level in line with reporting requirements for other businesses in the same sector, in particularly for the for-profit platforms.

### ***Specific implications for the transport sector***

As the environmental impact of lower car production is smaller than the overall environmental impact of fuel use in the use-phase of cars, the environmental potential of

increased utilisation in cars is high. Ride-sharing and car-sharing that lead to a higher utilisation of cars therefore contribute to less environmental impacts. As collaborative transport options make travelling by car more attractive and affordable, this does sometimes come at the cost of the use of public transport or cycling options, which from an environmental point of view are better options than car driving. Therefore, the negative environmental rebound effects of increased car use should be limited by discouraging car use in general and by promoting cleaner types of car use. As collaborative transport options are often the more efficient options within car travel, such measures might stimulate the use of car-sharing and ride-sharing schemes instead of personal car travel.

### ***Specific implications for the accommodation sector***

Since the environmental impacts of peer-to-peer rented properties are lower with higher occupancy rates, policies that restrict the type of listings offered on collaborative platforms to properties where the host has main residence should be encouraged. By restricting the maximum number of days for which a property can be rented out via the collaborative economy, this would also discourage property renters who buy a property only to rent it out, and encourage only those who also reside in the property to increase the occupancy rate of their residence. The environmental impact of the collaborative accommodation is also lower if the building and residence itself have better energy efficiency and use more sustainable materials. The study also showed that rebound effects from increased travelling might have a negative environmental impact, which could be mitigated through promotion of cleaner ways of travelling.

### ***Specific implications regarding goods sharing and renting***

Sharing and renting goods make better use of the (typically long) technical life that consumer durables have. Therefore, goods sharing and renting can help the EU economy develop in a sustainable manner. Sharing and renting of goods can be facilitated by implementing design requirements that increase the durability and sharing ability of consumer durables, such as modular design and high quality standards. Most importantly, though, is that the environmental impact of the logistics behind the sharing or renting transaction itself remain low. Therefore, clean transport solutions for the logistics behind sharing and renting goods should be promoted.

In conclusion, the study highlighted the environmental potential that can be garnered from the collaborative economy business models. Such a dynamic transition could create opportunities to green the economy via innovation from platforms (for example using cleaner cars in carsharing), policy makers (by promoting sustainable and energy efficient buildings, clean transport) or by consumers (by making choices on how to consume and behave). Such conditions can facilitate a shift to a more sustainable development of the EU economy.



## Résumé

Cette étude fournit une analyse du potentiel environnemental de l'économie collaborative dans l'UE. Cette étude visait à répondre à deux questions principales:

1. Quel est l'impact environnemental de l'économie collaborative et comment l'impact environnemental devrait-il évoluer à l'avenir (potentiel environnemental)?
2. Dans quelles conditions l'économie collaborative contribuera-t-elle au développement durable de l'économie de l'UE?

Cette étude va au-delà de la recherche documentaire et des études de cas fournies par les plateformes, qui ont été la principale source d'information sur ce sujet à ce jour. Cette étude utilise des hypothèses objectivement dérivées et des données disponibles sur les transactions de l'économie collaborative pour quantifier les impacts environnementaux et socio-économiques à travers des analyse du cycle du vie (ACV) et un modèle macro-économique à grande échelle (E3ME).

La littérature actuelle a généralement montré des impacts environnementaux et sociaux positifs de l'économie collaborative, car les analyses se sont souvent concentrées sur des études de cas fournies par les plateformes elles-mêmes. Cette étude explique que la manière dont l'économie collaborative crée des impacts environnementaux (et socio-économiques) est complexe et qu'il existe différents facteurs positifs et négatifs qui affectent le développement durable de l'économie de l'UE.

Cette étude s'est concentrée sur trois marchés dans lesquels les plateformes collaboratives sont particulièrement actives : le transport, le logement touristique et les biens de consommation. À partir des données (limitées) obtenues, l'impact environnemental de l'économie collaborative a été évalué au niveau du modèle économique et sectoriel en utilisant les ACV, ce qui constitue une contribution unique de cette étude. De plus, pour évaluer les impacts à moyen et long terme, des scénarios sur la manière dont ces secteurs pourraient se développer vers 2030 ont été développés. Cela signifie que les scénarios reflètent les futurs possibles pour l'économie collaborative : ils ne devraient pas être interprétés comme une prédiction de la façon dont l'économie collaborative se développera.

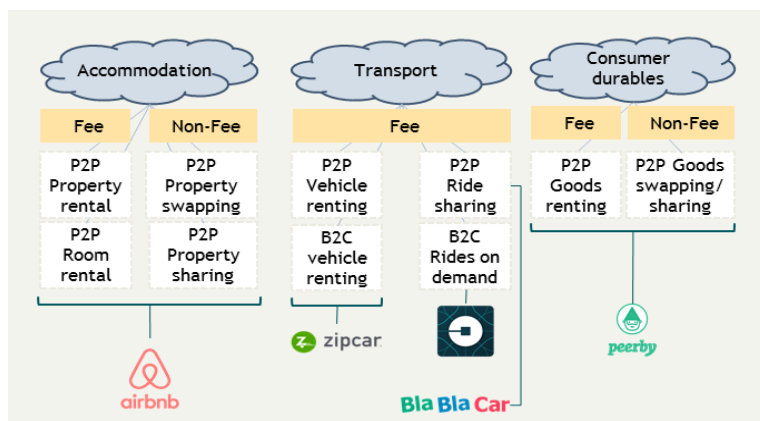
## Qu'est-ce que l'économie collaborative ?

Il existe de nombreuses définitions et interprétations de l'économie collaborative. C'est un concept qui évolue et qui fait également référence à « l'économie du partage » ou à « l'économie du concert » (*gig economy*). La portée de cette définition varie également considérablement d'une étude à l'autre. Sur la base des contributions récentes dans la littérature scientifique et pour les besoins de cette étude, les modèles de gestion collaborative ont été définis comme suit :

*Modèles d'affaires où les activités sont facilitées par des plateformes collaboratives qui créent un marché ouvert pour l'utilisation temporaire de biens ou de services souvent fournis par des particuliers. Les transactions n'impliquent pas de changement de propriété et peuvent être réalisées sur une base à but lucratif ou non. L'économie collaborative implique trois catégories d'acteurs : 1. Les fournisseurs - qui partagent des actifs, des ressources, du temps ou des compétences (pairs ou fournisseurs de services professionnels); 2. les utilisateurs; et 3. Intermédiaires qui se connectent via un fournisseur de plateforme en ligne et les utilisateurs.*

Cette définition a été opérationnalisée davantage en définissant des critères d'inclusion pour juger si les activités des plateformes numériques sont considérées à l'intérieur ou à l'extérieur de la portée de l'économie collaborative dans cette étude.

**Figure 1 : Typologie des modèles économiques et des plateformes représentatives sélectionnées comme études de cas**



Ces critères d'inclusion ont permis d'identifier dix modèles d'affaires différents dans les trois secteurs. Afin d'obtenir une compréhension plus approfondie de ces modèles d'affaires, cinq plates-formes représentatives ont été étudiées plus en détail. Ces études de cas ont été utilisées pour l'analyse du cycle de vie et les scénarios.

Légende : P2P - peer-to-peer, B2C - business-to-consumer

### Quelle est la taille actuelle de l'économie collaborative ?

En général, la taille de l'économie collaborative en Europe est encore assez limitée, malgré la croissance rapide de certaines des plateformes les plus connues. Les études de cas ont estimé les parts de marché actuelles des cinq plateformes sélectionnées et leur nombre d'utilisateurs dans l'UE.

Le secteur de logement touristique est le seul secteur où les transactions de l'économie collaborative sont estimées avoir une part de marché considérable. Airbnb à lui seul, représente environ 4,7% de tous les séjours dans le secteur, avec 27,8 millions de visiteurs en 2016. En revanche, dans le secteur des transports, le partage de voitures (ou la location de véhicules) ne représente que 0,02% de la flotte des voitures en Europe et les 9 millions de trajets de covoiturage réussis correspondent à environ 0,1% du nombre total de personnes-kilomètres parcourus en voiture. Les trajets à la demande (*Rides on demand*) est le seul modèle d'entreprise dans le secteur des transports où l'économie collaborative a un impact significatif car il y a environ 120 000 conducteurs UBER enregistrés dans l'UE. Le marché du partage et de la location de biens de consommation durables est également réduit, la plus grande plateforme du marché, Peerby, ne compte que 250 000 utilisateurs dans le monde, dont seulement 60% sont actifs sur la plateforme. Cela signifie qu'un maximum d'environ 1,35% de la population de l'UE partage ou loue activement des biens via Peerby.

### Quel est l'impact socio-économique de l'économie collaborative aujourd'hui ?

Pour le consommateur, l'économie collaborative a le potentiel de fournir des avantages concrets. L'utilisation des smartphones et des plateformes numériques entraîne une réduction des coûts de transaction pour faire correspondre l'offre et la demande par rapport aux transactions « traditionnelles ». L'interface numérique réduit le besoin d'une « infrastructure hors ligne », comme les points de vente au détail ou les agents de vente.



Par conséquent, les plates-formes d'économie collaborative ont le potentiel d'offrir des services à un prix inférieur, ce qui peut entraîner des épargnes directes pour les consommateurs.

Les impacts sociaux et économiques nets de l'économie collaborative au niveau du secteur et au niveau macro sont moins clairs. D'une part, des impacts positifs sont générés en termes de création d'emplois, d'économies de coûts ou de génération de revenus pour les pairs, alors que d'autre part, des impacts négatifs peuvent être encourus sur l'économie traditionnelle (revenus réduits et pertes d'emplois). Ces impacts sont difficiles à quantifier. Par exemple, Airbnb a créé environ 700 emplois sur des plateformes dans l'UE, mais il est difficile d'estimer l'emploi d'hôtes et son impact sur l'économie traditionnelle. Dans le secteur de transport, les activités de covoiturage et d'autopartage ne génèrent pratiquement aucun emploi, à l'exception de certains emplois au siège des plateformes. Cependant, il pourrait y avoir des avantages sociaux directs, comme rendre visite à la famille et aux amis (rapporté par 60% des utilisateurs de Blablacar). Cette dernière plateforme est basée sur le partage des coûts plutôt que sur des activités lucratives, générant ainsi moins de revenus et de consommation supplémentaires. Le partage et la location de biens de consommation durables n'ont pas non plus d'impact significatif sur l'emploi, mais fournissent quelques emplois au siège de la plate-forme. À titre d'exemple, Peerby, la plus grande plateforme opérant sur le marché emploie une vingtaine de personnes. Actuellement, l'ampleur du partage et de la location est trop faible pour avoir un impact sur l'emploi dans la production de biens de consommation durables.

Les effets de rebondissement, c'est-à-dire les impacts créés sur l'économie en général par l'argent économisé et gagné grâce à la transaction d'économie collaborative, peuvent compenser les pertes économiques et d'emploi au niveau macro. Cependant, ces dépenses supplémentaires pourraient se produire dans des secteurs qui ne sont pas principalement touchés par l'économie collaborative. De plus, une certaine hybridation des économies collaborative et traditionnelle est déjà en cours. Par exemple, de nombreux fournisseurs de petites entreprises vendent leurs services par le biais de plateformes dites collaboratives, et les fournisseurs privés offrent leurs services sur des plateformes telles que booking.com. Une telle ambiguïté crée des difficultés pour évaluer et quantifier les impacts réels de l'économie collaborative.

## **Quels sont les impacts environnementaux de l'économie collaborative aujourd'hui ?**

Les impacts environnementaux de l'économie traditionnelle et collaborative d'aujourd'hui sont évalués au moyen d'une analyse du cycle de vie (ACV) afin de montrer le coût environnemental à la fois des économies collaboratives et traditionnelles. Ceci est fait par le modèle d'affaires pour l'ensemble du secteur pour montrer la contribution des modèles d'affaires collaboratifs à l'impact environnemental global du secteur. Les données sur le comportement des consommateurs dans l'économie collaborative sont rares, ce qui conduit à une analyse basée sur le comportement le plus probable.

### **Logement**

L'impact environnemental de logement en collaboration est évalué au niveau d'une personne séjournant une nuit dans une propriété louée entre particuliers (une résidence privée) par rapport à une nuit dans un hôtel (modèle d'économie traditionnelle). Les résultats montrent que l'impact environnemental actuel de rester une nuit dans un logement d'économie collaborative est comparable à séjourner dans un hôtel économique. Séjourner deux nuits dans un logement peer-to-peer conduit à une empreinte carbone similaire à rester une nuit dans un hôtel milieu de gamme. Le facteur principal expliquant

le faible impact environnemental de logement collaboratif est la consommation d'électricité, qui est plus élevée pour les hôtels milieu de gamme et de luxe que par exemple une résidence privée ou un hôtel économique. Un autre facteur important est le type de bâtiment (à partir duquel les matériaux, l'efficacité énergétique, la durée de vie), car cela modifie les impacts environnementaux (tels que le changement climatique ou l'épuisement des ressources) différemment.

En ce qui concerne les impacts sectoriels, la part de marché des plateformes de logement collaboratif est faible (estimée à environ 5%) et son impact environnemental est généralement encore plus faible (impact environnemental positif sur plusieurs catégories d'impacts environnementaux). Les hôtels de luxe représentent une part importante de l'impact environnemental de logements touristique (environ 40%), tandis que le nombre de nuitées passées dans ces hôtels est relativement faible (18%). Les hôtels économiques ont une part de marché approximative de 13% alors que leur impact environnemental ne représente qu'environ 7% pour la plupart des catégories d'impact.

### **Transport**

L'impact environnemental de l'autopartage (location de véhicules), du covoiturage et des trajets à la demande est analysé en calculant l'impact environnemental d'un kilomètre parcouru avec ces plateformes. L'impact environnemental d'un kilomètre parcouru en utilisant une plate-forme collaborative est comparé à l'empreinte environnementale moyenne de la combinaison actuelle de modes de transport dans l'UE (la part que les gens voyagent en voiture, moto, vélo, bus, train, avion, bateau, en marchant). Comme la part du transport en économie collaborative est très faible, ses impacts environnementaux le sont aussi. La contribution des plateformes actuellement actives aux impacts environnementaux globaux créés par le secteur des transports est minime (<1%). Cependant, étant donné que la part du transport automobile traditionnel est très importante (> 60%), il existe également un potentiel d'amélioration significatif pour passer du transport individuel au transport collaboratif et réduire l'impact sur l'environnement.

L'impact environnemental actuel du voyage avec le transport économique collaboratif est généralement inférieur ou égal à voyager avec le mélange de transport traditionnel. Le covoiturage a généralement l'impact environnemental le plus faible. Cela peut être attribué à l'augmentation du taux d'occupation des voitures et à la réduction subséquente des impacts globaux par personne-km liés à l'utilisation de la voiture. Le covoiturage est le seul type de transport en économie collaborative pour lequel une réduction de l'empreinte carbone est obtenue (par rapport à la combinaison de transport traditionnelle). L'autopartage et les trajets à la demande ne sont pas plus performants que les transports traditionnels pour le changement climatique, car le mélange traditionnel inclut des types de transport à faible ou très faible empreinte carbone, comme les trains, les tramways, les bicyclettes et la marche. En comparaison avec l'impact d'un kilomètre parcouru dans votre voiture personnelle (l'alternative la plus courante), les modèles d'entreprise collaborative ont généralement un impact environnemental nettement plus faible. Pour réaliser le potentiel environnemental du transport collaboratif, il est très important de passer de l'utilisation personnelle de la voiture à la voiture collaborative et d'éviter que les usagers des transports publics, des cyclistes ou des piétons ne se tournent vers le transport collaboratif.).

### **Biens de consommation**

Deux produits spécifiques ont été sélectionnés en tant que biens durables pour l'étude d'impact sur l'environnement : la perceuse électrique sans fil et une échelle. Ce sont des produits largement utilisés par les ménages et populaires sur la plate-forme de partage

Peerby. De plus, on compare ainsi l'impact d'un produit avec ou sans consommation d'énergie pertinente pendant la phase d'utilisation.

### Perceuse électrique

Dans une économie collaborative, les consommateurs peuvent choisir d'emprunter une perceuse électrique en utilisant PeerbyClassic ou PeerbyGo. Un facteur clé pour évaluer l'impact environnemental est le scénario de transport considéré dans l'analyse. **Les résultats montrent que les deux scénarios d'économie collaborative obtiennent de meilleurs résultats dans toutes les catégories d'impact environnemental.** La contribution du transport est plus faible pour le scénario collaboratif car il est supposé que les marchandises sont disponibles dans un rayon plus proche de consommateur et la majorité des voyages se fait à vélo (dans des pays comme les Pays-Bas) ou à pied plutôt qu'en voiture. Cela l'emporte sur le fait que plus de voyages sont nécessaires dans le scénario de collaboration, et représente la part de la location de l'équipement dans le scénario traditionnel, mais pas pour la part où la perceuse électrique est achetée. L'impact environnemental du transport est donc un déterminant clé pour les résultats globaux.

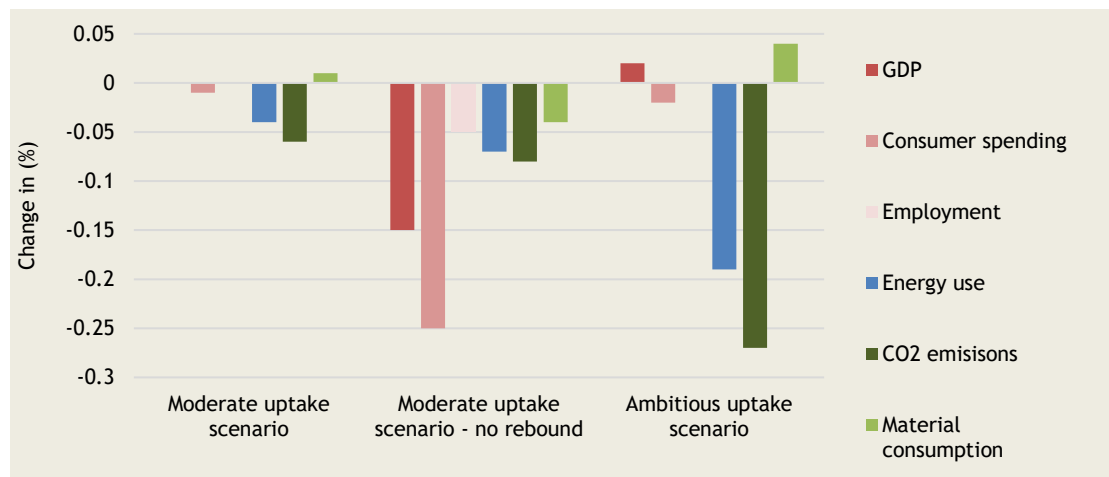
### Échelle

Dans une économie traditionnelle, les consommateurs achètent une échelle ou en empruntent une à leurs voisins. En outre, il est supposé que les consommateurs paient pour un service qui nécessite une échelle, plutôt que d'acheter une échelle et de le faire eux-mêmes. Lorsqu'une échelle est fournie pour un service, elle est utilisée de manière intensive. Par conséquent, les impacts environnementaux liés à la production de l'échelle sont considérés comme négligeables. Encore une fois, le scénario de transport est un facteur déterminant pour l'impact environnemental de l'économie collaborative. Une échelle n'a aucun impact sur l'environnement pendant l'utilisation. L'impact environnemental pendant le cycle de vie d'un film ne se produit que pendant la production et le transport.

### Quels sont les impacts probables de l'économie collaborative vers 2030?

Les impacts environnementaux futurs de l'économie collaborative sont en général susceptibles d'être faibles par rapport à l'ensemble de l'économie. L'ampleur des effets est en partie due au fait que les scénarios traitent de secteurs isolés de l'économie et de parts de marché relativement faibles de l'économie collaborative (une part de marché maximale de 10%). Plus important encore, les petits effets nets reflètent également les rebonds associés aux revenus et aux économies générés par les activités de collaboration. Dans les scénarios principaux, il a été supposé que ce revenu supplémentaire soit dépensé par les consommateurs sur d'autres biens et services, selon les modèles de consommation standard. Ces dépenses supplémentaires ont eu leurs propres impacts environnementaux, économiques et sociaux. En utilisant un cadre de modélisation complet tel que E3ME, l'étude a analysé les interactions directes, indirectes et de rebond entre l'économie, le système énergétique et l'environnement. Les résultats montrent clairement un compromis entre les activités économiques et les impacts environnementaux.

**Figure 2 : Échange entre les impacts économiques (orange) et les impacts environnementaux (vert) pour les trois scénarios combinés par rapport au scénario de référence.**



Dans le scénario ambitieux combiné (supposant environ 10% de parts de marché pour l'économie collaborative dans les trois secteurs) avec des effets de rebond, le PIB devrait augmenter d'environ 4,7 milliards d'euros (ou 0,02%) par rapport au scénario de référence. L'emploi net devrait augmenter d'environ 16 000 emplois (ce qui n'est presque pas différent de la base de référence). Ces petits impacts nets sont le résultat de l'analyse de l'économie dans son ensemble, où les gagnants dans certains secteurs impliqueront des perdants dans d'autres secteurs, tandis que les impacts globaux s'équilibreront. Ce scénario a également l'impact environnemental positif le plus important à mesure que l'adoption des transactions collaboratives augmente. Cependant, s'il n'y avait pas d'effet de rebond des dépenses de consommation sur l'ensemble de l'économie, les impacts environnementaux seraient encore plus positifs.

Le scénario théorique sans effets de rebond (ce qui signifie que les revenus générés ne sont pas dépensés pour d'autres services et biens mais sauvegardés) montre l'ampleur approximative des effets des activités de collaboration sur l'économie et l'arbitrage entre impacts économiques et avantages environnementaux. L'impact sur le PIB est une réduction d'environ 31 milliards d'euros (en particulier dans les secteurs de l'économie traditionnelle lorsque l'argent est retiré de l'économie) et l'impact sur l'emploi de 107 000 emplois perdus (en particulier dans les secteurs économiques traditionnels). Bien que les pourcentages de variation par rapport au scénario de référence demeurent très faibles, les effets négatifs sur l'économie sont beaucoup plus dramatiques que dans le scénario de reprise modérée avec rebond (figure 1), qui suppose le même niveau de transactions économiques collaboratives. Cela montre également que les avantages environnementaux totaux sont plus importants lorsqu'il n'y a pas d'effet de rebond.

Le potentiel de réduction de l'énergie et des émissions est le plus important dans le cas du transport, où le partage de voitures et de véhicules entraînerait une réduction du nombre de voitures et de la distance parcourue. Les hypothèses de l'étude étaient prudentes sur l'hypothèse d'un moteur et d'une voiture électrique efficaces. Si l'on suppose une part plus élevée de voitures électriques, on peut s'attendre à d'autres avantages environnementaux.

Les parts de marché pourraient être plus importantes à l'avenir, mais les conclusions de l'étude seraient toujours applicables, même si elles sont plus importantes, étant donné que les mêmes interactions au sein de l'économie et entre l'économie, l'énergie et l'environnement sont attendues.

### **Comment l'économie collaborative peut-elle contribuer à la croissance durable de l'économie de l'UE?**

Les résultats de cette étude indiquent que de nombreux modèles d'entreprise collaborative peuvent simplement être considérés comme des versions plus efficaces de leurs concurrents directs « traditionnels », avec leurs frontières et leurs différences susceptibles de s'estomper à l'avenir. Cela est dû au fait que les modèles d'affaires collaboratifs deviennent plus matures et que les modèles d'affaires traditionnels deviennent plus dynamiques et adaptatifs à certaines des pratiques de l'économie collaborative. Par conséquent, l'économie collaborative ne devrait pas être une cible spécifique de l'action politique, mais plutôt toutes les activités dans le secteur devraient être ciblées dans le but d'assurer une concurrence juste et équitable entre les modèles commerciaux traditionnels et collaboratifs. Ceci est encore soutenu par l'hybridation apparente de la plate-forme et de l'économie traditionnelle.

Deuxièmement, le manque de données sur la consommation collaborative et l'activité des plates-formes, en particulier au niveau de l'UE, limite une analyse appropriée des impacts environnementaux et socio-économiques. D'autres mesures devraient être prises pour accroître la collecte de données à partir des plates-formes au niveau des États membres et de l'UE, conformément aux exigences de déclaration pour les autres entreprises du même secteur, en particulier pour les plates-formes à but lucratif.

### ***Implications spécifiques pour le secteur des transports***

Comme l'impact environnemental de la réduction de la production automobile est plus faible que l'impact environnemental global de l'utilisation de carburant dans la phase d'utilisation des voitures, le potentiel environnemental d'une utilisation accrue dans les voitures est élevé. Le covoiturage et l'auto-partage qui conduisent à une meilleure utilisation des voitures contribuent donc à réduire les impacts environnementaux. Comme les options de transport collaboratif rendent les déplacements en voiture plus attrayants et abordables, cela se fait parfois au détriment de l'utilisation des transports en commun ou des options de cyclisme qui, du point de vue de l'environnement, offrent de meilleures options que la conduite automobile. Par conséquent, les effets néfastes sur l'environnement de l'augmentation de l'utilisation de la voiture devraient être limités en décourageant l'utilisation de la voiture en général et en promouvant des modes d'utilisation plus propres de la voiture. Étant donné que les options de transport collaboratif sont souvent les options les plus efficaces en matière de déplacements en voiture, de telles mesures pourraient encourager l'utilisation de systèmes d'autopartage et de covoiturage au lieu des déplacements en voiture personnelle.

### ***Implications spécifiques pour le secteur de logement***

Étant donné que les impacts environnementaux des locations louées par des pairs sont plus faibles avec des taux d'occupation plus élevés, les politiques qui limitent le type de listes proposées sur les plateformes collaboratives aux propriétés où l'hôte a sa résidence principale devraient être encouragées. En limitant le nombre maximum de jours pour lesquels une propriété peut être louée via l'économie collaborative, cela découragerait également les locataires qui achètent une propriété uniquement de la louer, et

encouragerait seulement ceux qui résident également dans la propriété à augmenter l'occupation taux de leur résidence. L'impact environnemental de logement collaboratif est également moindre si le bâtiment et la résidence ont une meilleure efficacité énergétique et utilisent des matériaux plus durables. L'étude a également montré que les effets de rebond de l'augmentation des déplacements pourraient avoir un impact négatif sur l'environnement, qui pourrait être atténué par la promotion de moyens de transport plus propres.

### ***Implications spécifiques concernant le partage et la location de biens***

Le partage et la location de biens font un meilleur usage de la vie technique (généralement longue) que possèdent les biens de consommation durables. Par conséquent, le partage et la location de biens peuvent aider l'économie de l'UE à se développer de manière durable. Le partage et la location de biens peuvent être facilités par la mise en œuvre d'exigences de conception qui augmentent la durabilité et la capacité de partage des biens de consommation durables, tels que la conception modulaire et les normes de qualité élevées. Le plus important, cependant, est que l'impact environnemental de la logistique derrière la transaction de partage ou de location elle-même reste faible. Par conséquent, des solutions de transport propres pour la logistique du partage et de la location de biens devraient être promues.

En conclusion, l'étude mis en évidence le potentiel environnemental qui peut être tiré des modèles économiques de l'économie collaborative. Une telle transition pourrait créer des opportunités d'écologisation de l'économie via des plateformes innovantes (par exemple en utilisant des voitures plus propres), des décideurs (en promouvant des bâtiments durables et économes en énergie, des transports propres) ou des consommateurs (en faisant des choix). et se comporter). De telles conditions peuvent faciliter le passage à un développement plus durable de l'économie de l'UE.



# 1 Introduction

## 1.1 Context

Collaborative platforms, such as Airbnb, Blablacar and Peerby, have changed the ways in which people organise their modes of travel accommodation, transport, professional services or temporary use of tools and equipment. In recent years, collaborative economy platforms have seen tremendous growth from unknown websites to very important market players. Airbnb for example grew from 1 million bookings in 2011 to 52 million bookings in 2016 (CNBC, 2017). Similarly, Blablacar has grown from 1 million users in 2011 to 20 million users in 2015 (Blablacar, 2016). This rise of collaborative economy platforms has sparked widespread interest among policymakers, businesses, and civil society in the future and the potential impact of the collaborative economy.

These new peer-to-peer (P2P) business models are able to offer goods and services that have greater variety, higher availability and lower costs compared to alternatives offered by traditional industry. For example, the world's largest hotel chain, Intercontinental, has only two thirds of Airbnb's capacity, placing the P2P platform in an excellent position to satisfy consumer choice. Similarly, Uber's dynamic pricing strategy is seen as accelerating economic efficiency by providing a highly innovative way for equilibrating demand and supply (Allen and Berg, 2014). Such innovation has led to *Time* magazine including the sharing and collaborative economy as one of the 10 ideas that will change the world (Walsh, 2011). According to scholars in the field, 'the sector will have the biggest impact on society since the Industrial Revolution' (The People Who Share, 2013). Yet, there is clearly a certain 'hype' character in the use of the term 'collaborative economy' too. Facts and realistic trends therefore need to be identified and distinguished from over-optimistic narratives largely based on wishful thinking or marketing motives. Although, 'sharing' of assets seems to create social, economic and environmental benefits on a micro-scale, the macro-level consequences of the collaborative consumption on the economy and the environment are largely unknown.

## 1.2 The objectives and scope of the study

This study has two key overall objectives:

1. Assess the environmental impact and potential of the collaborative economy by studying its environmental impacts from a life-cycle perspective and
2. Identify the conditions under which the collaborative economy will contribute to sustainable development.

In other words, the study focuses on what the environmental implications of the developments in the collaborative economy are (for both the situation today as well as what the environmental implications might be in the future) and on understanding under which conditions the collaborative economy activities could lead to environmental benefits. Even though the causal chain that leads from more efficient use of productive assets to environmental benefits seems plausible, actual impacts depend on a wide range of factors and assumptions regarding consumer behaviour and the use of assets. Therefore, it is of critical importance that the study takes a broad, life cycle approach to the topic as overall environmental impacts do not just depend on the direct effects from switching between the traditional economic sector and collaborative platforms, but also on direct and indirect rebound effects, e.g. which effects are triggered by the money earned and saved through the changed consumption pattern. For example, if Airbnb makes travel less expensive, then the money saved could be spent on more travel than previously affordable. This could



potentially result in the environmental impact from increased travel outweighing other possible environmental savings.

These trade-offs and drivers will become a focal point of this study. This study contributes to filling the knowledge gap regarding the environmental and resource efficiency impacts of newly emerging collaborative economy models. The study identifies where and how the largest resource efficiency gains can be achieved but should also present estimates for employment and economic impacts in order to be able to compare overall environmental effects with potential economic and employment trade-offs.

Ultimately, giving insights on the environmental potential of the collaborative economy and its trade-offs with economic and employment effects should help policy makers define the most appropriate policy action in this rapidly expanding and developing field.

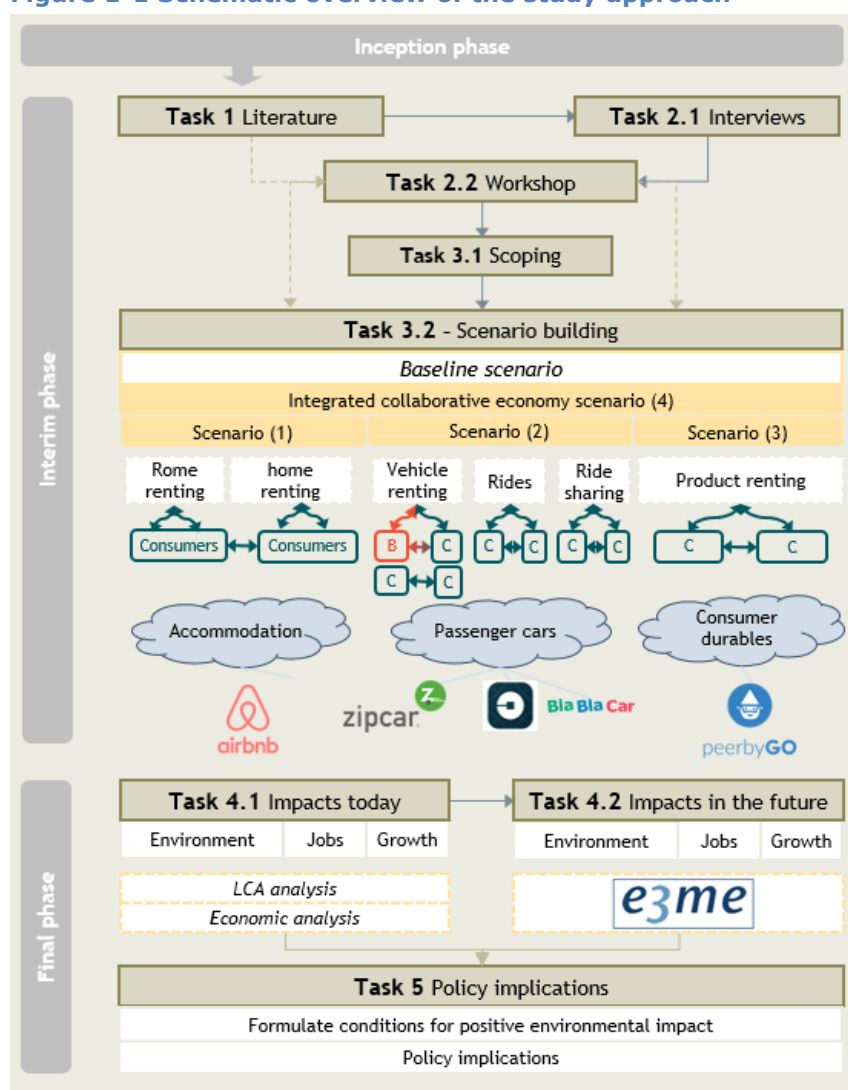
### *Specific objectives*

In order to achieve these overall objectives, the research activities in our study are jointly designed to:

- 1) Gather evidence on the impact of the collaborative economy on consumption
- 2) Quantify and assess the direct and indirect environmental and rebound effects on micro and macro level
- 3) Derive the corresponding effects on employment (number of jobs) and economic growth of the collaborative economy
- 4) Based on these insights, explain under which conditions and in which cases the collaborative economy could yield positive environmental impacts and how EU policy could further strengthen these impacts. In addition, propose policy action to mitigate possible negative impacts.

## **1.3 Overview of the overall approach to the study**

Figure 1-1 illustrates the overall approach to the study and the tasks that were performed. The study started with a thorough literature review of the existing information on the definitions, scope and overview of the environmental, economic and social impacts of the collaborative economy. The project team also conducted 10 interviews with stakeholders in the field. Using these findings, the scope of the collaborative economy for the purpose of this study was defined and analysed. Five detailed case studies were developed for the most important platforms in three sectors (accommodation, transport and consumer durables): Airbnb, Uber, Blablacar, Zipcar and Peerby. In addition, the project team further elaborated on the expected impacts of the collaborative economy on these case studies by developing three sector-specific scenarios. This allowed an illustration of the expected impacts of the collaborative economy towards 2030, and the main differences between an economy with and without further growth of the collaborative economy towards 2030. These findings and the scenario assumptions were discussed and validated at a workshop with stakeholders. The three scenarios serve as input to the Life Cycle Assessments of the collaborative economy business models, which is used to determine and analyse in detail the environmental impacts of the collaborative economy today. The E3ME model was then used to assess the medium-term environmental, social and economic impacts of the collaborative economy. The findings of these are presented in section 4 and 5 of this report. Section 6 will present conclusions and policy implications.

**Figure 1-1 Schematic overview of the study approach**

Legend: B = business, C = consumer

## 1.4 Study limitations and challenges

The main challenge faced in the study has been the lack of data on collaborative economy on EU level. To date, most of the studies on this topic relied on literature predominantly discussing the different business models, the definition and scope, and on scarce data provided by the platforms themselves. However, no systematic data collection on platforms' activities in the EU have taken place yet. The market is very young and dynamic, which contributes to this challenge. As such, the study relied on this limited data to derive estimates and make assumptions.

Another important factor has been the difficulty in defining and scoping the collaborative economy as even with the Commission's definition, there is a scope for interpretation. The collaborative economy is part of the larger platform economy, which aggravates the problem of defining the 'collaborative' part of it. Moreover, the collaborative economy as well as the traditional economy business models are evolving, which makes defining and scoping them increasingly difficult.

Lastly, the results of the LCA and macro-econometric modelling relied on study's estimates and assumptions with respect to the scope of the collaborative economy (the choice of platforms), the current and future market size in terms of revenues and market shares, and what shifts drive the economic changes. The macro-econometric modelling further relied on assumptions on consumer behaviour – how do they spend the income they generate from providing services on the platforms, as well as on the limitations of such a macro-econometric model to model peer to peer activities. As such, the results of this study might not be always comparable with results of other studies.

Nevertheless, the study methodology was transparent and sufficiently robust to answer the question of the environmental potential of the collaborative economy in the EU.

## 2 The scope and definition of the collaborative economy

In order to determine the environmental potential of the collaborative economy and its socio-economic impacts that it triggers, it is very important that we define what we mean with the collaborative economy: What are collaborative business activities? What are collaborative business models and what type of economic activities fall under the umbrella of the collaborative economy? This section provides the definition and the scope of the collaborative economy that we applied for this study.

Section 2.1 prepares a working definition of the collaborative economy for this study. Section 2.2 takes this definition further and aims to operationalise it by developing criteria to determine whether economic activities can be classified as 'collaborative' or not. Section 2.3 then prepares a typology of most common collaborative business models that will be used in the remainder of the study as case studies to determine the environmental potential of the collaborative economy. Using this developed scope, Section 2.4 determines the size of these business models in the EU currently and the collaborative economy as a whole. To summarise, Section 2.5 outlines which activities are therefore *excluded* from our definition of the collaborative economy.

### 2.1 What is the collaborative economy?

Ever since platforms like Uber and Airbnb have made it into the lives of the general public, the attention from scholars and institutions to get a grip on consumption models based on 'sharing' assets (your car, your home, your tools) has been increasing. The popularity and uptake of these new consumption models is rising rapidly and so are the numbers of activities emerging across a variety of sectors (accommodation, travel, finance, education, consumer goods, etc.). Sharing is, however, not new. Humans have always shared. The new activities are therefore by some (including the European Commission) referred to as 'the collaborative economy' instead of the sharing economy. Others call it the peer-to-peer economy or the on-demand economy. According to Schor (2014), it is namely 'stranger sharing' that defines the new type of activities that are emerging lately. Facilitated by online digital platforms, we can now share assets with people we did not know before.

#### 2.1.1 Defining collaborative economy in this study

Still, due to the large variety in emerging online platforms and their activities scholars and experts struggle to agree on the common denominators that underpin the transactions that these platforms facilitate. As a result, many of them develop their own definitions to describe broadly similar models or a framework encompassing them. These are broadly similar conceptually, but can often entail the inclusion of very different business models. Notable definitions of the term include:

- **Collaborative Economy** (an online portal on the topic): *"an economic system of decentralized networks and marketplaces that unlock the value of underused assets by matching needs and haves, in ways that bypass traditional institutions"* (Collaborative Lab (NESTA), Oxford University and ShareNL)
- **European Parliament**: *"the use of digital platforms or portals to reduce the scale for viable hiring transactions or viable participation in consumer hiring markets (i.e. 'sharing' in the sense of hiring an asset) and thereby reduce the extent to which assets are under-utilised"* (European Parliament, 2016)

- **European Commission:** “*Business models where activities are facilitated by collaborative platforms that create an open marketplace for the temporary usage of goods or services often provided by private individuals*” (European Commission, 2016)
- **Rachel Botsman:** “*an economy built on distributed networks of connected individuals and communities versus centralized institutions, transforming how we can produce, consume, finance, and learn*” (Botsman, 2013)

A common thread across the definitions is the inclusion of **transactions facilitated by digital platforms** aiming to make use of **underutilised assets**. Consumption in the collaborative economy is based on access, rather than ownership. ShareNL, a Dutch sharing economy think-tank, highlights that ownership is the key determinant for distinguishing between the collaborative and traditional economy (ShareNL, 2015). In the collaborative economy, they argue, **assets are owned by individuals** and therefore create peer-to-peer (P2P) and consumer to business (C2B) transactions. Outside the scope of the collaborative economy, businesses facilitate B2C and B2B type transactions. This leaves a grey area of, for example, vehicle sharing companies (such as Car2Go) that are based on B2C transactions but with a certain collaborative nature of sharing an asset to increase its utilisation. Some parties therefore place it within the collaborative economy scope, whereas others do not. Section 2.2 details this discussion further. Compared to the traditional economy, the matching of supply and demand is also done predominantly **online** compared with ‘offline’ in the traditional economy.

This study follows the European Commission’s definition of the collaborative economy and uses the distinction highlighted by ShareNL to classify different business models (see section 2.2.2). According to the Communication, *A European Agenda for the collaborative economy* (2016) the collaborative economy encompasses (European Commission, 2016):

***Business models where activities are facilitated by collaborative platforms that create an open marketplace for the temporary usage of goods or services often provided by private individuals. Transactions do not involve a change of ownership and be carried out on a profit or non-for profit basis. The collaborative economy involves three categories of actors:***

***1. Providers*** – who share assets, resources, time or skills (peers or professional services providers)

***2. Users***

***3. Intermediaries that connect via an online platform providers and users***

Even though this definition provides a useful anchor to the remainder of the study, there are still various dimensions to the definition that can be interpreted in a number of ways (e.g. “often provided by private individuals” and how long is “temporary”) and includes a wide range of platforms (involving both goods and services). Frenken & Schor (2017) also rightfully note that: “*we will be unable to come up with coherent answers [about the entity called the sharing economy] if the object itself is inconsistent*” (Frenken and Schor, 2017). Therefore, rather than aiming to develop a coherent and all-encompassing definition, we first illustrate the different types of transactions and business models that can be distinguished as part of this collaborative economy definition. We then make our own choices as regards to what is included and excluded in our definition of the collaborative economy on the basis of a number of inclusion criteria for platforms. We also develop the

characteristics of 'representative' business models that jointly cover the variety of different collaborative economy activities, so that the environmental potential of these can be established.

### 2.1.2 Different business models, sectors and activities

Just like the definitions for the sharing economy and the collaborative economy differ in the literature, so do the categorisations of the different activities and business models that used to cluster the variety of different platforms active in the collaborative economy. Based on the review of the literature, we define a number of defining characteristics for the different business models of collaborative economy transactions:

1. Market or sector and underlying assets
2. Transaction relation
3. Transaction mode.

**1) Market or sector and underlying assets** - there are collaborative business models and activities across a wide variety of sectors, for example visually mapped by Owyang (2016) who identifies collaborative consumption in the goods, money, accommodation, travel, health, food, utilities and many other sectors. ShareNL (2015) classified the sectors into: goods, space, mobility, energy, money, knowledge and services. **Sector-specific differentiations** can render collaborative economy models more specific and help distinguish between platform characteristics. Further specifying the **underlying underutilised asset** within each sector helps to further distinguish the different business models. For instance, accommodation models are often divided between rentals of living spaces (e.g. AirBnB), sharing of living spaces (e.g. CouchSurfing), sharing of workspaces (e.g. Studiomates), sharing of storage space (SharemyStorage) or others. In **transport models**, distinctions are made between vehicle hiring (e.g. DriveNow, Cambio), car sharing (e.g. Uber, Taxify) and ride sharing (e.g. BlaBlaCar, UberPop, EasyCarClub).

**2) Transaction relation** - another defining feature of the different business models active in the collaborative economy is the **transaction relation** between the three key actors in the collaborative economy (as mentioned in the EC definition noted on the previous page: users, providers and platforms). In the 'traditional' economy, the providers of goods and services are often businesses, whereas the users can be businesses and consumers. Therefore, in the traditional economy we observe mostly **business-to-business (B2B)** and **business-to-consumer (B2C)** transactions. Transactions in the collaborative economy on the other hand are "predominantly provided by individuals" (EC definition) and therefore focus on **peer-to-peer (P2P)** transactions. According to some, certain **business-to-consumer (B2C)** transactions (e.g. DriveNow or Cambio in the transport sector) can also be considered the collaborative economy (but not the sharing economy), whereas for others (such as ShareNL, 2015) the collaborative economy should only encompass P2P transactions. In any case, business models based on P2P relations (e.g. ZipCar, SnappCar, WhipCar) are substantially different from B2C models (e.g. DriveNow, Cambio), even though both involve the 'sharing' of cars. The transaction relation is therefore very defining for the type of business model.

ShareNL (2015) also specifies the '**peer-to-business-to-peer**' transaction relation as capturing the latest trend within the collaborative economy of platforms providing more services to both users and providers and providing more trust to the transaction. This trend acknowledges that certain transactions in the collaborative domain are not "about sharing at all" (Bardhi and Eckhardt, 2012). For the sake of simplicity, we classify these activities also in the P2P group, but it does lay bare the different roles that the platforms

can have. The EC communication already explains that platforms can act as mere intermediaries and information providers to users and providers as well as offer additional services (such as insurances). In other instances, the platforms are also the providers (e.g. Cambio). In order to keep the distinction clear, we consider the role of platforms in the collaborative economy to be intermediaries. As a result, unlike traditional business models, collaborative platforms themselves do not own the goods or services they provide, but merely act as intermediaries. There is also certain similar overlap on the side of providers. Depending on the sector, goods or service providers are required to be registered as micro-entrepreneurs (e.g. Uber drivers, AirBnB accommodation providers in certain cities), and therefore act as businesses. Even though these providers might have a different legal status as workers, we consider them still to be consumer/peer providers rather than classifying them in the B2C category.

**3) Transaction mode** - the way in which the three parties engage with each other is another defining aspect of the different business models in the collaborative economy (monetary based or non-monetary based). Schor and Fitzmaurice (2015), as well as Owyang (2013) offer concrete conceptual classifications of types of activities, such as **renting, sharing, lending and swapping**. Belk (2010) also makes a valuable contribution by distinguishing sharing from gift giving and commodity exchange, the latter resembling true market exchanges and the first resembling social interactions (often non-monetary based). Buying and donating might also be possible exchange modes, but we do not consider these as part of the collaborative economy as they lead to a transfer of ownership, whereas collaborative consumption is based on non-ownership based consumption. These transaction modes resemble transactions involving physical goods that one can physically exchange, either involving a payment or not involving a payment. However, the collaborative economy also includes **services** of many forms for which the above transaction modes do not apply. These can relate to true labour services (e.g. TaskRabbit), but also services using 'under-utilised' assets, such as Uber.

## 2.2 Inclusion criteria to define collaborative economy activities

The technical specifications to this study limited the scope of this study to the collaborative activities in three markets: **accommodation, transport** and **consumer durables**. But even with the definition of the collaborative economy included in the EC Communication of 2016 in mind and this focus on these three focus markets, there are a wide range of activities in these sectors that should either be classified as part of the 'collaborative economy' or the 'traditional economy'. Some activities clearly fit in either category, but there is also a grey area of activities in all of the markets that could either fall in or out of the scope of this study.

First, we take our working definition of the collaborative economy (the definition of the collaborative economy included in the EC Communication on the collaborative economy of 2016) as a starting point. Second, we take the criteria included in the technical specifications of this study (that already defined the scope of the study) to define the transactions involved in the collaborative economy as:

1. From peer to peer (P2P) and business to consumer (B2C);
2. Where consumers get temporary access to a, in particular, under-utilised good as opposed to the permanent transfer of ownership of that good;
3. Regarding/including physical assets;
4. Facilitated by a digital platform;
5. For cost-sharing or profit seeking purposes, mainly employing a (short term) rental model;



We develop these criteria further in order to be able to more distinctly tell which activities in the three focus markets are regarded as part of the collaborative economy and which are regarded part of the traditional economy. The collaborative economy in this study includes transactions:

**1. That are predominantly from Peer-to-Peer (P2P) and exceptionally<sup>1</sup> from Business to Consumer (B2C)**

- a. The EC definition of the collaborative economy mentions “temporary usage of goods and services, often provided by private individuals”, which implies a focus on transactions where peers/consumers own assets. As illustrated in section 2.1, many of the existing contributions also note that in the collaborative economy, (under-utilised) assets should be owned by individuals.
- b. B2B and C2B transactions are excluded, because of criteria number (1)

**2. That aim to increase utilisation of underutilised goods/physical assets**

- a. This criterion is taken directly from the criteria included in the technical specifications. It’s an important building block for the collaborative economy: using digital platforms to create easier access to otherwise underutilised goods for consumers.
- b. This criterion implies an explicit exclusion of services-based transactions (e.g. Taskrabbit, Spotify or Netflix) and collaborative production, education and finance business models from the Botsman (2010) classification.

**3. Which facilitate temporary access to a good as opposed to the permanent transfer of ownership of that good**

- a. This criterion is also taken directly from the criteria included in the technical specifications of this study and forms the second important building block of the collaborative economy: using digital platforms to create access to goods (and services) without the need to own the underlying good or asset. One of the most important drivers of the collaborative economy is the possibility to access, rather than own items.
- b. This criterion also implies that this study does not include “redistribution” or second-hand markets (such as eBay and GumTree) as collaborative economy.
- c. “Temporary access” is meant to imply a maximum use of 90 days per year (common term used in literature and some cities have adopted this term for Airbnb hosts).

**4. Which are facilitated by a digital platform that acts as intermediary**

- a. Collaborative economy activities must take place on an online platform that facilitates the transaction. In line with the European Commission’s (2016) Communication, such platforms must be distinct legal entities from both the providers and the consumers transacting on it. In case the platform facilitates P2P transactions, the platform itself does not own the items provided on it, but increases the interaction between providers and consumers through services such as geolocation, advanced search criteria, trust-building mechanisms, provision of online payment systems, etc.

<sup>1</sup> There is much discussion in the literature whether B2C business models should be considered part of the collaborative economy as they often lean towards traditional service suppliers (e.g. zipcar that is almost a traditional rental car company). The focus in this study is on P2P business models - like in the EC definition - but will include B2C models depending on the market and the type of B2C platforms in question (assessed in a pragmatic and ad-hoc basis).



- b. In case the collaborative transactions concern a B2C relation, the platform often fulfils the role of both 'provider' and 'intermediary'. For example, for the B2C vehicle rental model in the transport sector both the provider and the platform are the same entity (that owns the assets), such as ZipCar and Cambio. These models are a grey area for the collaborative economy as they aim to increase utilisation of assets, but can also be seen as innovations of traditional car rental models (such as Avis) and do not involve many collaborative or sharing characteristics (as demonstrated by Belk, 2010). This study has decided on a case-by-case basis whether these B2C models are in- or excluded from the scope (see subsection 2.3).

#### **5. That occur for cost-sharing or profit-seeking reasons, mainly by employing a (short term) rental model**

- a. Collaborative economy transactions must be profit-driven or at least driven by the need to share the costs of use between peers (cost-sharing). The European Commission (2016) Communication extends the scope of the collaborative economy to profit and not-for-profit activities, but in practice the difference is difficult to make. Even transactions that do not involve a monetary transaction to gain short term access (e.g. CouchSurfing or Peerby) are done with a 'cost-sharing' motive in mind: the user saves on having to buy the asset and the provider can get more 'utility' and often some favours from the user from the transaction. Therefore, both non-monetary and monetary transactions are included in the scope of our study, also because the environmental impact from non-monetary based collaborative activities might be significant.
- b. This criterion refers solely to the collaborative economy transaction and not to the business model of the platforms, which can ask fees in a variety of ways to cover their costs. It therefore assumed that the platforms within the scope of this study, which are gathered in the database described below, are financially sustainable.
- c. The study considers mainly renting as transaction mode, but in line with the literature findings also considers other possible modes of exchange for assets: lending, sharing and swapping, but not buying or donating as these represent a transfer of ownership.

#### **6. That are facilitated by a platform with a market presence in the EU**

##### **2.2.1 Collaborative economy areas excluded from this study's scope**

Following the description of the collaborative economy included in the EC Communication on the collaborative economy of 2016, some online platforms are immediately out of the scope of the collaborative economy. Thus, we have excluded them from this study:

- **B2B online platforms** - B2B platforms offer traditional organisations with all functions that businesses use to run or are running in house under different departments.
- **B2C and P2P platforms facilitating the transfer of ownership** - Second hand goods resale platforms are directly excluded from the definition we have considered for this study. However, in other definition of the sharing economy include re(sale) goods platforms. In our platform database 22.7% of platform operate in this sector. Additionally, other online platforms that could be considered part of the collaborative

economy platforms have been excluded as they host activities that have a small environmental impact

- **Platforms operating in other sectors** – such as on-demand household services, on-demand professional services, collaborative finance and collaborative education.

The next subsection introduces a typology of representative business models that illustrate the implied scope of the collaborative economy using these inclusion criteria.

## 2.3 Representative business models in each of the markets

Given our working definition and the inclusion criteria developed above, what characterises the different collaborative economy activities in these markets? And how are they different from one another? This section develops a few representative business models that should jointly cover the vast majority of collaborative economy activities that fall within the scope of this study.

### 2.3.1 Defining characteristics of collaborative economy business models

The review of literature found that there is an extensive range of business models used by collaborative economy platforms. However, no generally-agreed framework for classifying these platforms exists. For this study, it is most useful to describe the differences between collaborative economy activities based on the three defining characteristics that we introduced in Section 2.1. They namely trigger the largest differences in environmental potential between the different business models. We formulated these dimensions on the basis of our understanding of the literature and initial interviews with experts. Each unique combination of these defining characteristics can be seen as a representative business model:

#### 1. Market or sector and underlying assets

- a. The market to which the transaction refers is defined by the scope as either accommodation, transport or consumer durables
- b. The underlying asset on which the transaction is based (e.g. rooms or homes, cars, selected consumer durable goods)
- c. For accommodation, we focus on entire homes and rooms as underlying assets
- d. In the transport market, we focus on passenger cars as underlying assets, for example leaving out platform matching car owners with nearby parking spaces.
- e. In the consumer durables market, we focus on 'shareable' and 'durable' consumer goods. The case study on the consumer durables market for the scenario building (on Peerby – see Annex 7) presents these type shareable and durable consumer goods in more detail. For the life cycle assessments, two representative products are selected.

#### 2. Transaction relation

- a. As defined by the scope in this study as P2P and exceptionally as B2C (case by case basis). The case of Uber is considered a B2C transaction as in the EU, Uber drivers are licensed taxi drivers representing a micro business. Also, the

B2C vehicle sharing case is considered even though it is a 'border-case' of being included in the collaborative economy scenario.

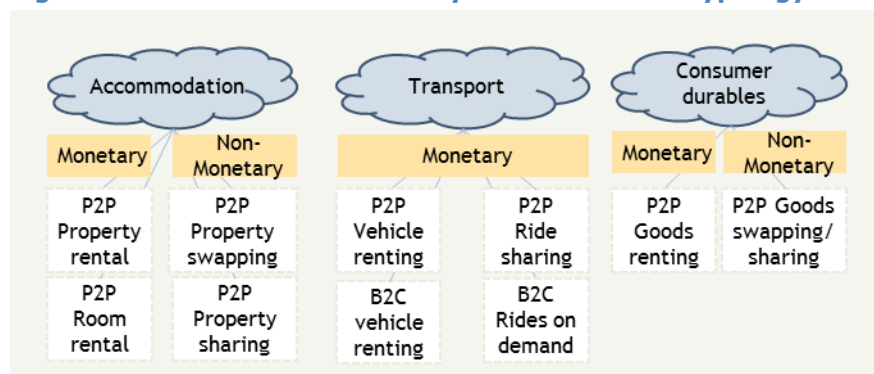
### 3. Transaction mode

- a. As presented in the literature review (Annex 1) and in the scope above, all transaction modes that facilitate non-ownership based consumption of a good are considered and can each be viewed as leading to a unique business model: **swapping**, **renting** and **sharing**. Sharing transactions can involve a monetary exchange but not necessarily. Both options are included in this study as either in principle involves underlying 'cost-sharing' motives. Renting includes all short-term access to a good for involving a monetary exchange (therefore also 'pseudo'-sharing activities like AirBnB that are based on 'sharing your home', whereas one actually rents out a room). Swapping is often non-monetary and involves temporary access to a good or service in exchange for your own good or service.
- b. When the transaction involves a physical good, but the transaction is actually about a service (such as for Uber), we denote the transaction mode as a '**service**'.

#### 2.3.2 Representative business models

Using the above mentioned three defining characteristics of business models and the scope of our study, we are able to develop a business model typology that reflects the collaborative economy in scope of this study. Figure 2-1 illustrates this typology. Each of the representative business models contains a unique combination of each of the three defining characteristics that are applicable in that market: Underlying asset, transaction relation (P2P or B2C) and transaction mode (renting, sharing, swapping or a service).

**Figure 2-1 Collaborative economy business model typology**



Source: Own illustration

#### Accommodation sector

Collaborative economy in the accommodation sector could be four types of business models, namely home rental, room rental, home sharing and home swapping. Their characteristics based on the classification developed above and using findings from empirical observations in existing literature are presented in Table 2-1.

**Table 2-1 Business models in the accommodation sector**

	<u>Assets</u>		<u>Transaction type</u>		<u>Activity</u>			<u>Matchmaking</u>		<u>Revenues</u>	
	Rooms	Homes	B2C	P2P	Rent	Share	Swap	Demand	Supply	For-profit	Cost-sharing
Room renting											
Home renting											
Home sharing											
Home swapping											

*Room renting* models are peer to peer transactions, where personal providers rent out their spare rooms to other people looking for affordable accommodation. These transactions are 'for-profit' in the sense that they are based on a monetary exchange for the rental. Platforms match peers according to supply and demand, i.e. platforms list a range of available rooms, which peer consumers can choose from and platforms list of listings in which people are looking for a room. Examples include StudentFlat.cz (both demand and supply matchmaking) and BedyCasa, as well as property rental platforms that also offer property sharing such as Airbnb.

*Home renting* models are P2P transactions, where personal providers rent out entire properties. These transactions are 'for-profit' in the sense that they are based on a monetary exchange for the rental. Platforms match peers according to supply, i.e. platforms list a range of available properties for short-term rent, which peer consumers can choose from. Examples include Wimdu, AirBnB and Homeaway.

*Home sharing* models are largely non-monetary, P2P transactions, where personal providers offer a space (a couch) in existing properties to share with other peers. They are based on cost-sharing principles (guests might compensate owners in-kind or with a small fee), where no monetary transaction is expected. Platforms match peers according to supply and demand, platforms list a range of personal providers looking for shared accommodation which peer providers can choose from or platform list a range of personal providers offering shared accommodation which peer consumers can choose from. Examples include Couchsurfing (supply matchmaking).

*Home swapping* models are peer-to-peer and cost-sharing transactions, where peers can swap their properties thereby significantly reducing costs for holidays or travel as they do not pay for housing. The transaction is non-monetary based as the exchange is in-kind (a house swap). Platforms match peers according to the supply, i.e. list of peers offering their properties for a short-term swap, which other peers can choose from. Examples include Trompolinn, GuesttoGuest and NightSwapping.

### 2.3.3 Transport sector

Table 2-2 illustrates the characteristics of the three unique business models considered as part of collaborative economy in the transport sector in this study.

**Table 2-2 Business models in the transport sector**

	<u>Assets</u>		<u>Type</u>		<u>Activity</u>			<u>Matchmaking</u>		<u>Revenues</u>	
	Cars	B2C	P2P	Rent	Share	Swap	Service	Demand	Supply	For-profit	Cost-sharing
P2P Vehicle rental											
B2C Vehicle rental											
Ride sharing											
Rides on demand											

**P2P Vehicle renting** models are for-profit (monetary-based) transactions, where personal providers can rent out their cars and consumers can rent cars by subscribing to the car rental service in the platform (e.g. membership fee). Platforms match according to supply, i.e. platforms list a range of available cars being supplied personal providers, where peer consumers can choose from.

**B2C Vehicle renting** models are for-profit (monetary-based) transactions, where consumers can rent cars by subscribing to the car rental service in the platform (e.g. membership fee) or renting the car instantly on the platform. Platforms match according to supply, i.e. platforms list a range of available cars being supplied, which peer consumers can choose from, but also on the basis of demand. Platforms will acquire more cars when the demand for the service is rising.

**Ride sharing** models are peer-to-peer and cost-sharing transactions (monetary-based), where peers can share rides. Platforms match according to supply or demand, i.e. platforms list a range of available car rides being offered by other peers, which peer consumers can choose from. BlablaCar is one of the most popular car sharing platforms worldwide, the platform matches according to supply. Some other local platforms, such as Jojob match according to both demand and supply.

**Ride on demand** models are for-profit transactions (monetary-based), where professionals or personal providers can offer to pick up peers that want to go to a specific place in a concrete time or in other words, professionals or personal providers offering taxi services. Platforms match according to demand, i.e. platforms will match a service request with an available driver nearby. Uber provides this demand matchmaking services as well as other platforms such as Taxify, Hailo and Taxibeat. It could be argued that these business models fall out of the scope of the collaborative economy as there are few sharing or collaborative characteristics in the UberX, Uberblack and UberPoP business models and those business models can be viewed as process innovations in the taxi-sector that make the industry more efficient (increase utilisation of vehicles). However, since these business models fall match the inclusion criteria developed for this study (notably the platform does not own the assets, transactions are facilitated by a digital platform and concern underutilised vehicles), there are considered inside the scope of the collaborative economy.

## Consumer durables

Table 2-3 illustrates the characteristics of the two unique business models considered as part of collaborative economy in the consumer durables sector in this study.

**Table 2-3 Business models in the consumer durables sector**

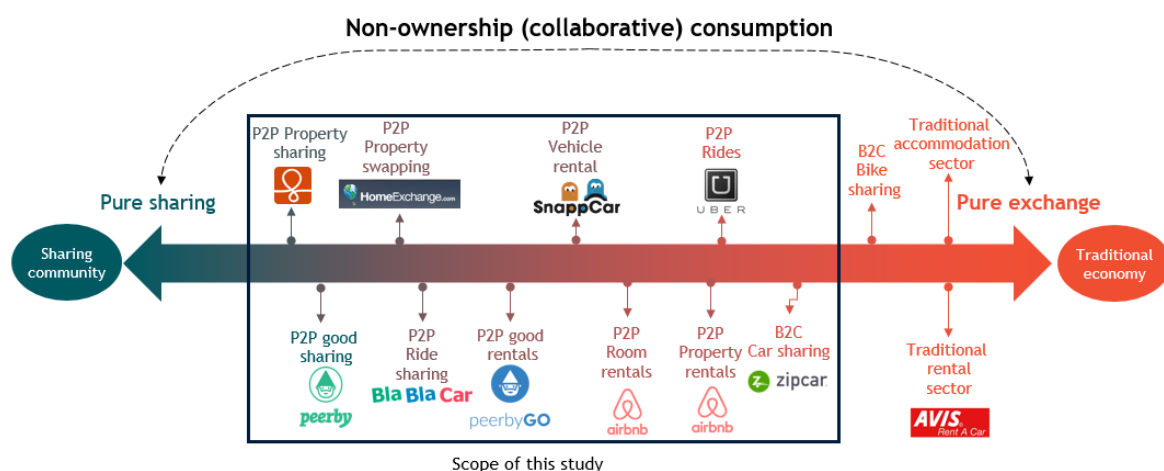
	<u>Transaction type</u>		<u>Activity</u>				<u>Matchmaking</u>		<u>Revenues</u>	
	B2C	P2P	Rent	Share	Swap	Service	Demand	Supply	For-profit	Cost-sharing
Goods renting										
Goods sharing										

*Good renting* models are for-profit or cost-sharing transactions involving a monetary exchange, where personal providers can offer goods that are underutilised. P2P platforms match according to demand, i.e. platforms will match a request with peers offering the requested good (e.g. Peerby). According to a research by the European Parliament (2016), the most important Classification of Individual Consumption According to Purpose (COCOIP) categories where collaborative economy platforms operate are: **clothing and footwear** (EUR 800 per person per year), **recreational items** (EUR 300/person/year), **goods for routine household maintenance** (EUR 200/person/year). In addition, the five most rented products on Peerby Go, arguably the largest consumer durables collaborative platform in the EU, were the following in August 2016: cargo bike, projector, party tent, pressure cleaner, laminate cutter, wheelchairs, folding tables, steam cleaners and hoisting ropes. It is worth noting thought that Peerby has by far its largest user based in the Netherlands, explaining the dominance of certain product categories in this list.

*Good swapping and sharing* models are cost-sharing and P2P transactions without involving a monetary exchange, where peers can swap/share goods depending on their needs. Platforms can match according to demand, i.e. platforms will match sharing requests with peers willing to share (e.g. Peerby Classic) or supply-driven, where peer providers post a listing advertising a good they own. Goods sharing and swapping platforms, such as Vinted, SwapStyle.com or Swapz combine demand- and supply-models.

## Synthesis of the business model typology

The representative business models identified and described in this section will form the units of analyses studying the environmental implications of the collaborative economy. Even though this typology distinguishes the business models according to some key defining features, the collaborative economy is home to many different variants and combinations of these business models, such that there are platforms and activities that represent a combination of business models. The literature review also found that certain collaborative economy activities are much more like true 'sharing' than others (Bardhi and Eckhardt, 2012). In a recent contribution, Habibi, Kim and Laroche (2016) consolidate the differences in collaborative economy activities in a dynamic framework that illustrates well how certain collaborative economy activities can be characterised and whether they should be considered as part of the collaborative economy or not. They introduce a continuum ranging from pure sharing activities and pure (transactional) exchange activities (in the traditional economy, like offline car rentals). We have adapted this continuum to our study and placed the representative business models introduced above on the continuum. See Figure 2-2.

**Figure 2-2 Classification of business models along the sharing-exchange continuum**

Source: Own illustration based on Habibi, Kim and Laroche (2016)

The defining characteristics introduced at the start of this section determine to a large extent where business models are located on the continuum. Sharing activities are typically non-monetary based, from peer to peer, conducted for cost-sharing reasons and include sharing and swapping exchanges also to realise social interaction. On the right, the more market exchange type business models are located, those where there are more business to consumer transactions, often based on monetary rental exchanges without a strong social element.

## 2.4 The size of the collaborative economy today

To determine the size of the collaborative economy today, this study created a database of 749 collaborative economy platforms of various types. The database builds upon an earlier database used in the DG JUST exploratory study on consumer issues in the sharing economy (European Commission, 2017). The DG JUST database has been revised in this study to cover business models which were not in the scope in the exploratory project but are included in this study. The database developed in this study assesses the business model characteristics of the 749 collaborative platforms identified in the EU, according to the inclusion criteria specified in Section 2.2. The following platform characteristics were assessed, for each:

- **Origin:** Country of origin, as well as countries of operation;
- **Identification:** Website and year of establishment;
- **Size:** Number of daily unique website visitors, and where available also the number of registered consumers and providers, as well as the number of listings;
- **Availability:** whether the platform is available via a mobile app;
- **Scope relevance:** whether the platform is within the scope of this study or not;
- **Business model characteristics:** we evaluated seven business model themes, and a total of 30 indicators describing them.

Based on our database, 27% of the identified collaborative economy platforms in the three sectors fall within the scope of this study, according to the inclusion criteria specified in section 2.2. Of the 204 platforms that fall within this study's scope, 53% are from the transport sector, while 29% and 20% belong to the accommodation and consumer durables sectors, respectively.



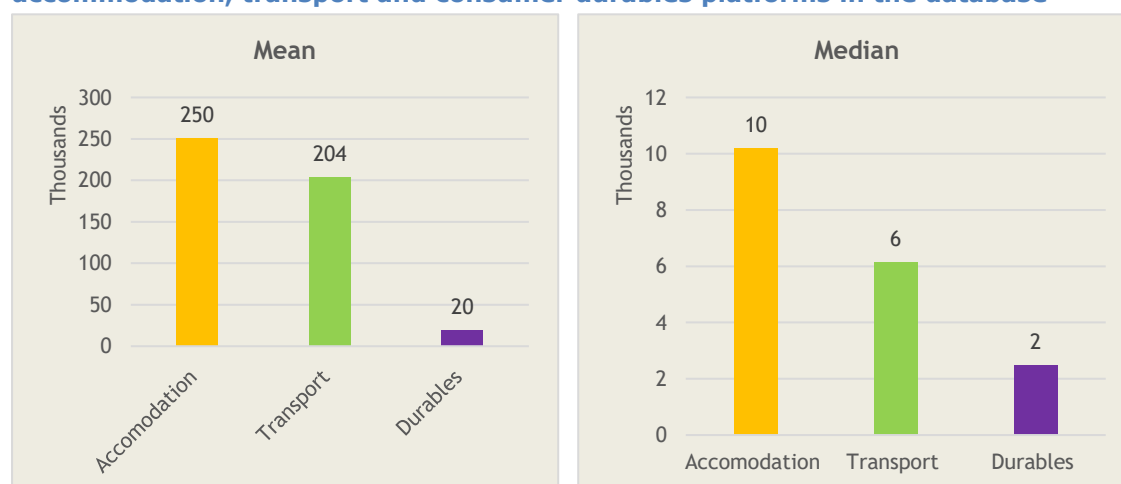
The study's database allows us to observe the prevalence of the various business model characteristics identified in sub-section 2.3.1. In terms of **sub-markets**, rental business models tend to dominate, especially in the accommodation and consumer durables sectors, where about 80% of platforms operate this way. Sharing is prevalent especially in transportation, but also in accommodation, as Table 2-4 shows. It is important to note that a platform may belong to more than one sub-market. This is the case for 23 platforms (14% of the eligible sample).

**Table 2-4 Prevalence of the identified sub-markets among the platforms within each main market**

<b>Accommodation</b>	
- Property rental	61%
- Property sharing	45%
- Property swapping	20%
<b>Transport</b>	
- Vehicle rental	38%
- Ride sharing/carpooling	54%
- Ride on demand	6%
<b>Consumer durables</b>	
- Durable goods renting	77%
- Durable goods swapping	22%

In terms of size, the vast majority of platforms that are within scope (165, or 80%) do not give details on the number of registered peers. A more reliable indicator of popularity can be given by the number of monthly unique website visitors, using freely-available website traffic counters such as HypeStat.com. Based on this metric, we could retrieve information for 181 platforms. Based on this information, we find that accommodation platforms are the most popular and durables having the least visitors.

**Figure 2-3 Mean and median number of monthly unique website visitors on accommodation, transport and consumer durables platforms in the database<sup>2</sup>**



The cross-sector comparison by monthly unique website visitors should be interpreted with caution, as not all collaborative economy platforms solely operate via websites. Indeed, 80 platforms (39% of the sample of platforms within scope) also feature online apps,

<sup>2</sup> Information on monthly unique website visitors was retrieved from the website HypeStat.com as of March 20th, 2017.



particularly in the transport sector (56% of platforms). In the accommodation sector, only 20% of eligible platforms have apps and 22% of the transport in the consumer durables sector have an app.

In terms of **transaction relation**, most of the collaborative economy platforms in this study's samples, in each of the three sectors considered, tend to facilitate P2P, rather than B2C transactions. However, 13% of the platforms within the scope of this study facilitate both types of transactions.

**Table 2-5 Prevalence of P2P and B2C transaction relations within this study's platform sample, per main sectors**

Sector	P2P prevalence	B2C prevalence
Accommodation	91%	23%
Transport	76%	27%
Consumer Durables	87%	15%

**Transaction modes** follow a similar trend as hinted by the sub-markets presented in Table 2-5. As observed in Table 2-6, most accommodation and consumer durables platforms in our sample feature renting transactions among peers, while sharing transaction are more prevalent on transport platforms.

**Table 2-6 Types of transaction modes prevalent within this study's platform sample, per main sectors**

Sector	Sharing	Renting	Swapping
Accommodation	45%	73%	3%
Transport	56%	44%	0%
Consumer durables	7%	72%	20%

Most of the in-scope platforms identified in this study's sample are local, while under 40% of them are international. The sector with most international platforms is the accommodation sector with 39% of such platforms having an international reach. By contrast, only 19% of consumer durables platforms are international.

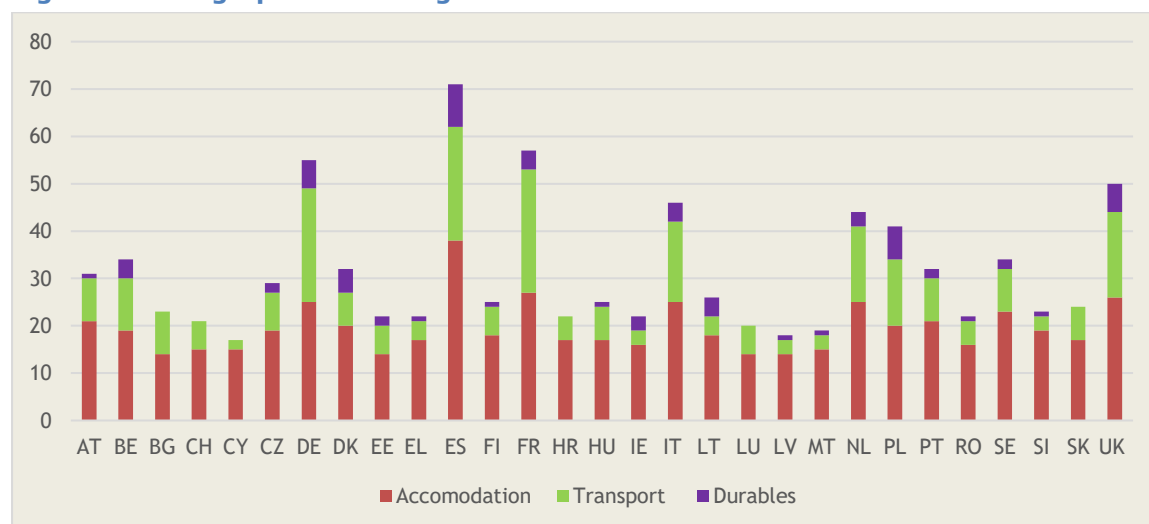
**Table 2-7 Types of reach within this study's platform sample, per main sectors<sup>3</sup>**

Sector	Local	International
Accommodation	56%	43%
Transport	78%	21%
Consumer durables	82%	17%

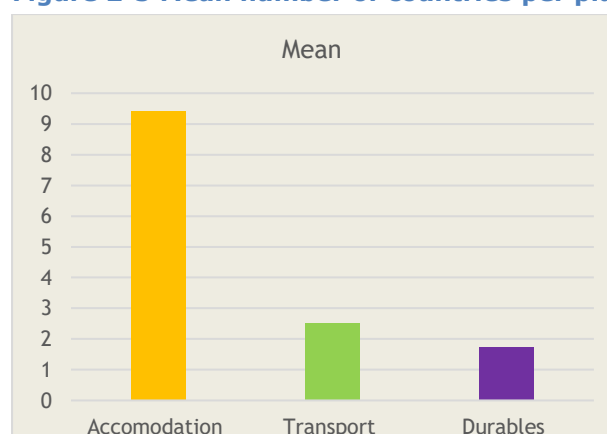
<sup>3</sup> In the case of certain platforms in the consumer durables sector, it was impossible to assign one dimension or the other, as there is not enough publicly-available information to determine the correct attributes.

In terms of the geographical coverage, most platforms from the study's scope operate in Spain (71 or 34.8%), France (57 or 28%) and Germany (55 or 27%). On the contrary, the smallest number of platforms operate in Cyprus (17 or 8%), Latvia (18 or 8.8%) and Malta (19, or 9%). As can be seen in figure 2-4, all of the Member states have been represented in terms of platforms within the scope fairly proportionally taking into consideration their population. On average, the number of countries in which an accommodation platform operates is 9.42, 2.51 countries per transport platform and 1.73 country per durables.

**Figure 2-4 Geographical coverage**



**Figure 2-5 Mean number of countries per platform in a sector**



### 2.4.1 Spending and revenues on collaborative economy platforms

In terms of market share, or market size, it is difficult to retrieve financial information for many platforms, due to several reasons. Firstly, it might be because many platforms are start-ups, they belong to larger companies in which it is impossible to isolate the economic activity attributable to the platform, or simply many firms do not make their financial records public. Despite the limitations, this study relies on earlier findings from an ongoing study for DG JUST, where the three sectors under study were considered, along with two other sectors of the "sharing" economy (namely (re)sale of goods and odd jobs). Using data from a survey conducted in 10 EU Member States with 9,998 valid responses, the study finds that peers spend and earn most in the accommodation sector, and the least in

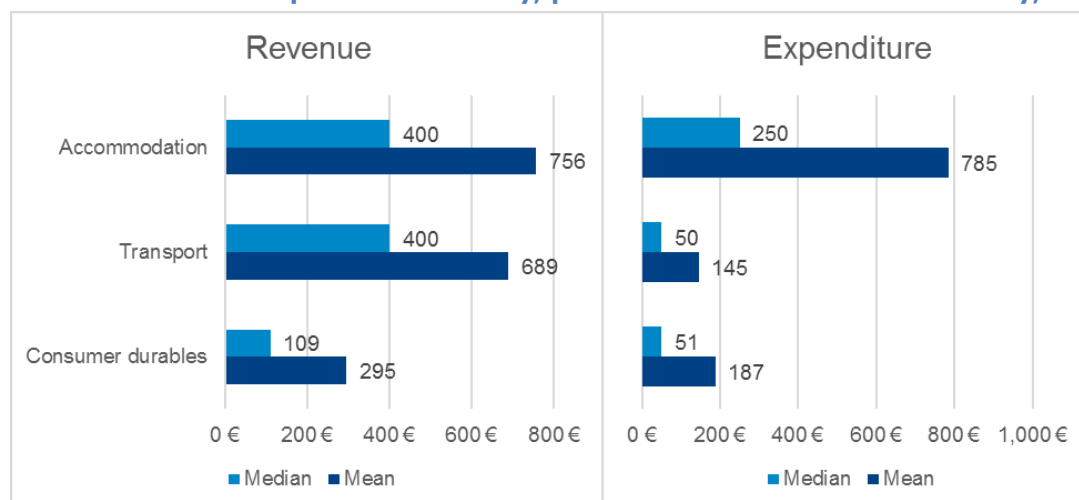
the transport sector. The figure below displays these trends, also showing a large variation between median and mean spending.

There are several limitations to interpreting the survey's data, however:

- **First** is that the survey is based on respondents from 10 MS, and not all EU28. The selection of 10 EU MS includes six EU MS where P2P transactions have reached a certain critical mass, and/or where relevant research has been or is being conducted (e.g. Netherlands, UK, Denmark, Spain, France, Germany). In addition, four additional EU MS (Bulgaria, Italy, Poland, Slovenia) were chosen given their high potential for collaborative economy initiatives (Nielsen, 2014) and available international surveys (ING, 2015) on the topic. Their results have been extrapolated to EU-level.
- **Second**, only EU citizens aged 18 or over were considered for estimating the EU population. Even though most platforms do not allow it, peers younger than 16 (or 18, depending on the platform) could be actively engaged in P2P transactions (Mila blog, 2015). This study does not account for them.
- **Third**, it is possible that respondents may have interpreted the question about "money received through the platform" differently. In particular, some peer providers may have deducted costs from the money they report to have "received through the platform", thus reporting only real or net earnings. Such costs may be higher or lower depending on the sector, or the type of service provided. For instance, in the case of the sharing/hiring rides sector, some peer providers may deduct fuel costs or in the accommodation sector cleaning costs. In the case of the sharing/hiring of rides costs may vary between car-sharing, ride hiring and ride-sharing platforms.

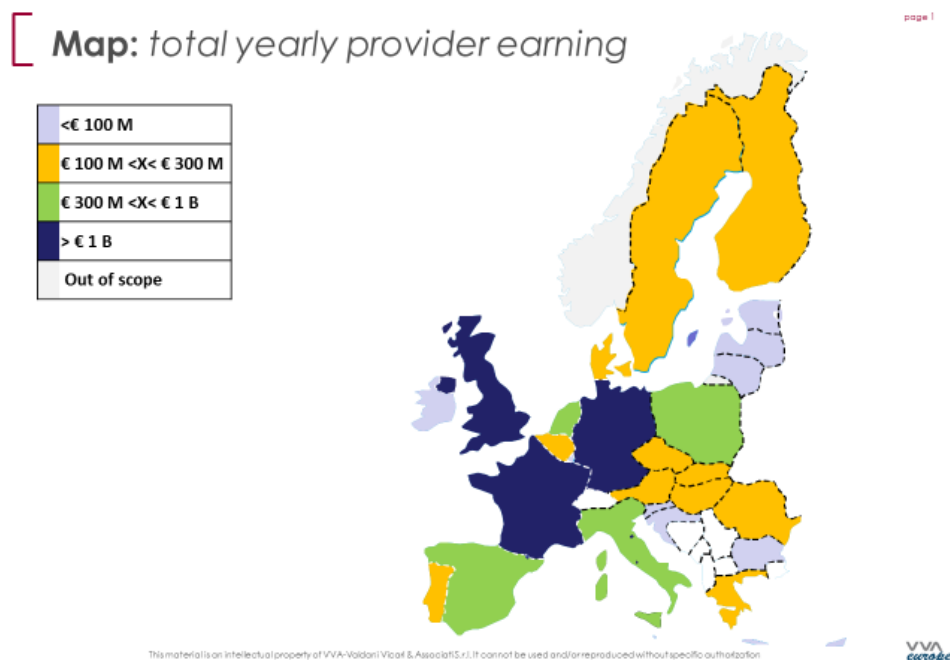
In terms of earnings, the DG JUST study reveals similar proportions among the three sectors considered: accommodation accounts for EUR 4.1 billion of peer provider earnings per year, consumer durables accounts for about EUR 0.82 billion, while peers providing services on transport platforms earn collectively EUR 0.79 billion per year. These numbers are for EU28 based on extrapolation.

**Figure 2-6 Mean and median P2P peer expenditure and revenue per respondent in the last 12 months in the respondent's country, per sector in the 10 MS under study, in EUR**



Based on median expenditure reported by survey respondents, the total expenditure by peer consumers is estimated at EUR 13.5 billion. The figure is computed by multiplying the median earnings/expenditure with the incidence rate of consumers/providers in a certain sector, and with the incidence rate of internet use among people aged 18 or over. The total peer expenditure is estimated at Member State-level considering each Member State's internet penetration rate.<sup>4</sup> Figure 2-7 visualises the estimates of peer consumer expenditure in each EU MS.

**Figure 2-7: Yearly provider earning**



<sup>4</sup> The study compiled an EU-level estimate of median expenditure and median earnings for each sector. Based on the internet penetration rate specific to each country, as well as on the EU-level rates for the incidence of peer providers and peer consumers, the study mapped earnings and expenditure. Note that the differences between Member States are solely given by their population and internet penetration rates, while the estimate on the number of peers providing/consuming on platforms, as well as their incidence rate in various sectors is assumed the same at EU-level.



### 3 Scenario building

The collaborative economy is a nascent market with a high speed of development and dynamism. It is uncertain how the collaborative economy is going to develop in the future and, in turn, which environmental implications the collaborative activities might have. Based on the information we have to date about the development of the various collaborative economy business models, this section builds a number of scenarios reflecting the different ways in which the collaborative economy in the accommodation, transport and consumer durables market could develop in the future. Data on a number of key variables in the scenarios are then used to model the development of the collaborative economy towards 2030 in the E3ME model (section 5) to understand what the macro-level economic, environmental and social impacts of the different scenarios could be in the future. In short, we:

1. Present the number and type of scenarios to be developed [\[Section 3.1\]](#);
2. Present our approach to building scenarios [\[Section 3.2\]](#);
3. Present the final developed scenarios [\[Section 3.3\]](#).

#### 3.1 Type of scenarios considered

Scenario development concerns the art of predicting the future in a stylised and simplified manner. Since nobody knows what the future will bring, this is a difficult exercise and is based on taking assumptions around uncertainties. Our findings from the literature review, interviews with stakeholders and the organised workshop show that uncertainties with respect to the development of the collaborative economy are especially large since there are many factors that influence the development of the collaborative economy. Moreover, other external factors will influence the development of the traditional economy at the same time, such as automation, increase in use of renewable energy sources, the rise of electric vehicles, etc. Another challenge to capture the developments is the fact that there is some blurring already occurring between the services provided by the collaborative economy market participants and the related traditional alternatives. Such blurring might be more and more the case when moving towards the future. As one participant in the workshop organised for this study pointed out, 'we are trying to shoot at a moving target'.

Despite trying to stay as close as possible to what might be expected in the future, the scenarios we have developed for this study reflect **possible futures rather than the most realistic future**. These 'possible futures' reflect the changes in the economy towards 2030 if the collaborative economy in the three focus markets would develop further in a specific way. Regardless of whether they will actually develop in that way, the scenarios illustrate the impacts that the collaborative economy *could have* if it were to develop in the way we assume in the scenarios.

The scenarios are used to provide a narrative on a possible future as well as to study the economic, environmental and social impacts of the development of the collaborative economy towards 2030. Impacts can however only be assessed when two situations are compared. To estimate impacts of the collaborative economy in the future we are interested to know what the economy would look like in case the collaborative economy further develops compared to the situation in which the economy develops without the presence of the collaborative economy. To estimate the impacts of the collaborative economy now, we 'only' have to compare the effects of transactions in the collaborative economy with transactions in the traditional economy today. Studying the impacts of the collaborative economy today (section 4) is therefore relatively straightforward as we compare the current collaborative practices in the three focus markets against their

traditional alternatives now. In order to estimate the impacts of the collaborative economy in 2030, though, we establish a baseline scenario that captures the most likely development of the economy without the collaborative economy towards the future. We then define collaborative economy scenarios that represent the changes in the future with respect to this regular (business-as-usual) development of the economy.

### 3.1.1 Baseline scenario

The baseline scenario used in the E3ME model to model future impacts can be viewed as an 'uncontroversial yet timely projection' of the future path of the EU-28 that embodies accepted trends. In similar policy impact work for the EC this is taken to be based on the long-term trends and assumptions published in DG Energy publication *EU Reference Scenario 2016, Energy, transport and GHG emissions: Trends to 2050* (published in 2016), with more current assumptions for particular variables where available. For this study we use demographic trends that are consistent with the most recent Eurostat population projections (European Commission, 2015) and economic projections that are consistent with the latest labour market trends, i.e. those developed for Cedefop (Cedefop, 2016). In summary it includes the most realistic and likely business-as-usual developments for:

- Macro-economic indicators – GDP, investment, ex- and imports, employment, household income;
- sectoral disaggregation of key indicators – value added, employment, exports, imports, investment;
- energy use by fuel user and fuel type;
- CO<sub>2</sub> emissions by fuel user and fuel type; and
- Seven categories of materials used.
- Data/projections for each MS;

The baseline scenario makes the explicit assumption on no further development of collaborative economy towards 2020 and 2030. Of course, there is some collaborative economy activity already ongoing at this moment, but the data used for the baseline scenario already capture this activity and cannot easily be separated from economic activity from the traditional sector. Therefore, the baseline reflects no *further development* of the collaborative economy compared to now. In this way, the collaborative economy scenarios (see below) demonstrate the potential impact of more collaborative economy versus the current situation in terms of both macroeconomic and environmental indicators.

### 3.1.2 Collaborative economy scenarios

The scope of the collaborative economy in this study is defined around three key markets. We chose to develop three separate scenarios reflecting the developments in each of the three key markets in order to capture the impacts of the collaborative economy in each market separately. In this way, we can distinguish between impacts from the collaborative economy in the accommodation, transport and consumer durables market. If we only defined scenarios in terms of ambition levels (higher/ lower uptake of collaborative economy) for all three markets jointly, we would not have been able to separate the effects of one market from another.

We also define a fourth scenario that models the joint development of the collaborative economy in all three markets together (a combined scenario). This scenario is compiled by aggregating the three market scenarios, while taking the cross-linkages between the indirect and rebound effects from the three markets adequately into account. For each of

the four scenarios, we model a moderate uptake of the collaborative economy (a moderate scenario), but conduct a sensitivity analysis on an ambitious uptake of the collaborative economy in the sector, showing how the results would change if the collaborative economy grew faster than predicted in the moderate growth scenario. Lastly, in order to illustrate the impact of the rebound effect (which is assumed to occur in the moderate scenario) we also conduct a sensitivity analysis without modelling a rebound effect, simulating the situation in which the money earned and saved from engaging in the collaborative economy would not be spent and generate more consumption. Sensitivity analysis means that the magnitudes of existing modelling inputs in the moderate scenarios are changed. There are no new modelling inputs introduced in the sensitivity analyses. Table 3-1 summarises the type of scenarios and sensitivity analyses considered.

**Table 3-1 Type of scenarios and sensitivity analyses**

Scenarios	Accommodation	Transport	Consumer durables
<b>Accommodation moderate scenario</b>	Moderate uptake collaborative economy	(baseline)	(baseline)
Sensitivity 1	Ambitious uptake		
Sensitivity 2	No rebound effect		
<b>Transport moderate scenario</b>	(baseline)	Moderate uptake collaborative economy	(baseline)
Sensitivity 1		Ambitious uptake	
Sensitivity 2		No rebound effect	
<b>Consumer durables moderate scenario</b>	(baseline)	(baseline)	Moderate uptake collaborative economy
Sensitivity 1			Ambitious uptake
Sensitivity 2			No rebound effect
<b>Combined moderate scenario</b>	<b>Accommodation, transport and consumer durables moderate scenarios combined</b>		
Sensitivity 1	<b>Accommodation, transport and consumer durables ambitious scenarios combined</b>		
Sensitivity 2	<b>Accommodation, transport and consumer durables moderate scenarios with no rebounds combined</b>		
<i>Baseline</i>			

## 3.2 Development of the scenarios and case studies

We have developed the scenarios in a bottom-up manner. We explain how we have built the scenarios (section 3.2.1), how each scenario is structured (section 3.2.2) and how the case studies are conducted (section 3.2.3).

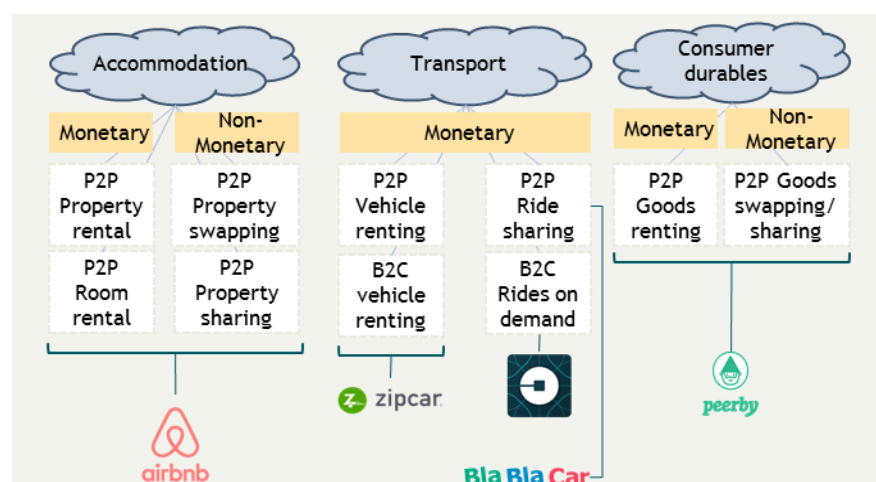
### 3.2.1 Building scenarios bottom-up

The scenarios are built in a bottom-up manner in order to reflect what happens in the three collaborative economy markets at platform level by looking at their transactions. In this way, the scenarios reflect what actually happens (what impacts are created when somebody stays in an Airbnb versus staying in a hotel) in the collaborative economy. However, analysing all collaborative activity in the three selected markets is virtually



impossible due to the many different type of activities in the markets. Therefore, five case studies on specific collaborative platforms have been selected for an in-depth study. The case studies have been selected based on their representativeness of the defining business models in each of the three markets (see the section on scope) and their size (covering a large part of the collaborative activity in the market). In this way, studying the activity of the platform can be seen as representative for the collaborative economy in the entire market. We used case studies to help build the collaborative economy scenarios. Figure 3-1 shows the selected cases as representative platforms for the business models and markets in this study's focus. The analysis conducted for the case studies follows the same structure and develops assumptions and information on the key indicators that are also needed for the development of scenarios. As such, the information from the case studies can be directly used to extrapolate the assumptions and information to a market-level.

**Figure 3-1** Selected case studies



Source: Own illustration

### 3.2.2 Structure of the scenarios

In essence, there are three different scenarios: one for each market. Each of these scenarios has a common structure and consists of information about the likely development of the collaborative economy in that particular market. The scenarios are developed to assess overall economic, social and particularly environmental effects. Each scenario contains information on two elements that determine the overall impact of the collaborative economy in a particular market now and in the future:

1. **The (relative) market size of the collaborative economy in the market** – the more important the collaborative business models are in a market, the more impact the collaborative economy will create. This relative importance is assessed through the market share of the collaborative business models versus the traditional alternatives in a market (e.g. the share of Airbnb stays versus hotel stays).
2. **Factors that influence the sustainability of the collaborative economy in that market** – next to the size of the collaborative economy (the volume impact), it is important to identify and analyse the factors that have an influence on the sustainability of the collaborative economy transactions. Whereas the Life Cycle Assessment (LCA) analyses the environmental impact of the collaborative business models in the three markets in detail, in this task, each market scenario identifies possible factors (technological, regulatory, behavioural, etc.) that could affect the

environmental impact per transaction in the future. Such '**sustainability triggers**', such as the potential for full electrification of the Uber vehicle stock, could change the environmental impact of the collaborative economy in the future.

To assess the aforementioned two elements, each scenario description includes four sections covering both of the elements:

1. **Key developments shaping the development of the collaborative economy** – a narrative on the possible future developments in the market, its key drivers and challenges in relation to the size of the collaborative market as well as the factors influencing its sustainability;
2. **Relative size of the collaborative economy now** – Information on the relative size of the collaborative economy and its different business models compared to its traditional alternatives in the market now;
3. **Relative size of the collaborative economy in the future** – Information on the relative size of the collaborative economy and its different business models compared to its traditional alternatives in the future;
4. **Direct impacts as modelling inputs for the E3ME model and the Life Cycle Assessments** – The scenarios include developed assumptions and estimates from the case studies to model the impacts of the collaborative economy towards 2030 in the E3ME model and to provide some inputs to calculate the comparative direct environmental impact between the traditional and the collaborative business models now (in the LCA). The latter takes the factors influencing the sustainability of the collaborative economy into account.

The developed scenarios for the three markets are presented in Section 3.3.

### 3.2.3 Role and structure of the case studies

The study assesses the overall environmental, economic and social impacts as well as identifies the way in which these impacts are created. We therefore distinguish three channels in which economic, environmental and social impacts can be created:

1. **Direct economic/social/environmental impacts** – impacts created directly from the collaborative economy transaction itself to the actors involved.
2. **Indirect economic/social/environmental impacts** – impacts created at sector-level from the aggregated changes in demand (all collaborative transactions together).
3. **Rebound economic/social/environmental effects (induced impacts)** – Impacts created on the wider economy from spending the money saved and earned due to the collaborative economy transaction (rebound effects) and other impacts created from behavioural changes induced by the collaborative economy.

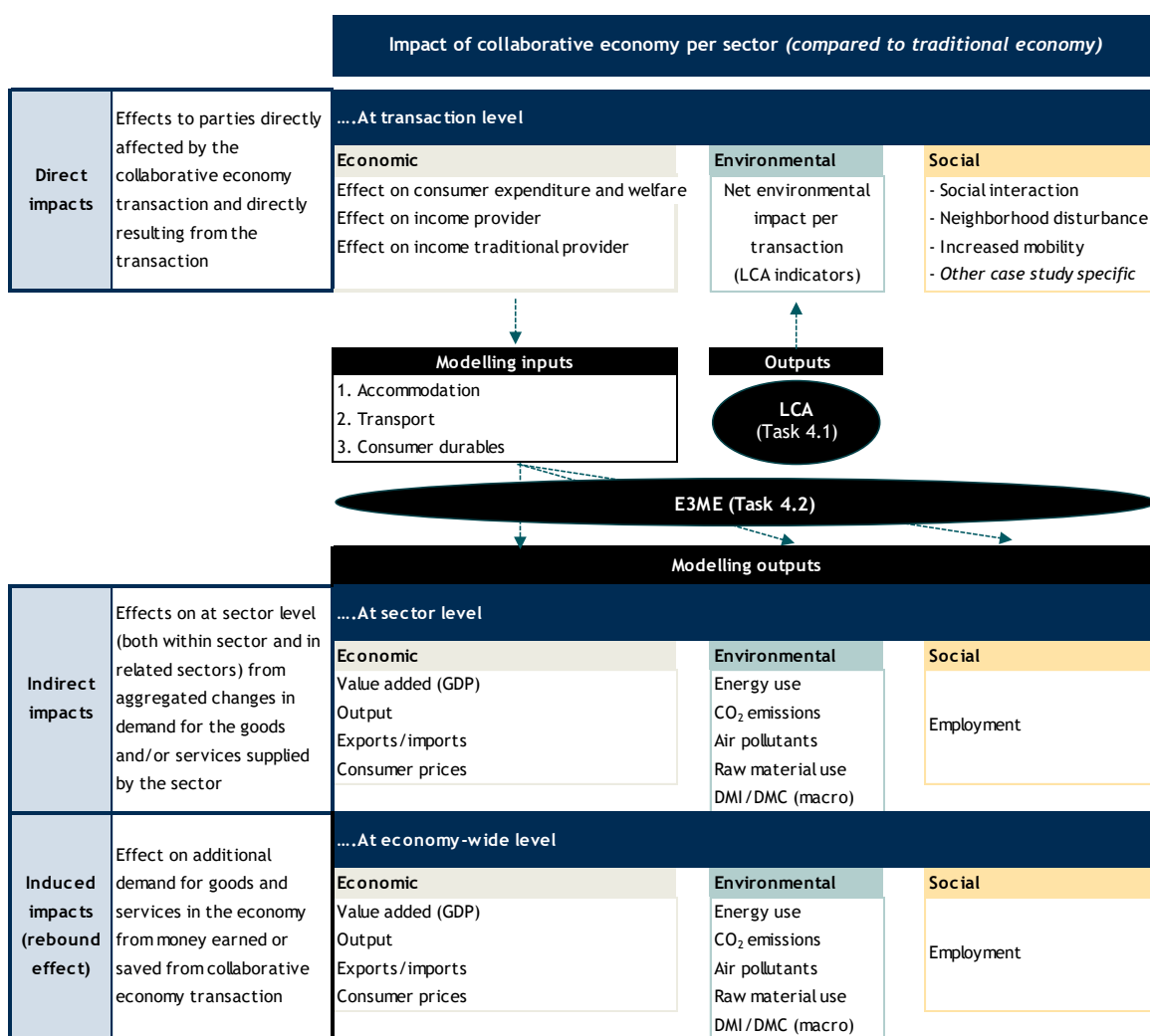
By combining different research tools, we create insights into all three possible channels of impacts. As the case studies focus on digital platforms and the transactions they realise, the most significant direct impacts are illustrated in the case studies. Moreover, the LCAs perform a detailed analysis of the direct environmental impact at transaction level. The expected direct impacts are used to generate modelling inputs for the E3ME model in the

scenarios. Through the established economic, environmental and social interconnections in the E3ME model, indirect and rebound effects impacts come out of the model without being explicitly modelled. The link between research tools and impacts considered is also visually presented in Figure 3-2.

The goal of the five selected case studies is therefore to provide evidence from a bottom-up platform perspective on the critical scenario elements as well as on expected direct impacts and the relevant modelling inputs for the E3ME model and the LCA. The cases also illustrate the expected possible indirect and induced impacts. All five case studies therefore have the following structure:

1. Introduction of the platform and the business model(s) it represents
2. Description of the current size and characteristics of the platform
3. Outlook towards 2030
4. Assessment of direct impacts (and modelling inputs for LCA and E3ME)
5. Assessment of indirect impacts
6. Assessment of rebound effects (induced impacts)

**Figure 3-2 Relation between research tools and impacts**



### 3.3 Collaborative economy scenarios

In this section, we present the three collaborative economy scenarios for the accommodation, transport and consumer durables markets. First, though, some important trends that generally affect the development of the collaborative economy in all markets is presented.

#### 3.3.1 Relevant general trends for the collaborative economy

There are several general trends observed for the future of the collaborative economy as such. With the increased regulatory fragmentation with respect to the collaborative economy observed across EU Member States, there is a call for greater harmonisation. Some Member States are setting up rules that are promoting, or on contrary, hindering the development of collaborative business models, and as such there is no balanced development. The European Commission, in turn, is actively monitoring and assessing adequate regulatory responses (if at all) in the various sectors of the collaborative economy and with respect to the functioning of the Single Market, the environmental potential of the business models (by means of this study), the legal status of service providers etc.

What is also apparent from the literature, interviews and the workshop, participation rate in the sharing/collaborative economy is likely to increase in the near future (ING, 2015; Belk, 2014; Burnett, 2014; Vision Critical and Crowd Companies, 2014; interviews; workshop). However, no one can provide the magnitude of this growth (even though the Business Innovation Observatory predicts a growth potential of 25% (2013)). The interviewed expert from Ouishare confirms that it is difficult to predict something beyond 2-3 years. For example, the collaborative economy can be a hype in travelling today, but might disappear in 5 to 7 years (Skift, 2013).

#### 3.3.2 Accommodation sector scenario

The collaborative accommodation scenario builds upon the analysis of the Airbnb case study, the results of the interviews, literature review and the workshop (which took place in May 2017).

##### *Key developments shaping the future of the collaborative economy in the accommodation market*

There are several factors that will influence the development of the collaborative accommodation market. **The platforms themselves and the services they provide change rapidly** – platforms in the accommodation sector are diversifying their portfolio of services to for example, luxury trips and business travel (The Economist, 27 May 2017). While initially the idea was to provide P2P accommodation, it is becoming apparent that more and more businesses list their properties on the platforms as well. This is creating a blurring between the collaborative accommodation and the 'traditional' tourist accommodation. Some listed properties on Airbnb (and most likely on other platforms as well) are the same as those offered by the 'traditional' holiday & short-stay tourist accommodation. To go even a step further, it was also pointed out during the same workshop that Airbnb might move out of the accommodation sector and operate as a big data company in another sector. The data that Airbnb collects is already one of their most valuable assets. Regarding the predicted future growth of the tourist accommodation market, there are a lot of factors that will influence the tourist arrivals which makes a prediction very difficult. This will impact not only Airbnb and the remainder of the collaborative economy market, but also the 'traditional' hospitality sector.

From the workshop and expert interviews, a common observation and agreement with that Airbnb will resemble traditional accommodation businesses more and more, and vice-versa. Airbnb is expected to add more services in its service offering (which is already happening) and it might either push out or buy competing platforms. We might therefore expect a tendency towards **centralization of the market**.

Hotels are also already accommodation services that resemble Airbnb. There will be a further need to change their services to create new products and attract millennials (e.g. accommodations that are between a hotel and a youth hotel, with opportunities for people to socialize more). Therefore, **some convergence between the two is expected in the future**. Nevertheless, hotels are expected to keep some of their services unique and as such remain attractive to customers. During the workshop, an analogy was made to the introduction of low-cost airlines in the airline industry, where we can now observe a closer integration of the service offerings of both low-cost and full-service carriers in the market.

Regulation will be another major driving force behind the future development of the market. In the future, the regulatory framework might catch up with collaborative platforms operating in the sector, which can create a level playing field with the traditional accommodation sector. This lack of regulation led to a proliferation of growth of collaborative accommodation but also to an unfair competition according to some stakeholders. There are already some cities regulating accommodation platforms, and this trend is expected to grow in the future.

### *Size of the collaborative accommodation today*

A summary overview of the key scenario elements for the accommodation market can be found in figure 3-3. In order to estimate the market size of collaborative accommodation today in the EU, we calculate three main indicators: (1) the total demand for person-nights in the hotel and short-term holiday tourist accommodation sector, including accommodation offered by service providers on the platforms, and (2) the estimated share that the collaborative economy has in supplying these person nights today, and (3) the estimate for EU-wide turnover of collaborative accommodation.

#### **i. Total demand for person-nights in tourist accommodation in the EU**

To estimate the total demand for person nights in tourist accommodation in the EU for today (i.e. by mid-2016), we relied on Eurostat monthly tourism statistics.<sup>5</sup> Between July 2015 and June 2016, the demand for person-nights in tourist accommodation in the EU totals 2.44 billion. This includes hotels and holiday & short-stay accommodation. We exclude camping as this is a very different accommodation category than Airbnb or other similar platforms. Out of these 2.44 billion person-nights, 1.83 billion person-nights belong to hotels, and 612 million person-nights to holiday & other short stay accommodation. During the workshop organised for this study, the expert group on the accommodation market stated that Airbnb and similar platforms form part of the holiday & other short stay accommodation. However, it was also noted that the person-nights in this sub-market might be significantly underestimated. This is because a study by PwC for the European Holiday Home Association has shown that there are 20 million beds in Europe. According to the official statistics from Eurostat, only 7 million beds are registered. A similar underestimate might apply to the person-nights indicator. This shows that most of these properties rent out illegally (i.e. do not register the guests) and that the official statistics

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<sup>5</sup> Eurostat Tourism statistics – Monthly data on tourism industries- Nights spent at tourist accommodation establishments by residents/non-residents URL: <http://ec.europa.eu/eurostat/web/tourism/data/main-tables>

must be considered carefully because they do not always reflect the reality. However, it was also pointed out by stakeholders at the workshop that there are no alternative statistics. Hence, we rely on Eurostat data for further estimations.

## ii. Market share of collaborative accommodation in the EU today

For this scenario, we made a simple assumption: collaborative accommodation sector equals to Airbnb, as this is by far the largest platform on this market. To estimate the market share of Airbnb, we used the latest available data provided by Airbnb themselves. Airbnb reported on a number of economic indicators for the entire EU market and several Member States with strong presence of Airbnb. According to the latest Airbnb report on the EU market, between July 2015 and July 2016, 27.8 million guests stayed in Airbnb accommodation in the EU (Airbnb, 2016a). We estimated the total person-nights booked on Airbnb during this period by multiplying the number of guests in the EU (= 27.8 million) by the average number of nights per booking (= 4.1 nights per booking (from Airbnb country reports)), totalling to 114 million person-nights during that one year. This would imply that **the overall market share of Airbnb in the relevant accommodation sector** (including hotels), **is calculated to be 4.7%** (114M out of 2.44 billion person-nights) for the period between 2015-2016. We assume that this rate is more or less representative for the entire collaborative accommodation market in Europe as Airbnb is by far the largest platform.

## iii. Collaborative accommodation EU-wide turnover

Similarly, as for the market share, we assume that the turnover calculated for Airbnb is representative of the entire collaborative accommodation market in Europe. Using the Airbnb data and data from a web scraping tool (insideairbnb), we are able to estimate the total turnover generated by Airbnb in Europe. First, we calculate the total number of bookings for Airbnb in the EU, by dividing the total number of inbound guests by the average number of guests per booking. Subsequently, one can multiply the total number of bookings with the average number of nights per booking and the average price per night<sup>6</sup> to arrive at the total turnover created by Airbnb bookings. This total turnover is a sum of host income (= revenue generated by the service providers) and the platform revenue generated from host and guest fees for the use of the platform. For more details, see the Airbnb case study (Annex 3).

Table 3-2 shows the results of our estimations for the EU28 and for some specific Member States for which Airbnb published economic impact reports. The **total turnover for Airbnb in the EU28** between July 2015 and July 2016 was calculated to be **€4.56 billion** (calculated as total number of nights booked on Airbnb multiplied by the average price per night). From this total turnover 6-12% goes directly to Airbnb as a guest fee, which corresponds to €273 million - 547 million. Additionally, Airbnb hosts pay a host fee of 3% of the booking value to Airbnb, which corresponds to €137 million. The remainder of the turnover is **additional income for hosts, totalling €3.88 billion - 4.15 billion.**

<sup>6</sup> The average price per night was calculated based on the data from insideairbnb.com presented in the Airbnb case study.

**Table 3-2 Calculation of economic indicators for Airbnb**

Parameter	A. Total # of guests *	B. Average # guests per booking	C. Total number of bookings (A/B)	D. # nights per guest	E. Total # of nights booked (CxD)	F. Total person- nights (AxD)	G. Average price per night (€)	H. Total turnover (€) (ExG)
EU28 2016	27.8 M	2.5	11.2 M	4.1	45.6 M	114.0 M	100	4.56 bn
FR 2016	8.3 M	2.5	3.3 M	3.6	12.0 M	29.9 M	95 (Paris)	1.14 bn
NL 2016	1.4 M	2.5	0.56 M	3.5	2.0 M	4.9 M	133 (Amsterdam)	266 M
DE 2016	2 M	2.5	0.8 M	3.5	2.9 M	7.2 M	60 (Berlin)	174 M
IT 2015	3.6 M	2.6	1.4 M	3.6	5.0 M	13.0 M	135 (Venice)	675 M
(Source)	1, 2, 3, 4,5	3, 6	Calculated	1	Calculated	Calculated	7, Calculated	Calculated

**Sources:** **1.** Airbnb (2016). Overview of the Airbnb community in the European Union. **2.** Airbnb (2017). La communauté Airbnb en France en 2016 **3.** Airbnb (2017). The Airbnb Community: The Netherlands – based on 2016 data; **4.** AirbnbCitizen.com (2017). Germany. URL: <https://germany.airbnbcitizen.com/> **5.** Airbnb (2016). Overview of the Airbnb Community in Italy. **6.** Airbnb (2016). Overview of the Airbnb Community in Denmark – based on 2015 data; **7.** Based on listing data from <http://insideairbnb.com/> for London, Edinburgh, Paris, Berlin, Madrid, Barcelona, Mallorca, Venice, Amsterdam, Brussels, Vienna and Copenhagen (206,121 listings in total). retrieved on 03-03-2017.

\*\_For the total number of guests only the inbound guests, i.e. EU-residents and non-EU residents staying in Airbnb accommodations on EU territory. Stays of EU-residents outside EU territory were not included in this calculation.

Red figures are assumed figures based on country reports, whereas black figures are based on reported data. Figures in italics represent calculated figures as opposed to reported data.

### Size of the collaborative accommodation in 2030

The size of the collaborative accommodation market in 2030 can be estimated using a similar approach as for the current size. We applied three levels of market shares: (a) 4.7% in the baseline (the same as the market share today), (b) 10% in the moderate scenario, which corresponds to the predictions that the size of the collaborative accommodation will increase, and (c) 15% in the ambitious scenario (applying a sensitivity analysis). These estimates are pure assumptions given the fact that there is no evidence on how the market will evolve in the future. We calculated the number of person nights in collaborative accommodation by first estimating the total size of the market in 2030 and applying these three assumptions on the level of market uptake. It is important to estimate the number of person-nights in collaborative accommodation in order to calculate approximate turnover of such platforms in 2030. This is in turn an important modelling input.

We estimated the size of the tourist accommodation market in 2030 in terms of person-nights using two approaches:

1. Extrapolating the growth in demand for person-nights in the EU based on historical trends according to Eurostat, at 1.3% p.a.
2. The overall demand for person nights will grow at an equal rate as the number of expected international tourist arrivals in Europe, at 2.3% p.a. (UNWTO, 2011).



Table 3-3 presents the demand for person-nights in Airbnb for the three market uptakes in 2030, the expected turnover, platform revenue and service providers revenue (hosts), using a growth rate of 1.3% and 2.3%.

**Table 3-3 Projecting the size of Accommodation sector and Airbnb in 2030**

Parameter	Projected person-nights total accommodation	Market share Airbnb (assumed)	Projected person-nights Airbnb (M)	Projected person-nights traditional accommodation (bn)	Projected turnover Airbnb (€ bn)	Minimal income Airbnb platform (€ M)	Maximal income Airbnb platform (€ M)	Minimal total host income (€ bn)	Maximal total host income (€ bn)
Approach 1 - Extrapolation of traditional accommodation demand at 1.3% p.a.	2.93 billion	4.7 % (BAU)	137.8	2.79	5.5	496	827	4.7	5.0
		10% (moderate)	293.1	2.64	11.7	1,055	1,759	10.0	10.7
		15% (ambitious)	439.6	2.49	17.6	1,583	2,638	14.9	16.0
		20%	586.2	2.34	23.4	2,110	3,517	19.9	21.3
Parameter	Projected nights total accommodation (Trad. +Airbnb)	Market share Airbnb (assumed)	Projected person-nights Airbnb (M)	Projected person-nights traditional accommodation (bn)	Projected turnover Airbnb (€ bn)	Minimal income Airbnb platform (€ M)	Maximal income Airbnb platform (€ M)	Minimal total host income (€ bn)	Maximal total host income (€ bn)
Approach 2 - Projected growth inbound tourism WTO (+2.3% p.a)	3.30 billion	4.7 % (BAU)	155.2	3.15	6.2	559	931	5.3	5.6
		10% (moderate)	330.1	2.97	13.2	1,189	1,981	11.2	12.0
		15% (ambitious)	495.2	2.81	19.8	1,783	2,971	16.8	18.0
		20%	660.3	2.64	26.4	2,377	3,962	22.5	24.0

Source: own calculation

### Direct impacts as modelling inputs for the E3ME model and the Life Cycle Assessments

#### Modelling inputs for the E3ME model

Collaborative accommodation will have direct economic impacts, which can be translated into modelling inputs for the E3ME model. We have used the case study of Airbnb to represent the entire collaborative accommodation market, as mentioned above. There is one key direct economic impact which serves as modelling input into the E3ME model: **turnover of Airbnb**.

- It is estimated that 60% of transactions on Airbnb are P2P (as 40% of hosts offer multiple accommodation spaces) (EC, 2016b), the Airbnb turnover can be modelled as additional income for households.
- This means that there will be no additional shift of income from households to the tourist accommodation sector (= businesses) in the E3ME model corresponding to a % market uptake of collaborative accommodation (4.7% in baseline, 10% in moderate scenario or 15% in the ambitious sensitivity scenario) and 60% of Airbnb turnover for these market uptakes.



- This will have an indirect effect on investments made by the (business) accommodation sector in the model, which translate into other second level impacts on for example ancillary services of hotels.
- Next to increased income for hosts, the income for Airbnb as a platform will increase from to €273 million -547million today to €496 million to 3,962 million in 2030, again depending on the assumptions. This can be modelled as additional income for the sector computer programming and info services in NACE classification. This will also have knock-on indirect effects in the model on other sectors.

We have investigated the possibility to explicitly model rebound effects. However, there is a lack of comprehensive data showing the complete distribution of goods and services on which hosts spend their generated income through platforms such as Airbnb. Therefore, we will assume the general spending pattern for a host in our model. With regard to income 'saved' by a guest, there is data provided by Airbnb (see the case study) for France, but it is not clear from the evidence to what extent these are 'savings', for example during a business trip where otherwise a hotel would have been booked (substitution), and where guests would not travel otherwise (additional demand). We will also assume the general spending pattern in our model. We have also investigated if there is any 'sustainability trigger' that can be modelled, i.e. if there are any direct impacts which would make collaborative accommodation more sustainable. One identified sustainability trigger has been the decrease of construction of new hotels and holiday apartments as a result of more 'Airbnb' type platforms. However, this impact is indirect and will be determined in the model through the decreased income for tourist (business) accommodation sector.

### **Modelling inputs for the LCAs (factors that influence the sustainability of the platforms)**

Next to the mere size of the collaborative accommodation market, the environmental impact will depend on the environmental impact per stay (bottom part Figure 3-3), which in turn depends, amongst other things, on the type of Airbnb listing and traditional accommodation alternative that Airbnb is compared to. The estimated current market size indicators for Airbnb and other relevant economic data on the type of listings, the length of stay and price can be used in the LCA analysis as input data to compare a person-night stay in Airbnb type accommodation with a person-night stay in alternative traditional accommodation. However, as the collaborative accommodation and traditional accommodation sector develop over time, the environmental impact per stay might also change. Such changes could be shifts in the relative share of the different listing types or changes on collaborative accommodation platforms, which might occur for example, because of stricter regulations regarding the rental of entire properties. Similarly, the traditional accommodation sector might be subject to stricter environmental legislation and targets than private homes, which might also change the environmental impact per stay over time.

**Figure 3-3 Summary overview of the variables, indicators and estimates to build scenarios for the collaborative accommodation market**

Business model/sector	Key scenario variables	Corresponding indicator	Situation today	Growth assumptions	Situation 2030 (baseline)	Direct impacts	Modelling input E3ME
<b>Accommodation</b> (P2P Property and Room rentals)	Total market size tourist accommodation	# of person-nights	2.44 bn in the EU by mid-2016	1.3% growth p.a. in demand for person-nights	2.93 bn	Reduced demand for tourist accommodation in hotels and other holiday & short-stay accommodation  Additional household income (hosts)  Income for the collaborative platforms	Part of household expenditure (equal to 60% of Airbnb host income) not spent on business accommodation sector but remains in the household income category <sup>7</sup>  € 4.7-16.8 bn  Additional Income Retail/ marketing sector €827 M - 2.97 bn
				2.3% growth p.a. in tourist arrivals	3.30 bn		
	Market share collaborative economy	% of total person-nights spent	4.7% in the EU by mid-2016	AirBnB market share constant	138 - 155 M person-nights spent in Airbnb		
				AirBnB market share to 15%	440 - 495 M person-nights spent in Airbnb		
	Factors that influence the sustainability of the collaborative business model	Listing types in Airbnb and their relative share in total # person nights	69% entire homes 30% private rooms 1% shared rooms	No change in relative shares different listing types	69% entire homes 30% private rooms 1% shared rooms	Life Cycle Assessment and policy recommendations	
		Difference in regulating traditional sector and Airbnb	Status quo	No change	No change		
				e.g. stricter environmental regulation for traditional sector	Lower environmental impact per unit for traditional alternative		

<sup>7</sup> This does not mean that there is no financial transfer from the guest to the host, but since the transfer happens from a peer to peer, in the model the transaction does not have an impact as it remains in the same household income category.

### 3.3.3 Transport sector scenario

The scenario of the development of the collaborative economy in the transport sector builds upon the analyses of the Zipcar, Uber and BlaBlaCar case studies, the results of the interviews, literature review and the workshop (which took place in May 2017). The three case studies cover the three main, yet distinctly different, business models in the transport sector and are integrated in this transport scenario in order to reflect a joint growth of these three business models in the transport sector alongside the traditional mobility solutions. This scenario first describes qualitatively which type of major effects are expected from the three business models towards the future and what the most likely net total effect on a number of key variables is. Secondly, it presents the key direct impacts that are used as modelling inputs for the E3ME model and the LCA (sections 4 and 5). The assumptions and growth calculations used to calculate the main direct effects of the collaborative business models in the transport sector are largely based on the case study findings, additional literature cited in this section as well as 'guesstimates' (clearly indicated).

#### *Key developments shaping the future of the collaborative economy in the transport market*

Findings from the transport case studies, additional interviews and the stakeholder workshop conclude that the rate of transformation in the transport market is high, arguably the highest across the three focus markets in this study. The impact of technological advancements is high in this sector, with electrification of vehicles increasing and the likelihood of automation of vehicles a realistic possibility in the future. Moreover, the optimisation of the use of cars through big data combined with the consistent increase in demand for mobility in the EU give rise to significant adjustments and changes in the sector that are likely to continue. As in the other markets, the future of the transport market towards 2030 is uncertain and depends of the development in such factors. The overall environmental impact of future mobility solutions involving passenger cars will depend on a number of key factors:

1. **The cost of mobility by car** (what does it cost to travel by car for European citizens) – lower costs for car travelling will *ceteris paribus* increase person-kilometres travelled by car and the associated economic, environmental and social impacts.
2. **How many kilometres will European citizens travel by car in the future** – Depending on the need for travelling and the cost of available travel options, the number of kilometres travelled per person by car (**person-kilometres**) will determine how much demand for travelling by car there will be in the future.
3. **How many kilometres will all cars in the EU travel in total in the future** – depending on the occupancy rate of cars (number of people in a car for a ride), the number of person-kilometres travelled will determine how many vehicle kilometres all cars in the EU will travel (**vehicle-kilometres**). Environmental impacts from energy use and emissions are proportionally to this.

These factors can have a critical indirect effect on the size of the car fleet in the future (how many cars will need to be produced in the future). In addition, as a result of potential changes in the cost of travelling by car and the number of options that European citizens might have in the future to travel by car (that will increase due to the collaborative economy), there could also be important indirect effects on how much and for how long citizens travel by public transport.

Quantitative determination of the precise impact of the collaborative economy business models on these key drivers is very complex due to the uncertainty about the success of each collaborative business model, the way in which traditional transport options will adjust and what the intermodal effects between the collaborative business models will be as well as their interaction with public transport and individual car use alternatives. In order to build a hypothetical transport scenario that illustrates a useful possible future, we have triangulated the findings from the predicted impacts of the three business models from the case studies and the additional interview and literature findings on this market. Using these findings, we have identified the most significant drivers of impacts for each business model and determined the most likely direction of impact for each of the key impacts mentioned above. Table 3-4 presents an overview of the likely direction of impacts expected from the collaborative economy business models in the transport market. After introducing the likely direction of these effects, the following sub-section estimates the likely magnitude of these effects and translates these into modelling inputs for the E3ME model and the LCA. As explained in more detail in the next subsection, four of these five variables are actually modelled in the E3ME model<sup>8</sup>.

**Table 3-4 Expected direction of impacts of collaborative economy in the transport market on key indicators**

Business models	Key impact drivers	Impacts				
		(1) Cost of mobility by car	(2) p-kms travelled in passenger car	(3) Vehicle kilometers	Car sales/size of car fleet	Effect on p-kms in public transport
Car-sharing (Zipcar)	Car sharers travel less by car (behavioural shift)	Decrease	Decrease	Decrease	Decrease	Increase
	Increased utilisation-rate of cars	Decrease	No effect	No effect	Decrease	No effect
Ride-sharing (BlaBlaCar)	Shift as driver from own car to ride-sharing	Decrease	No effect	No effect	No effect	No effect
	Shift as passenger from own car to ride-sharing	Decrease	No effect	Decrease	Decrease	No effect
	Shift from public transport to ride-sharing	Decrease	Increase	Increase	No effect	Decrease
	Additional car travel due to ride-sharing	Decrease	Increase	Increase	Increase	No effect
Ride-hailing (Uber)	Shift from conventional taxi to ride-hailing	Decrease	No effect	No effect	Decrease	No effect
	Shift from public transport to ride-hailing	Increase	Increase	Increase	Increase	Decrease
	Additional car travel due to ride-hailing	Increase	Increase	Increase	Increase	No effect
	Behavioural shift away from car use	Decrease	Decrease	Decrease	No effect	Increase
Overall		Small decrease	Small increase	Small decrease	Decrease	Small decrease

E3ME modelling input

The key impacts of P2P vehicle sharing/renting (**car-sharing**) is the fact that instead of using personal cars or public transport, users can drive a car without owning it. The ZipCar case showed this has created two major effects. First, most car-sharers decide not to own a personal car anymore and due to not having the convenience of having a car at disposal anytime, become more aware about their trips and travel on average less by car (fewer person-kms by car). Secondly, the fact that one car is used by more than one person (or household) means an increased utilisation rate of the car-fleet (personal cars are replaced by cars used by more people). The cost of travelling by car decreased as a result of these effects (shared cars reduce costs per kilometres due to increased utilisation of the cars), but due to the fact that typical car-sharers do not own their own car anymore, the likely effect on person-kms in cars is negative. Similarly, by assuming an unchanged occupancy

<sup>8</sup> As we focus on the environmental impact of the collaborative economy, it is relatively more important to understand the impact of the collaborative economy on vehicle kilometres, rather than on person kilometres as the aggregate number of vehicles driving around deliver the most significant environmental and economic impacts.

rate in cars, vehicle-kilometres in the EU also decrease. The knock-on effect on public transport use is positive as car-sharers without a car will look for alternative travel options.

The key impacts of P2P **ride-sharing** (BlaBlaCar) originate from the fact that driving by car becomes more economical for long distance travellers due to the possibility to share a ride. Costs of travelling by car therefore decrease and the total amount of vehicle kilometres in the EU decrease as a result of only one car traveling (instead of two) to a similar destination. However, this is only the case for 16% of passengers that drive with a BlaBlaCar driver (ADEME, 2015). Most of the time (>70%), they would have taken public transport (train). ADEME (2015) also finds that BlaBlaCar drivers also drive more due to the possibility to share their ride for trips they would have taken by train or not have made in general. Therefore, the overall effect on vehicle kilometres in the EU from ride-sharing seems (counter-intuitively) negative. Ride sharing will thus also reduce kilometres travelled in public transport.

Lastly, the case study and other findings in this study conclude that the **ride-hailing (or rides on demand)** collaborative business model (Uber) mainly creates a competition effect in the taxi/ride-hailing market by making rides cheaper and more easily accessible. It reduces the cost of travelling by car as compared to its most common alternative (taxi), but this substitution effect does not create an effect on vehicle kilometres or person-kms in cars. Due to the increase in efficiency and utilisation of ride-hailing vehicles, there might be a small decrease in the size of the ride-hailing car fleet as under constant demand, there would be less ride-hailing vehicles needed. However, the cost competitive effect in this market also makes it more attractive as alternative to public transport or even as additional demand for which walking, cycling or no trip at all was considered. This increases the money spent on travelling by car, on person-kms in passenger cars, on total vehicle kilometres driven in the EU and on demand for cars. There might be a small offsetting negative effect on these impacts due to the fact that an increase in the availability of quick and cheap rides might make city inhabitants decide to get rid of their car and use Uber instead.

As the table 3-4 shows, we can therefore expect multiple impacts in opposite directions from the collaborative business models on. Overall though, we expect the three collaborative business models to **increase competition in this market and lower the cost of travelling by car** (all business models make travelling by car more attractive). They also commonly **increase the occupancy and utilisation of cars**, while at the same time the lower cost of mobility for travelling by passenger car (due to increased utilisation and occupancy rates) also makes car travel more attractive (efficiency effect) and increases the number of vehicle kilometres (scale effect). **The higher efficiency effect is likely offsetting the scale effect and therefore is likely to decrease the number of vehicle kilometres driven by passenger cars in the EU, while at the same time more people will travel by car.** By increasing the occupancy and utilisation rates, the **size of the car fleet is likely to decrease** in the future when these collaborative business models grow larger. The overall impact on **the use of public transport, though, is likely to be negative** as the options of taking shared rides, hiring a car or hailing a ride become more attractive. In the next section, we translate these general findings to inputs for the E3ME model.

#### *Direct impacts as modelling inputs for the E3ME model*

As mentioned in the previous section, we expect five factors will determine the environmental and economic impacts of the collaborative economy in the transport market most significantly. As the effect on person-kilometres is mainly an 'intermediary' effect

(on 'vehicle kilometres and indirectly on the demand for public transport), we aim to model the changes brought about by the collaborative economy in the E3ME model by calculating the expected changes in the following indicators:

1. Demand for cars (size of car fleet)
2. Vehicle kilometres driven
3. Cost of travelling by car (cost of car mobility)
4. Demand for public and other transport solutions

As for the other markets, we define a **moderate growth scenario** and an **ambitious growth scenario** for the predicted growth of the collaborative economy. The baseline scenario in the E3ME model and our calculations for the baseline are based on the predicted trends in demand for passenger transport by passenger car, energy use by passenger cars and demand for public rail and road transport made in the PRIMES 2016 Reference scenario (European Commission, 2016d). Other critical assumptions we have made for the calculation of the transport-wide effects of the collaborative economy are presented in Table 3-5, most of which are based on the findings from the respective case studies presented in the Annexes.

**Table 3-5 Assumptions for the transport sector in 2030, for the baseline and growth scenarios**

Business model		Baseline scenario	Moderate growth	Ambitious growth
<b>Car-sharing</b>	Users	2.7 million (no growth)	<b>9.3 million users</b> (10% p.a.)	<b>29 million users</b> (20% p.a.)
	Cars/person	0.491 cars per person <sup>9</sup>	<b>0.442 cars per person</b> (-10% in car ownership)	<b>0.246 cars per person</b> (-50% in car ownership)
<b>Ride-sharing</b>	Users	30 million users (no growth) <sup>10</sup>	<b>60 million users</b>	<b>120 million users</b>
	No. of trips	1.33 rides per person/year	<b>1.33 rides per person/year</b>	<b>1.33 rides per person/year</b>
	Person/trip	Average 2.8 people per trip	<b>Average 2.8 people per trip</b>	<b>Average 2.8 people per trip</b>
	Avg. trip length	Average trip 360 km <sup>11</sup>	<b>Average trip 360 km<sup>12</sup></b>	<b>Average trip 360 km<sup>13</sup></b>
<b>Ride-hailing</b>		5% of taxi rides replaced by ride-hailing	<b>20% of taxi rides replaced by ride-hailing apps</b>	<b>50% of taxi rides replaced by ride-hailing apps</b>
Person-kms car		11,000 p-km/capita/year		
Energy use (vehicle kms)		63.3 toe/million vehicle kms		
Person-kms public transport (bus + taxi)		1,171 pkm/capita/year		
Person-kms rail		1,343 pkm/capita/year		

<sup>9</sup> EURF (2016).

<sup>10</sup> Estimate based on total number of 40M users worldwide. <https://www.forbes.com/sites/rawnshah/2016/02/21/driving-ridesharing-success-at-blablacar-with-online-community/#26c5b1073b51>

<sup>11</sup> BlaBlaCar (2017). Average trip length of BlaBlaCar trips in the UK. URL: <https://www.blablacar.co.uk/blablalife/going-places/womens-day-at-blablacar>

<sup>12</sup> BlaBlaCar (2017). Average trip length of BlaBlaCar trips in the UK. URL: <https://www.blablacar.co.uk/blablalife/going-places/womens-day-at-blablacar>

<sup>13</sup> BlaBlaCar (2017). Average trip length of BlaBlaCar trips in the UK. URL: <https://www.blablacar.co.uk/blablalife/going-places/womens-day-at-blablacar>



On the basis of the growth assumptions assumed in the table above and the predicted qualitative effects illustrated in the previous section, we estimate the quantitative effects for the four indicators that will form the modelling input for the E3ME model:

## 1) Demand for cars

Although all of the three collaborative economy business models in the transport sector in theory might contribute to a reduction in the number of cars on the road, the modelling inputs are based on the car-sharing case because this business model is believed to trigger the most significant impact on overall demand for cars. We model an expected reduction in the number of cars needed for the share of the EU population that is expected to engage in car-sharing schemes in the EU in 2030. In a moderate growth scenario, we predict that 10% of the car-sharers would let go of their own car and in an ambitious scenario we predict that 50% of the car-sharers would let go of their car. See for detailed calculations Table 9-1 in Annex 9:

- a) In a **moderate growth** scenario this results in a **reduction in the overall demand for new passenger cars with 0.46 million units by 2030**, which corresponds to reducing the size of the current EU passenger car fleet by 0.2%.
- b) In the **ambitious scenario** this results in a **reduction in the overall demand for new passenger cars of 7.1 million units by 2030**, which corresponds to reducing the size of the current EU passenger car fleet by 2.8%.

## 2) Vehicle-kilometers travelled by passenger car

As explained in the previous section, we expect both a small increase in the number of vehicle kilometres in the EU due to the decreased costs of mobility by passenger car (compared to trips that otherwise would have made by train) as well as a larger decrease due to the presence of car-sharing schemes (and people getting rid of their own car and therefore driving less). Table 9-2 in Annex 9 shows the detailed calculations for the decrease in vehicle kilometres expected from the car-sharing effect. Tables 9-3 and 9-4 in this Annex show the increase in vehicle kilometres expected from the ride-sharing effect. As expected, the first effect dominates the second, proving our initial assumptions correct. We assume no major effect on vehicle kilometres due to ride-hailing (as most of the rides substitute traditional taxis):

- a) In a **moderate growth** scenario these effects result in:
  - i) **A total reduction of 15.3 bn** vehicle-kilometres in the EU due to car-sharing
  - ii) **A total increase of 9.9 bn** vehicle-kilometres due to ride-sharing
    - a. **Net effect = overall decrease of 5.4 bn vehicle-kilometres.**  
Using an average energy use of 63.3 ktoe/bn vehicle-kilometres (from PRIMES), we obtain a **343 ktoe decrease in energy use** by passenger cars (0.2% reduction of total energy demand for passenger cars in 2030).
- b) In an **ambitious growth** scenario these effects result in:
  - i) **A total reduction of 47.9 bn** vehicle-kilometres due to car-sharing
  - ii) **A total increase of 19.8 bn** vehicle-kilometres due to ride-sharing
    - a. **Net effect = overall decrease of 28.1 bn vehicle kilometres by passenger cars.**  
This results in an overall decrease in energy use by passenger cars of **1,773 ktoe** (1% reduction in energy use of passenger cars in 2030).

### 3) Cost of car mobility

The cost of mobility by passenger cars is expected to go down due to the increased efficiency and utilisation of passenger cars in the collaborative economy, particularly from the car-sharing and ride-sharing business models. The potential cost savings effect from the ride-hailing business model is modelled as part of the effects on 'public transport and other transport' as this is where taxi rides are included in the E3ME model (see point 4 below). For the car-sharing model, we assume an annual cost saving per car-sharing user of €300 (see Zipcar case). For Blablacar we assume that € 0.10 is saved for each vehicle kilometre that is replacing a trip that would have been made in a passenger car anyway (ADEME, 2015). Detailed calculations to estimate the total reduction in the costs of car use due to car-sharing and ride-sharing can be found in Annex 9 Table 9-9:

- a. In the **moderate growth** scenario these effects result in:
  - » **A cost reduction of € 2.79 bn** because of car-sharing
  - » **A cost reduction of € 1.35 bn** because of ride-sharing
    - **A total reduction in expenditure on the operation of cars of € 4.14 bn**
- b. In the **ambitious growth** scenario these effects result in:
  - » **A cost reduction of € 8.70 bn** because of car-sharing
  - » **A cost reduction of € 2.69 bn** because of ride-sharing
    - **A total reduction in expenditure on the operation of cars of € 11.39 bn**

### 4) Effects on public transport and other transport

Lastly, the indirect effects on the demand for public transport and traditional taxi rides ('other transport' in E3ME) matter for the overall environmental and economic impacts created by the collaborative economy. We showed that the **car-sharing** business model triggers a decrease in kilometres driven by passenger cars by its users and that they increase their use of public transport as a result: two-thirds of the reduction in car travel shifts to public transport (guesstimate), specifically one-third to additional rail transport and one-third to additional demand for other transport (e.g. buses). The remaining part of reduced car travelling is assumed not to be replaced by other means of transport. **Ride-sharing** results in a number of modal shifts, which are described in Annex 9 table 9-3. Ride-sharing will primarily result in a decrease in rail transport, because this is the main alternative to the long-distance trips made via ride-sharing (ADEME, 2015). The calculation of the total effects that car-sharing and ridesharing have on person-kms travelled in public transport can be found in Annex 9 Table 9-7. The net outcome of the calculations is given below. **Ride-hailing** is also expected to result in a decrease in the use of public transport, but due to a lack of data we will assume that ride-hailing only replaces conventional taxi rides (and therefore does not have an effect on public transport). Therefore, for ride-hailing, only a reduction in household expenditure on 'other transport'<sup>14</sup> will be modelled (due to savings on cheaper taxi rides, see Annex 9 Table 9-6 for detailed calculation):

- a. In a **moderate growth** scenario, the net effects described above result in:
  - » Demand for rail transport increases with 10.2 bn person-kilometres (1.5% of total passenger rail travel in 2030) **due to car-sharing**
  - » Demand for rail transport decreases with 34.9 bn person-kilometres (5% of total passenger rail travel in 2030) **due to ride-sharing**
    - **Total reduction in rail transport: 24.7 bn person-kilometres (3.6% of total)**

<sup>14</sup> EC 2016e. 21% of expenditures on 'other transport' go to taxis.



- » Demand for other transport increases with 10.2 bn person-kilometres (1.7% of demand for public road transport in 2030) **due to car-sharing**
  - » **Ridesharing** replaces 20% of the taxi rides, resulting in a 0.8% overall reduction in expenditures on 'other transport' (for calculation see Annex 9 - Table 9-4).
    - **Total effect on expenditures on 'other transport': [+1.7% - 0.8%] = +0.9% in expenditure on other transport** (Annex 9 Table 8).
- b. In an **ambitious growth** scenario, the net effects described above result in:
- » Demand for rail transport increases with 31.9 bn person-kilometres (4.6% of total passenger rail travel in 2030) **due to car-sharing**
  - » Demand for rail transport decreases with 69.8 bn person-kilometres (10.1% of total passenger rail travel in 2030) **due to ride-sharing**
    - **Total reduction in rail transport: 37.9 bn person-kilometres (5.5% of total)**
  - » Demand for other transport increases with 31.9 bn person-kilometres (5.3% of demand for public road transport in 2030) **due to car-sharing**
  - » **Ridesharing** replaces 20% of the taxi rides, resulting in a 4.2% overall reduction in expenditures on 'other transport' (for calculation see Annex 9 - Table 9-4).
    - **Total effect on expenditures on 'other transport': [+5.3% - 4.2%] = +0.9% in expenditure on other transport** (Annex 9 Table 9-7).

### Overview of direct impacts & E3ME modelling inputs

Tables 3-6 and 3-7 summarise the net results on the four indicators that will be modelled in the E3ME for the transport scenario. Table 3-6 focuses on the overall effects modelled in E3ME per indicator, whereas Table 3-7 also summarises the main assumptions taken to calculate these effects. Largely as predicted in at the start of this section, we model a **decrease in cost of mobility by car** by 2030, a **decrease in the total number of vehicle kilometres driven** in 2030, a **reduction in the size of the car fleet** by 2030, a **decrease in the use rail transport** and an **increase in the use of other transport** (taxis/Ubbers). The effects of collaborative business models on costs of car mobility are modelled by adjusting the expenditures of households on operation of cars. The reduction in car travelling will be taken into account by reducing the energy demand by passenger cars. The reduction of the total car fleet can be modelled either by reducing household expenditures on vehicles or by directly reducing the demand for cars. Lastly, the changes in demand for public transport can be modelled by adjusting household expenditures on rail and other transport. Additionally, the revenues for car-sharing, ride-sharing and ride-hailing platforms were calculated. In the moderate scenario the revenues in 2030 of car-sharing, ride-sharing and ride-hailing will be € 5.06 bn, € 306m, and 1.1% of consumer expenditures on 'other transport', respectively. In the ambitious scenario car sharing will generate € 15.8 bn in revenues, ride-sharing € 611m and the income of ride-hailing platforms will correspond to 2.6% of all consumer expenditures on 'other transport'.

**Table 3-6 Overview of the direct impacts that will be modelled and the relevant E3ME variables**

Business models	Impacts				
	(1) Cost of mobility by car (annual)	(2) p-kms travelled in passenger car (annual)	(3) Vehicle kilometres (annual)	(4) Car sales/size of car fleet	(5) Effect on p-kms in public transport
Car-sharing (Zipcar)	- [€ 2.8 - 8.7 bn]	- [€30.7 - 95.7 bn]	- [€15.3 - 47.9 bn]	- [0.46 -7.1 mln] units	<b>Rail transport:</b> + [1.5 - 4.6%] <b>Other transport:</b> + [1.7 - 5.3%]
Ride-sharing (BlaBlaCar)	- [€ 1.4- 2.7 bn]	+ [€27.8 - 55.6 bn]	+ [€9.9 - 19.8 bn]	No effect modelled	<b>Rail transport:</b> - [5.0-10.1%]
Ride-hailing (Uber)	No effect modelled	No effect modelled	No effect modelled	No effect modelled	<b>Expenditures on other transport:</b> -[0.8 - 2.1%]
Overall	- [€4.1 - 11.4 bn]	- [€ 2.9 - 40.1 bn]	- [€ 5.4 - 28.0 bn]	- [0.46 - 7.1 mln] units	<b>Expenditure on rail transport:</b> - [3.6 - 5.5%] <b>Expenditures on other transport:</b> + [0.8-3.1%]
E3ME input variables	Household expenditure on operation of cars (petrol etc.)	Reduction in energy use in passenger car transport with [344 -1773] ktoe (0.2-1.0% of total energy demand for passenger cars)	Household expenditure on vehicles or change demand for passenger cars	Household expenditure on rail transport & household expenditure on 'other transport'	

**Table 3-7 Summary assumptions and results for the transport scenario on four main dimensions and E3ME variables modeling inputs**

	Demand for cars		Vehicle kilometres		Cost of car mobility		Public transport & other transport	
Car-sharing	[9.3 - 29 M] car-sharing users <sup>1</sup>		30% less travelling in cars by users <sup>3</sup>		[€ 2.79 - 8.70 bn] cost savings on usage of cars <sup>4</sup>		pkms rail transport increase by [1.5-4.6%] <sup>5</sup>	
	[10-50%] reduction in car ownership among users <sup>2</sup> [2.3-4.1] persons/shared car						pkms other transport increase by [1.7-5.3%] <sup>5</sup>	
Ride-sharing	No significant effect modelled		[60-120 M] users in 2030 <sup>6</sup>		€ 0.10 cost savings per km for the driver and for passengers that would have used private car otherwise → [€ 1.35-2.69 bn for all users) <sup>10</sup>		pkms rail transport is decreased by [5.0-10.1%] <sup>11</sup>	
			Average trip length of 360km <sup>7</sup>					
			65% increase in car occupancy <sup>8</sup>					
			1.33 tips per ride-sharing user per year <sup>9</sup>					
Ride-hailing	No significant effect modelled		No effect modelled		No effect modelled		21% of expenditures on 'other transport' go to taxis <sup>12</sup>	
							20-100% of the taxis will be replaced by ride-hailing <sup>13</sup>	
							Cost savings compared to taxis are 20% <sup>14</sup>	
Overall effect	Decrease		Decrease		Decrease		Decrease	
E3ME model	Variable	Input	Variable	Input	Variable	Input	Variable	Input
	Demand for vehicles automotive sector	Passenger car sales reduced with [0.5-7.0] M units	Energy use by passenger cars	Car sharing reduces energy demand with [972 - 3029] ktoe	Household expenditure on operation of cars (petrol etc.)	- [€ 4.14-11.39 bn]	Household expenditure on rail transport	[3.6-5.5]% reduction <sup>15</sup>
				Ridesharing increases energy demand with [628 -1256] ktoe	Household expenditure on rail transport	Modelled as effect on 'public transport' (right)	Household expenditure on other transport	0.9% increase <sup>15</sup>
				Overall energy change in passenger cars is between - [344 and -1773] ktoe ( [0.2 - 1%] of total energy use of passenger cars in 2030)			Energy use in public transport	Decreases

**1.** Extrapolation of estimate of car-sharing users today (2.7 M), for explanation see Zipcar case-study. **2.** Actual number of cars per capita in the EU (0.491), based on data from the EURF road statistics yearbook 2016. According to Chen & Kockmann (2016), car-sharing can reduce car ownership with 10-49%, so a reduction rate of 10-50% was assumed. Chen, T.D. & Kockmann, K.M. (2016). Car sharing's life-cycle impacts on energy use and greenhouse gas emissions. **3.** Car sharing reduces number of vehicle-kilometers with 27-67% according to Chen, T.D. & Kockmann, K.M. (2016), 30% was chosen as a conservative estimate (see Zipcar case). **4.** Assumption annual cost savings of € 300 per user (see Zipcar case) **5.** Assuming that 2/3 of the 30% decrease in car-travelling translates into increased travel in public transport, with 1/3 of the person-kms going to rail transport and the other 1/3 going to other transport. **6.** Based on current number of BlaBlaCar users (40M worldwide) **7.** Average trip length of BlaBlaCar trips in the UK. BlaBlaCar (2017) URL: <https://www.blablacar.co.uk/blablalife/going-places/womens-day-at-blablacar>. **8.** Average car occupancy in BlaBlaCar is 2.8 according to information from the platform compared to an average car occupancy in EU of 1.7 (EEA, 2017). **9.** Based on 30M members in 2015 (see BlaBlaCar case) making 10 M trips every quarter. Forbes (2016) URL: <https://www.forbes.com/sites/rawnshah/2016/02/21/driving-ridesharing-success-at-blablacar-with-online-community/#26c5b1073b51> Retrieved on 14-06-2017. **11.** ADEME (2015). Enquête auprès de utilisateurs du covoiturage longue distance. **12.** EC (2016). Study on passenger transport by taxi, hire car with driver and ridesharing in the EU. **14.** See UBER case. **15.** FOR calculations see Annex 9

### 3.3.4 Consumer durables sector scenario

A third particular modelling scenario is devoted to the collaborative economy in the consumer durables market. This scenario is developed on the basis of the case study analysis of Peerby (and similar platforms) in Annex 7. A summary of the information from the case study on the defining elements of the scenario for this market is visually presented in Figure 3-4.

#### *Key developments shaping the future of the collaborative economy in the consumer durables market*

The sharing and renting of consumer durables among peers is the smallest among the three collaborative economy markets, with relatively few active platforms in the EU and not yet one very dominant model. Experiences from Peerby show (case study) that for a share of the EU population, sharing goods is a hobby and a nice thing to do and that economics do not drive the transactions. The social interaction is for them a pleasant characteristic, but many also see it as a barrier to engage in sharing. The P2P renting model therefore seems to serve a larger share of consumers and has grown most quickly lately. It is the expectation that this business model will grow faster than the sharing model in the future too. In general, though, both business models are expected to grow larger in the future from the insignificant role they currently play. A number of key factors will play an important role in determining the extent of growth of the collaborative economy in this market, including:

- The development in the **price levels of durable consumer goods**: the higher, the more sharing/renting.
- **Degree of urbanisation**. More and more people have started living in cities in the EU, a trend that is believed to continue towards 2050 (EC, 2014). As the P2P goods sharing and renting business model works best when transactions are realised on a small scale, the scope for a growing number of transactions increases when more and more people live in cities.
- **Technological developments in transport and distribution solutions**. When revolutionary transport solutions could arrive in the mass market in the future (e.g. drone deliveries), sharing and renting transactions could become cheaper and more convenient, increasing their role in the life of consumers in the future.

#### *1) Size of P2P goods sharing/renting today*

The P2P goods sharing and renting business models are in an infancy stage today. There are currently relatively few people actively involved in sharing and renting goods from peers. Based on a large survey from Statista (2017) in the Netherlands, **1.4% of the Dutch population was active on Peerby in 2016**, compared with for example 51% of people active on second-hand trading websites. Across the EU, there are multiple P2P goods renting and sharing platforms active but all with small user bases. Most of the larger platforms are engaged in P2P renting activities. Based on our research, there are P2P renting/sharing platforms in 17/28 Member States. Based on Peerby's user statistics (believed to be the largest/most commonly known platform in this market), approximately **5% of the population in larger cities** in the Netherlands are a member of the platform. If that were true for all platforms active in those 17/28 Member States, some **1.4% of the EU population is engaged** in P2P goods sharing/renting. The relative environmental impact of a P2P goods sharing/renting transaction is assessed through the LCA in section 4 for two representative products.

## 2) Size of P2P goods sharing/renting in 2030

Due to the nascent stage of the collaborative economy in the sector at the moment, it is very uncertain what the consumer durables market would look like in 2030, but it is likely safest to assume that the importance of P2P sharing and renting will increase. A number of important exogenous societal developments will influence the speed of uptake of P2P goods sharing and renting models (see 'key developments' section before). Three potential speeds of growth of the sector are assumed:

- No further growth of the collaborative activities employed now (*baseline* – max 1.4% of EU population engaged)
- When the current penetration of Peerby users in the Netherlands (1.4% / 5% of core city population), reaches the entire EU-28 (not only the 17/28 as it is now). Then **2.1% of all EU citizens would be engaged in P2P goods sharing/renting.**
- When twice as many inhabitants of cities participate in P2P goods sharing/renting activities than do now in the Netherlands (Peerby) in the entire EU. This implies a city penetration of 10% in all core cities in the EU. This would imply 4.2% of all EU citizens engaged.

One potential significant exogenous factors that would affect the overall sustainability of the business model in 2030 was identified. Radical changes in logistical solutions for the transport of shared/rented goods (such as potential drone deliveries or a significant increase in the electrification of transport modes of city inhabitants) could be adopted until 2030 which would bring the environmental impact per collaborative transaction in the sector down. The potential relative impact of this sustainability trigger is estimated as part of the LCAs conducted and presented in section 4.

## 3) Direct impacts as modelling inputs for the E3ME model and the Life Cycle Assessments

In order to define this expected development towards 2030 in the E3ME model, we translate the key direct economic impacts that the collaborative business models in this sector bring about in changes in selected E3ME parameters. The main macro-economic impact of P2P goods sharing/renting originates from different consumer behaviour: Goods sharing models could trigger economic savings for receiving peers and some additional income for peers renting out goods. Lastly, the digital platform (Peerby) earns some money from the rental transactions. Therefore, the following aspects can be modelled as part of the consumer durables scenario:

1. **Reductions in household expenditures for selected product categories** that contain durable and shareable consumer good products. An estimate of the share of total average EU household spending (in 2015) on the maximum potentially shareable and durable consumer goods is 2.2% (€185 per capita per year) (contributing 1.2% to GDP). If all EU citizens would engage in P2P sharing and renting and forgo of buying new products for the shared/rented products, we could observe a decrease in consumer spending on these products in the future. However, we already know that potential economic savings are not the key driver for consumers to engage in sharing/renting and that the spread of sharing/renting will reach at most 4.2% of EU citizens in 2030 in the most ambitious scenario. Therefore, potential consumer spending on durable and shareable goods will not go down by the full 2.2%, but only a fraction of that. Therefore, we can expect the macroeconomic impacts from sharing and renting to be marginal. The case study on Peerby (see

Annex 7) found that 2.2% of current household expenditure is on shareable and durable goods as illustrated again in Table 3-8. In our collaborative economy scenarios, we take however more realistic assumptions and assume that 5% (moderate) and 10% (ambitious) of the maximum potential of cost savings would be realised by 2030.

**Table 3-8 Potential savings in household expenditure from sharing/renting consumer durables**

Category	Current expenditure <sup>A</sup>	% shareable & durable <sup>B</sup>	Potential savings <sup>C</sup> - 100% shared	Reference scenario - 5% shared	Ambitious scenario - 10% shared
Clothing	4%	0.25%	6%	0.3%	6%
Footwear	0.9%	0%	-	-	-
Furniture and furnishings, carpets	1.8%	0.15%	8%	0.4%	0.8%
Household textiles	0.4%	0.05%	13%	0.65%	0.13%
Household appliances	0.8%	0.4%	50%	2.5%	5%
Glassware, tableware and household utensils	0.5%	0.06%	12%	0.6%	1.2%
Tools and equipment for house and garden	0.4%	0.3%	75%	3.75%	7.5%
Goods/services for routine household maintenance	1.5%	0%	-	-	-
Audio-visual, photographic and information processing equipment	1.3%	0.46%	35%	1.75%	3.5%
Other major durables for recreation/culture	0.4%	0.2%	50%	2.5%	5%
Other recreational items and equipment, gardens and pets	2.0%	0.2%	10%	0.5%	1%
Recreational and cultural services	3.1%	0%	-	-	-
Newspapers, books and stationery	1.1%	0.14%	13%	0.65%	1.3%
Package holidays	0.6%	0%	-	-	-
<b>Total</b>	<b>18.8%</b>	<b>2.2%</b>			

<sup>A</sup> = Share of household expenditures on the respective item in the annual total of household expenditures for an average EU household in 2015, sourced from the Eurostat Household Budget Survey

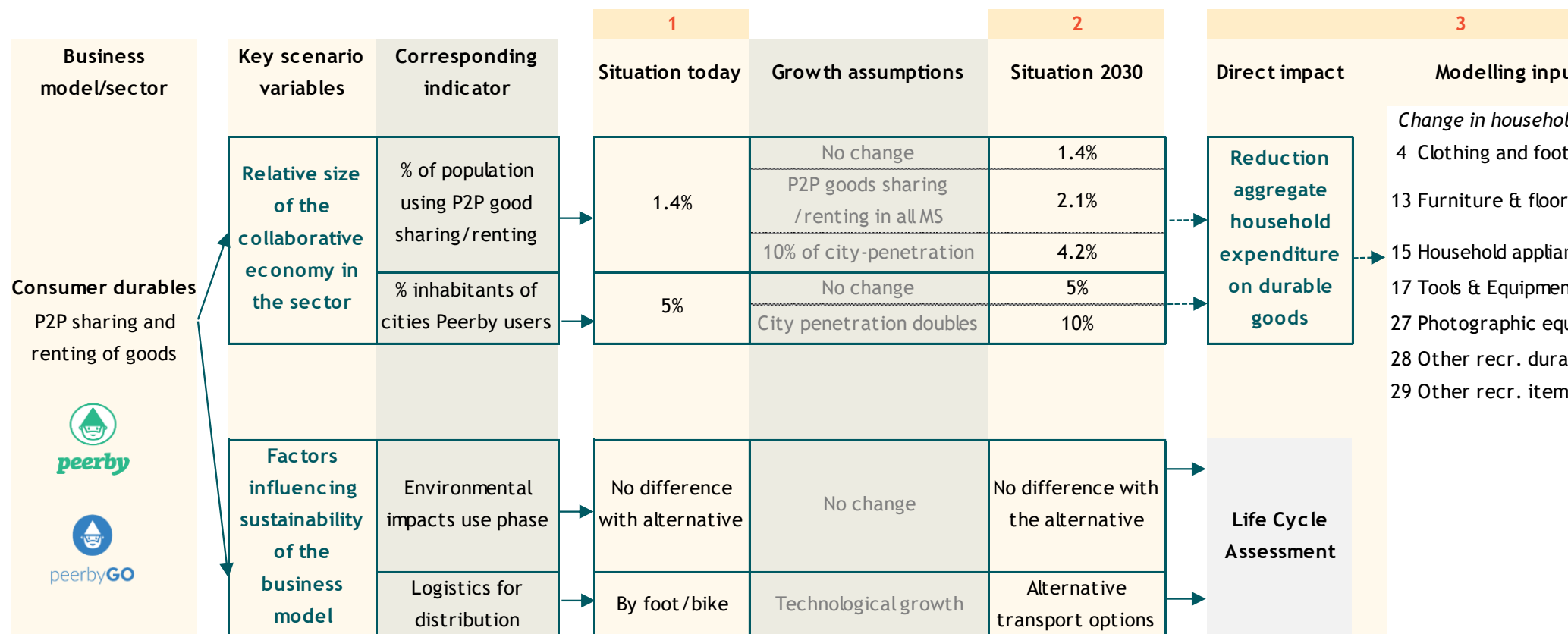
<sup>B</sup> = The estimated share of expenditure on products in the respective expenditure category that are durable and can be shared – for detailed calculation see Annex 7

<sup>C</sup> = Calculated as (% shareable and durable / current expenditure)

These assumptions do not imply that we think that this business model will not grow strongly until 2030, but rather that the economic savings from this business model are likely to be moderate. P2P renting, which still costs money, is namely expected to be the dominant business model by 2030 and the total savings from using this business model (compared to P2P sharing for free) are expected to be moderate.

2. Secondly, an **increase in household income** from engaging in P2P renting with a maximum of €942m (ambitious scenario) in case the Peerby growth targets are reached throughout the EU (by Peerby-like platforms) and half of that target (€471m) in the moderate scenario.
3. Thirdly, an **increase in turnover for the 'computer programming & information services' sector** (E3ME sector 43), reflecting the increase in economic activity for that sector of a maximum of €318m (most ambitious scenario) when projected Peerby growth targets are met by 2030 and half of that (€159m) in the moderate scenario.

The LCAs conducted on the collaborative economy in the consumer durable goods market will compare the life cycle impact of P2P sharing/renting durable goods with the most common alternative of buying the same good. Since the life cycle impact of consumer durable goods can strongly differ depending on the type of good considered and the resources involved in conducting a LCA for one products significant, two representative shareable and durable products will be chosen.

**Figure 3-4 Scenario diagram consumer durables**



## 4 Environmental and socio-economic impacts of the collaborative economy today

The section starts with an overview of the literature on environmental impacts of the collaborative economy (section 4.1). However, this section focuses predominantly on assessing the environmental impacts using an LCA approach (sections 4.2 – 4.5). The section concludes with a short section on the socio-economic impacts (section 4.6). The socio-economic impacts have been analysed in detail in the literature review and the five case studies (in Annexes).

### 4.1 Results from the literature on environmental impacts

The literature review showed that most of the reviewed sources discuss potential environmental impacts at a theoretical level and very few empirical studies have been carried out to date. These are analysed below. This is in line with what the JRC (2016) concludes in their Science for Policy Report 'The Passions and the Interests: Unpacking the 'Sharing Economy' (JRC, 2016a).

#### *Impacts on the collaborative economy in general*

Many collaborative economy platforms promote themselves as environmentally friendly. This is often based on the intuition that sharing, and thus the optimisation of the use of goods and facilities, should be less resource intensive and better for the environment (IDDRI, 2014; Schor, 2014; Schor and Wengronowitz, 2017). In reality, however, the environmental effects of the collaborative economy are more complex. Not only the direct effects (e.g. reduction of the number of cars produced due to sharing, or reduction of the hotels constructed due to renting rooms in private homes) should be taken into account, but also the less visible changes that are set in motion as a result of the new practices (Frenken and Schor, 2017).

One of the changes that may increase the environmental footprint is the "rebound effect", the consumption of additional goods through the gain of purchasing power, in this case resulting from sharing/ renting goods. Many authors distinguish between two types of effect (Verboven and Vanherck, 2016):

- The **direct rebound effect** occurs when efficiency improvements and the associated decrease of costs result in increased consumption of the same product or service. This way, more of the same economic activity is created that would not have existed otherwise—more travel, more automobile rides (Schor, 2014).
- The **indirect rebound effect** takes place when the savings are used for the consumption of other products or services.

Although the rebound effect is negative from an environmental perspective, it is positive from an economic and social perspective (IDDRI, 2014). When the rebound effect is larger than 100%, it is called 'backfire' (Jenkins et al., 2011). According to Verboven and Vanherck (2016), there is a lack of structured proof for the rebound effect, due to a wide span of areas that could be impacted by new, sustainable business models, such as transportation and product life span.

At the moment, very few comprehensive studies are available that provide quantitative evidence on the lower environmental impact of the sharing economy (IDDRI, 2014; Frenken and Schor, 2017). Only for car sharing, there are indications that reductions in CO<sub>2</sub> emissions are realized (Chen and Kockelman, 2015; Nijland and Van Meerkerk, 2015; Frenken and Schor, 2017). Furthermore, papers on the environmental impact of the collaborative economy generally focus on climate change only, not on other environmental effects. A notable exception is a study of the collaborative economy in Germany (Gsell et al., 2015) which models the environmental impacts of car sharing not only in terms of greenhouse gas emissions, but also acidification, eutrophication, and resource use (total energy consumption and raw materials).

IDDRI (2014) discusses the conditions for improving the sustainability of the sharing economy. According to the authors, the most important requirement for the environmental sustainability is the quality of the shared good. Goods with a long lifespan and a high recyclability (and actual recycling) should be prioritized. Sustainability would be further improved if companies (in the case of business to consumer models) could bring goods to the market that are designed for being shared. The next key condition for the sustainability of sharing models is the optimization of transportation. Transport is needed to make shared goods available, whether rented or resold. For some models, especially peer-to-peer ones, the impact is limited, since they are based on the geographic proximity of users. The last key condition relates to consumption patterns. Changes in habits may have either negative or positive effects on the environment. Consumption may increase if new models of a good become more easily available, or on the other hand distancing users from a good through changes in the way we consider property may allow for more ecological consumption patterns. The authors take car sharing as an example. Indeed, many studies show that individuals using car sharing services tend to drive less and use public transports more, therefore changing their habits to more sustainable one (see table 2-1).

Another aspect that could contribute to the environmental impact of collaborative economy business models are resource intensive telecommunication networks. For example, the computer resources (including Sharing Economy platforms) may be highly energy intensive (DG ENV, 2011; Maxwell et al. 2011; Pargman et al., 2016).

### *Transport*

The approach taken in the reviewed studies on the environmental impacts of collaborative economy models within the transport sector varies widely. Many of the quantitative studies collect data through surveys (e.g. Loose, 2010; Martin and Shaheen, 2010 and 2011; Firnkorn and Müller, 2011), others are based on literature review only (e.g. Chen and Kockelman, 2016) or develop their own scenarios based on assumptions (e.g. Gsell et al., 2015; Carranza et al., 2016). Transport emission models such as COPERT are sometimes used to calculate vehicle emissions (e.g. Baptista et al., 2013). Not only physical data is used, some studies are (partially) based on cost data, using Input-Output databases to translate them into environmental impacts (e.g. Briceno et al., 2005; Gsell et al., 2015; Carranza et al., 2016). The quantitative studies focus on a specific region, ranging from a city to a continent, while the qualitative studies are generally on a continental or global level.

Within the transport sector, car sharing is the most studied collaborative economy business model. Research shows that the environmental improvements related to car sharing include not only the potential optimization of vehicle usage, but also the additional benefit

that car sharers travel a smaller distance by car, favouring public transport options instead (IDDRI, 2014).

A study commissioned by the German Ministry of Environment (Gsell et al., 2015) concludes that the avoided environmental costs associated with increased market penetration of flexible car sharing in Germany would be in the range of EUR 940-950 million per year, in a scenario where the increase in car sharing is accompanied by improvements to public transport and cycling infrastructure (as rebound effects). However, in models based on a scenario with unchanged framework conditions, the environmental impacts are only marginal, suggesting that measures supporting public transport and cycling are the main drivers of the positive environmental impacts revealed by the study, and not the increase in car sharing in isolation (without rebound effects explicitly considered).

Chen and Kockelman (2016) list the factors that contribute to the environmental consequences of car sharing. First, the number of vehicles owned per person generally falls with car sharing membership, generating environmental benefits from avoided vehicle and parking infrastructure production. Next, car sharing tends to decrease the kilometres travelled and thus fuel consumption. Finally, car sharing causes a shift from private cars to public and non-motorized transport (as well as a shift from non-auto modes to shared cars). The table below gives an overview of the variables that influence the environmental savings that may result from car sharing.

**Table 4-1: Variables influencing the environmental consequences of car sharing.**

Variable	Key figures	Sector/ Platform	Geography	Source
Market potential for car sharing	10% of adults 21 and older	car sharing in general	North America	Shaheen et al. (2006)
	exploitable potential estimated at 16.2% of the total number of routes	car sharing in general	Germany	Gsell et al. (2015)
Vehicle ownership impacts	each car sharing vehicle replaces at least 4 to 8 personal cars	car sharing in general	Europe	Loose (2010)
	vehicle ownership reduced by 49%	car sharing in general	US	Martin and Shaheen (2011)
	each car sharing vehicle replaces 23 private vehicles	PhillyCarShare	Philadelphia	Lane (2005)
	each car sharing vehicle replaces 15,3 private vehicles	PhillyCarShare	Philadelphia	Econsult (2010)
	each car sharing vehicle replaces 15,3 private vehicles	car sharing in a university setting	Ithaca, NY	Stasko et al. (2013)
	net reduction of 1995 cars for 17,000 members	car2go	Ulm	Firnkorn and Müller (2011)
	each car sharing vehicle replaces 6 private vehicles	MobCar sharing	Lisbon	Baptista, Melo, Rolim (2013)
Vehicle kilometres travelled	decreased 27% after joining car sharing (from 6468 to 4729 km/year)	car sharing in general	North America	Martin and Shaheen (2011)
	31% reduction	car sharing in general	North America	Frost and Sullivan (2010)
	67% reduction	City CarShare	San Francisco	Cervero et al. (2007)
	72% reduction	Mobility Car sharing	Switzerland	Muheim (1998)
	33% reduction	car sharing in general	The Netherlands	Meijkamp (1998)
	45% reduction	car sharing in general	Bremen	Ryden and Morin (2005)
	28% reduction	car sharing in general	Brussels	Ryden and Morin (2005)
Fuel efficiency vehicles	car sharing fleets register up to 15 to 20 percent lower specific CO2 emissions, in some cases up to 25 percent lower	car sharing in general	Europe	Loose (2010)
	shared cars are approximately 24% more fuel efficient than the average car	car sharing in general	The Netherlands	Meijkamp (1998)
	car sharing fleet averaging 13.9 km per liter and vehicles replaced averaging 9.8 km per liter	car sharing in general	North America	Martin and Shaheen (2011)
	average car sharing vehicle is 17% more fuel efficient than the average private vehicle	car sharing in general	Germany and Belgium	Ryden and Morin (2005)

Parking infrastructure demand	parking needs fall by 26–30%	car sharing in a university setting	Ithaca, NY	Stasko et al. (2013)
Influence on other modes of transportation	14% increase in bicycling, 36% increase in rail transit use, and 34% increase in bus transit use among car sharing members	car sharing in general	The Netherlands	Meijkamp (1998)
	car sharing members use public transportation 35–47% more during weekdays	car sharing in general	Germany and Belgium	Ryden and Morin (2005)
	net use of walking, biking, and carpooling modes increased 2%, 7%, and 3%, respectively (statistically insignificant)	car sharing in general	North America	Martin and Shaheen (2011)
	25% increase in walking, 10% increase in bicycling, and a 14% increase in public transit use	Car sharing Portland, Inc.	Portland	Cooper et al. (2000)
	Assuming unchanged framework conditions (i.e. no improvements in public transport and cycling infrastructure), increased market penetration of car sharing does not lead to significant changes in the modal split for car owners. For passengers without an own vehicle, biking decreases from 23.7% to 19.4%, while the share of walking and public transport remain unchanged.	car sharing in general	Germany	Gsell et al. (2015)

Source: Based on literature overview of Chen and Kockelman (2016), additional references added.

It is much more difficult to find data on other collaborative economy business models within the transport market. A limited number of studies have been performed on bikesharing (e.g. Shaheen et al., 2011 and Roland Berger, 2014). Some statements of environmental impact reduction from ride sharing can be found on platforms and in papers (e.g. according to the BlaBlaCar platform, over the past two years, their global community has saved 1 million tons of CO<sub>2</sub>), but actual data to endorse these claims are generally missing.

### Accommodation

Some LCA studies on traditional hotels, focussing mainly on energy use, are available. For example, Filimonau et al. (2011) list and quantify the different types of energy use of two hotels. Furthermore, several hotel chains publish outcomes of their sustainability assessments (e.g. AccorHotels, Hilton, NH Hotel Group); however, background reports are not publicly available.

Most papers on the environmental impact of collaborative economy models for accommodation are limited to qualitative information. Accommodation sharing platforms allow using space more efficiently, and could lead to a decrease of new hotel buildings. However, collaborative property rentals such as provided by Airbnb are often entire homes/apartments, in Europe over two-thirds of the Airbnb listings are entire homes/apartments (Insideairbnb, 2017). This in contrast to the traditional accommodation sector that mostly rents out rooms. This might have large impacts on the relative environmental impact of stays in accommodation provided by collaborative business models as opposed traditional accommodation.

In the accommodation sector, rebound effects are also an essential factor affecting the overall environmental impact. Availability of inexpensive lodging may increase the carbon footprint due to an increase of trips and (air) travel (Schor, 2014; Pargman and Eriksson, 2016; Tussyadiah and Pesonen, 2016). However, a survey of users of accommodation sharing platforms done by Zvolska (2015) indicated that 92% of the guests would have travelled to the same destination if the sharing platform had not been available. Nearly 70% would have stayed in the destination for the same time and the rest would have stayed for a shorter period, thus accommodation sharing platforms allow people to prolong their holidays. Since transportation is the most important contributor of tourism to climate change, it is important to know whether there is a rebound effect that leads to tourists traveling more often or further away from their homes. Zvolska concludes that accommodation sharing platforms do not lead to a significant increase of greenhouse gas emissions generated by travel to the destination as they substitute the traditional accommodation. Since the accommodation that can be booked through the platforms was found to be less resource intensive than hotels, booking a trip through an accommodation sharing platform leads to a decrease in environmental impact.

As far as studies on the environmental impact of specific platforms are concerned, only some on Airbnb are found (Cleantech Group, 2014; Howe and Kudo, 2016). According to Howe and Kudo (2016), on a per-square foot basis Airbnb leads to lower greenhouse gas emissions, energy consumption, and water usage than hotels. Their analysis is based on costs and estimates of the environmental impacts with data from an input-output database. The authors could not conclude whether demand for hotel construction has decreased due to Airbnb's prevalence in the area.

### Consumer durables

According to IDDRI (2014), savings of up to 20%<sup>15</sup> in terms of household waste could be achieved if sharing models could be operated under the most favourable conditions, such as high durability of the shared goods and the adaption of sustainable consumption patterns. This would also lead to a lower need for industrial production, since fewer goods need to be produced to replace the discarded ones. For products where the environmental impact occurs mainly during the use phase, the extension of their lifespan may delay the spread of technological advances that enable lower consumption. The authors list the conditions for short-term renting and lending to be positive from an environmental perspective. The first condition is that the borrower does not buy a product himself. Secondly, the lender needs to provide a high quality good resistant to intensive usage. And thirdly, the rental should occur at a local scale to minimize transport. Les Pionniers du Collaboratif (2016) also mention transport as a potential rebound effect. Furthermore, they list two others: 1) the demand-side rebound effect - buyers and borrowers of goods may use these platforms to acquire additional goods that they would otherwise not have bought and 2) the supply-side rebound effect - sellers and renters may use the profit of these platforms to acquire more new goods.

Most literature on sharing of consumer durables is qualitative rather than quantitative. ShareNL qualitatively discusses the potential environmental effects the sharing of various goods may have. Intlekofer et al. (2010) investigate whether the shorter product life cycles, leasing and renting may lead to be positive for overall energy use. They quantitatively test this for household appliances and computers. The results show that products with high use impacts and improving technology can benefit from reduced life cycles (allowing them to be replaced sooner by more efficient ones), whereas products with high manufacturing impacts and no improving technology do not.

## 4.2 Life-Cycle Approach

The environmental impacts of the traditional and collaborative economy today are assessed by a screening Life Cycle Assessment (LCA)<sup>16</sup> and, as such, encompass a static analysis of the current situation. The LCA methodology as described in the ILCD handbook and ISO 14040/44 is used as a basis/guidance. The analysis is built up in different steps. First, the environmental impact of the specific collaborative economy business models is assessed on a functional unit level. This is done for the representative traditional economic model(s) in each sector as well. In a next step, this information is extrapolated to the sector level, which is a mixture of the main collaborative economy business models and the traditional business models. This leads to the picture for the economy as a whole, according to today's situation. Due to lack of data this last step was not feasible for the consumer goods market.

Specific data that follow from the previous tasks are used as much as possible. Background data (e.g. for electricity production) are taken from the Ecoinvent (v3.3) database. In case data are lacking, assumptions have been made. All data and assumptions are reported in the following paragraphs and in

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<sup>15</sup> Rough estimate based on the estimated increase in the usage duration of goods in sharing models.

<sup>16</sup> An attributional approach is used, which attempts to provide information on what portion of global burdens can be associated with a system (in this case a business model or sector).



The ILCD environmental impact assessment methodology is used, except for water depletion (which is based on Recipe<sup>17</sup>). All impact categories as defined by ILCD are assessed and reported. If focus is necessary, the following impact categories are acknowledged as the most relevant by policy (e.g. ecolabels) and by applying normalization and weighting<sup>18</sup>:

- Climate change;
- Resource depletion: mineral and fossil resources;
- Water depletion.

## 4.3 Environmental impacts in the accommodation sector

### 4.3.1 Parameters

The environmental impact of a person staying for one night at a hotel (traditional economy model) is compared to the environmental impact of one night at a peer-to-peer rented property, such as Airbnb (collaborative economy model). It is assumed that the needs of the consumer are equal in both situations, only differences linked to the different accommodation types (facilities offered, and the materials used in construction) are taken into account. Impacts that are assumed to be very similar (e.g. the impact of food consumed in both situations) are left out. Included are the energy use (electricity and fuels), the water use, the use of toiletries (soap and toilet paper) and the waste created (waste water, packaging and excess products for guests) and the infrastructure itself (production, maintenance and end of life of hotels and houses<sup>19</sup>). The difference between budget, mid-scale and luxury hotels is quite large; therefore, their impacts are calculated separately.

The energy and water use of the hotels is based on different sources (IMPIVA, 1995; Onut and Soner, 2006; Beccali et al., 2009; Filimonau et al., 2011 and ACCOR, 2012) which show a large variation, even within each class of hotels. As no specific data on the energy and water use in collaborative economy accommodation is available, it is assumed that people staying at a collaborative accommodation use the same amount of energy and water as when they stay at home. These residential consumption data are available in Eurostat. As far as the toiletries are considered, it is assumed that they differ according to the hotel type, and that their use in collaborative accommodation is generally (in 75% of the cases, own assumption) equal to budget hotels and sometimes (25% of the cases, own assumption) to midscale hotels.

In reality, the impact of infrastructure differs according to the region, construction age, budget, personal preferences etc. However, due to the strict timing of this study, only one specific type of building is considered to be representative for the hotels, and one type for the collaborative accommodations. To relate a share of the building to the stay a guest for one night, the lifetime and occupancy rate of the building are needed. Both thus have a

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<sup>17</sup> The ILCD method takes into account the local scarcity of water. In the Ecoinvent background data in our software, however, water is sometimes accounted for as "local" water in a specific region and sometimes as average water (with an average scarcity) without referring to the region of consumption. This leads to inconsistent results when using the ILCD method for water depletion combined with the Ecoinvent v3.3 database. Therefore, this impact category is calculated with the ReCiPe method, which results in an absolute water use (in m<sup>3</sup>), without considering local scarcity.

<sup>18</sup> Based on normalization and weighting as defined in Recipe

<sup>19</sup> Since about 70% of the listing types for Airbnb from 12 large cities in Europe are entire homes/apartments (source: insideairbnb.com, 2017), an entire home (with an average occupancy) is considered for the infrastructure in the collaborative economy scenario.

large influence on the environmental impact of infrastructure. Since most LCA studies consider a service life of buildings of 50 years, this is also assumed here. For hotels, an occupancy rate of bed places of 44,4% is considered (Eurostat, 2017<sup>20</sup>). For Airbnb, the occupancy rate used is 30% (Coyle and Yeung, 2017). However, this may be an underestimation of the overall occupancy over the lifetime of the building, since it may well be that it is fully occupied during most of its lifetime and rented through the collaborative economy platform only for a few years. Therefore, a 100% occupancy rate is also considered.

The detailed inventory of data used to calculate the environmental impacts of the accommodation sector at business model and sector level can be found in Annex 10.

#### **4.3.2 Results – business model level**

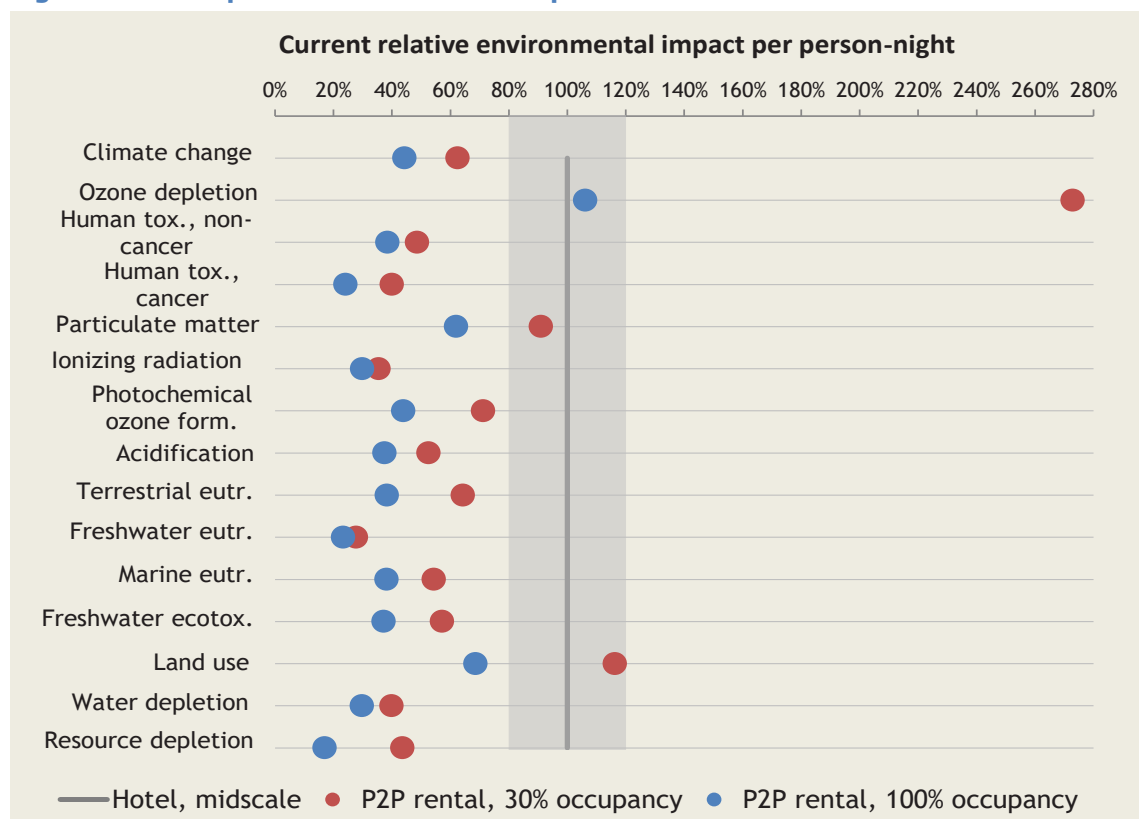
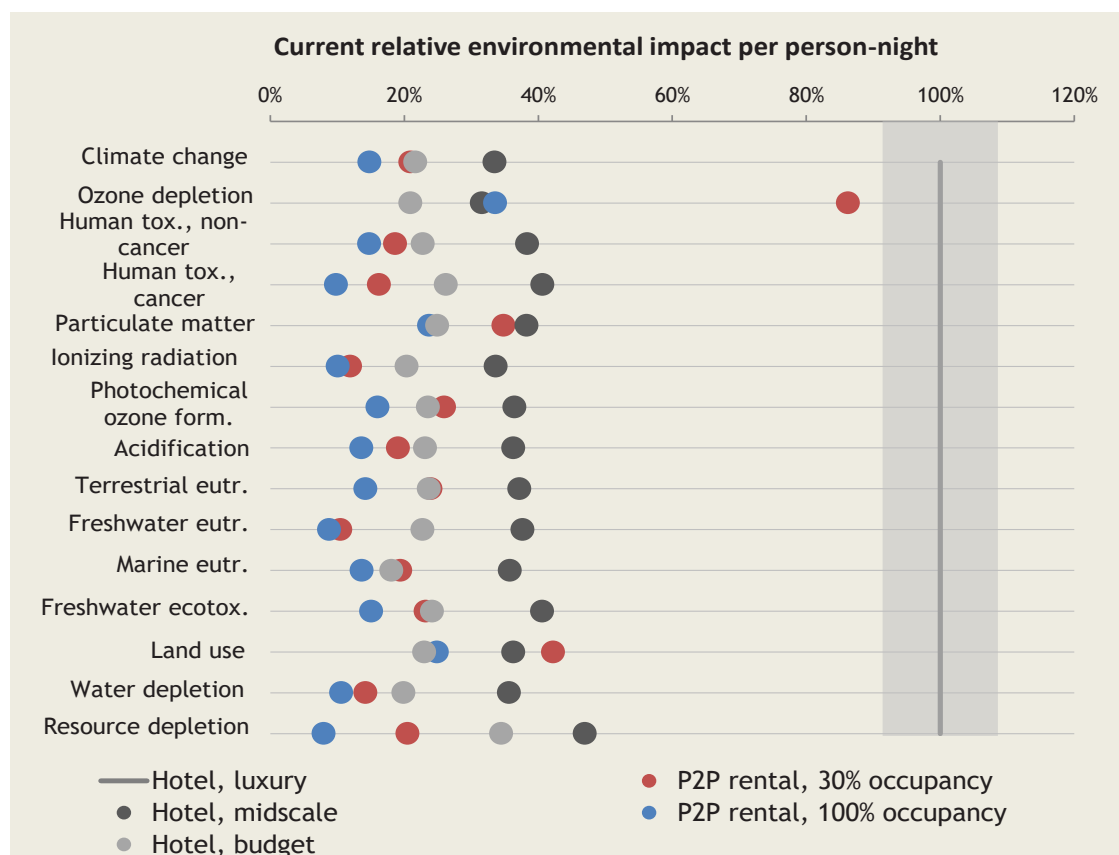
The analysis is first performed on the business model level, per person-night (= functional unit). Figure 4-1 compares the impact, for different environmental impact categories, of the traditional midscale hotel (line) and both collaborative economy scenarios. The grey zone represents the uncertainty/ insignificance interval.

The figure shows that the current environmental impact of staying for one night at a collaborative economy accommodation is generally smaller than or equal to staying at a traditional midscale hotel. For example, staying for 2 nights at a peer-to-peer accommodation leads to a similar carbon footprint as staying for 1 night at a midscale hotel. Only for ozone depletion, the impact of the collaborative accommodation with a 30% occupancy rate is larger. The next paragraph focuses on the reasons for the differences. Figure 4-2 shows the environmental impacts of all hotel categories and collaborative scenarios, relative to those of the luxury hotel (since this accommodation has the highest impact in all categories). The impact of the budget hotel is about 1/3<sup>rd</sup> smaller than that of the midscale hotel, and for most impact categories rather close to that of the collaborative accommodation with a 30% occupancy rate. The environmental impact of the luxury hotel is almost three times larger than that of the midscale hotel.

Thus, staying at an average collaborative economy accommodation currently has a lower environmental impact than staying at a luxury hotel and often even a midscale hotel. However, if staying at a collaborative economy accommodation implies that a more luxury type of accommodation becomes available with the same budget (direct rebound effect), the environmental impact may increase.

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<sup>20</sup> Occupancy data for 2015

**Figure 4-1: Comparative environmental profile – accommodation****Figure 4-2: Comparative environmental profile – accommodation, including 3 categories of hotels**

The contribution of the different factors to the environmental impact can be seen in Figure 4-3 and Figure 4-4. The energy use (both electricity and heating) is a major contributor to the impact of both the midscale hotel and the collaborative accommodation with 30% occupancy. The difference in electricity use is the main cause of the difference in impact between traditional and collaborative accommodation. The impact of the building depends on the impact category considered. The extreme differences between the traditional and collaborative building in some impact categories are due to the fact that only one building type was selected to represent each category. The collaborative building has a high contribution to ozone depletion due to the use of extruded polystyrene insulation, while the hotel has a high impact on resource depletion because of the zinc coating used for ventilation ducts. Water consumption and waste water treatment has a relevant impact on human toxicity, marine and freshwater eutrophication, freshwater ecotoxicity and water depletion. The impact of the use of toiletries is generally limited, for freshwater ecotoxicity it is a bit larger due to the production of soap.

**Figure 4-3: Comparative environmental profile – accommodation, results split up in contributing factors**

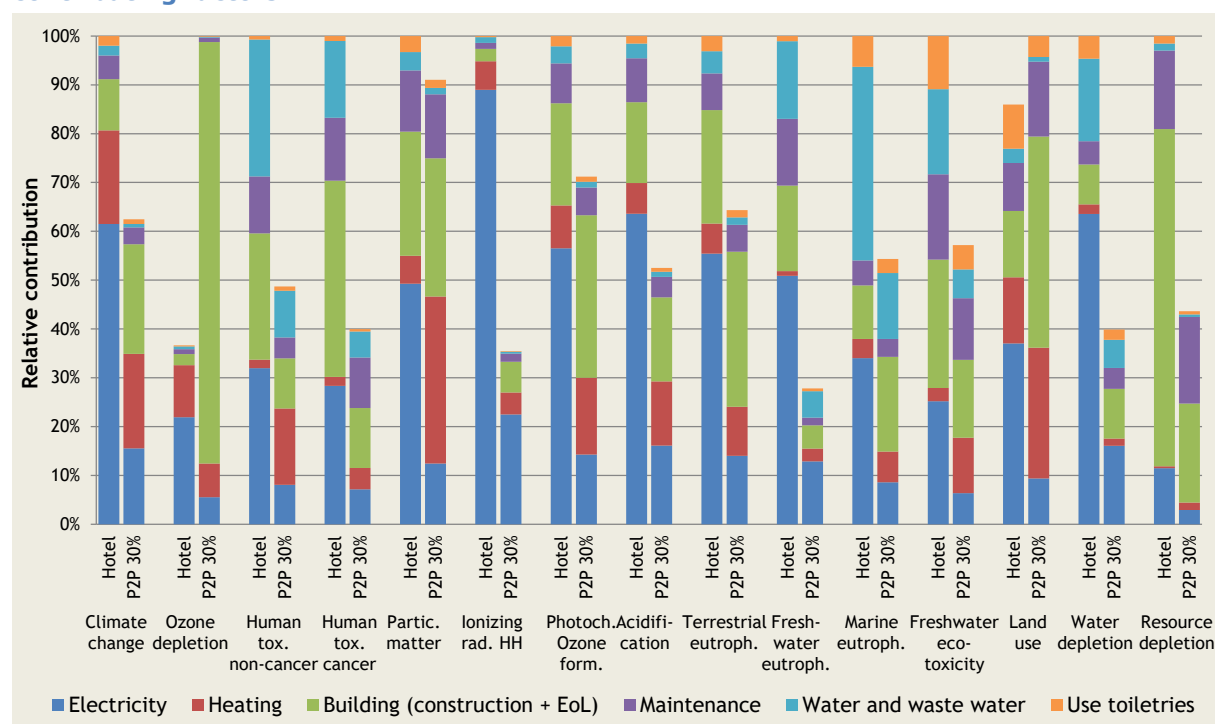


Figure 4-4: Individual environmental profiles – accommodation

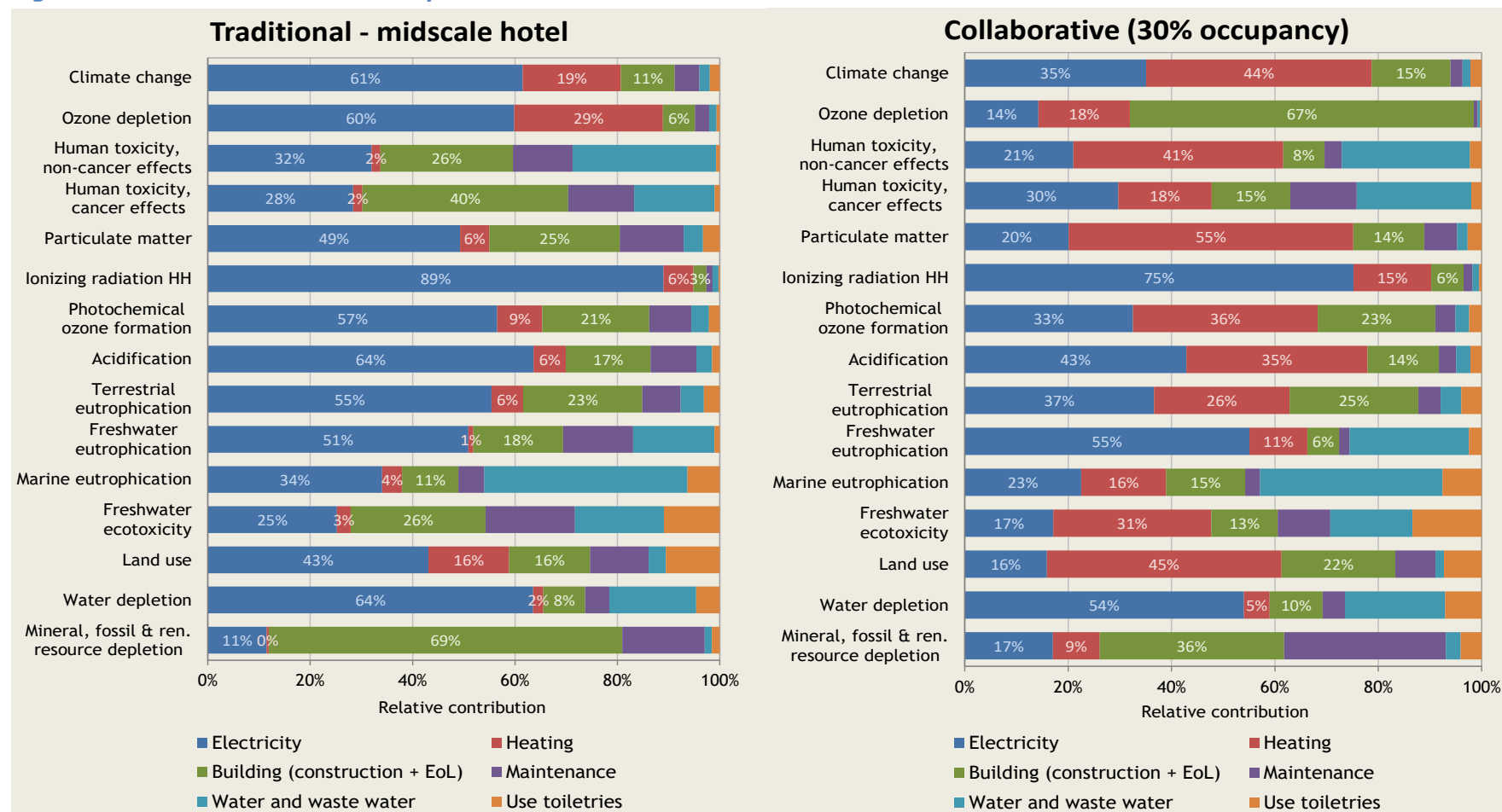
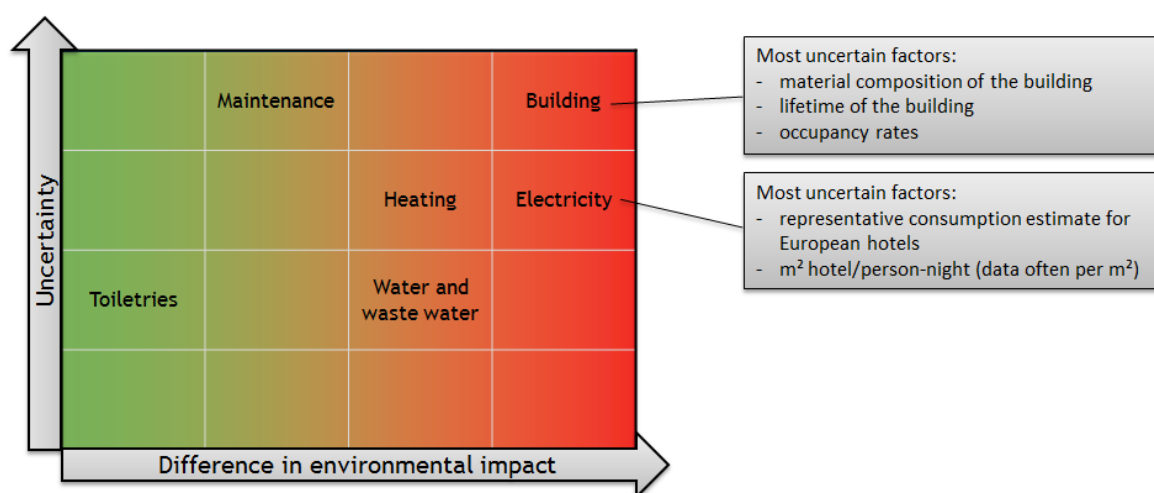




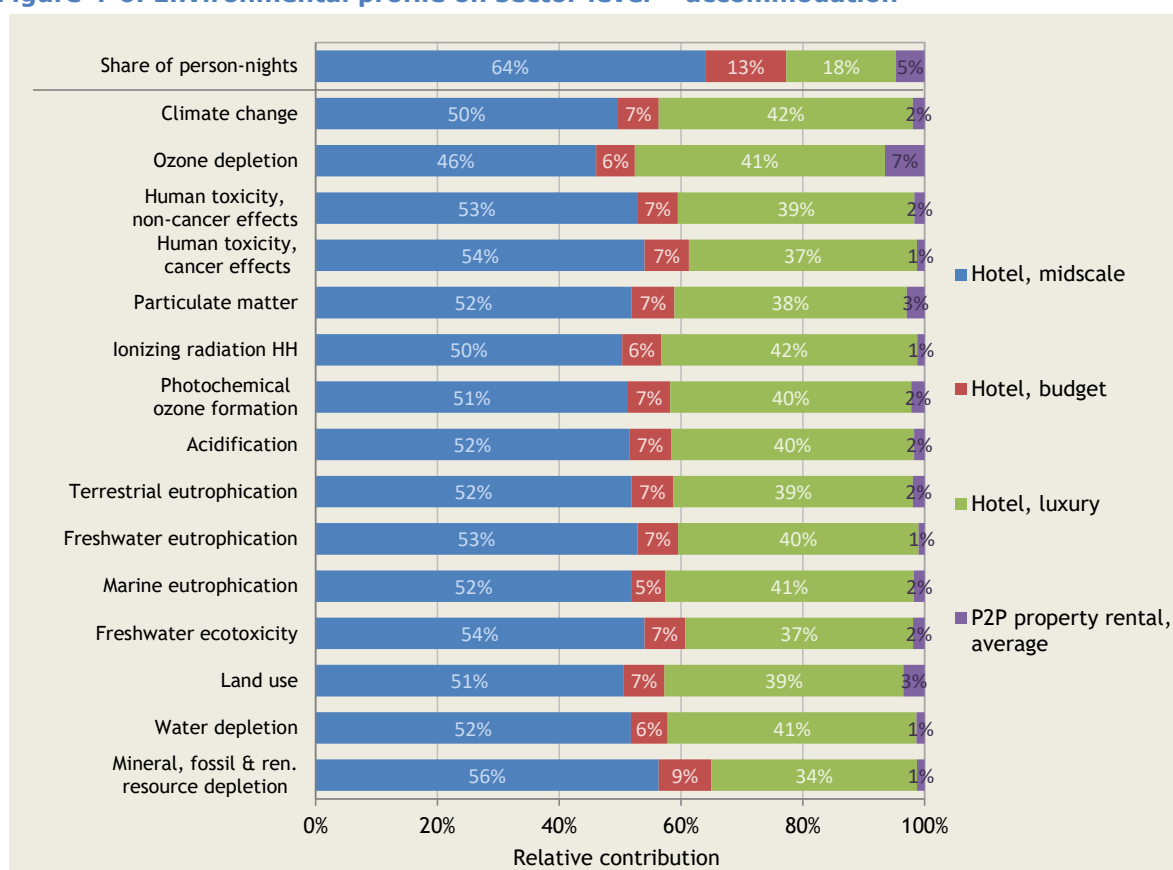
Figure 4-5 gives an overview of the most uncertain factors for the environmental impact of accommodation and their contribution to the difference in environmental impact between the traditional and collaborative scenario of today. The construction of the buildings and the electricity use have a large influence on the difference in environmental impact, and both have a high uncertainty. In the case of the buildings this is due to the selection of one type of building to represent the average for Europe, the uncertainty on the service life of the building for both the collaborative and traditional accommodation and occupancy rates, especially for the collaborative economy business models. The impact of electricity is uncertain because of the difficulty to find data on the average energy consumption of European hotels per person-night. Furthermore, for the collaborative economy it is assumed that people use the same amount of energy when they are on holiday as they do at home. The same is true for heating of buildings. The uncertainty in the environmental impact of maintenance is also high; however, the contribution to the difference in impact of collaborative and traditional business models is limited.

**Figure 4-5: Uncertainty matrix – accommodation**



#### 4.3.3 Results – sector level

The next analysis is performed on sector level, estimating the contributions of different traditional and collaborative tourist accommodation models to the environmental impact of tourist accommodation in Europe today. Figure 4-6 shows the share of different types of hotels and collaborative economy accommodation in the total tourist accommodation use in Europe, and their relative environmental impact. The share of collaborative economy accommodation is small, and its impact is generally even smaller. The luxury hotels account for a large share in the environmental impact of the tourist accommodation (about 40%), while the number of person-nights spend at this type of hotels is not that large (18%). There is thus a large variability in the environmental impact of different types of hotels. This is probably also the case for the collaborative economy accommodation; however, more data need to become available to be able to evaluate this.

**Figure 4-6: Environmental profile on sector level – accommodation**

## 4.4 Environmental impacts in the transport sector

### 4.4.1 Parameters

To analyse the environmental impact of transport today, the transport of one person over one kilometre is compared for traditional transport and three collaborative transport business models (ride-sharing, ride-hailing and car-sharing). For the traditional economy transport, a mix of all transport modes that are currently used is considered, including transport by car, motor bike, bicycle, bus, train, airplane, ship and walking. This mix is obtained from EU Transport in figures (European Commission, 2016), complemented by walking and cycling figure (from European Environment Agency, 2003). Additionally, the results for traditional car transport only are shown. For all collaborative economy transport models, car transport only is taken into account. The variables that are included are the infrastructure (production, maintenance and end of life of vehicles and roads) and the energy use and direct emissions during operation. To relate a share of the environmental impact of (driving) a vehicle to the impact of one person-km, the service life and the average occupancy rate of the vehicle are needed. For cars, the average occupancy rate in Europe for traditional transport is assumed to be 1,6 persons per car. The service life of the car is assumed to be 150000 km (Ecoinvent). For ride-sharing models, such as BlaBlaCar, average EU car transport with an average car mix and an average service life of the cars (150000 km) is assumed. The occupancy rate is 2,8 according to the BlaBlaCar platform. For ride-hailing services, such as Uber, newer cars are used since their maximum age is strictly regulated. Their service life (in km) is also larger, as they are used more intensively. An average service life of 300000 km is assumed, similar to that of taxis (NYC Taxi and Limousine Commission, 2014). The more intensive use of the vehicles also results in a lower use of road infrastructure per km driven (7 times lower). The reason for this is that it is assumed that the use of infrastructure is equal regardless whether the car is



driving or parked. The same occupancy rate as for traditional car transport is considered (1,6 persons per car<sup>21</sup>). Car-sharing models, such as ZipCar, generally also use newer cars. According to ZipCar, the average age of their vehicles is eleven months. ZipCar does not provide data on the service life (in km) of their vehicles, but it is expected that the distance driven can be extended by at least 50% compared to average cars. Thus, an average service life of 225000 km is assumed. Due to the more intensive use of the cars, a lower use of road infrastructure per km driven is assumed (17 times lower). The occupancy rate is assumed not to differ from the average (1,6 persons per car), because this model is actually a type of car rental.

The detailed inventory of data used to calculate the environmental impacts of the transport sector at business model and sector level can be found in Annex 10.

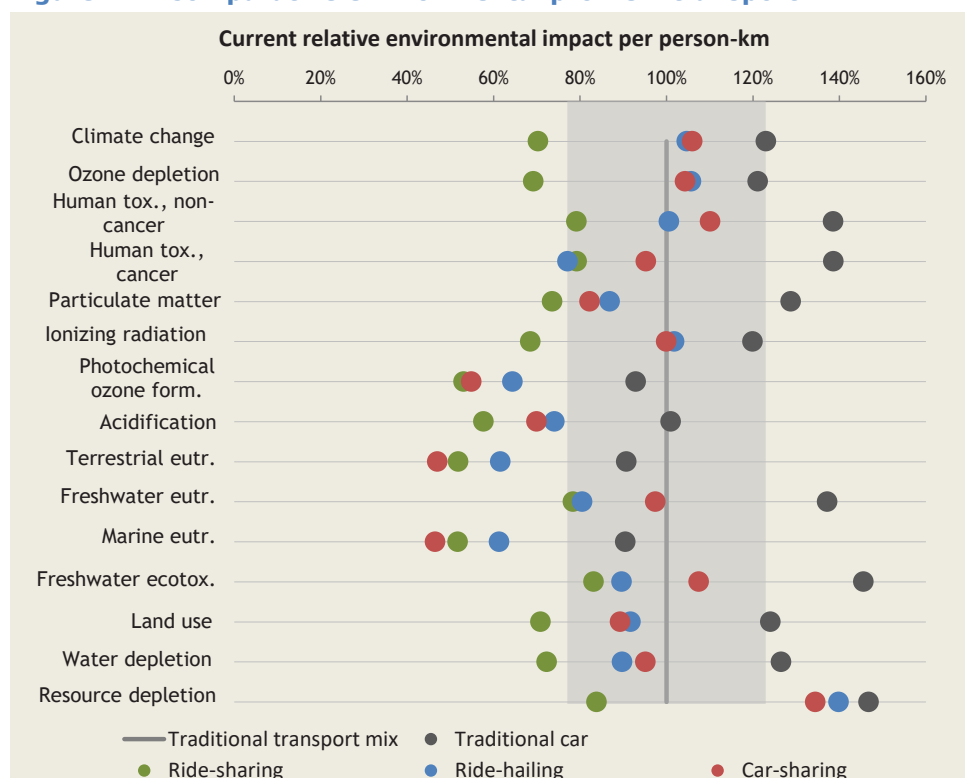
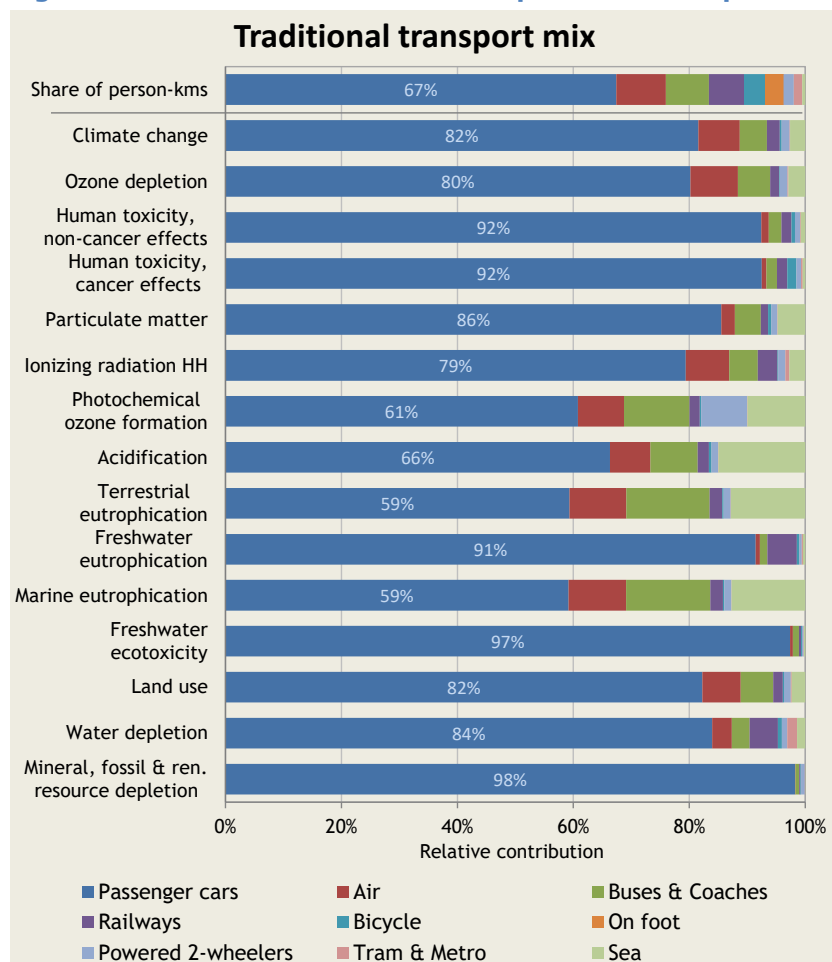
#### 4.4.2 Results – business model level

The analysis is first performed on business model level, per person-kilometre (= functional unit). Figure 4-7 compares the impact, for different environmental impact categories, of the traditional transport mix, traditional car transport and the collaborative economy transport models. The grey zone represents the uncertainty/insignificance interval. The figure shows that the current environmental impact of travelling with collaborative economy transport is generally smaller than or equal to travelling with the traditional transport mix. Only for resource depletion, the impact of car-sharing and ride-hailing is larger. The result for collaborative economy transport is less environmentally damaging when comparing to traditional car transport only. Ride-sharing generally has the lowest environmental impact. This can be attributed to when increasing the car occupancy rate, all per person-km impacts related to car use are reduced accordingly (fuel consumption, direct emissions from cars and vehicle and road production, maintenance and end of life). Ride-sharing is the only type of collaborative economy transport for which a reduction of the carbon footprint (impact category climate change) is achieved compared to the traditional mix. When choosing ride-sharing instead of traditional car driving, 1,75 km can be driven rather than 1 km, with the same effect on climate change. Ride-sharing and ride-hailing don't perform better than the traditional mix for climate change because the traditional mix includes transport types with a low to very low carbon footprint, such as train and tram, bicycle and walking. To realize the environmental potential of collaborative transport, it is thus very important to create a shift from personal car use to collaborative car use, and to avoid users of public transport, bike users or pedestrians to shift towards collaborative transport. For the impact categories terrestrial and marine eutrophication, car-sharing has the lowest impact. In these categories, the NO<sub>x</sub> emissions of the car have the largest contribution to the environmental impact. For car-sharing, new EURO 6 cars are assumed to be used; therefore, NO<sub>x</sub> emissions to air are the lowest for this business model. Ride-hailing has the lowest impact on "human toxicity – cancer", due to the lower need for car production (which causes emissions of chromium to be released from the landfill of slag from steel furnaces).

The collaborative economy transport models can thus help to reduce the impact of car transport by increasing the occupancy rate of the car or accelerating the uptake of newer, more fuel-efficient cars. However, other traditional transport modes (e.g. train, tram and bicycle) have a lower impact, since they use less energy to transport one person over one km.

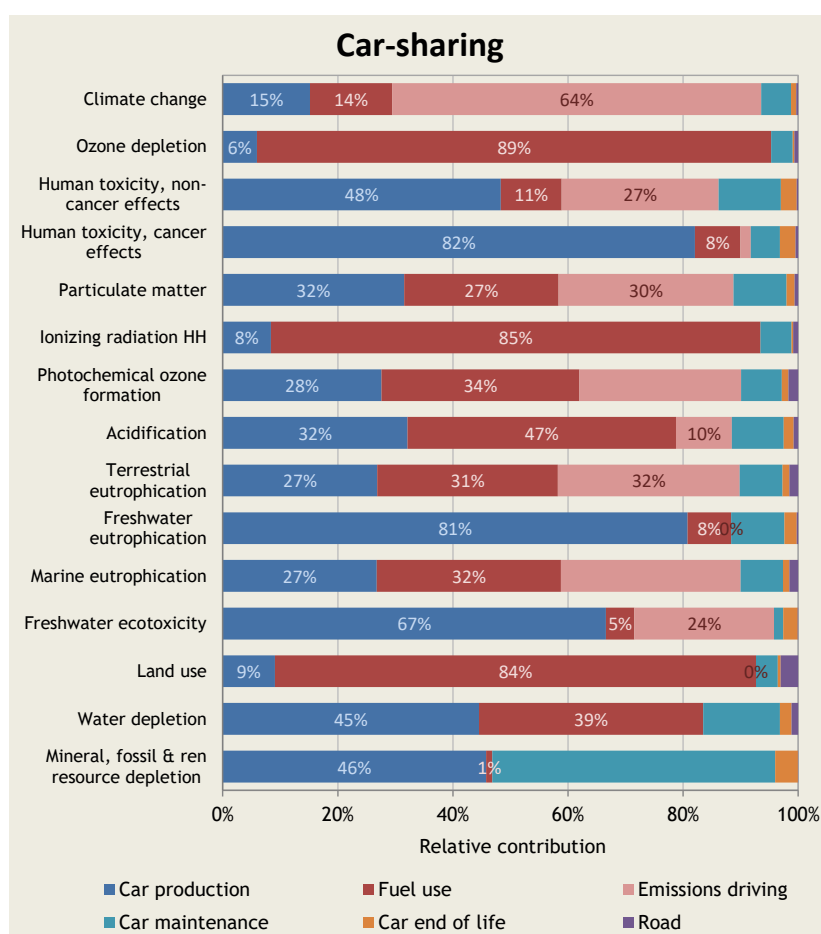
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<sup>21</sup> The Uber driver is not counted in the occupancy rate, as the purpose of the trip is to transport customers.

**Figure 4-7: Comparative environmental profile – transport****Figure 4-8: Individual environmental profiles – transport – traditional economy**

The contribution of the different factors to the environmental impact of car-sharing can be seen in Figure 4-9. As for all car transport, the fuel and the emissions when driving have the largest contribution to most of the environmental impact categories considered. The impact of the fuel is related to its extraction (e.g. emissions released during extraction, waste produced, energy needed), processing (mainly due to the energy use) and distribution (materials needed to produce infrastructure). The fuel-related emissions when driving have an impact on climate change (principally CO<sub>2</sub> emissions), particulate matter formation (mostly PM 2,5<sup>22</sup>, NO<sub>x</sub> and SO<sub>2</sub>), photochemical ozone formation (mainly NMVOC<sup>23</sup> and NO<sub>x</sub>) and terrestrial and marine eutrophication (predominantly NO<sub>x</sub>). The tyre and brake wear emissions, on the other hand, have an effect on "human toxicity – non-cancer" (mostly due to zinc emissions) and freshwater ecotoxicity (mainly copper, zinc and antimony). Furthermore, the car production has a major contribution to some impact categories, such as "human toxicity – cancer" (emissions of chromium are released from the landfill of slag from steel production) and freshwater eutrophication (emissions of phosphate are released from sulfidic tailings from mining of metals needed for the electronic equipment of the car). The impact of car maintenance on resource depletion is due to the use of lead. The relative environmental impact of the end-of-life of the car and the road is very limited. The factors that contribute most to the environmental impact of the car-sharing business model are also the most relevant for the other business models. There are some differences, such as the impact of the road, which is higher for the other models due to the less efficient use of road infrastructure.

**Figure 4-9: Individual environmental profiles – transport – collaborative economy model car-sharing**

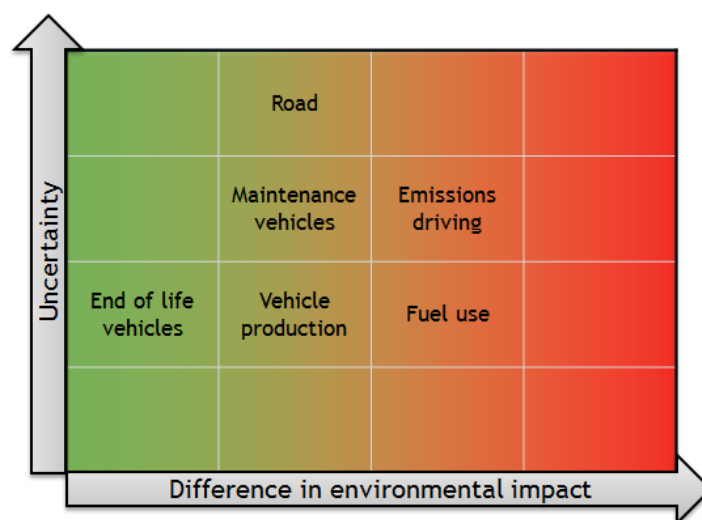


<sup>22</sup> particulates with a diameter smaller than or equal to 2,5 micrometres

<sup>23</sup> non-methane volatile organic compounds

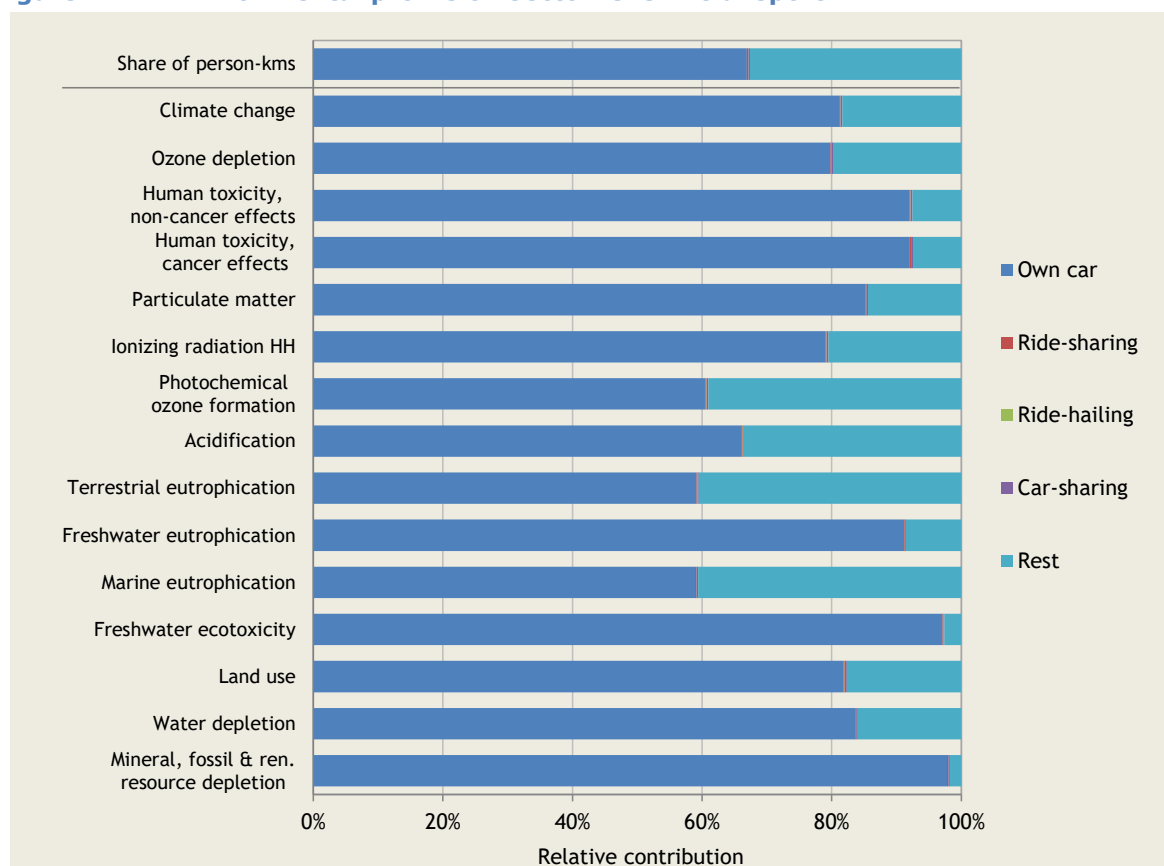
Figure 4-10 gives an overview of the most uncertain contributors for the environmental impact of transport and their contribution to the difference in environmental impact between the traditional and collaborative scenarios of today. The uncertainty of the contributors is related to the underlying uncertainty in the occupancy rates, the service life of vehicles and the mix of vehicles used in the different business models. For example, the emissions from driving have a high influence on the difference in environmental impact between the different business models and a high uncertainty. A large part of this uncertainty is caused by the variance in the mix of vehicles used and their occupancy rates.

**Figure 4-10: Uncertainty matrix – transport**



#### 4.4.3 Results – sector level

The next analysis is performed on sector level, estimating the contributions of different traditional and collaborative business models to the environmental impact of person transport in Europe today. Figure 4-11 shows the share of different types of business models in the person transport in Europe, and their relative environmental impact. The traditional transport is split up into car transport (own car) and the other transport modes. The share of collaborative economy transport is very small, and thus so are its environmental impacts.

**Figure 4-11: Environmental profile on sector level – transport**

## 4.5 Environmental impacts in the consumer durables sector

As durable goods comprise a wide range of products with very different life cycles, functionality and characteristics, it is not possible to select one product that is representative for the whole sector of durable goods. Instead, two specific products are selected for the environmental impact assessment of today: the cordless power drill<sup>24</sup> and the ladder. These are products widely used by households, chosen to be representative of consumer durables with or without a relevant energy consumption during the use phase. During the workshop Peerby stakeholders indicated these products belong to the most frequently shared goods. For consumer durables no results are available on sector level, because such an assessment cannot be based on two products only. Thus, results are only presented and discussed on business model level.

### 4.5.1 Power drill

The scenarios represent an estimated distribution of the acquisition/use of goods in the traditional market on the one hand and the collaborative economy on the other hand. No exact data are available on this distribution. It is assumed that in a traditional economy, consumers either buy (70%) or rent (30%) a power drill. In a collaborative economy, consumers can choose to borrow a power drill using PeerbyClassic or PeerbyGo. The collaborative economy scenario in this analysis assumes that in 30% of the cases PeerbyClassic is used, in 70% PeerbyGo.

It is known that business models that enable sharing of goods (renting, Peerby) increase the use rate of the good over its useful life and thus reduce the number of goods to be

<sup>24</sup> The cordless power drill is selected as consumer durables evolve to more battery-powered and wireless durable consumer goods.

produced to offer the same functionality to consumers. When for example four households share their 'drill-needs' through Peerby, the drill's use over its useful life increases, while saving the production of three drills, assuming that all households use the drill as much as they would have when they own the drill themselves. This analysis is based on a power drill with a useful life of 300 hours, which is used for 15% of its useful life in case of ownership and for 60% in a sharing model (Leismann et al. 2013). The production and end-of-life of the power drill per working hour is as such reduced with a factor 4. The bill of materials for an average power drill is taken from a publication from EPTA (European Power Tool Association)<sup>25</sup>.

An important factor for assessing the environmental impact is the transport scenario that is considered in the analysis. It is assumed that on average consumers drive 15km back and forth by car to *buy* a power drill in the shop. As shops usually sell and rent tools the same transport scenario is considered for *renting*. PeerbyGo resembles a renting business model (paid service), for that reason we assume that transport is also done by car but over a shorter distance (7,5km back and forth), as PeerbyGo typically targets households in city centres as 'users' and 'providers' of tools and thus require transport over a shorter distance. Consumers that use PeerbyClassic to borrow a power drill are assumed to go on foot or by bike in a radius of max. 5km. Peerby encourages trade by bike or on foot, so in a sensitivity scenario the effect of going by bike or on foot when using PeerbyGo is assessed. It is taken into account that for each transaction in a sharing business model (renting and Peerby) transport is necessary<sup>26</sup>.

It is assumed that on average the power drill is used for 30 minutes per borrowing turn. The assumption is made that the same type of power drill is used in both the traditional and the collaborative scenario. Therefore, the energy consumption per hour of use is the same in both scenarios. It can be argued that collaborative platforms tend to offer more recent (and thus more energy-efficient) power drill types due to more frequent use and thus necessary replacement, but this is not taken into account in the environmental impact analysis because there are not data to back this claim.

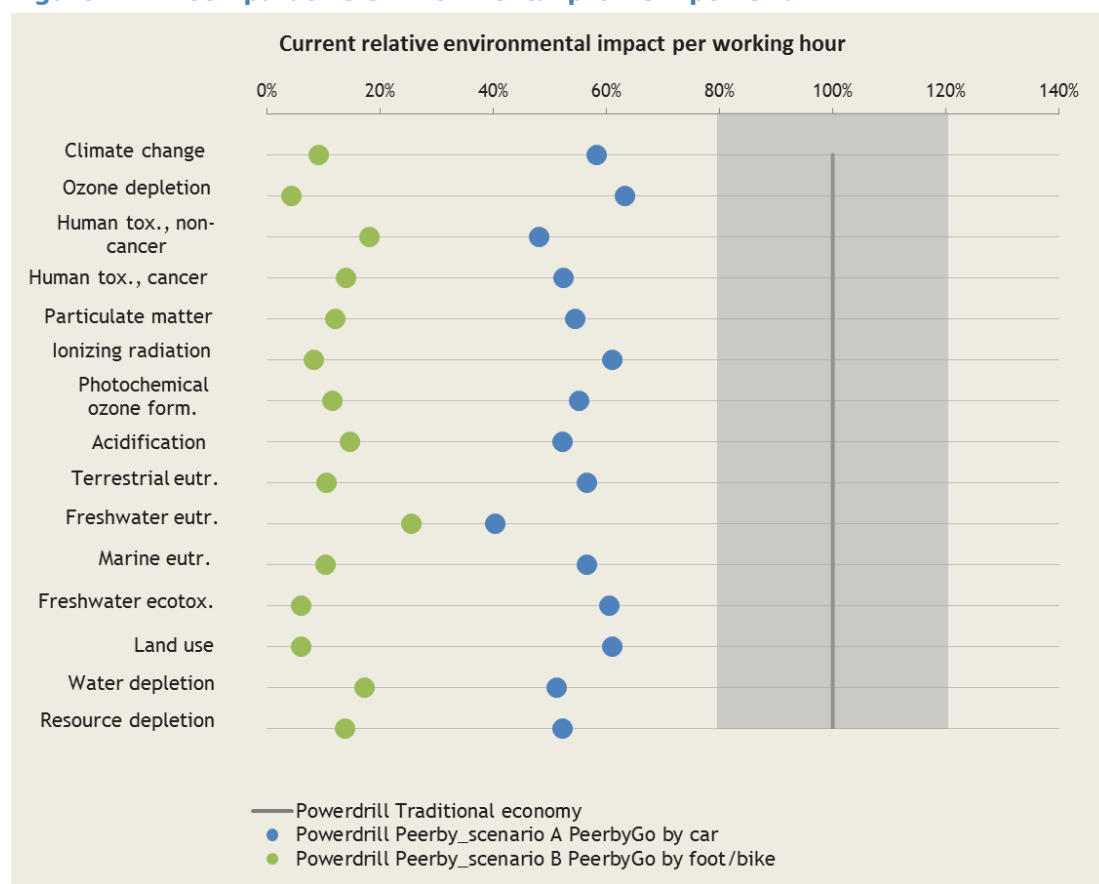
The analysis is performed on business model level and related to a functional unit (= 1 working hour). The figure below compares the impact, for different environmental impact categories, of the traditional scenario (line) and 2 collaborative economy scenarios: PeerbyGo with transport by car (A), and PeerbyGo with non-motorized transport (by bike or on foot) (B). The grey zone represents the uncertainty/insignificance interval.

## **Results – business model level**

Both collaborative economy scenarios score significantly better on all environmental impact categories. The collaborative scenario A is considered a more realistic scenario, while scenario B can be regarded as an 'ideal' scenario where transport is only performed by bike or on foot. The difference between the environmental impact of collaborative scenario A and B, which is significant, is only related to the replacement of car transport by non-motorized transport. The environmental impact of transport is thus a key determinant for the overall results.

<sup>25</sup> Hand held power tools (HHPT) – European market, Input to the Ecodesign working plan 2015-2017 <http://www.epta.eu/images/pdf/summary%20for%20ecodesign%20working%20plan%202015%202017%20v4.pdf>

<sup>26</sup> It is assumed that a power drill is used on average 30 minutes per lending turn. In combination with the assumption that a power drill is used for 60% of its useful life (300 working hours) in a sharing business model, the number of turns and transport trips are calculated and related to the functional unit (1 working hour).

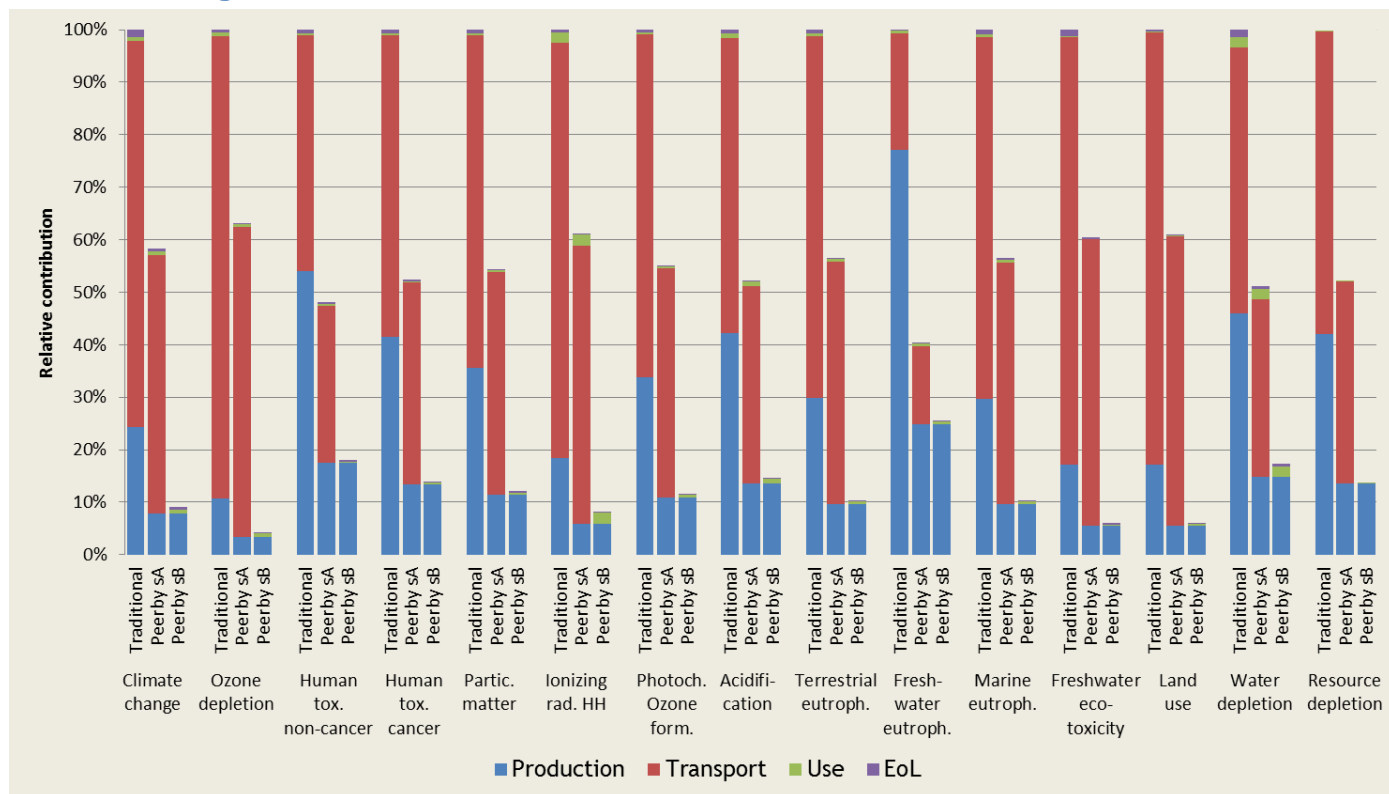
**Figure 4-12: Comparative environmental profile – power drill**

The transport by car required to buy or rent (in the traditional economy) or borrow (in the collaborative economy) the power drill is the highest contributor to nearly all environmental impact categories (except for human toxicity non-cancer and freshwater eutrophication where the production contributes the most) (see Figure 4-13). The lower contribution of transport for the collaborative scenario comes from the fact that goods are available in a smaller radius (and thus require a shorter transport distance) and more transport takes place by bike or on foot instead of by car. This outweighs the fact that more transport trips are necessary in the collaborative scenario, as a transport step is required every time a person needs a power drill. This is also relevant in the traditional scenario where a power drill is rented, but not when the power drill is bought.

The production of the power drill is responsible for the remainder of the environmental impact. The high contribution to freshwater eutrophication is caused by emissions occurring in the production chain of the charger and battery. The high contribution to "human toxicity non-cancer" relates to the emissions during the life cycle of the switch, motor, charger and battery. Overall, the components contributing the most to the environmental impact of production are the charger and Li-ion battery. Together they are responsible for more than 60% of the environmental impact of production. As less power drills need to be produced in a collaborative scenario it is logical that the environmental impact of production is reduced. We assume the same type of power drill to be representative for both the collaborative and the traditional economy, so the reduced number of goods to be produced is the only factor influencing the environmental impact of production.

The contribution of the use and end-of-life phase is negligible and mainly related to the impact of the electricity production (ionizing radiation, water depletion).

**Figure 4-13: Comparative environmental profile – power drill, results split up in contributing factors**

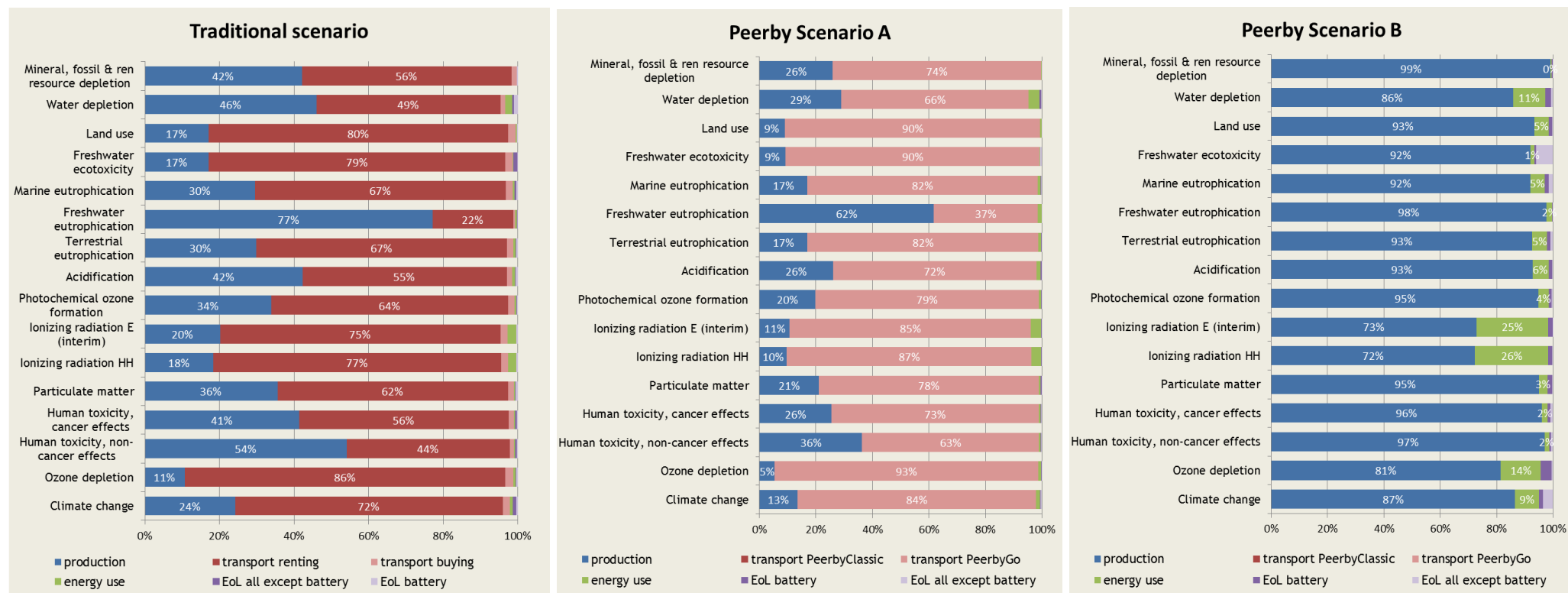




**Figure 4-14: Detailed individual environmental profiles for the 3 power drill scenarios**

European Commission

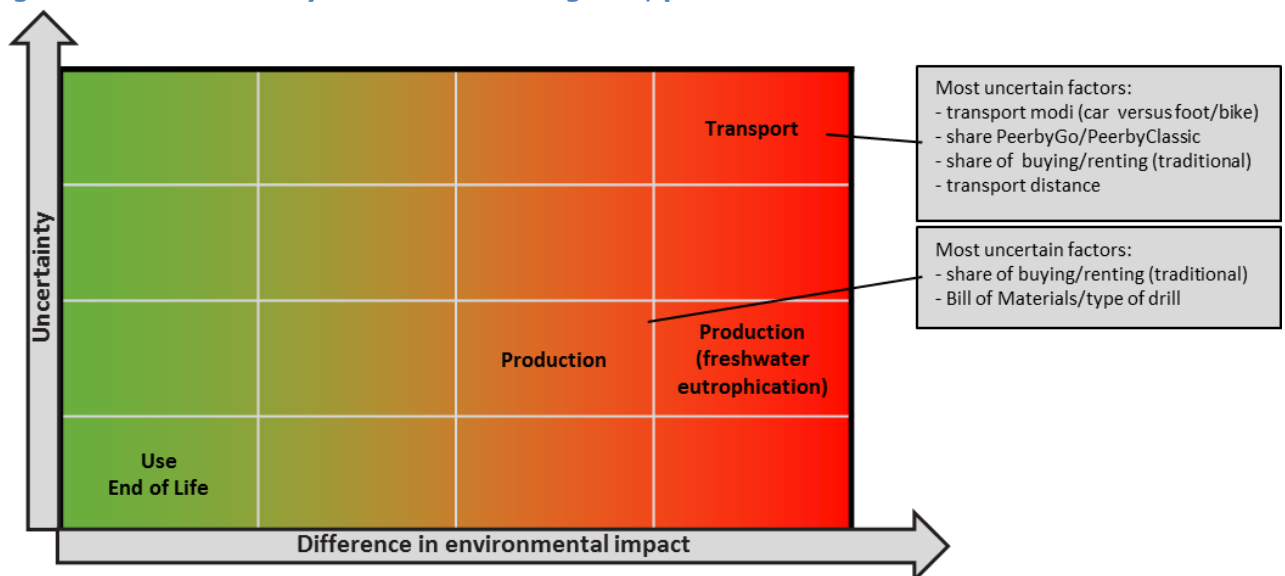
Environmental potential of the collaborative economy



The comparative environmental profile as presented above clearly shows the huge impact of the transport scenario for both the traditional and collaborative economy. The graphs below shows how the different transportation steps contribute to the total impact of transportation in each scenario. When transport is done by bike or on foot, the transport-related impact is zero. But when transport takes place by car, buying a powerdrill creates a negligible transport related environmental impact compared to renting or borrowing a drill. For this assessment, this implies that the choice of the transport parameters (which is mainly built on assumptions) determines the environmental impact of the traditional and the collaborative scenario, and it is possible that results are completely different or even reverse depending on the transport scenario that is chosen. But it implies also that both the transport mode (motorized or non-motorized) as well as the type of motorized transport (e.g. electric versus diesel engines – not analysed in this study) used to transport the goods between users determine the environmental potential of the collaborative economy for consumer durable goods, and should be taken into account when deploying collaborative models at a larger scale.

Figure 4-15 gives an overview of the most uncertain factors for the environmental impact of the power drill and their contribution to the difference in environmental impact between the traditional and collaborative scenario of today. It is obvious that the difference in environmental impact is mainly related to the difference in transport. This means that the choice of the transport parameters (which is mainly built on assumptions) is determining for the results and conclusions that follow from this analysis. Different factors play a role: distance and transport modes, but also the share of buying versus renting in a traditional economy and PeerbyGo versus PeerbyClassic in a collaborative economy.

**Figure 4-15: Uncertainty matrix – Durable goods, power drill**



#### 4.5.2 Ladder

##### **Parameters**

As for the powerdrill, it is assumed that the same type of ladder is used in both the traditional and collaborative economy model. This seems realistic since a ladder is a less complex product than a powerdrill. In a traditional economy consumers either buy a ladder or borrow one from neighbours, and additionally it is assumed that for specific work (e.g. guttering) a service is bought that uses a ladder instead of doing it yourself. No specific data on these different use modes are available, so it is assumed that the 3 alternatives are equally applied in a traditional economy scenario A (each for 1/3<sup>rd</sup>). As the use of services can be discussed as a representative traditional alternative for the collaborative economy in the case of a ladder, an additional scenario for the traditional economy only assumes that ladders are bought (50%) or borrowed from neighbours (50%) (scenario B). In the collaborative economy scenario it is assumed that consumers more often opt for PeerbyClassic (70%) than for PeerbyGo (30%) because a ladder is not easy to transport over a longer distance (by bike or on foot) and consumers prefer to borrow a ladder for free from their neighbours than having to pay for a shared one. In a sharing model less ladders are required and thus need to be produced to offer the same functionality. This analysis is based on a ladder with a useful life of 50 years<sup>27</sup>, which is used for 600 hours in case the ladder is owned (1 hour per month on average) and for 1200 hours in case the ladder is borrowed (both in the traditional and collaborative scenario). This implies a reduction by a factor 2 for the production and end-of-life of the ladder. When a ladder is provided by a service it is intensively used, for that reason the environmental impacts related to the production of the ladder per hour of use is considered negligible. The analysis is based on a ladder made of aluminium and rubber support. Again the transport scenario that is considered in the analysis is a determining factor for the environmental impact. It is assumed that consumers drive on average 15 km (back and forth) to buy a ladder in a shop. This is similar to the power drill, as usually both tools are available in the same shops. The same distance is considered for services using ladders, but transport is assumed to take place by van. In case the ladder is borrowed from neighbours it is transported on foot, which is possible because of the short distance. The same applies for PeerbyClassic. In case PeerbyGo is used, a transport step of 7,5 km by car (back and forth) is taken into account. It is assumed that a ladder is used on average for 2 hours per borrowing turn (and for services). A ladder has no environmental impact during use.

##### **Results – business model level**

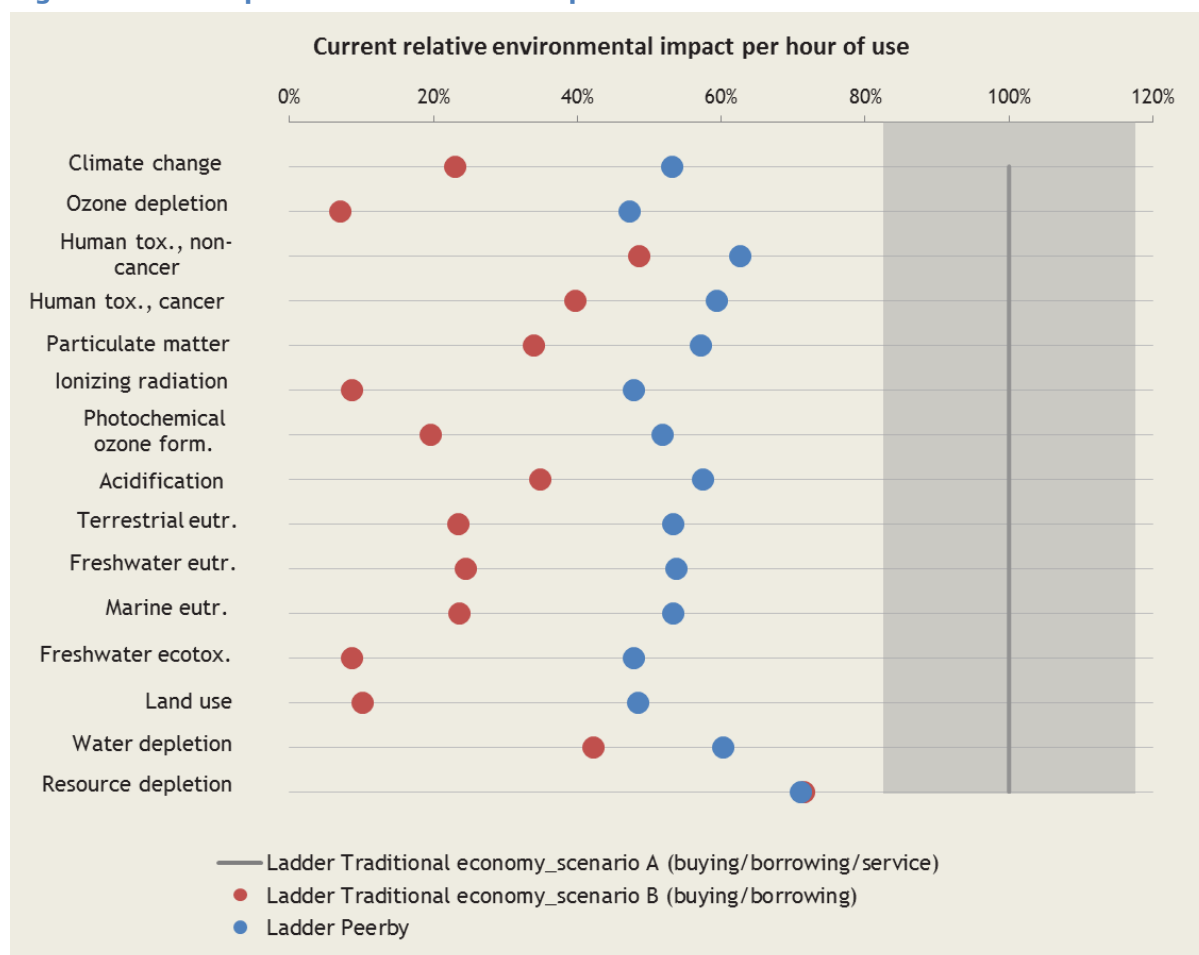
The analysis is performed on business model level and related to a functional unit (= 1 hour of use). The figure below compares the impact, for different environmental impact categories, of the traditional (line) and collaborative economy scenario. The grey zone represents the uncertainty/insignificance interval.

The environmental impact of the traditional economy scenario B (without services) is significantly lower than the impact of scenario A (with services). This shows the huge environmental impact of the services, and the importance of drawing conclusions in relation to the assumptions. The traditional economy scenario B also scores significantly better than the collaborative scenario as defined for a ladder, which in his turn has a significantly lower impact than the traditional economy scenario A (with services). Only

<sup>27</sup> Conservative estimate based on 100-year life time of a ladder as predicted in <http://www.atdhomeinspection.com/advice/average-product-life/>

for resource depletion the traditional scenario B has a comparable environmental impact as the collaborative economy scenario.

**Figure 4-16: Comparative environmental profile – ladder**



Environmental impact during the life cycle of a ladder only occurs during production and transport. Due to the assumptions for both the traditional and the collaborative economy scenario, the impact of the production phase per hour of use of a ladder is equal for the traditional economy scenario A and the collaborative economy scenario. The impact of the production of a ladder in the traditional scenario B is higher for all environmental impacts, which is directly related to the fact that ladders are less frequently used in case of borrowing or buying than in case of the use of services and as such the production impact per hour of use is higher.

The differences in environmental impact between the scenarios are mainly related to the transport. As explained in the analysis of the powerdrill, transport by bike or on foot has no (or negligible) environmental impact. Transport by car (as is assumed in case of buying and PeerbyGo) and by van (in case a service is bought) do have environmental impacts. The impact of the transport in the traditional economy scenario A is almost entirely caused by the transport for the service, which follows from the assumption that borrowing does not require motorized transport and buying requires only 1 trip for 600 hours of use. This can be seen in Figure 4-17. In the collaborative economy scenario

only the transport for PeerbyGo causes environmental impact, which is lower compared to the service transport in the traditional economy due to a smaller radius (7,5 km instead of 15km). In the traditional scenario A only motorized transport is needed in case the ladder is bought, the impact of which is negligible per hour of use.

**Figure 4-17: Comparative environmental profile – ladder, results split up in contributing factors**

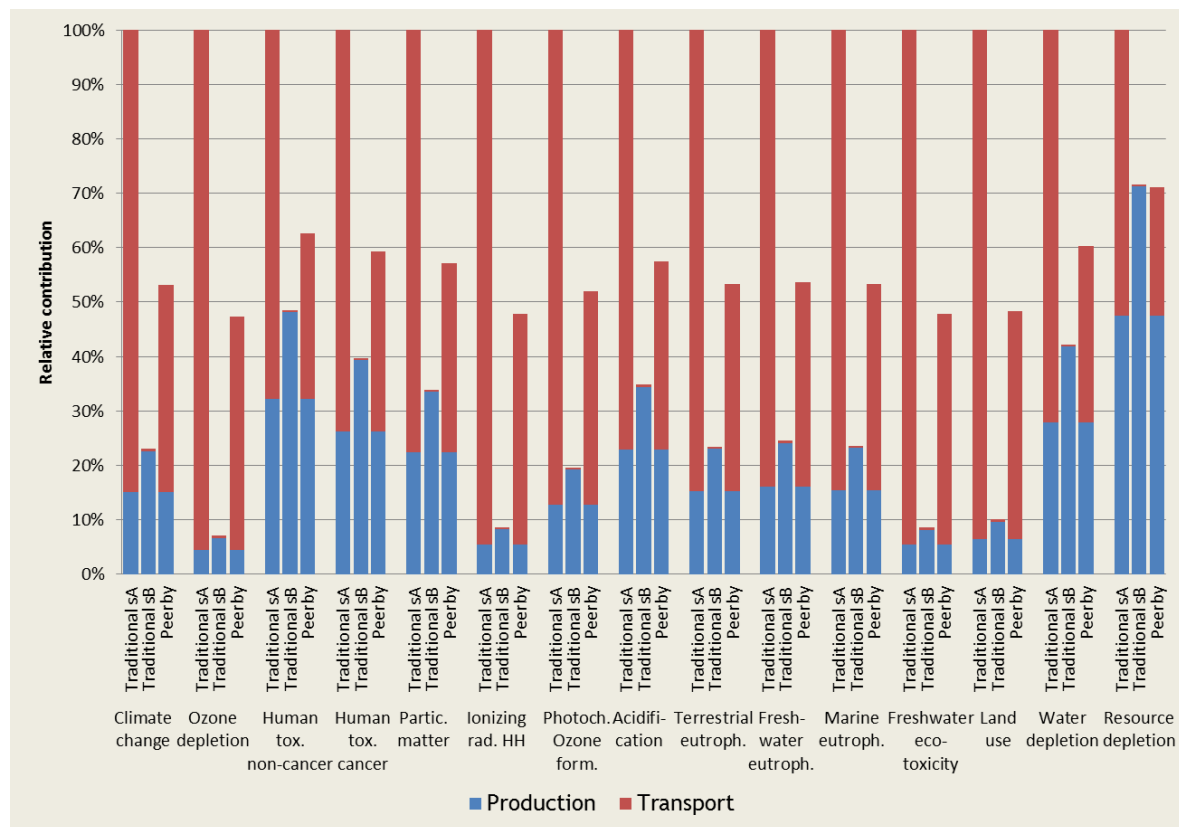


Figure 4-18: Detailed individual environmental profiles for the ladder scenarios

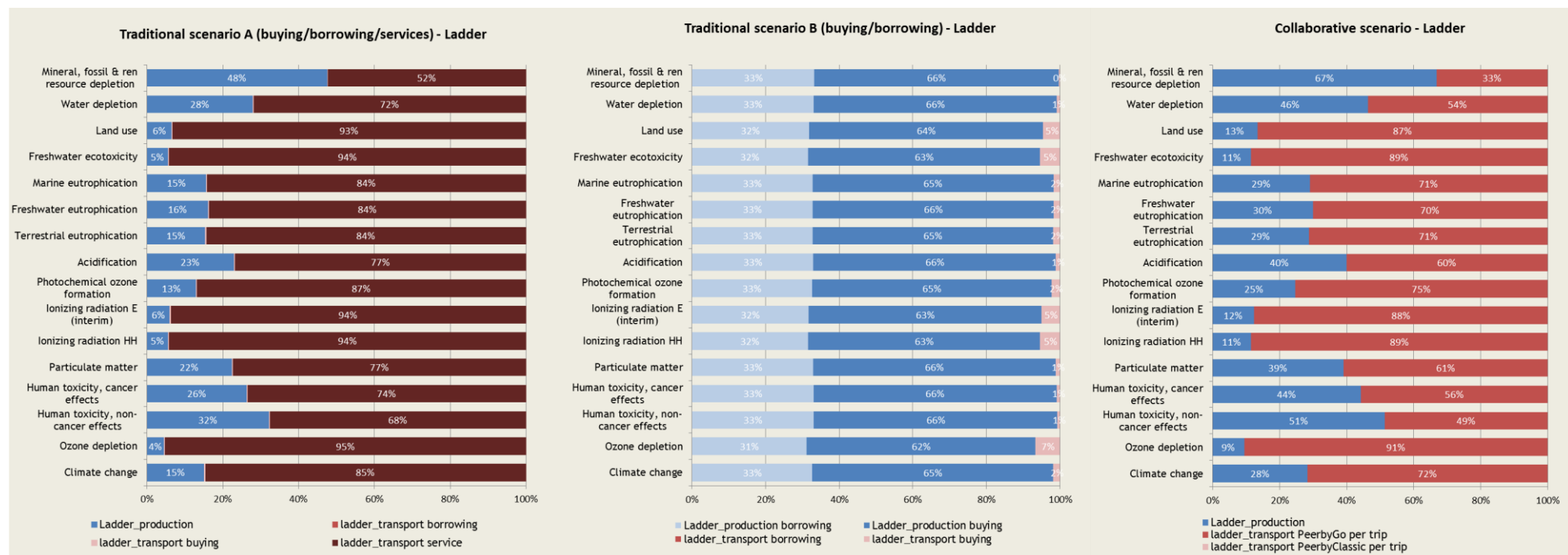
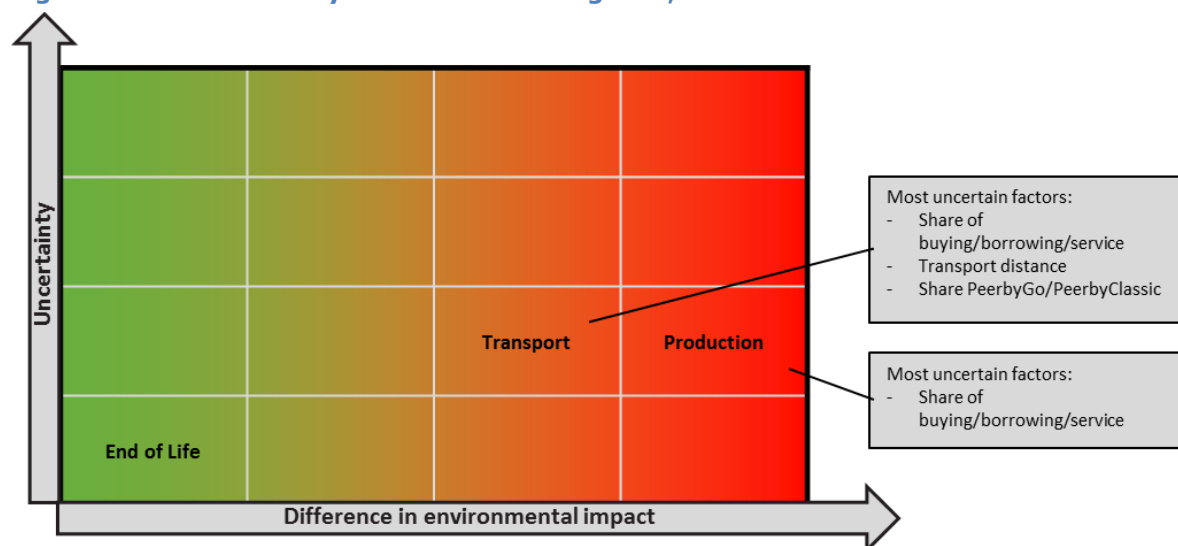


Figure 4-19 gives an overview of the most uncertain factors for the environmental impact of the ladder and their contribution to the difference in environmental impact between the traditional and collaborative scenarios of today. If services are considered as a representative alternative in the traditional economy, they have a large influence on the environmental impact (reduced impact for production, huge impact for transport) and as such on the conclusions regarding the difference in environmental impact between the traditional and collaborative economy. The production of the ladder is considered negligible per hour of use for services, as ladders are intensively used. On the other hand, the transport of the ladder has a large environmental impact due to the radius of 15 km and the fact that transport usually takes place by van. So the share of buying versus borrowing versus services in a traditional economy is an important factor that significantly affects the results and for which no information is available. The importance of this is proven by the low impact of the traditional economy scenario B when only buying or borrowing are considered as relevant alternatives. In the collaborative economy scenario the share of PeerbyGo and PeerbyClassic is also determining for the environmental impact. Another factor that has a significant effect on the results and conclusions and a high degree of uncertainty is the transport distance in those cases where motorized transport is necessary.

**Figure 4-19: Uncertainty matrix – Durable goods, ladder**



## 4.6 Socio-economic impacts

In this section the main economic and social impacts of the collaborative economy today, which have been identified during the literature review, are summarised. First the overall direct and indirect economic impacts will be discussed, followed by the current size of the collaborative economy in the three focus markets (accommodation, transport and consumer durables). Secondly, the social impacts of the collaborative economy will be discussed, but only in terms of impacts on the labour market.

#### 4.6.1 Economic Impacts

##### Direct economic benefit to the parties involved

It is undisputed that there is a direct economic benefit to the parties involved in collaborative transactions, as otherwise such transactions would not take place. The main direct economic benefits include:

- **Price reductions** for services offered by these platforms – accommodation and travel became cheaper compared to the ‘traditional’ providers such as hotels, house rentals, buses, train, taxis, as such providing greater access to these services;
- **Savings and revenues** generated by users and providers, respectively – savings generated due to price reductions of such services, and additional revenues generated by offering an under-utilised good or service (a spare room, house/ apartment while away, ride sharing, unused car or products);
- **Low transaction costs** to exchange goods and provide services – this relates to the search costs and contractual costs, including online payment;
- **Greater purchasing power to consumers** – because of all the elements listed above, consumers end up with a greater purchasing power, which might lead to over-consumption or to different type of consumption.

*Direct and indirect economic effects on external parties are less clear cut*

Collaborative platforms affect other industries within the same market, such as incumbent (‘traditional’) industries – **hotels, rail, bus, taxi services**, etc., which can observe declining demand, and as such declining revenues for their services. The collaborative services and goods can be in certain situations and locations complementary to the ‘traditional’ goods and services, while in others they act as substitutes. There are also indirect impacts on related industries and sectors. The literature shows evidence in both directions. For example:

- **Accommodation** - Airbnb substitutes hotels in some locations but accommodation offered through collaborative platforms works also as a complement to overbooked locations and more expensive hotels. There is an indirect impact on local economies where, on the one hand, shared accommodation is expected to have a positive impact on local shops and areas, while hotels claim shared accommodation negatively affects ancillary services, such as bars and restaurants.
- **Transport** - BlaBlaCar works as a substitute for bus and train rides, Uber for taxi rides, but bike sharing acts as a complement to bus and train rides
- **Consumer durables** – renting/ sharing consumer durables is a substitute for buying these goods.

#### 4.6.2 Current economic impact of the collaborative economy in the three focus markets

In this study we have estimated the current economic impacts in particular, the market size of the collaborative economy in the three sectors. The available data is very limited. This study did provide some estimates, in particular in the literature review (Annex 1) and case studies (Annexes 3- 7). Estimation of economic indicators such as revenue per Member State is being done in a parallel study for DG Grow.



## Accommodation

Current economic impact of the collaborative economy in the accommodation sector has been detailed in the Airbnb case study (Annex 3). Using the available data, we are able to estimate the total turnover generated by the use of Airbnb in Europe. This includes the revenue generated by services providers, i.e. hosts, and the revenue generated by Airbnb themselves from the guest and host fees. First, we calculate the total number of bookings for Airbnb in the EU, by dividing the total number of inbound guests by the average number of guests per booking. Subsequently, one can multiply the total number of bookings with the average number of nights per booking and the average price per night<sup>28</sup> to arrive at the total revenue turnover generated by Airbnb bookings.

Table 4-2 shows the results for the EU28 and for some specific Member States for which Airbnb published economic impact reports. The **total turnover for Airbnb in the EU28** between July 2015 and July 2016 was estimated to be **€4.56 billion**. From this total revenue 6-12% goes directly to Airbnb as a guest fee, which corresponds to € 273 million - 547 million. Additionally, Airbnb hosts pay a host fee of 3% of the booking value to Airbnb, which corresponds to € 137 million. The remainder of the turnover is **additional income for hosts**, totalling **€ 3.88 billion - 4.15 billion**.

**Table 4-2 Calculation of economic indicators for Airbnb**

Parameter	A. Total # of guests *	B. Average # guests per booking	C. Total number of bookings (A/B)	D. # nights per guest	E. Total # of nights booked (CxD)	F. Total person- nights (AxD)	G. Average price per night (€)	H. Total turnover (€) (ExG)
EU28 2016	27.8 M	2.5	11.2 M	4.1	45.6 M	114.0 M	100	4.56 bn
FR 2016	8.3 M	2.5	3.3 M	3.6	12.0 M	29.9 M	95 (Paris)	1.14 bn
NL 2016	1.4 M	2.5	0.56 M	3.5	2.0 M	4.9 M	133 (Amsterdam)	266 M
DE 2016	2 M	2.5	0.8 M	3.5	2.9 M	7.2 M	60 (Berlin)	174 M
IT 2015	3.6 M	2.6	1.4 M	3.6	5.0 M	13.0 M	135 (Venice)	675 M
(Source)	1, 2, 3, 4, 5	3, 6	Calculated	1	Calculated	Calculated	7, Calculated	Calculated

**Source:** **1.** Airbnb (2016a). Overview of the Airbnb community in the European Union. **2.** Airbnb (2017a). La communauté Airbnb en France en 2016 **3.** Airbnb (2017b). The Airbnb Community: The Netherlands – based on 2016 data; **4.** AirbnbCitizen.com (2017). Germany. URL: <https://germany.airbnbcitizen.com/> **5.** Airbnb (2016). Overview of the Airbnb Community in Italy. **6.** Airbnb (2016b). Overview of the Airbnb Community in Denmark – based on 2015 data; **7.** Based on listing data from <http://insideairbnb.com/> for London, Edinburgh, Paris, Berlin, Madrid, Barcelona, Mallorca, Venice, Amsterdam, Brussels, Vienna and Copenhagen (206,121 listings in total). Retrieved on 03-03-2017.

\* For the total number of guests only the inbound guests, i.e. EU-residents and non-EU residents staying in Airbnb accommodations on EU territory. Stays of EU-residents outside EU territory were not included in this calculation.

Red figures are assumed figures based on country reports, whereas black figures are based on reported data. Figures in italics represent calculated figures as opposed to reported data.

<sup>28</sup> The average price per night was calculated based on the data from insideairbnb.com presented in Table 6-3.

### Transport

**Between January and April 2017, more than 7.5 million people hailed Uber rides in the 21 EU Member States where the platform operates**, a five-fold growth compared to the same period in 2015 (Reuters, 2017). In the US in July 2016, the number of Uber trips was 62 million trips, an increase of 15% compared to the previous month, according to Business Insider (2016<sup>B</sup>).

Uber had over **120,000 active drivers in Europe in April 2017**, according to the firm. The platform started to facilitate transport services by licensed operators with Private Hire Vehicle (PHV) licenses, in line with local regulations that also govern traditional taxi services. However, the firm's efficiency gains are reflected in the lower prices charged to consumers: licensed PHV services cost around 20% less than regulated taxi services, while peer-to-peer services (e.g. UberPop) cost around 35% less than regulated (traditional) taxi services.

The market size for the car-sharing business model is quite hard to estimate, although there are some company and- country-specific figures. In 2016, Zipcar had 1 million members and 12,000 vehicles in 500 cities across Austria, Belgium, Canada, France, Germany, Spain, Turkey, the United Kingdom and the United States (Zipcar Press Kit Belgium, 2016), but no data were available on the number of Zipcar users in Europe only. More generally, it is estimated that in 2014, B2C car-sharing activities taking place in 33 countries and 1,531 cities and counted for approximately 4.8 million members sharing over 104,000 vehicles (Shaheen and Cohen, 2016).

In Europe, there were 2,206,884 Zipcar members and 57,947 vehicles in 2014, which accounts for 46% of worldwide membership and 56% of the global car-sharing fleet (Shaheen and Cohen, 2016). The Boston Consulting Group (2016) estimates a slightly lower number of users (2.1 million in Europe, including Turkey and Russia) and a much lower number of vehicles (31,000) in 2015. More recent national-level estimates are available for Germany and the UK, which suggest that the overall market size in the EU today is likely to be higher than the 2.1-2.2 million mentioned above. In Germany alone, 1,715,000 members of car-sharing platforms and 17,200 vehicles were counted at the start of 2017 (Bundesverband CarSharing, 2017a). The Carplus Annual Survey of Car Club Members shows that there were over 245,000 members and over 4,000 vehicles in the UK in 2016/2017 (Carplus, 2017). A recent nation-wide study on the sharing mobility in Italy counts 695,650 members of car-sharing platforms, but less than half of these actually used the service at least twice during 2015 (Ciuffini et al., 2017). Since B2C car-sharing services are also present (to different degrees) in other EU countries, we assume that there are at least 2.7 million users in the EU at present (i.e. members of car-sharing platforms who actually use the service). The total size of the European car-sharing fleet is more difficult to estimate, as reflected in the large difference between the two EU-level estimates as well as the large range of estimates that exist for the average number of users per shared car, which ranges from 38-100.

In Europe, the car-sharing market size was estimated to amount to \$ 260.3 million in 2013 and \$324.2 million in 2014 (Global Market Insights, 2017). For comparison, the entire car rental industry worldwide (including the 'traditional' vehicle renting market) was worth approximately USD 51 billion in 2014, with the European market accounting for about a quarter of this (Nedreliid Corporate Advisory, 2016).

In the ridesharing market, Blablacar is the largest player being responsible for 90% of ride-sharing service market in France, Germany and Spain and 15% of the ride-sharing market worldwide. In 2016, 10 million trips every quarter took place through the BlaBlaCar platform, about four times more than the total distance travelled using the Eurostar high speed train, which equalled to 5 billion kilometres (only considering the completed rides). Similarly, more than 10 billion kilometres were travelled in Europe over the period 2012-2017. Blablacar informed us during a personal communication that in 2016 9.6 million trips were booked within 13 EU countries<sup>29</sup>.

### Goods sharing

The collaborative economy within the consumer durables market is still in its infancy. **Peerby** is the largest and most well-known platform active in this market and is therefore used as case study for the scenario analysis of the consumer durables market. Other similar active platforms are Zilok (mainly France), Fatlama (mainly UK, London) and Reborrowo (P2P goods renting, Spain).

Peerby is mainly active in cities in four EU Member States (The Netherlands, the UK, Belgium and Germany). Next to that, they have active communities in many other capital cities, but the size of these communities is small. Precise data on the number of users is confidential due to the nascent stage of Peerby, but according to an interview with the platform they currently have approximately 250,000 registered users worldwide. Most of its registered users are based in the Netherlands, (some 150,000 in 2015 according to ShareNL, 2015) a number that might have grown to ~175,000 by now (Peerby did not want to reveal the precise number of users in the Netherlands). A portion of these users are also active on Peerby Go. According to Peerby, some 5% of its registered users are very active and realise up to 20 sharing or renting transactions a day ("super-peers"). Overall, some 60% of its user base is estimated to be using the platform actively (at least once a month) (ShareNL, 2015).

To get an impression of the share of the population using Peerby, we assume that Peerby has 175,000 users in the Netherlands who are registered in one of 14 active Peerby Go cities. Table 4-3 shows the number of inhabitants for these 14 cities. Based on the total, we could assume that approximately 5% of city residents in the Netherlands are currently using Peerby (of which ~60% actively). Based on a population of 16.8m (2014), Peerby was used by approximately 1% of the Dutch population.

**Table 4-3 -Estimated city-penetration of Peerby users in the Netherlands**

	Amsterdam	Utrecht	Rotterdam	Den Haag	Amersfoort	Arnhem	Delft	Eindhoven	Groningen	Haarlem	Leiden	Nijmegen
Inhabitants ('000)	811	328	618	509	151	151	100	221	198	155	121	168
Total inhabitants ('000)	3,531											
Peerby users ('000)	175											
<b>"City-penetration"</b>	<b>5.0%</b>											

Source: Eurostat, urb\_cpop1

<sup>29</sup> These countries are: Belgium, Czech republic, Germany, Spain, France, Hungary, Italy, The Netherlands, Poland, Portugal, Romania and Slovakia.

According to Eurostat's Urban Audit data<sup>30</sup>, an estimated 42% of EU citizens (~200m) live in core cities and approximately 72% in built-up areas (cities, towns and suburbs). If we assume that the 41 platforms identified in 18/28 Member States would jointly also reach the 5% core city-penetration in their Member States, **some 1.35% of the total EU-28 population could currently be using P2P sharing and renting platforms**. This estimate is however extremely rough and based on many assumptions for which no data is available. It is also likely to be overestimated because according to Peerby, their platform is the largest known platform in the EU and this estimate is based on an estimation of the user penetration of the Netherlands (Peerby's biggest market) in the other 18/28 Member States. But, by means of a large consumer survey, **Statista (2017) also finds that 1.4% of the Dutch population used Peerby in 2016** (see Figure 7-2 in Annex 7). On the other hand, ShareNL (2015) corroborates this estimate mentioning that according to their research **1% of demand for the services delivered by consumer durable products (e.g. hole in the wall, clean garden) is at the moment filled by P2P sharing and renting**. and therefore, we continue to assume a market share of **1.4%** for the situation today.

The economic importance in terms of jobs or turnover generated of Peerby, Peerby Go or Peerby-like platforms in the EU is estimated to be low at the moment. The classic Peerby does not directly create economic value as the transaction does not involve a monetary fee for the borrowing of the product, but could indirectly contribute to economic savings as borrowing from a peer might be an alternative to renting (see direct impacts). The turnover of Peerby Go is confidential, though according to the crowdfunding website where Peerby sourced its financing, it was supposed to reach €75,000 in 2015 and should grow to €177m in 2020. but not expected to be significant yet as the service started operations in 2015, but this rental version of Peerby is growing faster and faster than the classic Peerby did. As of December 2016, 120,000 products were offered on Peerby Go in the Netherlands (within 1.5 years of existence).<sup>31</sup> In the same time, Peerby classic offered 30,000 products, though these two numbers cannot directly be compared as Peerby classic is more of a demand-driven platform than Peerby Go.

#### 4.6.3 Social impacts

A more detailed review of social impacts has been carried out by literature review (Annex 1). In this short section, we focus on employment impacts only and do not mention other social impacts, such as for example racial discrimination, social inclusions, etc. It is evident from the available evidence that employment impacts in particular have not yet been fully researched or quantified for the European market. This is being done in another parallel study for DG Grow.

#### *Overall impact of the collaborative economy on employment is still unclear*

Similarly, to the discussion about the overall contribution of the collaborative economy to value added and economic growth, it is hard to make firm statements about the employment effects of the collaborative economy. On the one hand, the collaborative economy creates additional direct employment in terms of jobs at platforms and generates income for people who work as a service provider, but on the other hand it causes a loss of employment in 'traditional' industries (e.g. traditional accommodation

<sup>30</sup> [http://ec.europa.eu/eurostat/statistics-explained/index.php/Statistics\\_on\\_European\\_cities](http://ec.europa.eu/eurostat/statistics-explained/index.php/Statistics_on_European_cities)

<sup>31</sup> Donk, R., 2016, Oprichter Peerby: Wil je innoveren? Ga klantonderzoek doen', available at: <https://www.mt.nl/business/oprichter-peerby-wil-je-innoveren-ga-klantonderzoek-doen/529151>

sector or taxi rides). Additionally, there can be indirect employment impacts in related sectors. For the collaborative services sector, there are concerns that the collaborative economy might replace jobs in the existing economy, while offering worse working conditions and security for its platform workers (Verboven and Verherck, 2016). Collaborative labour services are, however, outside the scope of this study. For the three markets covered in our study, there are some rough estimates on employment effects, but many of these studies have limited geographical coverage, poor methodologies (i.e. very rough estimations) or are self-reported figures by the platforms themselves, which might cause concerns on their reliability. Below we discuss the available estimates of employment impacts for the transport and accommodation sector. For the consumer durables sector, no relevant estimates were found.

#### *Direct and indirect employment impacts in the transport sector*

For the transport sector, there are three main types of employment impacts according to existing literature. First of all, P2P ride-hailing services compete with traditional taxi services and might create job losses in that sector. This would be a negative direct employment impact. In New York, it was estimated that 65% of the rides with Uber replaced a ride with the conventional yellow cab (The Economist, 2015). A study from the UCLA Labour Center estimated that these services might have resulted in a loss of 319 jobs in the entire U.S. up to 2014 (UCLA labor center, 2015). However, this number is relatively small compared to the number of people that earn additional income through these ride services. These ride services create additional direct employment among drivers in addition to the direct jobs they create at platforms. By that time, Uber had over 160,000 active drivers working via its platform, of which a large part worked in the U.S (Uber, 2015). Uber drivers have a more stable income than traditional taxi drivers, because the app is very efficient in matching drivers and customers, which reduces the idle time in-between rides (Hall and Krueger, 2015). However, if all rides are managed in such an efficient way, it is likely that less drivers will be required.

Secondly, increased use car-sharing, ride-sharing and ride-hailing can lead to a reduction in private car ownership and therefore demand for new passenger cars in the long run. This decreased demand will lead to a decrease in production and a corresponding loss in employment in the automotive sector and in related sectors through a knock-on effect from its input and output linkages, and as such to a loss of direct and indirectly related jobs. These effects have not been quantitatively estimated yet. Similarly, low-cost bike sharing systems might threaten conventional bike rental businesses and as such lead to direct employment losses.

Finally, all collaborative business models operating in the collaborative transport sector make car use more attractive by lowering the costs of car use. As a consequence, people may use public transport less, which might negatively impact employment in that sector. On the contrary, A German study made a scenario where car-sharing is combined with large investments in public transport, resulting in a doubling of transport use (Gsell et al., 2015). This would generate an additional 109,000 jobs in the public transport sector. However, with regard to environmental and economic impacts, the main drivers of the results in this German study are the investments in the public transport system, and not the growth of car sharing *per se*. However, up to now collaborative transport options have primarily lowered the demand for public transport. For example, 25% of the Blablacar drivers and 72% of the Blablacar passengers in France would have used the train otherwise (ADEME, 2015).

### *Direct and indirect employment in the accommodation sector*

In the accommodation there are also direct and indirect employment impacts, which are mainly related to the provision of short-term rentals. The direct employment impact refers to the jobs created by platforms running such services, which is little compared to the amount of work created for providers of such services – the hosts, although this work is officially not counted as employment. There might be some direct job losses in traditional accommodation companies such as hotels.

**The hotel association** in New York City claims that \$ 451m of revenues that were missed by the hotel industry, through bookings via Airbnb (Hotel Association of New York City, 2015). Furthermore, hotels missed about \$136m of revenues from ancillary services, of which the largest part are lost sales in food (\$88.9m) and drinks (\$20.5m) (see Table 4-4). As a consequence, the study estimates a loss of approximately 2,042 jobs. Additionally, there are losses in revenue and employment in sectors that provide inputs to the hotel sector. These indirect effects were estimated to result in a job loss of 508 jobs. Additionally, induced losses in revenues were forecasted to result in a loss of 693 jobs.

**Table 4-4 Estimated effects of Airbnb on the traditional accommodation sector in New York**

Estimated losses for hotel industry and related economic activities in New York		
	Economic losses (\$US)	Jobs lost*
<b>Direct Loss</b>	451,426,000	2042
<b>Ancillary Loss</b>		
Food	88,880,636	
Beverage	20,537,467	
Other Operated Departments	11,850,752	
Miscellaneous Income	14,669,620	
<b>Total</b>	<b>135,938,475</b>	
Construction Loss	<b>1,088,746,711</b>	
Indirect Effect - Loss \$	<b>101,616,132</b>	508
Induced Effect - Loss \$	<b>114,665,277</b>	693

Source: Hotel Association of New York city, 2015.

\*The report does not define whether the job losses concern full-time jobs or head-count numbers.

On the other hand, tourists staying in collaborative accommodation also spend their money in local shops and restaurants, just like they would have done in a traditional hotel or bed & breakfast. Airbnb states that its guests stay longer than average hotel guests and therefore spend more money, 42% of which is spent in the surroundings of the place they stay (Airbnb, 2017). This spending in the local economy supports local jobs, as stated above. For several cities and countries, Airbnb has estimated its impact on local jobs, based on spending of its guests (Table 4-5). However, the methodology for calculating these employment effects are not given by Airbnb. Moreover, the net employment impact of Airbnb should take into account the local jobs created/ lost by the traditional accommodation services.

**Table 4-5 Airbnb estimates for the number of local jobs that are supported because of Airbnb guests**

London & Edinburgh	Paris	San Francisco	Sydney	Barcelona	France	Italy
11600	1100	430	1600	4000	13300	98400

Source: Airbnb (2017). <https://www.airbnbcitizen.com/>

#### *Consumer durables sector*

There has been no literature found on social impacts of the consumer durables sector.





## 5 The impacts of the collaborative economy towards 2030

### 5.1 Future collaborative economy scenarios summary

Table 5-1 provides a summary of the future collaborative economy scenarios in this part of analysis. For each of the three collaborative economy sectors, there are three scenarios: moderate take up of collaborative economy activities, ambitious take up of collaborative economy activities and a sensitivity to test what would happen if we assumed that the additional revenues generated to households through shifting from P2B to P2P is saved rather than spent.

**Table 5-1 Future collaborative economy scenarios summary**

Scenario	Descriptions
<b>Baseline</b>	No additional growth in the collaborative economy from the last year of historical data (2016)
<b>Accommodation moderate case</b>	Moderate take up of collaborative economy activities in the accommodation sector
Accommodation ambitious case	Ambitious take up of collaborative economy activities in the accommodation sector
Accommodation moderate case with no rebound	Moderate take up with additional revenues generated to households being saved rather than spent
<b>Transport moderate case</b>	Moderate take up of collaborative economy activities in the transport sector
Transport ambitious case	Ambitious take up of collaborative economy activities in the transport sector
Transport moderate case with no rebound	Moderate take up with additional revenues generated to households being saved rather than spent
<b>Consumer durables moderate case</b>	Moderate take up of collaborative economy activities in the consumer durables sectors
Consumer durables ambitious case	Ambitious take up of collaborative economy activities in the consumer durables sectors
Consumer durables moderate case with no rebound	Moderate take up with additional revenues generated to households being saved rather than spent
<b>Combined moderate case</b>	Moderate take up of collaborative economy activities in the accommodation, transport and consumer durables sectors combined
Combined ambitious case	Ambitious take up of collaborative economy activities in the accommodation, transport and consumer durables sectors combined
Combined moderate case with no rebound	Moderate take up with additional revenues generated to households being saved rather than spent

In the last set of scenarios, we combined all three sectors of the collaborative economy together. The model results are compared to the baseline where we assumed there is no additional growth in the collaborative economy from the last year of historical data (in 2016).

The following sections describe our modelling approach and findings for each sector.

## 5.2 Modelling approach

In order to work out the future environmental impacts of the collaborative economy, we need to first introduce modelling inputs that reflect the way collaborative economy operates and include assumptions on how we see the collaborative economy developing in the future. The modelling information for each of the collaborative economy sectors is taken directly from our own analysis of scenario building (see section 3). The model used for this exercise is the E3ME model, which captures the linkages between economy, energy and environment. Please refer to the separate sheet with the description of the model or the E3ME model manual<sup>32</sup> for a full description of the E3ME model.

### 5.2.1 How do we model the collaborative economy?

One fundamental difference between the collaborative economy and the traditional economy is the way consumers purchase goods and services. In a traditional economy, consumers pay businesses to produce goods and services. This consumer spending generates demand for industry output, resulting in additional demand through a sector's supply chain. This process generates employment, material demand and energy demands that are requirements to a sector's production. In a collaborative economy, consumers no longer make these purchases from traditional businesses. Instead, they pay other households to 'borrow' the goods or services that they provide. In the modelling, we do not distinguish between households that are 'buyers' and households that provide the goods and services. Instead the money that would otherwise get spent and transferred to traditional businesses stays within the household sector.

#### Rebound effects

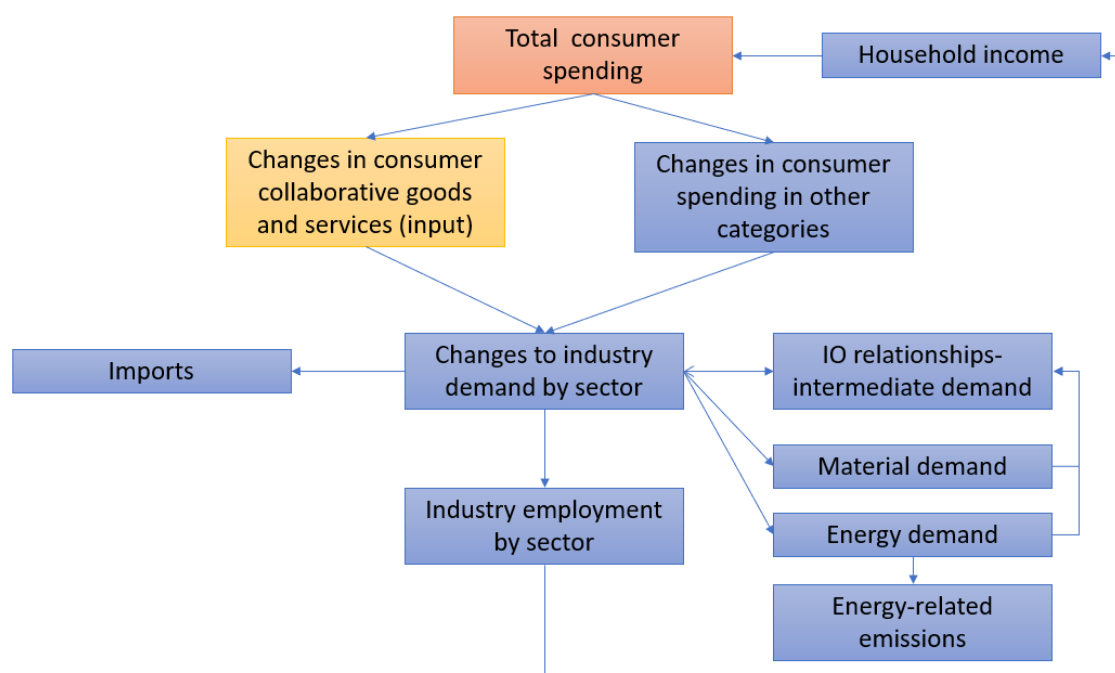
The above method raises a question of how this additional money received by the households that provide goods and services is used. It is not an unrealistic assumption to assume that households (e.g. an Airbnb host) will spend this money in the same way as his or her income from traditional employment. This assumption, however, has an important implication on the environmental impacts of a collaborative economy because, although the collaborative economy reduces demand for traditional businesses (and their energy and material consumption), it generates additional income that gets spent elsewhere in the economy. This causes a 'rebound effect' for the environment from additional consumer demand.

#### The E3ME model

The E3ME model has 43 consumer spending categories, 70 economic sectors, 23 fuel users of 12 fuels and 15 users of 7 raw materials. It also covers each Member State individually (and 31 other world regions). The model captures the indirect and rebound effects through its linkages between sectors, labour, energy and material. Figure 5-1 summarises how a collaborative economy is modelled in E3ME.

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<sup>32</sup> [www.e3me.com](http://www.e3me.com)

**Figure 5-1 Modelling the collaborative economy in E3ME**

For each collaborative sector, we first introduce the change to consumer spending, from traditional businesses (P2B) to transfers between households or person-to-person (P2P). These changes in consumer spending behaviour get reflected in changes to industry demand and supply chains, as well as changes to employment level and household incomes. The model also captures any additional spending by households that provide the collaborative goods and services. For this we assume that any additional income is spent in line with current household spending. Although shifting spending from P2B (taking money away from traditional businesses) to P2P (adding to household income to be spent on other goods and services) should result in a net change of zero to total consumer spending, the modelling results may show changes in net total consumer spending because of secondary impacts through employment and income that result from a reallocation of resources within the economy. Throughout all of the scenarios government revenue and expenditure is assumed to be exogenous to the model and is therefore assumed to remain fixed.

In summary the modelling inputs to our collaborative economy scenarios are

- Spending transferred from P2B to P2P
- Payment to collaborative economy platforms<sup>33</sup> (e.g. Airbnb, ZipCar or Peerby)
- In the case of road transport – a reduction in energy demand and changes to other modes of transport.

<sup>33</sup> These are modelled as additional consumer spending on 'miscellaneous services' which are related to services sectors such as IT, marketing, and agencies.

## Links between LCA, direct impacts and E3ME modelling

The life cycle analysis (LCA) carried out in the previous section provides an analysis at a product level as of 'today' to highlight the environmental impacts of the two different products: 'traditional' vs. 'collaborative'. In this part of analysis, we look at the 'future' environmental impacts of the collaborative economy from a macroeconomic perspective. The modelling inputs are 'direct impacts' of the collaborative economy, e.g. how much money is diverted from business to the sharing economy, and how much is paid to a collaborative sharing platform. The environmental impacts from the modelling exercise therefore include not only changes at product level but also other indirect effects from changes in consumer spending. Moreover, it is important to note that the size of the collaborative economy in our future scenarios is still relatively small compared to the traditional economy. Although, the findings from LCA may suggest significant environmental impacts at product level, at macro level the environmental impacts can be relatively small, once account for relative size, plus the indirect and rebound effects. In the following table, we describe further how LCA impacts are embedded in the modelling results.

**Table 5-2 LCA and E3ME comparison**

Description of impacts	LCA	E3ME	E3ME (note)
<b>Accommodation</b>			
Less hotels being built	X	✓	through shift in demand P2B to P2P - input to E3ME modelling
Hotels use more steel than a traditional home	✓	✓	through shift in IO coefficient of how much steel is demanded by the hotel sector
Home improvement, residential construction	x	✓	through secondary impacts (some will go toward dwelling investment)
Payment to collaborative platform	x	✓	input to E3ME modelling
Electricity used per one person per night	✓	✓	through shift from hotel use of electricity to residential use of electricity
Other energy used per person night	✓	✓	through shift from hotel use of other energy to residential use of other energy
Water used per person night	✓	✓	through shift from hotel use of water to residential use of water
Toiletry used per person night	✓	✓	through shift from hotel use of toiletry (supply chain) to residential use of toiletry
Food consumption	*	*	* in both cases assume no changes but in E3ME there is a shift from spending at hotels to eating at home or in restaurants (based on standard consumer spending pattern)
Indirect effects	x	✓	Knock-on effects on supply chains, employment and investment demand
Rebound effects	x	✓	Additional spending from income generated from P2P
<b>Transport</b>			
Less car demand, more sharing	x	✓	through reduction in car sales - input to E3ME modelling (take account of

Description of impacts	LCA	E3ME	E3ME (note)
			occupancy rate and service life already)
Materials used in car production per unit, collaborative vs traditional model	✓	x	different car mix but no changes in production phase e.g. still use similar material mix to produce EURO6 cars compared to EURO3 cars. No adjustment to type of material demand by car manufacturing is required in the modelling
Payment to collaborative platform	x	✓	input to E3ME modelling
Spending on petrol and maintenance due to more sharing (quantity)	x	✓	input to E3ME modelling
Car mix - more efficient engines	✓	✓	through energy demand reduction – input to E3ME modelling
Car mix – more electric cars	x	x	LCA only includes today's mix; in the modelling electric car use falls outside the scope of the analysis
Changes in other modes of transport	✓	✓	input to E3ME modelling
Car service life	✓	✓	reflected in car purchases – input to E3ME modelling
Indirect effects	x	✓	knock-on effects on supply chains, employment and investment demand
Rebound effects	x	✓	additional spending from income generated from P2P
<b>Consumer durables</b>			
Less durable goods demand, more sharing	x	✓	LCA only compares drills and ladders, E3ME includes all potential goods that can be shared
Differences in production methods and inputs	x	x	not included, the same materials are used to produce durable goods
Payment to collaborative platform	x	✓	input to E3ME modelling
Distance and mode of transport to shop	✓	x	LCA assumes a higher use rate in the case of the collaborative economy, which leads to more than double the number of trips being required in the lifespan of a shared good compared to buying. However, once the mode of transport is taken into account (car, bike, foot) there is not much difference between the collaborative or traditional models.
Indirect effects	x	✓	knock-on effects on supply chains, employment and investment demand
Rebound effects	x	✓	additional spending from income generated from P2P

## 5.3 Accommodation sector

### 5.3.1 Modelling inputs

The modelling inputs for the accommodation sector scenarios are given in Table 5-3. These inputs are taken from the findings of direct impacts of the accommodation sector as described in Section 3.3.2: Scenario Building.

**Table 5-3 Accommodation scenario inputs (from using Approach 2 in Table 3-3 – differences to baseline)**

input(s)	Level(s)	Rationale(s)
<b>Moderate scenario</b>		
Consumer spending on traditional model of accommodation	reduce by €6.4bn*	this is the money that would otherwise be spent on traditional hotels and instead remains in the household sector (P2B to P2P)
Consumer spending on sharing platform (misc.services)	increase by €1.05bn	hosts payment to Airbnb platform
<b>Ambitious scenario</b>		
Consumer spending on traditional model of accommodation	reduce by €18.4bn**	as above but more ambitious
Consumer spending on sharing platform (misc.services)	increase by €3.03bn	as above but more ambitious
<b>Moderate scenario with no rebounds</b>		
Same as moderate scenario but assume additional income from P2P is saved rather than spent		
<p>*The reduction in consumer spending in the moderate scenario is calculated as the difference between maximal total host income in the moderate growth projection and the business as usual growth projection (as shown in the final column for Approach 2 in Table 3-3). This income is assumed to equate to an equal reduction in consumer spending in the 'traditional' economy.</p> <p>** The reduction in consumer spending in the ambitious scenario is calculated as the difference between maximal total host income in the ambitious 15% growth projection and the business as usual growth projection (as shown in the final column for Approach 2 in Table 3-3). This income is assumed to equate to an equal reduction in consumer spending in the 'traditional' economy.</p>		

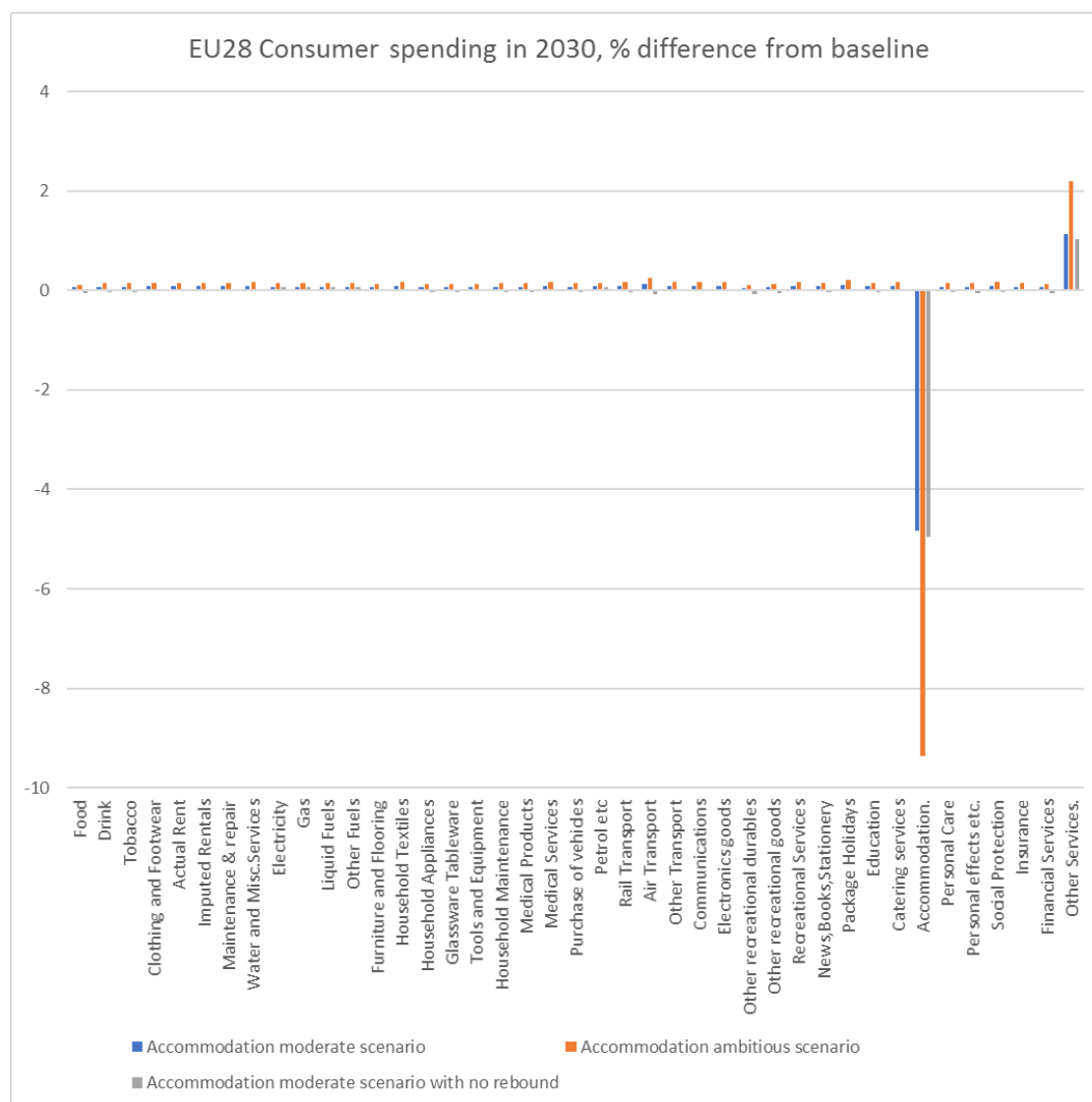
The above direct impacts are for 2030 and for the EU28 as a whole. We split out the changes over time (2017-2030) using a simple interpolation method and convert the figures from current to constant price euros. We also split out the direct impacts across Member States using the current share of consumer spending on accommodation.

### 5.3.2 Economic impacts

Figure 5-2 summarises the changes in consumer spending as a result of collaborative economy in the accommodation sector. In the accommodation ambitious case, the reduction in consumer spending in the traditional accommodation sector compared to the baseline is close to 10%. There is around a 2% increase in the spending category 'Other services', which represents commission or service payments to collaborative digital platforms such as Airbnb in this case. There are also increases in other consumer spending categories in the accommodation moderate scenario ambitious scenario due

to the additional income generated from P2P activities. In the moderate and ambitious scenarios, we have assumed that households who receive money for 'renting' their accommodation go on to spend this additional income on other goods and services elsewhere in the economy. In the accommodation moderate case with no rebounds, we assumed additional incomes are not spent. Instead, households increase savings. In the E3ME modelling, increased savings are treated as leakages from the economy.

**Figure 5-2 EU28 consumer spending in 2030 by categories, percentage differences from baseline**



Source(s): E3ME, Cambridge Econometrics.

The differences in industry output by sector are very small. However, it can be seen that within the accommodation scenarios the sectors that see a reduction in output include the 'hotels and catering' sector (-0.8% reduction in output compared to the baseline in the moderate scenario and -1.5% reduction in the ambitious scenario). This is not surprising since demand for the services provided by this sector are directly impacted by collaborative activities. Other sectors that suffer a knock-on effect from a decline in demand for accommodation from the 'traditional' economy include 'food, drink

and tobacco', which sees a -0.07% decline in output in the moderate scenario and a -0.1% decline in the ambitious scenario. This is due to consumers making more use of self-catering options and choosing to 'stay in' rather than 'go out' while staying in accommodation rented through collaborative platforms. Industries that are then linked to this via supply chains, such as 'fishing' and 'crop production' also see some of the larger falls in output. Conversely, the sectors that see the largest increases in output within the accommodation moderate and ambitious scenarios include sectors such as 'arts and entertainment activities', 'sports activities' and 'other personal services'. In these scenarios consumers are spending the additional income generated from collaborative activities on leisure activities such as those offered by these sectors. In the moderate scenario with no rebounds most sectors see a fall in output since the additional income generated from collaborative activities is assumed to be saved and not spent in other sectors. Under this scenario, similar to the moderate and ambitious scenarios, 'hotels and catering' and 'food and drink' experience the biggest falls in output as a direct result of less demand for these services.

At macro level, the economic impacts are very small (<0.01% of EU28 GDP in the moderate and ambitious scenarios and approximately -0.05% in the no rebound sensitivity scenario). In the table below, we present the absolute differences from the baseline. The model results show negative impacts on employment (just over 10,000 jobs across Europe in the moderate scenario), mainly as a result of reduction in demand for hotels which is a labour-intensive sector. However, the reduction in employment does not equate to lower real disposable incomes in the accommodation scenarios because of the falls in average consumer prices (as a result of lower costs of accommodation and traditional hotels lowering their prices to compete). Overall, there are slight increases in consumer spending which lead to a (very) small increase in GDP in the accommodation moderate and ambitious cases. In the accommodation moderate case with no rebounds, in the absence of additional spending from incomes generated from collaborative activities, there is a net reduction in consumer spending, which has further knock-on effects on jobs and the other components of GDP. Consumers are purchasing less from the 'traditional' accommodation sector and instead 'renting' accommodation from other households, but the income that is generated by these households is now saved instead of being spent elsewhere in the economy, and is treated as a leakage from the economy. This, along with negative multiplier effects, leads to an overall reduction in GDP in this scenario.

**Table 5-4: Accommodation scenarios EU28 macroeconomic impacts in 2030**

EU28 Macroeconomic impacts in 2030, absolute differences from baseline, €2015 bn (% difference from baseline)			
Indicator	Accommodation moderate case	Accommodation ambitious case	Accommodation moderate case with no rebounds
GDP	0.7 (0.00)	1.2 (0.01)	-8.2 (-0.05)
Consumer spending	0.5 (0.01)	1.1 (0.01)	-7.2 (-0.08)
Extra-EU imports	0.3 (0.01)	0.5 (0.02)	-0.4 (-0.01)
Extra-EU exports	0.1 (0.00)	0 (0.00)	-0.3 (-0.01)
Investment	0.4 (0.01)	0.8 (0.02)	-1.1 (-0.03)
Real disposable income	0.9 (0.01)	1.7 (0.01)	-1.5 (-0.01)
Employment (000s)	-10.3 (-0.00)	-10.7 (-0.00)	-48.7 (-0.02)

Source(S): E3ME, Cambridge Econometrics.



### 5.3.3 Environmental impacts

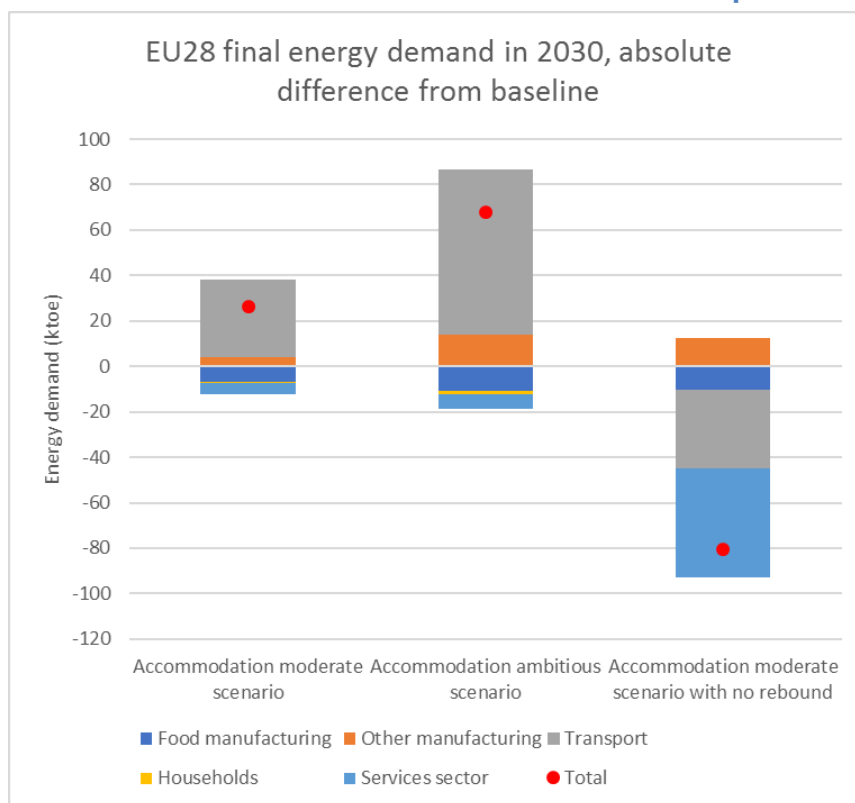
#### Energy demand

Figure 5-3 shows impacts on final energy demand for selected energy users. Despite the reduction in energy demand from the 'other services' user (which includes the traditional accommodation sector), we can clearly see that there is a much bigger increase in transport demand (air and road transport mainly). Although we have not specifically allocated additional income from P2P accommodation to a particular consumer category, the model results show that savings due to switching from more energy-intensive traditional hotels to less energy-intensive residential accommodation are compensated by higher energy used in transport as a result of more frequent trips and travels.

Final energy demand from the food manufacturing industry decreases slightly in the accommodation scenarios. This reflects the supply chains of the hotel sector. While tourists are still expecting to eat regardless of the type of accommodation they are in, it could be that by staying in residential accommodation with kitchen facilities, home cooking is encouraged. Eating at home is often seen as more energy and resource efficient comparing to eating out, having inclusive board options or ordering room services. The increase in home cooking is reflected in higher demand for retail (supermarkets) and agriculture (local farmers) which are embedded in the energy demand results of the 'other services' sector.

Energy demand in other sectors reflects rebounds in consumer spending from additional P2P incomes. Overall the net increases in final energy demand are 30 and 70 kilotonnes of oil-equivalent (ktoe) in the moderate and ambitious scenarios respectively. In the no-rebound sensitivity, total final energy demand falls by 80 ktoe.

**Figure 5-3 Accommodation scenarios EU28 final energy demand in 2030, absolute differences from baseline in thousands tonne of oil-equivalent**



Source(s): E3ME, Cambridge Econometrics

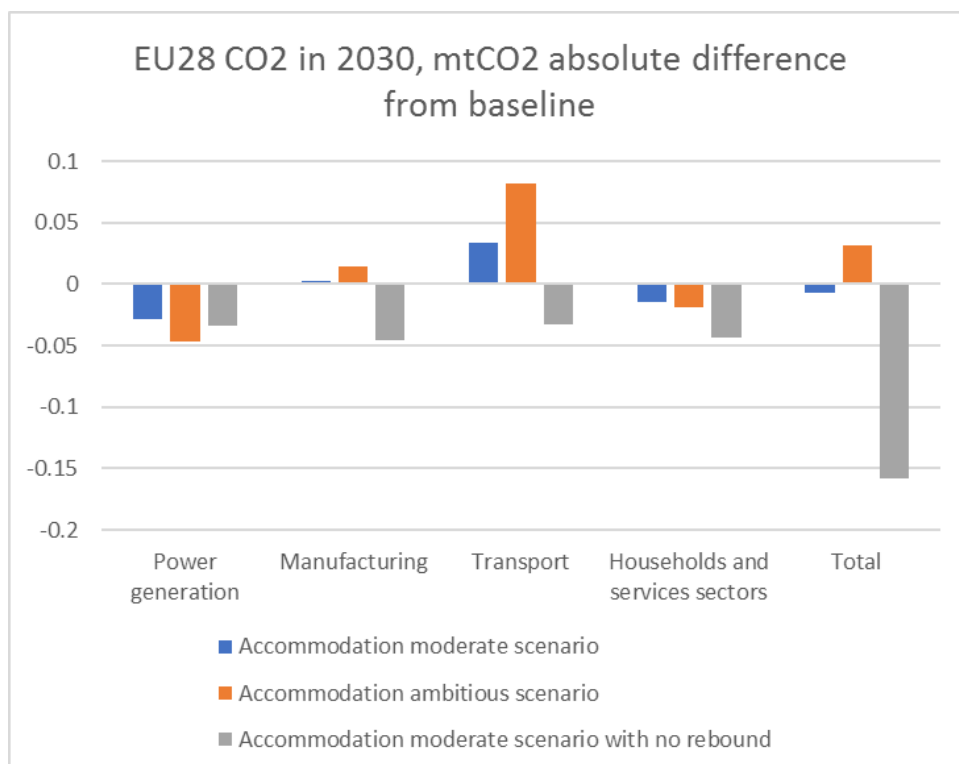
### Emission results

Despite the overall increase in final energy demand, CO<sub>2</sub> impacts are minimal (less than +/-0.01% compared to baseline). This equates to an increase of 0.018mt CO<sub>2</sub> in the moderate scenario and a reduction of 0.022mt CO<sub>2</sub> in the ambitious scenario. The increase in final energy use in the moderate and ambitious scenarios comes mostly from oil demand used in transport. This is greater within the ambitious scenario where the rebound effects are more pronounced. In this case the positive environmental impacts from collaborative economy activities are outweighed by the rebound in spending and subsequent increase in energy demand and emissions in other sectors. The model results suggest demand for other fuels (electricity, gas and solid) either remain stable or decrease slightly.

Lower final demand for electricity results in lower primary demand for the fuels used to generate electricity. As a result, we see lower CO<sub>2</sub> emissions from the power sector, which overall offsets some of the increase in CO<sub>2</sub> emissions from the transport sectors. Emissions from other users remain largely unchanged from the moderate case.

In the moderate scenario with no rebound, where additional income from P2P is saved rather than spent, there are no rebounds in energy demand and there is a net reduction in CO<sub>2</sub> emissions.

**Figure 5-4 Accommodation scenarios EU28 CO<sub>2</sub> in 2030, absolute differences from baseline in mtCO<sub>2</sub>**



Source(s): E3ME, Cambridge Econometrics.

### Material demand

The demand for raw materials follows changes in economic activity. The table below shows the impacts on material demand, in domestic material input (DMI), as a percentage difference from baseline. Results in absolute terms are not comparable because of the relative weight of the different categories. Shifting from traditional hotels to shared accommodation, where tourists have more tendency to home cook, could reduce the food waste associated with eating out at restaurants and/or provisions at hotels. The changes in demand for other raw materials reflect increases in demand for other goods and services from P2P incomes. Raw material consumption falls in the case of no rebound effects from additional P2P incomes.

**Table 5-5 Accommodation scenarios EU28 material demand (DMI) in 2030, % difference from baseline**

EU28 Material demand (DMI) in 2030, percentage difference from baseline			
	Accommodation moderate scenario	Accommodation ambitious scenario	Accommodation moderate scenario with no rebounds
1 Food	-0.01	-0.03	-0.04
2 Feed	-0.02	-0.02	-0.03
3 Forestry	0.01	0.01	-0.02
4 Construction Minerals	0.01	0.01	-0.02
5 Industrial Minerals	0.01	0.02	-0.01
6 Ferrous metals	0.02	0.03	-0.01
7 Non-ferrous metals	0.01	0.02	-0.01

Source(s): E3ME, Cambridge Econometrics.

## 5.4 Transport sector

### 5.4.1 Modelling inputs

The modelling inputs for the transport sector scenarios are given in Table 5-6. These inputs are taken from the findings of direct impacts of the transport sector as described in Section 3.3.3.

**Table 5-6 Transport scenario inputs**

input(s)	Level(s)	Rationale(s)
<b>Moderate scenario</b>		
Consumer spending on cars	reduce by 0.5m cars at an average cost of €25,000 <sup>34</sup> per car*	In a collaborative economy there is more sharing of cars and therefore fewer cars are purchased. Money that would otherwise have been spent on new cars instead remains in the household sector (P2B to P2P).
Road transport energy demand	Reduction in energy demand from the road transport sector (-0.2% compared to BAU)	Total distance travelled is reduced as trips are combined in one vehicle due to ridesharing.
Consumer spending on fuel and car maintenance	Links automatically to the reduction in energy demand. Together with other maintenance the reduction is €4.14bn.	The cost of mobility by car is reduced as consumers share the cost of maintaining and fuelling a car when they car-share or ride-share.
Consumer spending on rail and other transport	Rail: 3.6% reduction from baseline expenditure Other transport: 0.9% increase from baseline expenditure	Changes to other forms of transport can be positive or negative. A collaborative economy in the transport sector could lead to a general behavioural shift away from car use and car ownership, leading to an increase in public transport use.

<sup>34</sup> We assumed average price of a new car in the EU is €25,000  
<https://www.statista.com/statistics/425095/eu-car-sales-average-prices-in-by-country>.

input(s)	Level(s)	Rationale(s)
		On the other hand, consumers may now use car/ ride-sharing methods as an alternative to public transport.
Consumer spending on sharing platform (misc.services)	€5,064m car sharing, €306m for ride sharing and 1.1% of other transport spending for ride hailing	Payments are made to agencies such as UBER, Zipcars, BlaBlaCar etc.
<b>Ambitious scenario</b>		
Consumer spending on cars	Reduce by 7m cars at an average cost of €25,000 per car*	as above but more ambitious
Road transport energy demand	Reduction in energy demand from the road transport sector (-1.0% compared to BAU)	as above but more ambitious
Consumer spending on fuel and car maintenance	See above. Together with other maintenance the reduction is €11.4bn.	as above but more ambitious
Consumer spending on rail and other transport	Rail: 5.5% reduction from baseline expenditure Other transport: 0.9% increase from baseline expenditure	as above but more ambitious
Consumer spending on sharing platform (misc.services)	€15.8bn car sharing, €0.6bn for ride sharing and 2.6% of other transport spending for ride hailing	as above but more ambitious
<b>Moderate scenario with no rebounds</b>		
Same as moderate scenario but assume the additional income from P2P is saved rather than spent.		
*The reduction in the number of cars purchased is based on calculations detailed in section 3.3.3.		

The above direct impacts are for 2030 and for the EU28 as a whole. We split out the changes over time (2017-2030) using a simple interpolation method and convert the figure from current to constant price euros. We also split out the direct impacts across Member States using current shares of consumer spending on cars.

#### 5.4.2 Economic impacts

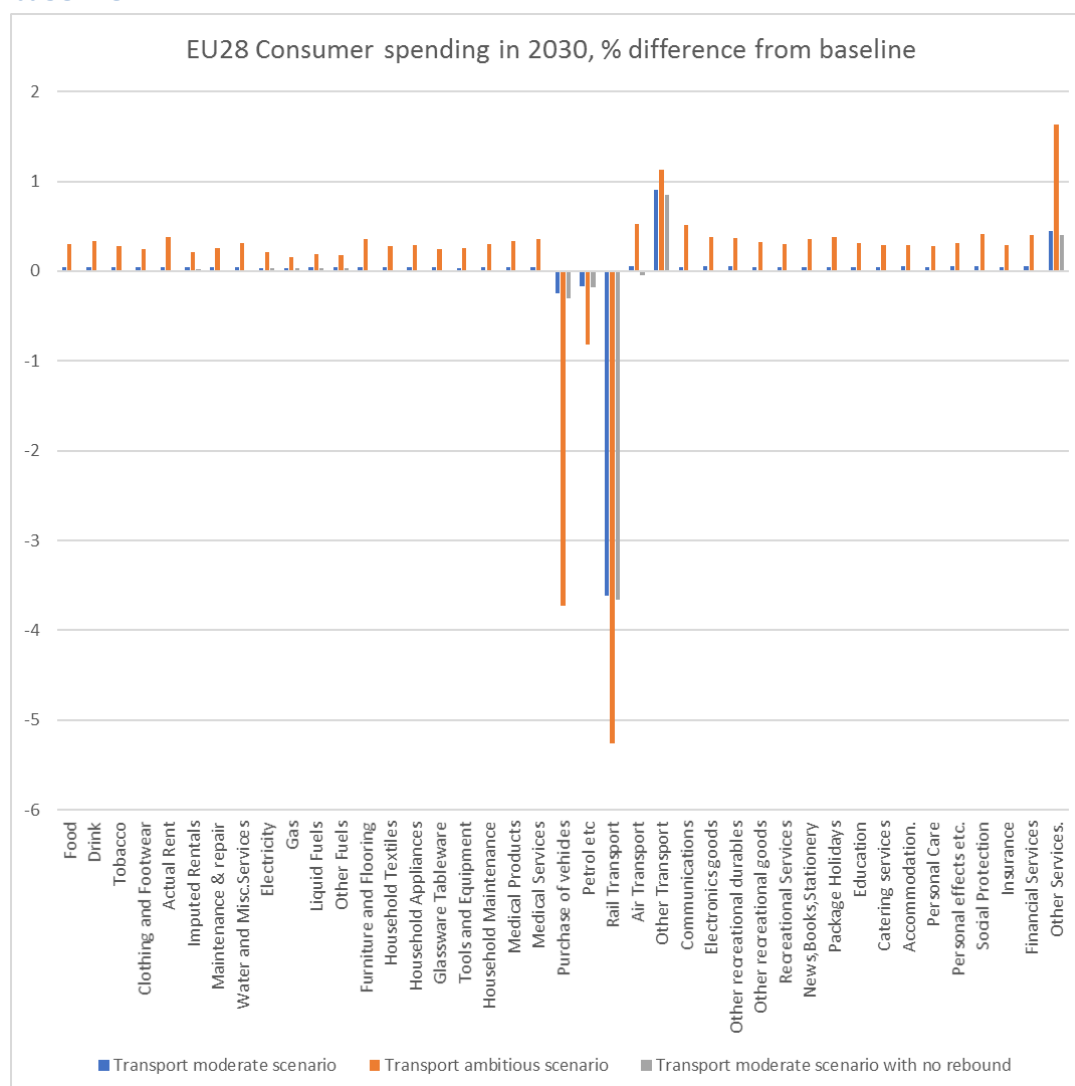
Figure 5-5 summarises the changes in consumer spending as a result of the collaborative economy in the transport sector. In the transport ambitious scenario, the reduction in consumer spending on cars is close to 4% compared to the baseline, while spending on petrol is reduced by almost 1%. Ride or car sharing schemes may be a better, cheaper, more convenient and comfortable option for travellers who may have otherwise used public transport (e.g. rail). This is reflected in our modelling input of a greater than 5% reduction in consumer spending on rail transport compared to the baseline.

In all scenarios, consumers enjoy the same level of consumption of transport overall, but instead of purchasing services from the 'traditional' economy, they now use collaborative economy platforms to share with other consumers. Aside from the spending to collaborative platforms such as Zipcar, these transactions are no longer recorded within the consumer spending part of GDP, however, households who earn

income from transport related collaborative activities spend this on other goods and services within the economy. In the ambitious scenario, consumer spending is increased by 1.6% in the 'Other services' category, reflecting payments made to ride or car-sharing agencies such as UBER, Zipcar and BlaBlaCar. There are increases in other consumer spending categories in the transport moderate scenario and ambitious scenario due to the additional disposable income households have to spend as a result of their collaborative economy activities. In the transport moderate scenario with no rebounds we assume that this additional income is not spent on alternative goods and services but instead households increase savings.

It should be noted that changes in the ambitious scenario for the transport sector are much larger than in the transport moderate case. For example, in the transport moderate scenario there are 0.5m fewer cars purchased while in the transport ambitious scenario 7m fewer cars are purchased.

**Figure 5-5 EU28 consumer spending in 2030 by categories, percentage differences from baseline**



Source(S): E3ME, Cambridge Econometrics.

Similar to the results of the accommodation scenarios, the sectors that benefit the most in the moderate and ambitious transport scenarios, and have the largest, albeit still small, increases in output, are 'arts and entertainment' (0.11% increase in the moderate scenario, 0.6% increase in the ambitious scenario), sports activities (0.07% increase in the moderate scenario, 0.5% increase in the ambitious scenario) and 'other personal services' (0.06% increase in the moderate scenario, 0.4% increase in the ambitious scenario). These are all linked to the rebound in consumer spending resulting from increased household income from collaborative activities; these results suggest an increase in spending on leisure activities. The sectors that are directly affected by the decline in demand within the 'traditional' economy for transport-related goods and services experience the biggest falls in output, although again, these are still relatively small. In these scenarios output falls within 'travel agencies' (-0.2% fall in the moderate scenario and -0.3% fall in the ambitious scenario), 'land transport' (-0.1% fall in the moderate scenario and -0.2% fall in the ambitious scenario), 'sale of cars' (-0.06% fall in the moderate scenario and -0.2% fall in the ambitious scenario) and 'motor vehicles' (-0.03% fall in the moderate scenario and -0.3% fall in the ambitious scenario). Falls in output within these sectors also occur in the moderate scenario with no rebounds, in which additional income is assumed to be saved. However, unlike in the other scenarios, sectors do not benefit from additional consumer spending. 'Other personal services' sees a very small 0.03% increase in output, as a result of payments made to collaborative platforms such as Uber or ZipCar.

At macro level, as in the accommodation sector, the impacts are quite small (€0.8bn increase in EU28 GDP in the moderate scenario, approximately €20bn in the ambitious scenario and approximately -€5 in the no rebound sensitivity). In the table below, we present absolute differences from baseline since in percentage terms these are very small.

The model results show positive impacts on employment and real disposable incomes in the moderate and ambitious scenarios, when rebound effects are considered (about 17,000 jobs across Europe in the moderate scenario and 145,000 jobs in the ambitious scenario). There are job losses in the car manufacturing and car sales sector, but these are compensated by employment in other sectors due to increased demand and consumer spending elsewhere (since consumers have more disposable income, generated from their collaborative economy activities). Secondary increases occur because of multiplier effects stimulating further rounds of employment, higher incomes and spending.

However, in the transport moderate scenario with no rebounds, where we assume that there are no rebound effects since additional income is saved rather than spent, there is a reduction in consumer spending. Consumers are purchasing less from the 'traditional' transport sector and instead transfers are being made between households, but the income that is generated by these households is now saved instead of being spent elsewhere in the economy, and this is treated as a leakage from the economy. This, along with further negative knock-on effects to employment and other components of GDP, leads to a decrease in GDP of almost €5bn.

**Table 5-7: Transport scenarios EU28 macroeconomic impacts in 2030**

<b>EU28 Macroeconomic impacts in 2030, absolute differences from baseline €2015 bn (% difference from baseline)</b>			
<b>Indicator</b>	<b>Transport moderate scenario</b>	<b>Transport ambitious scenario</b>	<b>Transport moderate scenario with no rebounds</b>
GDP	0.8 (0.00)	20.1 (0.10)	-4.8 (-0.02)
Consumer spending	0.4 (0.00)	9.1 (0.08)	-4.5 (-0.04)
Extra-EU imports	-0.2 (-0.00)	-0.5 (-0.02)	-0.6 (-0.02)
Extra-EU exports	-0.2 (-0.00)	-1.5 (-0.04)	-0.3 (-0.00)
Investment	0.3 (0.00)	11.2 (0.23)	-0.6 (-0.01)
Real disposable income	0.6 (0.00)	7.6 (0.06)	-0.9 (-0.00)
Employment (000s)	17.2 (0.00)	144.9 (0.06)	-3 (-0.00)

Source(S): E3ME, Cambridge Econometrics.

### 5.4.3 Environmental impacts

#### Energy demand

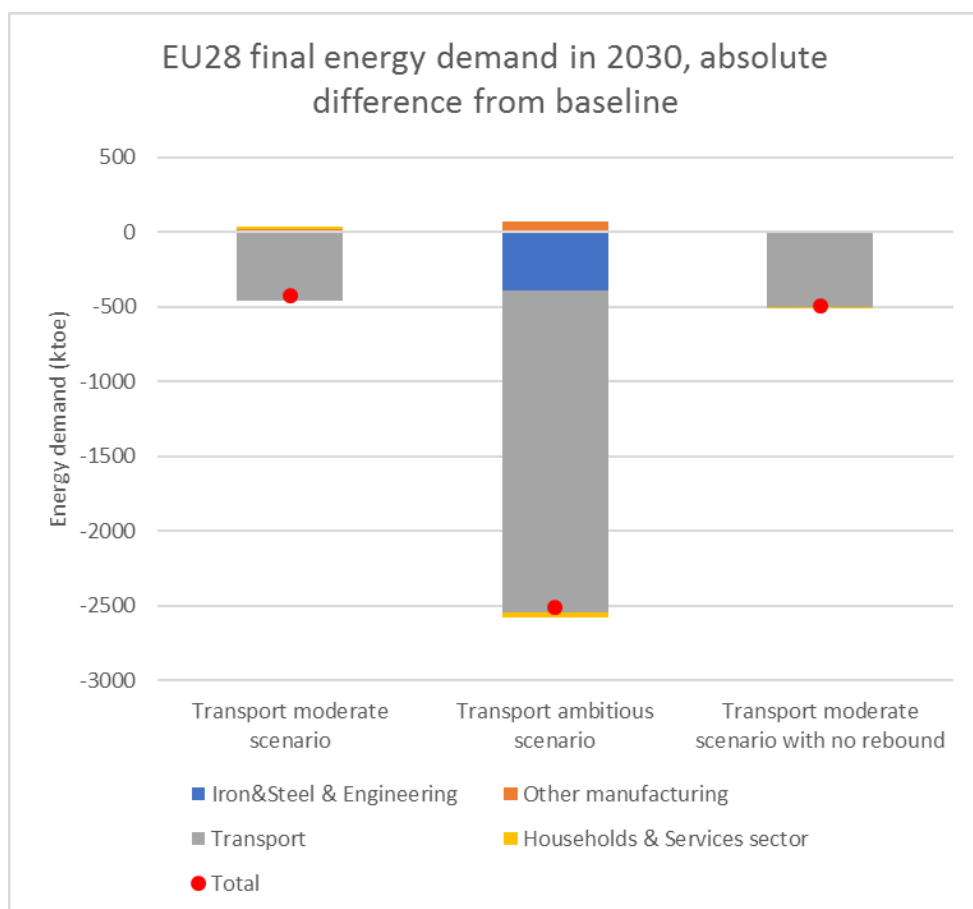
Figure 5-6 shows the differences in final energy demand in 2030 compared to the baseline, as absolute differences for selected energy users. In all scenarios there is an overall decrease in energy demand, mainly driven by reduced energy demand from the transport sector. Although there are some rebound effects, the overall trend is negative. Within the transport sector, the biggest reduction in energy demand is in the road transport sector. This is a direct effect of reducing the use of road transport in the modelling, to represent the impact of less distance travelled per car as trips are combined to one vehicle as people share rides.

In the transport moderate and ambitious scenarios there are small increases in energy demand from 'other manufacturing' due to the rebound effect of increased consumer spending due to higher household income and the demand this places on the manufacturing industries. Increased consumer spending also leads to small increases in energy demand in the 'iron, steel and engineering' and 'households and services' sectors in the moderate scenario. However, in the more ambitious scenario, energy demand from 'iron and steel and engineering' is in fact reduced as a result of the decline in car sales and therefore activity in this sector, which is closely linked to car manufacturing. A decrease in emissions is also seen in the 'households and services' sector in the more ambitious scenario, as the reduction in demand for, and emissions from, services related to purchasing and maintaining cars outstrips any increase in emissions from rebound effects.

In the transport moderate scenario with no rebound, where we assume no rebound in spending, with additional income instead being saved, energy demand from these sectors falls as a result of reduced economic activity.



**Figure 5-6 Transport scenarios EU28 final energy demand in 2030, absolute differences from baseline in thousands tonne of oil equivalent**

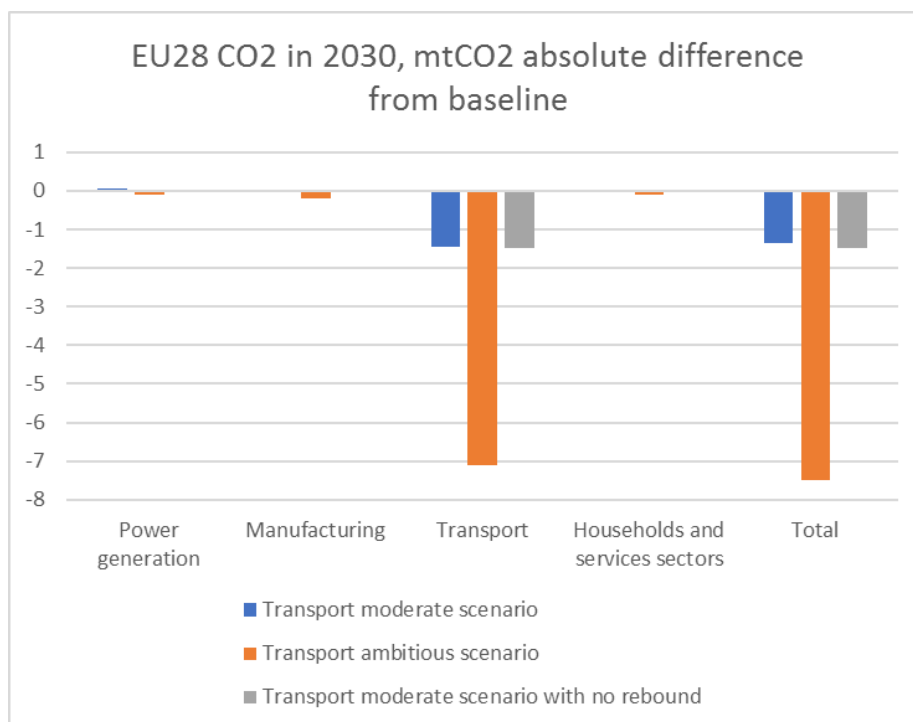


Source(s): E3ME, Cambridge Econometrics

## Emission results

Figure 5-7 shows the impact of the scenarios on CO<sub>2</sub> emissions for selected sectors. In the transport sector the impact of collaborative economy activities leads to reductions in total CO<sub>2</sub> emissions for all scenarios, with the majority of the reductions coming from the transport sector. This is because of fewer cars on the road and less distance travelled per car. As with energy demand, any increases in emissions caused by rebound effects are cancelled out by the reductions resulting from decreased car-use or distance travelled.

In the transport ambitious scenario there are also reductions in emissions from other sectors, particularly from iron and steel and power generation (a knock-on effect from the decreased activities in the power-intensive iron and steel sector). This sector's position in the supply chain for car manufacturing means that activity is reduced as a result of fewer car sales in a collaborative economy.

**Figure 5-7 Transport scenarios EU28 CO<sub>2</sub> in 2030, absolute differences from baseline in mtCO<sub>2</sub>**

Source(s): E3ME, Cambridge Econometrics.

## Material demand

Changes in economic activity are reflected in changes in demand for raw materials. The impacts on raw material demand are very small in the transport sector scenarios, as shown in Table 5-8. In our moderate and ambitious scenarios there is a shift in consumer spending away from new cars, which is reflected as a reduction of 0.07% in demand for ferrous metals in the ambitious scenario compared to the baseline. Demand for all other raw materials is increased by very small amounts as a result of increased consumer spending from higher household incomes. When we assume that additional income is saved and there are no rebound effects from the collaborative economy (transport moderate scenario with no rebound), raw material consumption of minerals falls slightly.

**Table 5-8 Transport scenarios EU28 material demand (DMI) in 2030, % difference from baseline**

EU28 Material demand (DMI) in 2030, percentage difference from baseline			
Indicator	Transport moderate case	Transport ambitious case	Transport moderate case with no rebound
1 Food	0.01	0.05	0.00
2 Feed	0.01	0.00	0.00
3 Forestry	0.01	0.07	0.00
4 Construction Minerals	0.00	0.00	-0.01
5 Industrial Minerals	0.00	0.00	0.00
6 Ferrous metals	0.00	-0.07	-0.01
7 Non-ferrous metals	0.00	0.05	-0.01

Source(s): E3ME, Cambridge Econometrics.

## 5.5 Consumer durables sector

### 5.5.1 Modelling inputs

The modelling inputs for the consumer durables sector scenarios are given in Table 5-9. These inputs are taken from the findings of direct impacts of consumer durables sectors, as described in Section 3.3.4.

**Table 5-9 Consumer durables scenario inputs**

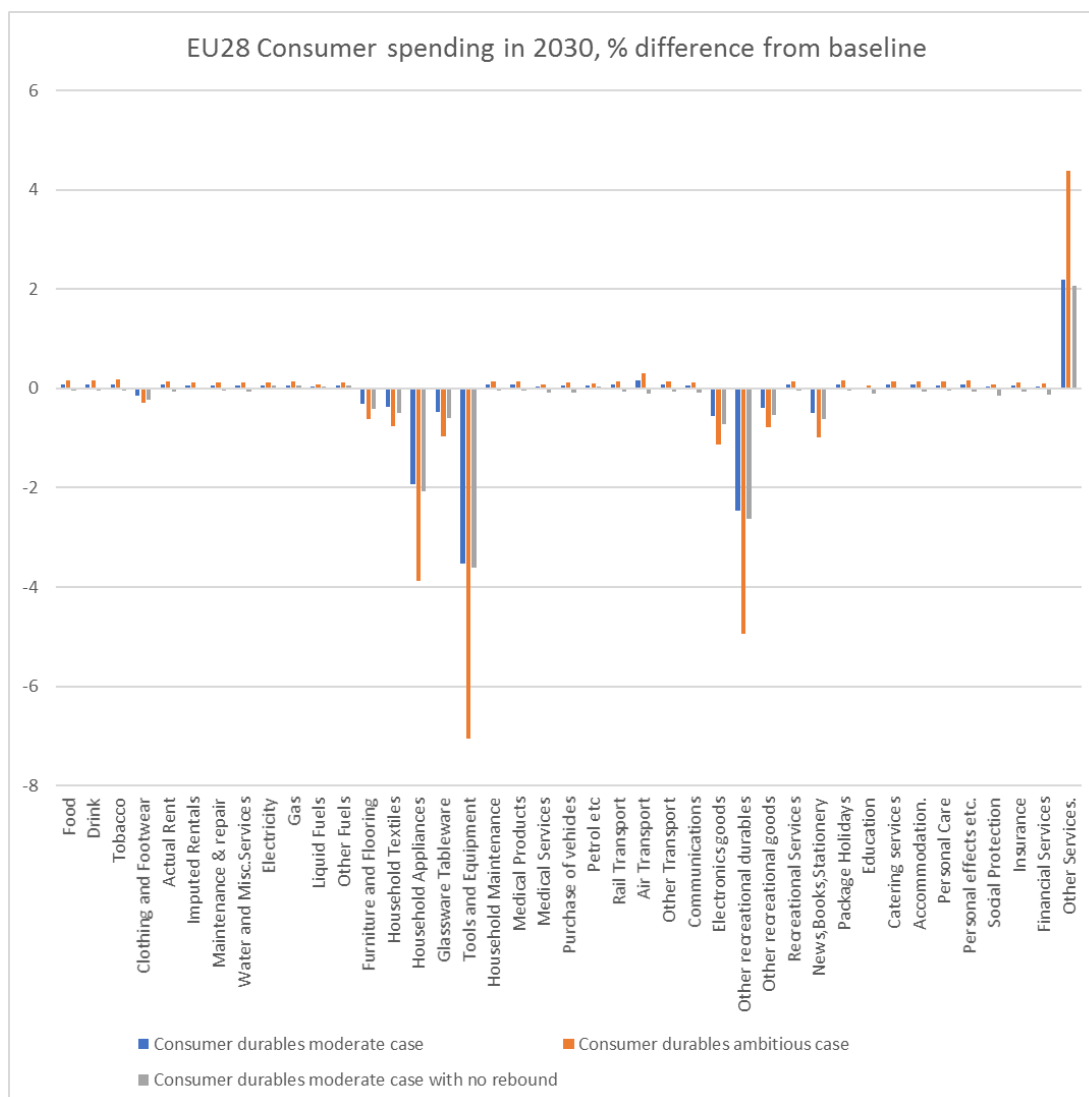
input(s)	Level(s)	Rationale(s)
<b>Moderate scenario – 5% cost savings through sharing shareable and durable goods</b>		
Consumer spending on sharable durable goods	Numbers are potential savings compared to baseline*: <ul style="list-style-type: none"> <li>• Clothing 0.3%</li> <li>• Furniture and furnishing, carpets 0.4%</li> <li>• Households textiles 0.65%</li> <li>• Households appliances 2.5%</li> <li>• Glassware, tableware and household utensils 0.6%</li> <li>• Tools and equipment for house and garden 3.75%</li> <li>• Audio-visual, photographic and information processing equipment 1.75%</li> <li>• Other major durables for recreation or culture 2.5%</li> <li>• Other recreational items and equipment, gardens and pets 0.5%</li> <li>• Newspaper, books and stationery 0.65%</li> </ul>	This is what would otherwise be spent on buying these durables and instead remains in the household sector (P2B to P2P)
Consumer spending on sharing platform (misc.services)	25% fee of total sharable spending paid to sharing platform	Admin fee payment to sharing platform like Peerby
<b>Ambitious scenario - 10% cost savings through sharing shareable and durable goods</b>		
Consumer spending on sharable durables goods	Numbers are potential savings compared to baseline: <ul style="list-style-type: none"> <li>• Clothing 0.6%</li> <li>• Furniture and furnishing, carpets 0.8%</li> <li>• Households textiles 1.3%</li> <li>• Households appliances 5%</li> <li>• Glassware, tableware and households utensils 1.2%</li> <li>• Tools and equipment for house and garden 7.5%</li> <li>• Audio-visual, photographic and information processing equipment 3.5%</li> <li>• Other major durables for recreation or culture 5%</li> <li>• Other recreational items and equipment, gardens and pets 1%</li> <li>• Newspaper, books and stationery 1.3%</li> </ul>	as above but more ambitious
Consumer spending on sharing platform (misc.services)	25% fee of total sharable spending paid to sharing platform	Admin fee payment to sharing platform like Peerby
<b>Moderate scenario with no rebounds</b>		
Same as moderate scenario but assume additional income from P2P is saved rather than spent.		
<p>*See Table 3-8 for the potential savings in household expenditure from sharing/renting consumer durables. The reduction in consumer spending in the moderate scenario is calculated based on the assumption that 5% of potential sharing in each respective category is realised.</p> <p>*** See Table 3-8 for the potential savings in household expenditure from sharing/renting consumer durables. The reduction in consumer spending in the ambitious scenario is calculated based on the assumption that 10% of potential sharing in each respective category is realised.</p>		

### **5.5.2 Economic impacts**

Figure 5-8 summarises the changes in consumer spending as a result of the collaborative economy for consumer durables.

In both the consumer durables moderate and ambitious scenarios, consumer spending is reduced overall in all the sectors listed in Table 5-9, since consumers spend less on goods with the 'traditional' economic sectors and instead 'borrow' items from other households. The same level of consumption occurs overall, but aside from the money paid to sharing platforms such as Peerby, these transactions are no longer recorded within the consumer spending element of GDP. However, the reduction is partially offset by some increases in spending that occur as a result of higher net household incomes that come from collaborative economic activity. The higher net incomes result from both households that lend items and earn an income, and from households that borrow items at reduced cost from their peers. Consumer spending across all other sectors where we have not modelled collaborative economy activities is increased in both the moderate and ambitious scenarios as a result of higher household incomes.

When we assume that no rebound effects occur, and additional income is instead saved by households rather than spent, there is a reduction in consumer spending across all sectors. 'Other services' still sees an increase in consumer spending, similarly to the consumer durables moderate and ambitious scenarios, due to the payments made to sharing platforms that facilitate the collaborative economy for consumer durables.

**Figure 5-8 EU28 consumer spending in 2030 by categories, percentage difference from baseline**

Source(S): E3ME, Cambridge Econometrics.

Once again, main 'winners' within the consumer durables scenarios in terms of sectoral output include sectors that benefit from the rebound in consumer spending that occurs in the moderate and ambitious scenarios. These include 'arts and entertainment' (0.4% increase in output in the moderate scenario, 0.8% increase in the ambitious scenario), 'sports activities' (0.2% increase in output in the moderate scenario, 0.4% increase in the ambitious scenario) and 'other personal services' (0.2% increase in output in the moderate scenario, 0.4% increase in the ambitious scenario). Output from 'other personal services' is also directly affected by demand for collaborative platforms such as Peerby. The main 'losers' in all the consumer durables scenarios are those sectors that are directly affected by the slow-down in demand for certain goods within the 'traditional' economy, as these goods are now borrowed from other households instead, and sectors that link to their supply chains. This includes 'other retail', 'printing', 'paper and paper products' and 'textiles and leather'. In all cases the reductions in output are very small, ranging from -0.1% - -0.4%.

The macroeconomic impacts of the collaborative economy for consumer durables are shown in Table 5-10. The GDP results are negative in all runs and opposite to the GDP results in the accommodation and transport sectors. There is a small GDP reduction even when rebounds in spending from additional savings and incomes generated from P2P activities are factored in.

The explanations can be found at Member State level. The GDP reductions are biggest in countries such as Germany, Italy and the UK, which produce and export electronic and durable goods (results below show only extra-EU trade). Under a collaborative model for durable goods, these countries see their production and exports to other EU countries fall. Although these losses are compensated for by increases in consumer spending elsewhere, the compensation is not enough to make up for the loss of value added from these large sectors. The same can be explained for employment and income. The additional employment created is in consumer sectors such as restaurants and food. These sectors are more labour-intensive, and wages are lower than in the engineering sectors. As a result, there is a net increase in employment but lower real income at macro level.

**Table 5-10: Consumer durables scenarios EU28 macro-economic impacts in 2030**

EU28 Macroeconomic impacts in 2030, absolute differences from baseline €2015 bn (% difference from baseline)			
	Consumer durables moderate case	Consumer durables ambitious case	Consumer durables moderate case with no rebound
GDP	-0.8 (-0.00)	-1.6 (-0.01)	-15.3 (-0.07)
Consumer spending	-2.2 (-0.02)	-4.4 (-0.04)	-15.1 (-0.13)
Extra-EU imports	-0.2 (-0.01)	-0.5 (-0.02)	-1.5 (-0.04)
Extra-EU exports	-0.1 (-0.00)	-0.2 (-0.01)	-0.5 (-0.01)
Investment	1.2 (0.03)	2.5 (0.05)	-1.3 (-0.03)
Real disposable income	-2.9 (-0.02)	-5.8 (-0.04)	-6.9 (-0.05)
Employment (000s)	6.4 (0.00)	14.7 (0.00)	-43.4 (-0.02)

Source(S): E3ME, Cambridge Econometrics.

In the consumer durables moderate case with no rebound, where we assume no rebounds in consumer spending, the GDP impact is more negative and there is no longer the increase in employment that occurred in consumer-related sectors associated with rebounds in consumer spending.

### 5.5.3 Environmental impacts

#### Energy demand

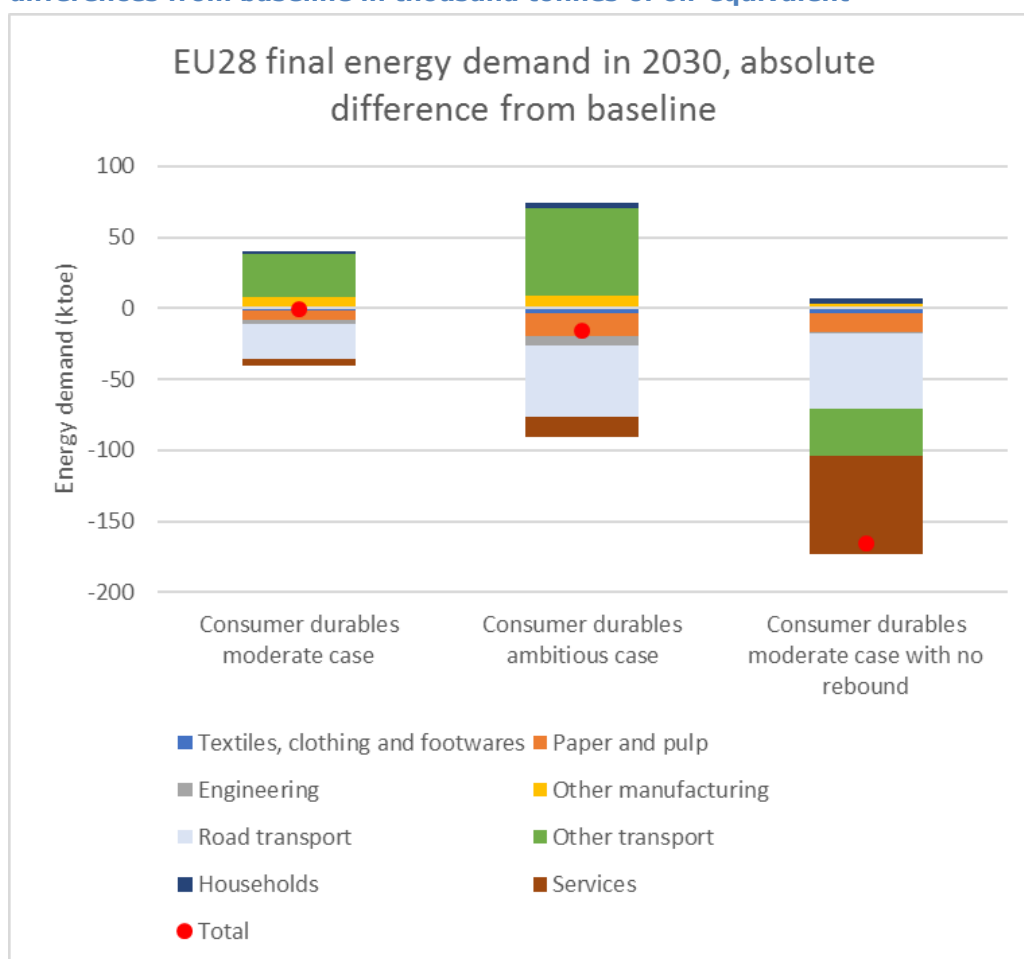
The difference in final energy demand in 2030 compared to the baseline is shown in Figure 5-9 for key energy users. Reductions in energy demand can be seen from users that are key to the supply chain for consumer spending categories where spending is reduced as a result of the collaborative economy. For example, energy demand from the 'textiles, clothing and footwears' sector is reduced as a result of less spending on 'clothing' and 'household textiles'. Energy demand from the 'paper and pulp' sector is reduced as a result of less consumer spending on 'newspapers, books and stationery'. The effects on supply chains extend to retailing and distribution of durable goods. As a

result, we see a reduction in energy demand from 'road transport' and 'other services' users.

'Other manufacturing' and 'other transport' see increases in energy demand as consumer spending is increased across other spending categories due to income effects. However, overall there is a reduction in total energy demand in both the moderate scenario (0.8 ktoe reduction) and the more ambitious scenario (16 ktoe reduction).

When we assume that there are no rebound effects and additional income from P2P is saved rather than spent, the overall reduction in total energy demand is much higher than the previous scenarios (166 ktoe reduction), reflecting the significant decrease in demand for consumer durables and therefore economic activity across all sectors.

**Figure 5-9 Consumer durables scenarios EU28 final energy demand in 2030, absolute differences from baseline in thousand tonnes of oil-equivalent**



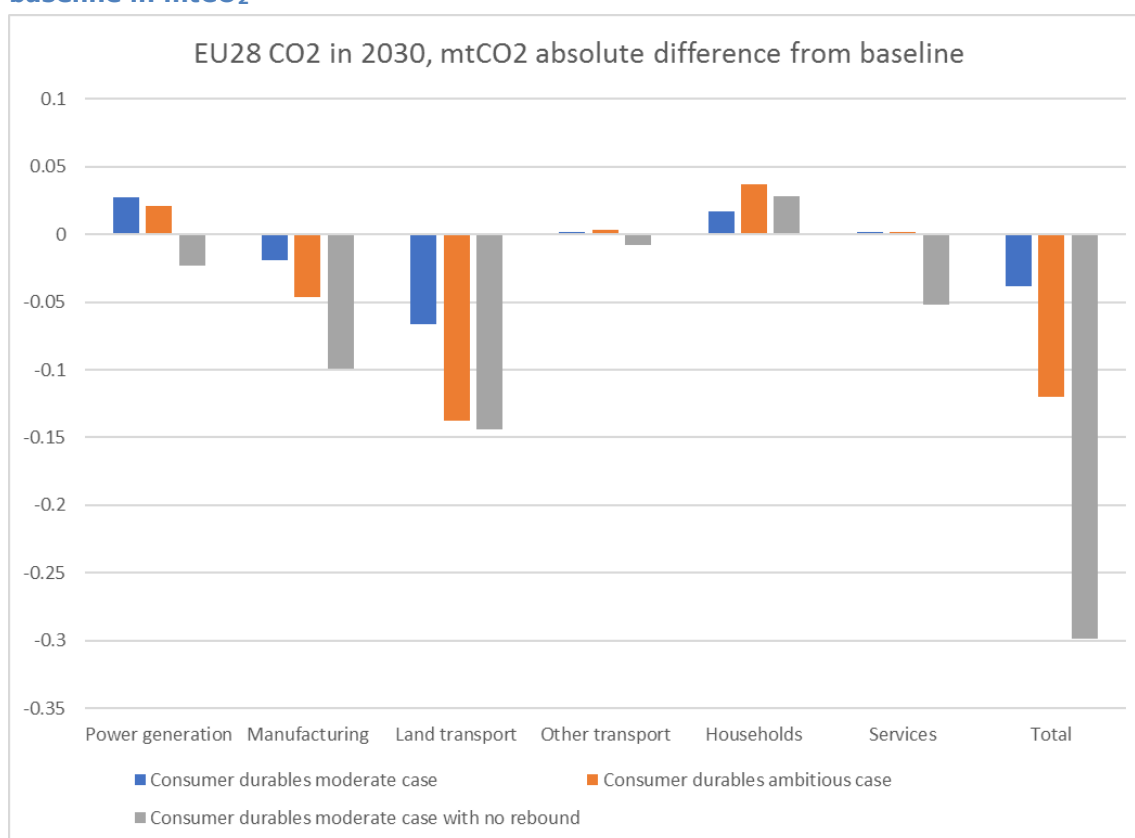
Source(s): E3ME, Cambridge Econometrics

## Emission results

Compared to the baseline, total emissions are reduced for key sectors in all the consumer durables scenarios, as shown in Figure 5-10. This reduction is mainly driven by reductions in emissions from 'land transport' and 'other manufacturing'. The decline in consumer spending in those sectors where the collaborative economy can take place leads to a reduction in the distribution of wholesale goods and therefore a reduction in emissions coming from the 'land transport' sector. Similarly, activity in the 'other manufacturing' sector is reduced due to decreased demand for new consumer durables, leading to a reduction in emissions in this sector too. In the moderate and ambitious scenarios emissions are increased from the 'households and services' sector as economic activity increases in this sector as a result of the collaborative economy. Emissions from households increase as their energy demand increases with higher income in the moderate and ambitious scenarios. Despite a reduction in its energy demand, emissions from the services sector remain unchanged because most energy savings related to electricity consumption.

In the consumer durables moderate case with no rebound, where no rebound effects are assumed, and additional income is saved rather than spent, there is a reduction in emissions from all these key sectors, as a result of decreased economic activity.

**Figure 5-10 Consumer durables scenarios EU28 CO<sub>2</sub> in 2030, absolute differences from baseline in mtCO<sub>2</sub>**



Source(s): E3ME, Cambridge Econometrics.



## Material demand

The impact on raw material demand as a result of the collaborative economy for consumer durables is shown in Table 5-11 for key sectors. In the moderate and ambitious scenarios there is an increase in the demand for 'food', 'feed' and 'construction minerals', while all other key sectors see a decline in material demand. This is caused by the shift in consumer spending away from some consumer durables that are now shared rather than purchased new (for example, reduction in demand for 'furniture' and 'newspaper, books and stationery' leads to less material demand from the 'forestry' sector), to spending on other goods and services such as eating out at restaurants (which places greater material demand on the 'food' and 'feed' sectors).

**Table 5-11 Consumer durables scenarios EU28 material demand (DMI) in 2030, % difference from baseline**

EU28 Material demand (DMI) in 2030, percentage difference from baseline			
	Consumer durables moderate scenario	Consumer durables ambitious scenario	Consumer durables moderate scenario with rebound
1 Food	0.02	0.04	-0.01
2 Feed	0.01	0.02	-0.02
3 Forestry	-0.04	-0.07	-0.07
4 Construction Minerals	0.01	0.03	-0.01
5 Industrial Minerals	-0.01	-0.01	-0.02
6 Ferrous metals	-0.01	-0.02	-0.03
7 Non-ferrous metals	-0.01	-0.02	-0.04

Source(s): E3ME, Cambridge Econometrics.

## 5.6 Combined scenario

### 5.6.1 Modelling inputs

The combined scenarios model the joint development of the collaborative economy in all three markets – accommodation, transport and consumer durables. These scenarios are compiled by aggregating the three market scenarios and all the modelling inputs defined in the sections above, while taking the cross-linkages between the indirect and rebound effects from the three markets adequately into account.

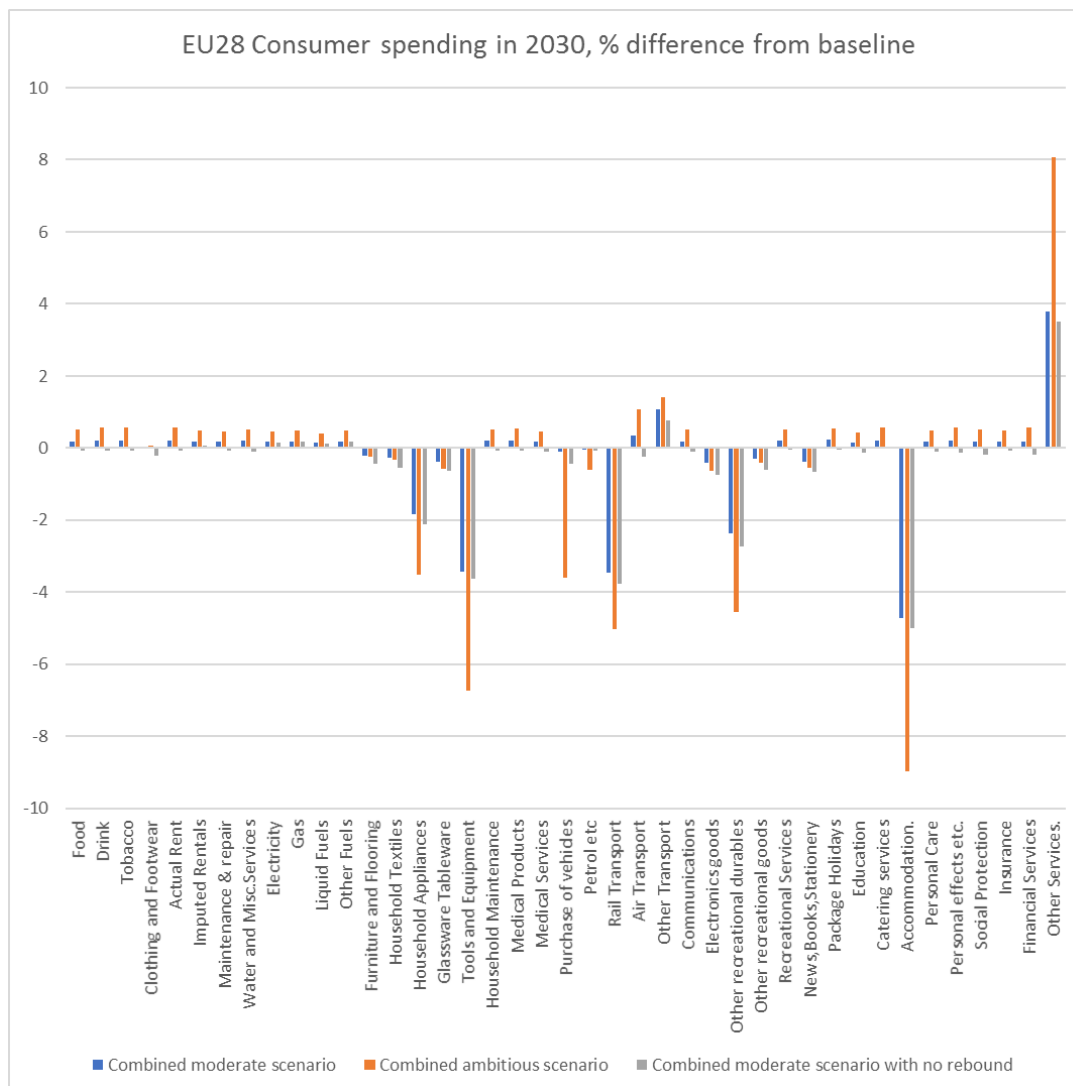
### 5.6.2 Economic impacts

Figure 5-11 shows the change in consumer spending in 2030 as percentage difference from the baseline for the combined scenarios. In all the combined scenarios consumers spend less on goods and services in the 'traditional' economy, therefore consumer spending is reduced in some sectors. However, all collaborative activities require a payment to a collaborative economy platform, and furthermore, in the moderate and ambitious scenarios we assume there are rebounds in spending on other goods and services within the economy. In the combined moderate and combined ambitious scenarios the biggest increase in consumer spending is seen in the 'other services' category, because consumers are spending more on payments to agencies that facilitate collaborative economy activities in our three markets (e.g. Airbnb, UBER and Peerby).

Other sectors that see the largest increases in spending include 'other transport', 'air transport', 'package holidays', 'catering', 'food', and 'drink', reflecting the higher disposable incomes (generated from P2P payments) that households can now enjoy spending on leisure activities. The sectors that see the greatest decrease in spending include 'accommodation', due to less visits to traditional hotels, 'rail transport', since car and ride-sharing present an attractive alternative, and 'tools and equipment' and 'household appliances' since these types of goods can now be shared rather than bought new.

In the combined moderate scenario with no rebound, where no rebounds in spending occur, there is a decrease in consumer spending across all categories except for 'other services' and 'other transport'. Other services benefit directly from the collaborative economy through the payments made to sharing platforms. The increase in the 'other transport' sector comes from our assumptions on additional demand for other modes of transport as a result of higher ride and car sharing.

The combined scenarios lead to some reductions in output from sectors that are directly or indirectly linked (via supply chains) to changes in consumer demand for goods and services from the 'traditional' economy. The sectors with the largest falls in output include 'hotels and catering', 'travel agency and tours' (as a result of collaborative activities in the accommodation sector), 'warehousing' (as a result of collaborative activities in the consumer durables sectors) and 'land transport' and 'sale of cars' (as a result of collaborative activities in the transport sectors). Reductions in output within these sectors range from -0.1% - -0.7% in the combined moderate scenario, -0.1% - -1.1% in the combined ambitious scenario and -0.2% - -0.9% in the combined moderate scenario with no rebounds. In the combined moderate and combined ambitious scenarios there are rebounds in consumer spending that increase demand for, and therefore output from, certain sectors. These include 'arts and entertainment', 'sports activities' and 'other personal services', as consumers spend their additional income on more leisure activities. The increase in output from these sectors ranges from 0.4% - 0.8% in the combined moderate scenario and 0.9% - 1.7% in the combined ambitious scenario.

**Figure 5-11 EU28 consumer spending in 2030 by categories, percentage difference from baseline**

Source(S): E3ME, Cambridge Econometrics.

Table 5-12 provides the macroeconomic impacts in 2030 of the combined scenarios. Results are shown as absolute differences from the baseline since the impacts at the macroeconomic level are small.

**Table 5-12: EU28 macroeconomic & environmental impacts in 2030 for the combined scenarios in comparison to the baseline scenario**

EU28 Macroeconomic impacts in 2030						
	1. Combined moderate uptake scenario		2. Combined ambitious uptake scenario		3. Combined moderate uptake scenario with no rebound	
Indicator	Impact in € bn (2015€)	Relative Impact (%)	Impact in € bn (2015€)	Relative Impact (%)	Impact in € bn (2015€)	Relative Impact (%)
GDP	0.9	0.00	4.7	0.02	-31.4	-0.15

EU28 Macroeconomic impacts in 2030						
Consumer spending	-1	-0.01	-1.7	-0.02	-29.7	-0.25
Extra-EU imports	0	0.00	-0.9	-0.03	-2.7	-0.08
Extra-EU exports	-0.1	-0.00	0.2	0.01	-1	-0.02
Investment	2.1	0.04	5.5	0.11	-3.5	-0.07
Real disposable income	-1.2	-0.01	-2.1	-0.02	-10	-0.07
Employment (thousands)	9.4	0.00	16.1	0.0	-107.3	-0.05

Source(S): E3ME, Cambridge Econometrics.

Note: red numbers show negative impact

The impact on GDP in the moderate and ambitious scenarios is positive – in the combined moderate scenario an increase of €0.9bn is seen in 2030 compared to the baseline, while in the more ambitious combined scenario there is a €4.7bn increase. The positive economic benefits of the collaborative economy are also seen in employment, where the moderate scenario leads to an increase in jobs of 9,400, while in the more ambitious scenario, where more of the collaborative economy potential is realised, the increase in jobs is over 16,000. As explained in the consumer durable case, these additional jobs are associated with consumer sectors which tend to be labour-intensive and low paid, while job losses in the sectors associated with durable goods (e.g. electronics and engineering) tend to be higher paid. As a result, there is a net increase in employment but overall lower real income in the moderate and ambitious scenarios.

In the combined moderate scenario with no rebound, where we assume no rebound effects in consumer spending, the impact of the collaborative economy is negative and relatively large. While consumers are still consuming the same level of goods and services overall, payments are now made between households rather than within the 'traditional' economy, and activity (aside from payments made to collaborative platforms) is therefore no longer recorded within GDP. Furthermore, negative multiplier effects and the lack of rebound spending in this scenario leads to an overall reduction in GDP of over €31bn. This has a knock-on effect on employment, with a loss of over 107,000 jobs, and other components of GDP.

### 5.6.3 Environmental impacts

Table 5-13 gives an overview of the main environmental impacts discussed below.

**Table 5-13: EU28 macroeconomic & environmental impacts in 2030 for the combined scenarios in comparison to the baseline scenario**

EU28 environmental impacts in 2030						
	1. Combined moderate uptake scenario		2. Combined ambitious uptake scenario		3. Combined moderate uptake scenario with no rebound	
	Absolute impact	Relative impact (%)	Absolute impact	Relative impact (%)	Absolute impact	Relative impact (%)
Final Energy demand (Mtoe)	-0.4	-0.04	-2.1	-0.19	-0.8	-0.07

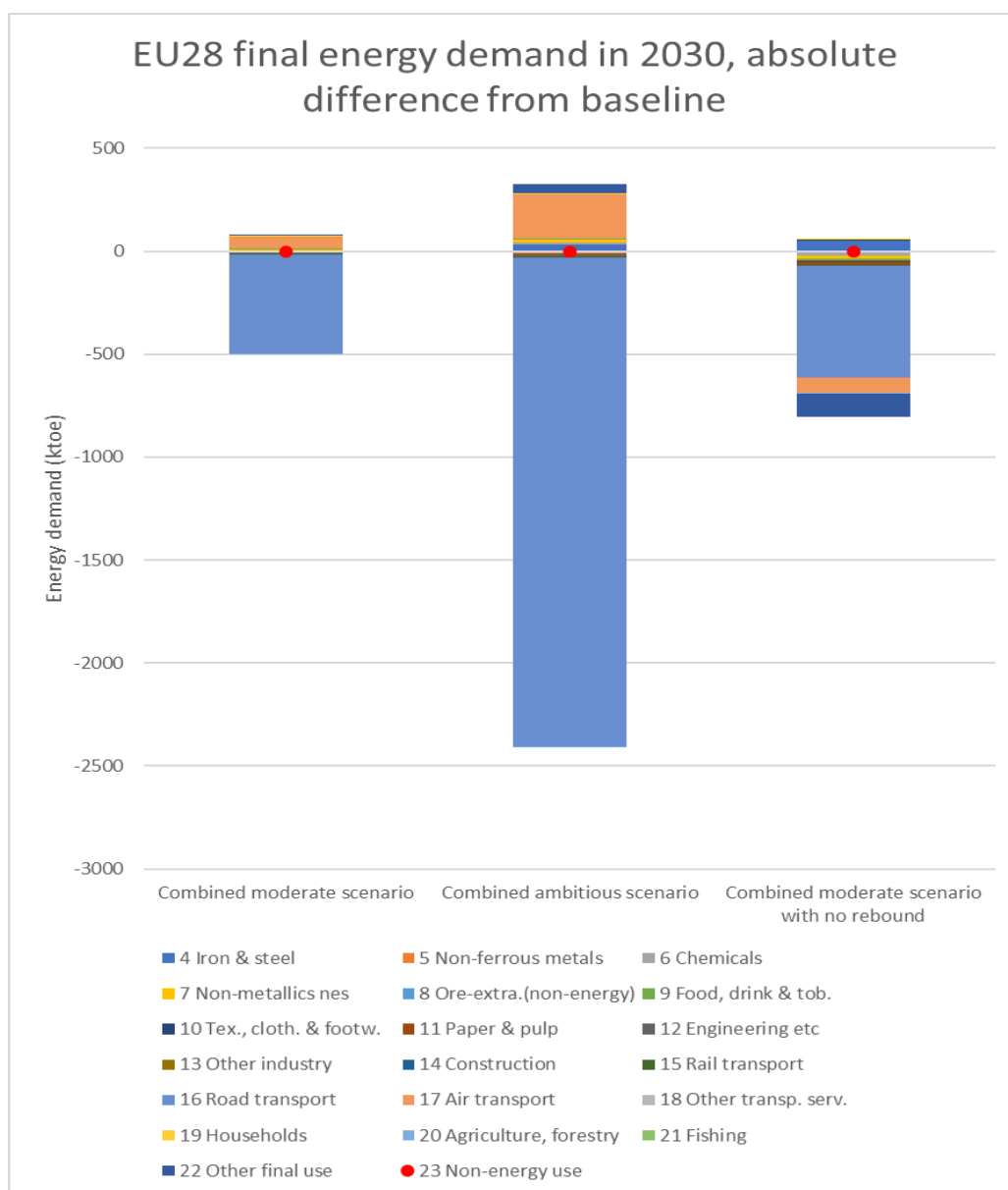
EU28 environmental impacts in 2030						
CO2 emissions (Mt CO <sub>2</sub> -eq.)	-1.5	-0.06	-6.9	-0.27	-2.2	-0.08
Material consumptions (DMI, M tonnes)	1.6	0.01	3.9	0.04	-4.4	-0.04

Source(S): E3ME, Cambridge Econometrics.

Note: red numbers show negative impact

## Energy demand

**Figure 5-12 Combined scenarios EU28 final energy demand in 2030, absolute difference from baseline in thousand tonnes of oil-equivalent**



Source(S): E3ME, Cambridge Econometrics.

When combining the collaborative economy across the accommodation, transport and consumer durables sectors there is an overall reduction in energy demand in all scenarios. This reduction is mainly attributed to decreases in energy demand in the 'road transport' sector in the combined moderate and combined ambitious scenarios, as a direct result of car and ride-sharing and the effect that this has on total distance travelled and number of cars on the road. Other sectors closely linked to car manufacturing and consumer durables, such as 'engineering' and 'non-ferrous metals', also see some of the largest declines in energy demand as consumers opt not to purchase a new car and instead make use of collaborative alternatives. In the moderate and ambitious scenarios there are increases in energy demand in some sectors as consumers use their additional income from P2P payments, most notably in the 'air transport' sector, to engage in more leisure activities such as holidays abroad.

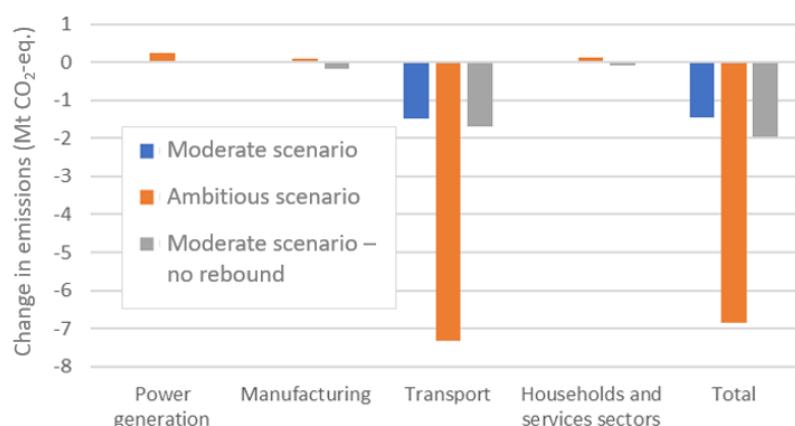
When households save their addition P2P incomes rather than spend it, as in the combined moderate scenario with no rebound, the overall reduction in energy demand is also negative and less energy is demanded overall compared to the moderate case since there is no additional economic activity from rebound effects. The only exception is higher energy demand in 'other final use' which includes a proxy for collaborative payment platform.

### **Emission results**

The following chart shows the impact on emissions for key sectors in the combined scenarios. In all of the combined scenarios there is a reduction in total emissions, and this is most evident in the ambitious scenario where there is expected to be a decrease of almost 7 mtCO<sub>2</sub> by 2030 compared to the baseline<sup>35</sup>. In all cases the reduction in emissions is mainly made up of reductions in the 'transport' sector, as a direct result of collaborative activities within this sector such as ride-sharing and car-sharing, reducing the total number of cars and distance travelled, and therefore harmful emissions produced. In the combined moderate and combined ambitious scenarios there are small increases in emissions in all other key sectors including 'manufacturing' and 'households and services'. The increase in emissions from 'households and services' is a direct impact of the greater economic activity in this sector from higher income from P2P and as a result of payments to sharing platforms/ agencies. 'Manufacturing' produces more emissions in these scenarios as a result of the rebound effects in consumer spending and the increase in demand for manufactured goods.

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<sup>35</sup> For comparison, EU28 CO<sub>2</sub> emissions in 2013 is approximately 3,000 mtCO<sub>2</sub>.

**Figure 5-13 Combined scenarios EU28 CO<sub>2</sub> in 2030, absolute differences from baseline in MtCO<sub>2</sub>**

Source(s): E3ME, Cambridge Econometrics.

## Material results

Material demand results are shown in Table 5-14. As in previous sector scenarios, the impacts on material demand are small due to rebounds in consumer spending on other goods and services as a result of additional incomes or savings generated from collaborative activities. The savings on materials only occur when we assumed that these additional incomes are not spent.

**Table 5-14 Consumer durables scenarios EU28 material demand (DMI) in 2030, % difference from baseline**

EU28 Material demand (DMI) in 2030, percentage difference from baseline			
Material	Combined moderate scenario	Combined ambitious scenario	Combined moderate scenario with rebound
1 Food	0.02	0.06	-0.05
2 Feed	0.01	0.05	-0.05
3 Forestry	-0.02	-0.03	-0.10
4 Construction Minerals	0.02	0.05	-0.03
5 Industrial Minerals	0.01	0.05	-0.03
6 Ferrous metals	0.01	-0.02	-0.05
7 Non-ferrous metals	0.00	-0.03	-0.06

Source(s): E3ME, Cambridge Econometrics.

## 5.7 Summary - impacts of the collaborative economy towards 2030

In this section we show that the future environmental impacts of the collaborative economy are in general quite small. The scale of effects is partly because the scenarios deal with isolated sectors of the economy and relatively low rates of collaborative activity, but also reflect rebounds in energy and environmental demand associated with the income and savings generated from collaborative activities. By using a complete modelling framework such as E3ME, we are able to capture direct, indirect and rebound interactions between the economy, energy system and the environment. There is a clear trade-off between economic activities and environmental impacts. The results from this activity provide a useful comparison to the life-cycle analysis that yield positive environmental impacts of a collaborative activity at a product level.

In the sensitivity runs where we relaxed assumption of rebounds effects, the modelling results show greater benefits to the environment from collaborative economy. However, it is unrealistic to assume that any additional household income generated from P2P would all be saved rather than spent. In reality, households are likely to save some and spend the rest, suggesting that the true impacts could lie somewhere between our results from the different scenarios.

The potential to reduce energy and emissions is largest in the transport case, where car and ride sharing would lead to reduction in the number of cars and the distance travelled. In our analysis, we were conservative on efficient engine and electric car assumption. If instead we assume higher share of electric cars, then further environmental benefits could be expected.

It should be noted that our scenario assumptions reflect the potential of collaborative activities based on the current situation. Even in the ambitious cases, share of collaborative activities of a sector is still less than 10%. These potentials may be larger in the future, but our findings would still be applicable, albeit at greater magnitudes, as we expected the same interactions within economy and between economy, energy and environment.

In summary, although the impacts shown in our analysis are quite small, they could be expected to grow in future if the collaborative economy takes off across a wider range of sectors. The ultimate impacts appear to be highly dependent on the scale of any rebound effect and how households spend any extra income or savings from sharing products.



## 6 Conclusions and policy implications

### 6.1 General conclusions

#### ***6.1.1 Collaborative economy definition is a "moving target"***

The literature review conducted as part of this study showed that there is no single definition of what collaborative economy actually means. Different studies define it by using contrasting terminology, for example, sharing economy, gig economy, etc. or the same term is used but the scope of platforms included in the definition varies. The European Commission adopted its own definition of collaborative economy, which we fall back to, however, even this definition is open for interpretation. Despite having a strong working definition and inclusion criteria in this study, challenges remain to define and scope the collaborative economy precisely. It is however not relevant for the purpose of this study to develop the definition further as the collaborative economy and the 'traditional economy' will continue to evolve. With this evolution, the impacts of the collaborative and traditional economies will continue to develop along with it.

#### ***6.1.2 The future trend shows a potential for convergence of collaborative and traditional business models***

Moreover, the collaborative economy and the traditional sectors can become so interrelated that they actually merge into a 'new normal'. This is already visible today as several collaborative economy platforms already have many professionalised providers, and vice-versa. This is resulting in traditional sectors becoming more and more digitalised and 'collaborative'. This has an impact on how we analyse and regulate the sector, as a clear separation between the collaborative (less regulated) and traditional (more regulated) economy will no longer be there. Due to this converging trend, it could be more advantageous for future studies to analyse (environmental) impacts of all types of business models (collaborative and traditional) on a sector level, instead of studying the impacts of collaborative platforms in isolation.

#### ***6.1.3 Collaborative business models often have positive environmental impacts at transaction level***

From our LCA analysis we find that if we compare collaborative economy transactions directly with their traditional alternatives (staying a night in Airbnb vs. staying at a hotel, or driving a kilometre in a shared car versus your own car, etc.), without further considering indirect or rebound effects of the transaction, the collaborative alternative generally creates less environmental impact than the traditional alternative. However, substantial differences between different business models exist and the magnitude of the environmental impact depends very strongly on the 'traditional economy' alternative that the transaction is compared to. The generally positive environmental impact stems from increasing the utilisation rate of the physical assets and the generally more modern (energy and resource efficient) assets used. The potential to reduce energy use and emissions is the largest in the transport sector, where car and ride-sharing would lead to reduction in the number of cars on the road and also the total distance travelled. For example, ride-sharing trips can reduce the environmental impact of travelling by car by half if the passenger had taken his or her own car for the same trip.

#### **6.1.4 There is a trade off between environmental and socio-economic impacts**

It should be noted though, that while this immediate impact of collaborative economy at the transaction level is largely positive for the environment, the economic and employment impacts of the collaborative economy are negative. Consumers potentially save money by engaging in collaborative transactions with other consumers, resulting in the same level of welfare for consumers for less money.<sup>36</sup> Satisfying demand with an existing physical asset instead of buying a new one reduces demand for new products, lowering economic growth and consequently employment. The macro-economic modelling results (see section 5 of this report) confirm this finding: the 'no rebound' scenarios show that the overall impact on GDP and employment is negative for all considered collaborative business models, while the environmental impacts are positive.

#### **6.1.5 Rebound effects can potentially cancel out positive environmental impacts**

The immediate effects described above however do not tell the full story. As the collaborative economy leads to cost savings for the same volume of demand, consumers save money overall, which can either be spent or saved. Although some consumers might engage in collaborative transactions driven by environmental or social motives, most users seem to do so because of the economic benefits that collaborative transactions offer (Bucher E. et al. 2016). This means that in general, consumers will spend the money saved through collaborative transactions on purchasing of more goods and services, either on more goods and services in the same sector (e.g. money saved by AirBnB is spent on making more holidays) or in other sectors. This additional demand created causes further environmental, social and economic impacts, which are called the 'rebound effects' of the collaborative economy. One of the important findings from this study is that the rebound effect can potentially cancel out positive environmental or even lead to net negative overall environmental impacts, as can be seen in the results of the accommodation sector ambitious scenario. At the same time, this rebound effect creates additional demand for goods and services, therefore stimulating economic growth and employment.

Another important aspect to note is that the environmental impact of the rebound effect depends strongly on how the saved consumer income is spent, as some expenditure categories lead to much higher environmental impacts than others. In the macroeconomic modelling task of this study we assumed that the income saved is spent on all household expenditure categories in equal shares according to a standard spending pattern, because of a lack of empirical data on how users of collaborative platforms spend their saved money. However, this assumption might not hold in reality as people tend to spend their additional income on more luxury goods such as travelling or consumer electronics rather than on basic needs, such as food or maintenance costs. As an example, one could intuitively expect that cheaper accommodation will probably primarily lead to more travelling and perhaps to a lesser extent to more spending on other goods and services. Furthermore, the spending patterns will differ between different income groups and Member States.

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<sup>36</sup> However, this is not always the case, since for profit platforms use dynamic price-setting mechanisms which adapt prices to demand and supply in local markets.

### **6.1.6 Overall economic and environmental impacts are quite limited**

Overall, the results of this study indicate that the economic and environmental impacts of the collaborative economy in 2030 are in general quite small. The limited scale of effects is primarily explained by the fact that the scenarios deal with isolated sectors of the economy and relatively low rates of collaborative activity. In the combined ambitious scenario (assuming around 10% of market share for collaborative economy in the three sectors) with rebound effects, the GDP is expected to increase by around €4.7 billion (or 0.02%) compared to the baseline, which is a small net impact but still positive. The net employment is expected to increase by around 16,000 jobs (which is almost no different from the baseline). By using a complete modelling framework such as E3ME, we were able to capture direct, indirect and rebound interactions between the economy, energy system and the environment. Although the impacts shown in our analysis are quite small, they could potentially grow in future if the collaborative economy takes off across a wider range of sectors. The market shares may be larger in the future, however, the study findings would still be applicable, albeit at greater magnitudes, as the same interactions within economy and between economy, energy and environment are expected.

## **6.2 Environmental impacts at a sector and business model level**

This section concludes on the assessment of environmental impacts in each of the analysed sectors. The business model analysis has shown that different types of business models (e.g. renting, sharing, lending, swapping, etc) are likely to have different environmental implications. In addition, within each sector there are large differences with regard to environmental implications based on the specific market niche (e.g. luxury versus budget accommodation). Thus, apart from the development of the collaborative economy as a whole, or that of a particular sector, it is the mix of business models and the relative success of these models which is likely to have the biggest impact on the environment. Such developments are demand driven, they will vary by country and across different socio-demographics, making future projections difficult.

Before going into more detail on the environmental impacts per business model it is important to note that very little data is available on the environmental impact of collaborative economy transactions. For the 'traditional economy' data are available for specific cases, but upscaling these data to European level is not always straightforward (e.g. for accommodation). Because of this lack of data, assumptions had to be made to compare the environmental impact of collaborative economy transactions with their traditional economy counterparts. Therefore, the results give an insightful illustration of how collaborative business models affect environmental impacts, but the magnitude of the effects should be handled with care.

### **6.2.1 Accommodation**

Currently, a stay in a collaborative economy accommodation has in general a lower environmental impact than a stay in at a luxury or even a midscale hotel. The impact of a budget hotel is close to that of the average collaborative economy accommodation. However, if staying at a collaborative economy accommodation implies that a more luxury type of accommodation becomes available with the same budget, the environmental impact per transaction may increase.

When it comes to future environmental impacts of the collaborative economy in the accommodation sector, we see that the rebound effect leads to an overall negative environmental impact in the accommodation sector. This is primarily caused by increased transport use from investing saved money into more trips. It is interesting that this result already appeared when the saved income was spread equally over all expenditure categories. This means that if a higher share of the saved money would have been allocated to expenditures on travelling, which is likely when tourist accommodation becomes cheaper, the rebound effect would probably have been even larger.

### **6.2.2 Transport**

In the transport sector, collaborative economy business models can help to reduce the impact of car transport by increasing the occupancy rate of the car or accelerating the uptake of newer, more fuel-efficient cars. In other words, collaborative car use is better for the environment than personal car use (when travelling an equal distance by car), but the best transport options from an environmental viewpoint are still walking, cycling or using public transport. This means that the kind of transport mode that the collaborative economy business model is compared to has a major impact on the net positive or negative environmental impact. Ride-sharing is the only business model that leads to an overall reduction of the environmental impacts on a person-km level compared to the traditional transport mix, as by increasing the occupancy rate of the car, all impacts (such as fuel consumption and emissions) are reduced accordingly. The other collaborative economy business models have a more limited effect, since it is more difficult to accomplish the same by improving the (per km) performance of the cars.

The macroeconomic modelling exercise shows reduced CO<sub>2</sub> emissions due to collaborative business models in the transport sector for all scenarios. In the ambitious case, CO<sub>2</sub> emissions are reduced with approximately 7 Mtons, which is equivalent to a bit more than 3% of the total emissions from the entire transport sector in 2030. This is almost solely caused by reduced energy consumption in the use phase (reduced fuel use). It should be noted though, that these results rely primarily on the optimistic assumptions on the penetration of carsharing and the assumption that carsharing reduces the overall number of pkms travelled by car. If the latter assumption holds when carsharing is adopted by a large share of car users remains to be seen. The results do not indicate a significant reduction in the use of natural resources, but this might be due to the rebound effect.

### **6.2.3 Consumer durables**

The sharing of durable goods is not per se a more environmentally friendly option for all consumer goods. For goods that consume energy during use, collaborative business models have a higher potential for reducing the environmental impact than goods that typically have no energy consumption. An important parameter that determines the environmental impact reduction potential is the transport (distance and transport mode) for picking up the goods at the sharing point. As opposed to the transport and accommodation sectors, reduced environmental impacts in the consumer durables sectors originate from reduced impact in the production phase, not the use phase.

The consumer durables sector is the only sector for which both the ambitious scenario without rebound as well as the scenario with rebound show a reduction in GDP, as people buy less products and services which also results in a reduction in the overall environmental impact in both scenarios. This can be explained by the fact that the

sharing of consumer durables affects many expenditure categories simultaneously and also by the ambitious assumptions regarding the number of good sharing users.

### **6.3 Policy implications**

This section explores the conditions under which the collaborative economy could lead to more sustainable collaborative economy. The collaborative economy has the potential to bring about positive environmental and social impacts, but there is no guarantee that these positive impacts will happen automatically. On the contrary, recent developments in the collaborative economy seem to shift sustainability paradigms to paradigms of economic opportunity (Martin, C. J., 2016). Therefore, in order to ensure that the collaborative economy aids the development of more sustainable consumption patterns, policy guidance is essential. The collaborative economy is not a natural phenomenon that we can only undergo, it is something that can be shaped through policies. From this study we distilled a set of general and specific policy implications that are outlined below.

#### **6.3.1 General policy implications**

The collaborative economy should not be addressed by policies in isolation, but should be included in policies that address the sustainability of an entire sector the specific platforms operate in, thereby affecting both collaborative and 'traditional' businesses.

Already today, the boundaries between the collaborative economy and the 'traditional' economy are very blurry. Collaborative platforms are becoming more and more professionalised, while the traditional service providers are trying to diversify their service portfolios to include more digital and user-friendly services, as well as more 'experience' sharing. This is in particular visible in the accommodation and transport sectors. For example, many smaller business suppliers sell their services through so-called collaborative platforms, and private suppliers are also offering their services on platforms such as booking.com. The same hybridisation occurs in taxi markets as professional taxi drivers register and use the Uber app in addition to other dispatching services. Moreover, in the transport sector, the regulatory environment is requiring more and more professionalisation from for example Uber, while taxi services and car-renting services are going more and more into the direction of using a digital platform to manage their services. In the future, the collaborative economy and the traditional sectors could become so interrelated that they actually merge into a 'new normal'. Therefore, it might be more useful to analyse and target policy action at sectoral level, in order to include all types of business models to be addressed by policies in a fair and equal manner.

The lack of data on collaborative activities, in particular on EU level, prevents a proper analysis of the environmental and other impacts. Further measures should be taken to increase data collection on such businesses and their activities at Member State and European levels.

This study is a clear example of the extent of data gaps on environmental impacts of the collaborative economy, but also on socio-economic impacts, in particular for the EU. Currently, there is no systematic data collection on activities of these platforms, nor on the activities of the service providers using these platforms. This comes with no surprise, as the platforms have seen their prolific rise only in the last one-two years. In addition, they fall between the private and professional economy and have not yet been as fully regulated as other traditional businesses, and as such do not have established reporting requirements. Moreover, collecting information on for example non-profit platforms might not be justified as they directly do not contribute to economic activities generating profits and revenues. This has led to this study, and other studies in this field, relying on anecdotal evidence, self-reported evidence by platforms, or assumptions. There would be a large role for the Eurostat, as an EU level body, to collect such data but also to include processes to ensure comparability between the data across Member States. However, since the sector is very dynamic and fast moving, the processes set up to collect such data also needs to respond to these characteristics. There is a potential to collect data from consumer or platform surveys, however, from our experience, there needs to be a legal basis for such data collection in order to have a high response rate and reliable statistics.

Further research needs on studying indirect and rebound effects to understand consumer and service provider behaviour.

Due to lack of empirical evidence, the study had to rely on a number of important assumptions, one of them being the way service providers spend their revenue generated on the platforms. In order to be able to guide the collaborative consumption towards the best environmental outcome it is important to improve our understanding on a number of collaborative consumption aspects:

- Factors that influence consumers in choosing between a collaborative economy transaction or a traditional one.
- The exact products and services that are replaced by the collaborative economy. For example, what kind of accommodation would a traveller choose if an entire apartment on Airbnb would not have been available? Would they have chosen a smaller hotel room or B&B or would they have spent more to achieve a similar level of comfort? Are taxi services actually replaced by platforms such as Uber?
- The rebound effect. How do people spend their saved money? On which kind of products and services do they spend most of their money and how does this differ between different income groups? How do the service providers spend their generated revenue?
- The willingness of consumers to share their underutilised assets. How can we improve this willingness?
- The social impacts of the use of collaborative economy platforms on social cohesion in neighbourhoods and income inequality.

The main link with the EU Circular Economy and resource efficiency policy is the fact that collaborative economy increases the utilisation of assets under certain conditions, which potentially leads to less goods being produced and lower energy consumption.

The analysis in this study showed that not all aspects of collaborative activities lead to positive environmental impacts. Rather, there are sector specific conditions under which the environmental impact can be positive. In overall, the main condition across the three sectors is the increased utilisation of an asset, be it a home, car or consumer durable. This increased utilisation contributes to the optimisation of the good during its lifetime. This may decrease the production of that good, and as such lead to resource efficiency gains by requiring less resources. However, there are indirect and rebound effects which might counter balance the positive impact of this increased utilisation. Another important environmental aspect which came out of the analysis is the energy use. In particular collaborative transport offers opportunities for energy savings.

The next section on sector specific policy implications outlines the conditions under which collaborative economy fosters more sustainability, and the measures which could be taken.

### 6.3.2 Sector-specific policy implications

#### Transport

In collaborative transport, the environmental impact of lower car production is much less important than the impact of lower fuel use in the use phase.

Unlike what is generally pointed out in the existing literature that the main environmental benefit of collaborative transport is coming from decreased need for the production of new cars, our study finds out that it is the lower energy consumption during use phase which makes the significant difference. In particular, car-sharing and ride-sharing contribute to this environmental benefit as less person-kilometres and less kilometres are driven by cars.

**Stimulate car-sharing and ride-sharing to reduce the environmental impacts of car travelling**

Compared to travelling in a personal passenger car, car-sharing and ride-sharing have reduced the environmental impacts, by reducing the person-kilometres driven by car and total distance travelled by cars, respectively. Hence, if car-sharing or ride-sharing replace trips travelled in an own car, these business models provide environmental benefits. Car sharing can be promoted by for example prioritising shared cars for access to parking spaces in areas where parking space is limited, e.g. through the creation of shared-cars-only parking lots; or by creating more car-pooling lanes (this applies to promoting sustainable transport in general). The main condition under which these business models create positive environmental impacts is the increased occupancy rate of a car, which as a result decreases the number of person-kilometres driven and total distance travelled by cars.

**Stimulation of car-sharing and ride-sharing should be combined with better connections and access to public transport options, and facilitation of walking and cycling.**

The potential of car-sharing and ride-sharing to reduce the distance that people travel by car overall will only be fulfilled if stimulation of these business models is combined



with better connections to other transport modes. A highly flexible multimodal system makes it easier for people to switch from their (shared) cars to other transport modes during a trip. Measures that can help car-sharing and ride-sharing users to reduce their overall car travelling include:

- The provision of cheap (or free) parking spaces for shared cars near train stations and other public transport hubs. In this way, car-sharing can really serve to travel 'the last mile' or travelling to remote areas.
- The provision of a dense public transport network, with frequent services and affordable prices.
- Stimulation of cycling through construction of safe and fast bicycle lanes and high availability of shared bikes throughout cities.

Limit the negative environmental rebound effects of car-sharing through discouragement of car use in general and by promoting cleaner types of car use.

The largest negative environmental impact from collaborative business models in the transport sector is the risk of increased travelling by car because of reduced costs for car use. Mitigation of such risks synergize well with an overall promotion of less and cleaner car use. As the environmental impacts of car use occur primarily in the use phase, it makes sense to implement taxation schemes that tax car use per kilometre driven, or even better, in function of the emissions generated. Such a measure will reduce the overall attractiveness of car use, but will simultaneously encourage ride-sharing as this will reduce the costs per kilometre travelled. Additional measures to minimise the overall negative impact of both private and shared cars include:

- Discouragement of car use in city centres through the creation of car free zones/pedestrian zones and by limiting access for cars
- Stimulation of using clean cars in cities, either through financial incentives or by limiting access to highly pollutive cars.

## Accommodation

Restrict the type of listings offered on collaborative platforms to properties where the host has main residence.

Airbnb started off with sharing air mattresses and rooms in someone's apartment. It has since evolved into renting out entire properties of hosts who were travelling or hosts with secondary homes which were empty most of the time of the year, to hosts and investors buying properties for the purpose of renting them out on Airbnb. According to current data, only 1% of Airbnb listings from 12 large European cities concerns a shared room, around 30% renting out a private room and close to 70% renting out entire homes and apartments (Insideairbnb.com, 2017). Approximately 40% of providers on Airbnb have multiple listings, hence there is a large % of providers who are businesses. One of the main factors that determine the environmental impact of collaborative accommodation is the occupancy rate of the property. The LCA analysis showed that a 100% occupancy rate has a lower environmental impact per person-night than a 30% occupancy rate on all environmental impact categories. The more properties listed on collaborative platforms which come closer to this 100% occupancy rate, result in better environmental impacts these properties will have in general. This could be achieved by promoting renting out properties only when the resident is not there, or when the resident is there but has an empty room. It might be the case that a 100% occupancy rate is achieved also by renting out entire homes even if this is not the main residence of the host, in particular in very touristic areas or seasons. In this case, a



policy would need to distinguish between those residences that are frequently rented out (and hence close to the 100% occupancy rate) from those that are not, rather than targeting renting out entire homes in a fair and equal manner.

#### Limit the maximum amount of days for which a property can be rented out via collaborative Platforms.

By restricting the maximum number of days for which a property can be rented out via the collaborative economy, this would also discourage property renters who buy a property only to rent it out, and encourage only those who also reside in the property to increase the occupancy rate of their residence. This will ensure that properties are not bought to solely rent out for business/ economic gains, which is not fully in line with the environmental benefit of increasing the utilisation rate (= occupancy rate) of the property. Besides limiting negative environmental outcomes, such a limitation also prevents:

- Unfair competition with regular short- and long-term room and apartment rentals and 'traditional' holiday accommodation businesses.
- Aggravation of scarcity of affordable housing in cities that are popular tourist destinations.

#### The environmental impact of the collaborative accommodation is also lower if the building and residence itself have better energy efficiency and use more sustainable materials.

The LCA analysis has shown that the type of building and its lifetime also has an environmental impact on some of the environmental impact categories, for example, ozone depletion. Electricity and heating were among key factors contributing to the environmental impacts across a number of impact categories. Moreover, the electricity use is the most important factor distinguishing a traditional tourist accommodation from P2P rented property, assuming the electricity use in the latter is similar as in a private residence. The policy should target these factors in a more general way, i.e. applied to the entire sector rather than distinguishing collaborative accommodation from other tourist rented properties. This is already being done as part of the sustainable buildings policy and energy efficiency in buildings policy.

#### Prevent potential negative environmental rebounds due to increased travelling through promotion of cleaner ways of travelling.

As for all collaborative business models, the largest environmental impact in the accommodation sector comes from rebound effects as income generated or saved through selling/ renting on the platforms is spent elsewhere and not saved. Although empirical evidence is still lacking, it is not unrealistic to assume that a large share of money saved through collaborative accommodation will be spent on more travelling. In the accommodation sector, literature points to this evidence. As transport to and from the holiday location comprises a large share of the total environmental impact of holiday travelling (especially when travelling by airplane) it is important that the negative environmental impacts of travelling are minimised, as they are indirectly linked to tourist accommodation. This can be done through stimulation of cleaner transport modes and through proper taxation of pollutive transport modes. Aviation deserves particular attention in this respect, as the person-kilometres travelled by airplane are increasing at an alarming rate and decarbonisation of this sector is challenging.

**Goods sharing**

Promote shareability of goods by implementing design requirements that increase the durability and shareability of consumer durables.

The sharing of consumer durables can reduce the environmental impacts resulting from the production of such goods. However, this only holds if sharing does not decrease the lifetime of products to such an extent that the environmental benefits are cancelled out. Therefore, extending the lifetime of consumer durables would contribute to environmental benefits of good sharing.

Promotion of clean transport modes improves the environmental potential of good sharing.

The results from our Lifecycle Assessment show that the logistics behind the good sharing transaction are the most important determinant of the environmental impact. Therefore, promotion of transport modes with less environmental impacts can contribute to the environmental gains made through sharing of goods.

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# Environmental potential of the collaborative economy

Final Report - Annexes

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# **1 Annex - Literature Review**

A comprehensive literature review was conducted as part of this study in order to be able to use existing established findings in our comprehensive assessment of the environmental potential of the collaborative economy. The section starts with an introduction about the approach to the literature review and concludes with a section on the gaps of information that the literature review leaves behind. The other sections summarise the findings according based on the following defining questions:

1. What is the collaborative economy?
2. What are the impacts of the collaborative economy?
3. What is the size of the collaborative economy and how is it going to develop?
4. How is the collaborative economy interpreted in various literature reports?
5. What business models are identified pertaining to the three sectors within this study's scope?
6. What are the factors that determine growth of the collaborative economy?
7. What are current regulatory frameworks and policies at Member State level on the collaborative economy?

## **1.1 Introduction**

The literature review examined the existing literature on the collaborative economy and its impacts in the three sectors under the study. In addition, the review explored aspects related to the rise of the collaborative economy, its drivers, development trends and regulatory initiatives and policies.

### **1.1.1 Methodology**

This review attempted to find evidence that would (partly) answer this task's five research questions, namely:

1. What is the current direct or indirect environmental impact of the collaborative economy in the relevant sector considered?
2. What are the broader social, economic and behavioural impacts of the collaborative economy in the three sectors considered?
3. What are the key drivers of such impacts?
4. What are the development trends of the relevant sector considered?
5. What policies/initiatives at Member State-level are taken regarding the environmental impact of the collaborative economy?

The literature review was carried out using the Rapid Evidence Assessment (REA) method of identifying, assessing and analysing relevant literature. The REA relied on a pre-defined Excel database for pre-screening, and afterwards extracting relevant information from the documents considered. In the pre-screening phase, 100 documents were gathered. The sources were assessed based on their relevance to this study's scope and the research questions outlined above. Thereafter, 91 documents were analysed in detail, based on a comprehensive Excel REA data collection tool.

### 1.1.2 Source

The 91 documents reviewed include 44 academic articles (of which 26 published in academic journals), 25 reports (of which 20 independent and 5 from regulatory bodies), 8 conference proceedings, one news article and 13 documents classified as “other” types. The documents mainly described the collaborative economy in general (25), or more than one of the three sectors concerned (28). Sector-specific documents included 22 transport-oriented documents, 11 dealing with accommodation and only 5 describing the consumer durables sector.

In terms of **quality**, 28 documents were peer-reviewed, 43 were not. For 21 documents it was unclear whether a peer review took place. The majority use quantitative (29), qualitative (21) or mixed research methods (28 documents). Most documents were drafted by academics (53), another 15 by industry experts including think tanks, 12 by regulatory bodies (EU-level, national, regional or local), two by industry and 10 from “other” sources (e.g. consultancies or “grey literature”).

In terms of **impacts**, most of the documents reviewed (47) tackled a mix of environmental, economic, social, behavioural and other impacts. Among the rest, 16 documents dealt with environmental impacts, 16 with social impacts, while 13 explored economic impacts.

## 1.2 What is the collaborative economy?

The topic of this study is the environmental potential of the collaborative economy. To better understand the sector focus, this section explains the concept of “collaborative economy”.

### 1.2.1 Defining collaborative economy in this study

Due to the large variety in emerging online platforms and their activities scholars and experts struggle to agree on the common denominators that underpin the transactions that these platforms facilitate. As a result, many of them develop their own definitions to describe broadly similar models or a framework encompassing them. Definitions of the collaborative economy thus abound in the literature and it has proven difficult to come to one accepted definition. These are broadly similar conceptually, but can often entail the inclusion of very different business models. Notable definitions of the term include:

- Rachel Botsman: “an economy built on distributed networks of connected individuals and communities versus centralized institutions, transforming how we can produce, consume, finance, and learn” (Botsman, 2013)
- Collaborative Economy (an online portal on the topic): “an economic system of decentralized networks and marketplaces that unlock the value of underused assets by matching needs and haves, in ways that bypass traditional institutions” (Oxford University and ShareNL)
- European Parliament: “the use of digital platforms or portals to reduce the scale for viable hiring transactions or viable participation in consumer hiring markets (i.e. 'sharing' in the sense of hiring an asset) and thereby reduce the extent to which assets are under-utilised” (European Parliament, 2016)
- European Commission: “Business models where activities are facilitated by collaborative platforms that create an open marketplace for the temporary usage of goods or services often provided by private individuals” (European Commission, 2016)



Botsman uses the term “collaborative consumption” to describe business models facilitating peer to peer transactions through online intermediaries (Botsman and Rogers, 2010). Her definition of the collaborative economy includes four elements:

- a) collaborative production
- b) collaborative consumption
- c) collaborative finance
- d) collaborative education.

Codagnone et al. (2016) provide a review of the literature on the different definitions used and conclude that the main differences across them all, stem from different views on (Petrooulos, 2017):

- The ability to facilitate exchange between strangers rather than within a community
- Strong reliance on technology that might also favour offline activities
- Participation of consumers with high cultural capital rather than begin limited to begin a survival mechanism for the most disadvantaged.

On the other hand, a common thread across the definitions is the inclusion of transactions facilitated by digital platforms aiming to make use of underutilised assets. Consumption in the collaborative economy is based on access, rather than ownership. ShareNL, a Dutch sharing economy think-tank, highlights that ownership is the key determinant for distinguishing between the collaborative and traditional economy (ShareNL, 2015). In the collaborative economy, they argue, assets are owned by individuals and therefore create peer-to-peer (P2P) and consumer to business (C2B) transactions. Outside the scope of the collaborative economy, businesses facilitate B2C and B2B type transactions. This leaves a grey area of for example vehicle sharing companies (such as Car2Go) that are based on B2C transactions but with a certain collaborative nature of sharing an asset to increase its utilisation. Some parties therefore place it within the collaborative economy scope, whereas others do not. Section 2.2 in the main report details the discussion of the scope further and introduces inclusion criteria regarding the collaborative economy activities that are considered in this study. Compared to the traditional economy, the matching of supply and demand is also done predominantly online compared with ‘offline’ in the traditional economy. Depending on the source, some authors only focus on for-profit or cost-sharing transactions, while others focus (exclusively) on non-monetary transactions.

In this study we follow the European Commission’s definition of the collaborative economy and we use the distinction highlighted by ShareNL to classify different business models (see section 2.2 in the main report). According to the Communication, A European Agenda for the collaborative economy (2016) the collaborative economy encompasses (European Commission, 2016):

Business models where activities are facilitated by collaborative platforms that create an open marketplace for the temporary usage of goods or services often provided by private individuals. Transactions do not involve a change of ownership and to be carried out on a profit or non-for profit basis. The collaborative economy involves three categories of actors:

1. Providers – who share assets, resources, time or skills (peers or professional services providers)
2. Users

### 3. Intermediaries that connect via an online platform providers and users

Even though this definition provides a useful anchor to the remainder of the study, there are still various dimensions to the definition that can be interpreted in a number of ways (e.g. “often provided by private individuals” and how long is “temporary”) and includes a wide range of platforms (involving both goods and services). Frenken & Schor (2017) also rightfully note that: “we will be unable to come up with coherent answers [about the entity called the sharing economy] if the object itself is inconsistent” (Frenken and Schor, 2017). Therefore, rather than aiming to develop a coherent and all-encompassing definition, we first illustrate the different types of transactions and business models that can be distinguished as part of this collaborative economy definition. We then make our own choices about what is included and excluded in our definition of the collaborative economy on the basis of a number of inclusion criteria for platforms. We also develop the characteristics of ‘representative’ business models that jointly cover the variety of different collaborative economy activities, so that the environmental potential of these can be established (all in Section 2.3 in the main report).

#### **1.2.2 Different business models, sectors and activities**

Just like the definitions for the sharing economy and the collaborative economy differ in the literature, so do the categorisations of the different activities and business models that are used to cluster the variety of different platforms active in the collaborative economy. There are a variety of ways to categorise the different platforms and activities. Schor and Fitzmaurice (2015) for example refer to the initial classification made by Botsman (2010): activities that relate to (i) re-circulation of goods, (ii) exchange of services, (iii) optimizing use of assets, and (iv) building social connections. There have also been other classifications mentioned, such as the “product-service” models, the “on-demand models” and so on.

Based on the review of the literature, there are a number of characteristics defining the business models of collaborative economy transactions. The main are:

1. Market or sector and underlying assets
2. Transaction relation
3. Transaction mode.

In regard to the first point, there are collaborative business models and activities across a wide variety of sectors, for example visually mapped by Owyang (2016) who identifies collaborative consumption in the goods, money, accommodation, travel, health, food, utilities and many other sectors. ShareNL (2015) classified the sectors into: goods, space, mobility, energy, money, knowledge and services. **Sector-specific differentiations** can render collaborative economy models more specific and help distinguish between platform characteristics. Further specifying the **underlying underutilised asset** within each sector helps to further distinguish the different business models. For instance, accommodation models are often divided between rentals of living spaces (e.g. AirBnB), sharing of living spaces (e.g. CouchSurfing), sharing of workspaces (e.g. Studiomates), sharing of storage space (SharemyStorage) and so on. In **transport models**, distinctions are made between vehicle hiring (e.g. DriveNow, Cambio), car sharing (e.g. Uber, Taxify) and ride sharing (e.g. BlaBlaCar, UberPop, EasyCarClub). Other distinctions between collaborative models within certain economic sectors are:

- In the **consumer durables sector**, bike sharing is usually distinguished from household items sharing (e.g. appliances, cookware, etc) or clothes sharing (e.g. VestiaireCollective). There are also particular markets for book sharing (e.g. BookRenter) or electronics (e.g. Gazelle).

- In the **finance sector**, distinctions are commonly made between crowdfunding, P2P lending (Zopa, Prosper) or social currencies (e.g. Ven, Timebanks, Letsystem).
- **Miscellaneous items** include art products, cultural products (e.g. movie/concert tickets – KelBillet.Fr), food (e.g. ShareYourMeal), etc.

Secondly, another defining feature of the different business models active in the collaborative economy is the **transaction relation** between the three key actors in the collaborative economy (as mentioned in the EC definition noted on the previous page: users, providers and platforms). In the 'traditional' economy, the providers of goods and services are often businesses, whereas the users can be businesses and consumers. Therefore, in the traditional economy we observe mostly **business-to-business (B2B)** and **business-to-consumer (B2C)** transactions. Transactions in the collaborative economy on the other hand are "predominantly provided by individuals" (EC definition) and therefore focus on **peer-to-peer (P2P)** transactions. According to some, certain **business-to-consumer (B2C)** transactions (e.g. DriveNow or Cambio in the transport sector) can also be considered the collaborative economy (but not the sharing economy), whereas for others (such as ShareNL, 2015) the collaborative economy should only encompass P2P transactions. In any case, business models based on P2P relations (e.g. ZipCar, SnappCar, WhipCar) are substantially different from B2C models (e.g. DriveNow, Cambio), even though both involve the 'sharing' of cars. The transaction relation is therefore very defining for the type of business model.

ShareNL (2015) also specifies the '**peer-to-business-to-peer**' transaction relation as capturing the latest trend within the collaborative economy of platforms providing more services to both users and providers and providing more trust to the transaction. This trend acknowledges that certain transactions in the collaborative domain are not "about sharing at all" (Bhardi and Eckhardt, 2012) as explained in the previous section. For the sake of simplicity, we classify these activities also in the P2P group, but it does lay bare the different roles that the platforms can have. The EC communication already explains that platforms can act as mere intermediaries and information providers to users and providers as well as offer additional services (such as insurances). Yet, in other instances, the platforms are also the providers (e.g. Cambio). In order to keep the distinction clear, we consider the role of platforms in the collaborative economy to be intermediaries. As a result, unlike traditional business models, collaborative platforms themselves do not own the goods or services they provide, but merely act as intermediaries. There is also a certain similar overlap on the side of providers. Depending on the sector, goods or service providers are required to be registered as micro-entrepreneurs (e.g. Uber drivers and AirBnB accommodation providers in certain cities), and therefore act as businesses. Even though these providers might have a different legal status as workers, we consider them still to be consumer/peer providers rather than classifying them in the B2C category. Section 2 in the main report describes the classification used for our study in more detail.

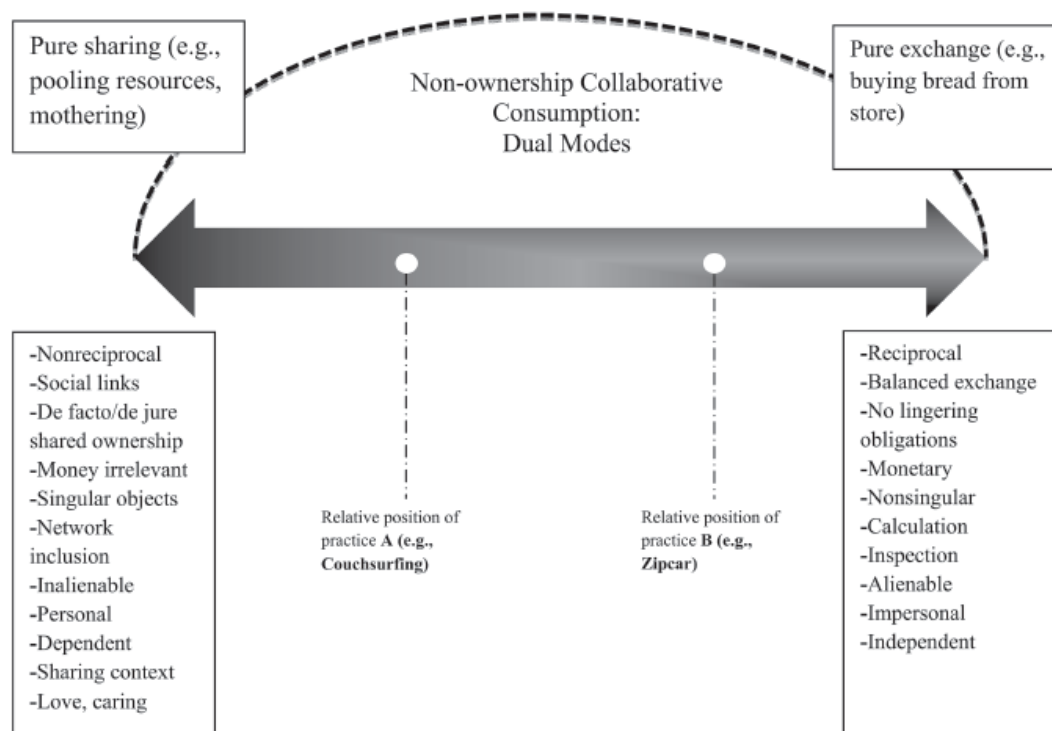
Thirdly, the *way in which* the three parties engage with each other is another defining aspect of the different business models in the collaborative economy (**transaction mode**). Schor and Fitzmaurice (2015), as well as Owyang (2013) offer concrete conceptual classifications of types of activities, such as **renting, sharing, lending and swapping**. Belk (2010) also makes a valuable contribution by distinguishing sharing from gift giving and commodity exchange, the latter resembling true market exchanges and the first resembling social interactions (often non-monetary based). Buying and donating might also be possible exchange modes, but we do not consider these as part of the collaborative economy as they lead to a transfer of ownership, whereas collaborative consumption is based on non-ownership consumption. These transaction modes resemble transactions involving physical goods that one can physically exchange, either involving a

payment or not involving a payment. However, the collaborative economy also includes **services** of many forms for which the above transaction modes do not apply. These can relate to true labour services (e.g. TaskRabbit), but also services using 'under-utilised' assets, such as Uber.

These three defining elements do not imply that there are other ways of defining and characterising business models. In existing literature (e.g. JRC, 2016b), the for-profit vs. non-for-profit distinction is also often made. This distinction however results naturally from the type of exchange: sharing is often less profit-based than renting. In Section 3, we develop the collaborative business model classification in more details for the scope of the collaborative economy applied in this study. The development of business models in this study involves, in addition to the three characteristics listed above, several other features that could help differentiate between platforms in the same economic sector.

The number of platforms and corresponding business models in the collaborative economy are rapidly expanding, though. Some successful platforms are moving from peer-to-peer platforms to more profit-oriented commercial operations, such as Uber that started with UberPOP as P2P ride platform, but now with UberX and UberBlack is commercialising more. The same holds for Peerby with Peerby Go and Peerby Classic. Belk (2013) classifies this as 'pseudo-sharing' as he finds that many practices are disguised under the 'sharing' umbrella, yet are rather meant to exploit consumer co-creation (in line with Bardhi & Eckhardt (2010) that the sharing economy is not about sharing at all).

The discussion of collaborative sectors, business models and activities has also been covered in the literature (for a more detailed overview, section 1.4). In a recent paper Habibi, Kim and Laroche (2016) tried to bring the evolution of business models under the collaborative economy together and introduce a continuum to categorise business models, rather than categorical groups. We will also use this continuum in Section 2 of the main report for the scoping of this study. According to them, collaborative economy activities and business models can be classified on a continuum ranging from pure sharing (social links) to pure exchanges (business links). The authors attribute certain traits to such models in order to place them on the continuum, as illustrated in Figure 1-1 below. Most of the three defining business model elements introduced above can be used to place collaborative activities on the continuum. The place of the platforms on this continuum in turn helps to characterise the range of activities and helps us to make a selected number of 'representative' business models in Task 3 for the purpose of modelling their environmental, social and economic impacts.

**Figure 1 1 - Continuum of non-ownership collaborative consumption activities**

Source: Habibi, Kim and Laroche (2016), based on Belk (2010).

### 1.3 What are the impacts of the collaborative economy?

As the young body of literature in this field already acknowledges, it is not straightforward to determine the impacts of the collaborative economy. Collaborative economy transactions occur for different reasons and may be substituting 'traditional' economy transactions or simply represent 'new' or additional demand. This section introduces a conceptualisation of the different ways in which the collaborative economy can trigger environmental (our focus), economic and social effects. Afterwards, an overview of the most recent evidence on environmental, economic and social impacts of the collaborative economy is presented.

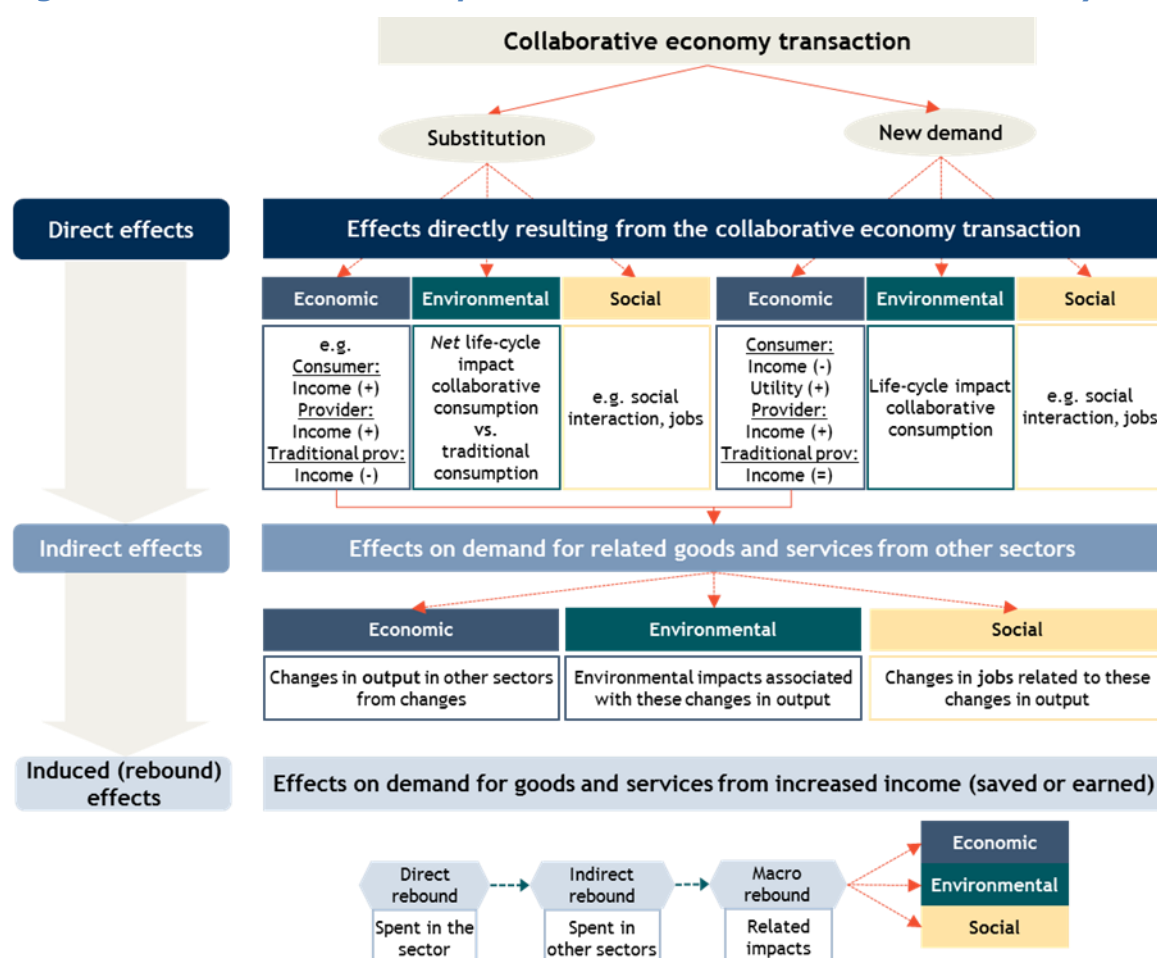
Collaborative consumption triggers a range of different effects, not limited to the potentially reduced demand for final goods due to the optimisation of the utilisation of different assets (as claimed by protagonists of the collaborative economy). For example, a range of important impacts may be indirectly triggered by transactions in the collaborative economy. A category of these can be referred to as 'rebound' effects (or induced effects in the economics literature), which cover the impacts that are created by the additional demand from the profit made by collaborative economy transactions.

We have synthesised the insights from literature on the different type and channels of impacts of the collaborative economy into a framework that shows how the collaborative economy can create different types of impacts. Figure 1-2 presents this framework. It should be noted that the framework does not aim to be exhaustive in the range of different impacts considered in any of the economic, social or environmental impact categories, but rather aims to illustrate how various types of impacts could result from the transactions in the collaborative economy.

First, the collaborative economy starts creating an impact the moment a transaction takes place. To understand the potential impacts that this transaction could create, it is important to know whether the transaction substitutes a transaction that otherwise would have taken place in the 'traditional' economy (substituting demand, for example staying in an Airbnb instead of a hotel) or whether it would not have taken place altogether (new demand, for example renting a party tent through Peerby, whereas normally you would have given the party without it). The direct effects of the collaborative economy transaction, in turn, are those that directly result from the collaborative economy transaction and can be classified as economic, environmental and social effects. For example, an illustration of some possible direct effects is (using Airbnb as an example):

- Guest stays in Airbnb instead of hotel due to price difference (substitution). The consumer (guest) gains income compared to the option he/she would normally have chosen;
- The Airbnb provider gains income from the transaction compared to the alternative (guest staying in hotel);
- The hotel provider loses income from the transaction compared with the alternative.
- The direct environmental impact of this transaction is the difference between the life-cycle environmental impact of the stay in the hotel and the life-cycle environmental impact of the stay in the Airbnb (outcome a priori uncertain);
- The direct social effects could be the increased social interaction between the Airbnb host and the guest, but also - in the aggregate- a potential job loss in the hotel .

**Figure 1 2 Framework of impacts related to the collaborative economy**



Source: Own illustration

As a result of the direct economic effect of the substituted demand away from the hotel to the Airbnb, a range of economically-related sectors will be affected. In the aggregate, suppliers to the hotel might face reduced demand for their goods and services, whereas restaurants and supermarkets around the Airbnb might experience increased demand. In turn, their suppliers are also affected and so on and so forth. As these economically-linked actors consequently change their production and/or behaviour, they cause a different environmental impact (e.g. related to increased or decreased production) and might in turn also lead to a layoff or additional recruitment of employees (social effects). We categorise these effects as indirect effects.

Lastly, compared to the alternative, the Airbnb guest has saved some money compared to staying in the hotel. The Airbnb host has also earned some extra money. Both the host and the guest might use this additional income gained to consume additional goods and services, either in the same sector (more hotel or Airbnb stays) or in other sectors. In the context of the collaborative economy, we define the effects from this additional spending in the economy as the potential rebound effects. This concept was introduced (Khazzoom, 1980; Greening, 2000) to explain that the net impact of energy-efficiency measures on total demand for energy might not be positive. Greening (2000) distinguished between four different rebound effects to describe that beyond the direct savings in energy consumption achieved from energy-efficiency improvements, broader indirect and induced effects might result in increases in energy consumption from: (1) the direct rebound effect, as higher energy efficiency reduces the effective price for energy and therefore spurs consumption; (2) the indirect rebound effect, from other sectors that use energy due to the lower effective price; (3) economy-wide rebound effect as a result of the lower effective price of energy and the lowering of the price intermediate and final goods and services, particularly the energy-intensive ones; (4) transformational rebound effects as changes in technology can change consumers' preferences and rearrange the organisation of production. While many empirical findings confirm the presence of a (substantial) rebound effect (Greening, 2000), recent contributions in the literature on this topic challenge this classification of rebound effects as – they argue – the classifications are not sufficiently mutually exclusive and complex interactions between the different rebound effects exist (see e.g. Turner, 2013). For the purpose of this study on the environmental impacts of the collaborative economy, it suffices to acknowledge that there might be substantial rebound effects from the profit made by the collaborative economy transaction on the sector itself and in other sectors as well as in their economically-linked sectors.

In this example, we therefore take the direct rebound effect as the potential increased demand for the same good or service (more stays in an Airbnb or hotel). The indirect rebound effect is the potential increased demand for other goods or services (e.g. travelling more). The macro-economic rebound in our study captures all related general equilibrium effects related to this additional exercised demand (e.g. changed output in related sectors, changed consumer tastes, etc.). Each of these rebound effects in turn triggers environmental and social impacts by potentially changing production volumes and structures.

### **1.3.1 Environmental impacts**

See the main report.

### 1.3.2 Economic, social and behavioural impacts

There is a vast amount of literature discussing the economic, social and behavioural impacts of the collaborative economy, however, with little empirical evidence. The empirical evidence relates, in particular, to self-reported figures by the platforms themselves, or by the 'traditional' industries themselves. Several studies discuss these impacts theoretically, and provide 'intuitive' conclusions on what these impacts could be in specific cases. The studies themselves acknowledge that more research and more data collection need to happen in order to properly assess such impacts.

Moreover, most of the empirical evidence relates to the United States and to self-reported figures by the platforms, only a few studies report on impacts measured at EU/ EU MS national level. There is no comprehensive impact assessment study that covers the EU as a whole.

From the three impact categories, socio-economic impacts are relatively well covered, given the evidence limitations, while there is scattered evidence on behavioural impacts. Most of the reviewed literature related to economic, social and behavioural impacts focusses on the transport and accommodation sectors, and much less on consumer durables

**Figure 3-1 Illustration of the benefits of the collaborative economy**



Source: own illustration

#### Economic impacts

##### Direct economic benefit to the parties involved

It is undisputed that there is a direct economic benefit to the parties involved in collaborative transactions, as otherwise such transactions would not take place. The main direct economic benefits include:



- Price reductions for services offered by these platforms – accommodation and travel became cheaper compared to the ‘traditional’ providers such as hotels, house rentals, buses, train, taxis, as such providing greater access to these services;
- Savings and revenues generated by users and providers, respectively – savings generated due to price reductions of such services, and additional revenues generated by offering an under-utilised good or service (a spare room, house/ apartment while away, ride sharing, unused car or products);
- Low transaction costs to exchange goods and provide services – this relates to the search costs and contractual costs, including online payment;
- Greater purchasing power to consumers – because of all the elements listed above, consumers end up with a greater purchasing power, which might lead to over-consumption or to different type of consumption.

#### Direct and indirect economic effects on external parties are less clear cut

Collaborative platforms affect other industries within the same market, such as incumbent (‘traditional’) industries – hotels, rail, bus, taxi services, etc., which can observe declining demand, and as such declining revenues for their services. The collaborative services and goods can in certain situations and locations be complementary to the ‘traditional’ goods and services, while in others they act as substitutes. There are also indirect impacts on related industries and sectors. The literature shows evidence in both directions. For example:

1

- Accommodation - Airbnb substitutes hotels in some locations but accommodation offered through collaborative platforms works also as a complement to overbooked locations and more expensive hotels. There is an indirect impact on local economies where, on the one hand, shared accommodation is expected to have a positive impact on local shops and areas, while hotels claim shared accommodation negatively affects ancillary services, such as bars and restaurants.
- Transport - BlaBlaCar works as a substitute for bus and train rides, Uber for taxi rides, but bike sharing acts as a complement to bus and train rides
- Consumer durables – renting/ sharing consumer durables is a substitute for buying these goods.

#### Positive impacts on productivity from collaborative platforms

The fact that platforms operating in the collaborative economy adopted an intermediary role (P2P) also means that they do not need to possess their own assets in order to provide their service. Blablacar and Uber do not own cars and AirBnB does not own rental apartments, but they still deliver an intermediary ‘service’ of connecting the peers with each other.

As an illustration from the accommodation sector, the stock market valuation of AirBnB has surpassed the valuation of the largest hotel group in the world, Accord Group, although the latter owns 3,700 hotels and employs 180,000 people while AirBnB owns no hotels and employs only 600 people (EPRS, 2016). Although it is very questionable whether such a valuation reflects the true value of AirBnB, it does show the high productivity of such companies while having such a limited amount of assets, both in material and human capital. In 2015 AirBnB had a revenue of about \$900 million (AirBnB, 2015), compared to a revenue of \$5,581 million by Accor group (Accord Hotels, 2016). This means that the

1 1 It should be noted that this only includes employees working for the platforms themselves, but not the ‘hidden labour’ done by the providers offering their service via that platform.

productivity in terms of revenue produced per employee is roughly 50 times higher for Airbnb, compared to traditional hotel firms such as the Accor group.

There are also critics who argue that these increases in total factor productivity of assets can also be accompanied by low labour productivity of the providers and high opportunity costs (Forbes, 2015). This argument may be important for some collaborative economy practices, such as the provision of rides (e.g. Uber) in the transport sector or peer-to-peer services, which require the time-inputs of the providers in the platform. If these people are highly-educated, as is the case for many Uber drivers (Hall and Krueger, 2015), the time spent as Uber driver could also have been spent in a high-skilled job, which creates more added value. Hence, the time spent by those platform providers also brings opportunity costs. This holds to a much lesser extent for most of the business models covered in our study, which do not involve much additional time or labour inputs, but solely involve sharing or temporary access to an asset, such as in the consumer durables sector.

Contribution of collaborative economy to value creation and economic growth

There has been a large controversy on whether or not the collaborative economy contributes to an overall economic growth. With the tentative figures presented by the proponents of the collaborative economy on one side, and the traditional economy stakeholders on the other side, it is often hard to discern the overall impact on the economy. A final answer on this question will remain elusive, until more solid data and analyses are provided. In the box below, we provide a short overview of the claims from both sides in the accommodation short-term rentals sector, indicating the arguments put forward shaping this discussion.

### Textbox 1 1 Accommodation sector

#### **Airbnb suggests that it has a major positive impact on the local economies where it operates, because:**

- ✓ the largest part of the revenue created on Airbnb will end up in additional household income for hosts (at least 88%);
- ✓ its guests stay longer and tend to spend more in absolute terms than the average hotel guests;
- ✓ a significant share of Airbnb listings is located in poorer city areas, the presence of tourists, spending their money in local enterprises such as shops and restaurants, helps these areas to increase their wealth and improve the quality of life in such neighbourhoods.

Case study of the Netherlands in 2015		New York 2014
Number of guests	1.4 million	767,000
Number of active hosts	31,000	No data
Revenue generated	€188 million	\$ 301 million
Average revenue/ stay	€ 134	€ 392
Average host income	€ 3,000 per year	\$7,770 per year
Additional spending by guests	€607 million	\$ 844 million
Source: Airbnb, 2017.		

**The hotel association** in New York City claims that in addition to the \$ 451m of revenues that were missed by the hotel industry, through bookings via Airbnb, the hotels missed about \$136m of revenues from ancillary services, of which the largest part are lost sales in food (\$88.9m) and drinks (\$20.5m) (Hotel Association of New York City, 2015). It also states that another \$216m of revenues were lost in other sectors, because of reduced purchases of goods and services from those sectors (*ibid*). Additionally, the study estimates that the construction sector misses \$1.08-\$1.84 billion of revenues through avoided construction of new hotel capacity (*ibid*).

**Table 1-1 Estimated losses for hotel industry and related economic activities in New York**

	<b>Economic losses (\$US)</b>	<b>Jobs lost*</b>
<b>Direct Loss</b>	451,426,000	2042
<b>Ancillary Loss</b>		
Food	88,880,636	
Beverage	20,537,467	
Other Operated Departments	11,850,752	
Miscellaneous Income	14,669,620	
<b>Total</b>	<b>135,938,475</b>	
Construction Loss	<b>1,088,746,711</b>	508
Indirect Effect - Loss \$	<b>101,616,132</b>	
Induced Effect - Los	<b>114,665,277</b>	
<b>Tax</b>		693
Employee Compensation \$	28,549,361	
Proprietor Income	\$835,414	
Tax on Production and Imports	\$78,257,402	
Households	\$31,287,187	
Corporations	\$11,161,818	
Lodging Tax	\$76,503,790	
<b>Total</b>	<b>\$226,594,972</b>	

Source: Hotel Association of New York city, 2015.

\*The report does not define whether the job losses concern full-time jobs or head-count numbers.

Inconclusive evidence on overall economic impacts

The real overall economic impacts of the collaborative economy will in our view be somewhere in between the self-reported figures.

It is likely that, for example, collaborative **accommodation** services increase consumer utility at the expense of a broader support of economic activities such as ancillary services and purchasing of goods and services from other sectors. Thus, it is questionable whether collaborative accommodation leads to net economic growth or is a mere substitution of one type of service by another.

The table below provides an overview of key figures that relate to the economic impacts of the collaborative economy found in the literature.

**Table 1-2 Overview of key economic impacts and their data sources**

Economic impact	Key figures/ direction	Sector/ Platform	Geography	Source(s)
Cost savings made by BlaBlaCar drivers through sharing their ride with others	£216 million per year $\cong$ €252 million <sup>2</sup>	BlaBlaCar	global	BlaBlaCar website
Price reductions due to market entry of collaborative platforms	Production in price per night of 6%	P2P-room/property rentals - Airbnb	Austin, Texas	Zervas <i>et al.</i> , 2016
Revenue lost in low-priced hotels	8-10% revenue loss	P2P-room/property rentals - Airbnb	Austin, Texas	Zervas <i>et al.</i> , 2016
Estimated market share of Airbnb in accommodation	8 %	Airbnb	New York City	Hotel Association New York city, 2015
Price differences Airbnb vs hotel prices, based on average listing prices <sup>3</sup>	<b>Hotel</b>	<b>Airbnb</b>	<b>City</b>	<a href="https://www.busbud.com/blog/airbnb-vs-hotel-rates/">https://www.busbud.com/blog/airbnb-vs-hotel-rates/</a>
	\$ 214 (€203)	\$ 110 (€104)	Paris	
	\$ 252 (€239)	\$144 (€137)	London	
	\$ 128 (€122)	\$ 65 (€62)	Berlin	
	\$ 132 (€125)	\$ 73 (€69)	Madrid	
	\$ 233 (€221)	\$ 147 (€140)	Venice	
	\$ 172 (€163)	\$ 312 (€296)	Barcelona	
	\$ 147 (€ 140)	\$ 75 (€ 71)	Vienna	
	\$ 191 (€ 181)	\$ 146 (€ 139)	Amsterdam	
Comparison of average hourly earnings between Uber drivers and taxi drivers.	<b>Uber (\$)</b>	<b>OES Taxi driver (\$)</b>	<b>city</b>	Hall & Krueger, 2015
	20.29	12.92	Boston	
	16.2	11.87	Chicago	
	17.79	13.1	Washington DC	
	17.11	13.12	Los Angeles	
	30.35	15.17	New York	
	25.77	13.72	San Francisco	
Typical earnings of people participating in the collaborative economy	The median annual earnings are €300, while the average earnings are €2500, indicating a strong right-handed skew.	Overall	Europe, Turkey, Australia and United States	ING, 2015
Estimated carsharing fleet in Europe in 2014	About 58,000 vehicles, this is about 0.02% of the total car fleet	Transport, carsharing	Europe	Shaheen & Cohen, 2016. & ACEA, 2014

<sup>2</sup> Prices in Euro's were calculated using the exchange rates of 3 march 2017 9:41h UTC. URL: <http://www.xe.com/>

<sup>3</sup> Note that this comparison is not a realistic reflection of the average prices paid by guests, but rather reflects the average price of listings offered. Since hotels also offer very expensive luxury suites, this might skew the average price of hotels upwards. Prices in Euro's were calculated using the exchange rates of 3 march 2017 9:41h UTC. URL: <http://www.xe.com/>

Economic impact	Key figures/ direction	Sector/ Platform	Geography	Source(s)
Value added resulting from increased market penetration of carsharing	-5.250 million EUR/year in a scenario assuming investments to improve public transport and cycling infrastructure <sup>4</sup>	Transport, carsharing	Germany	Gsell et al. (2015)
Value of the global bike-sharing market	EUR 3.6-5.3 billion	Transport, bike-sharing	Global	Roland Berger, 2015
Consumer surplus generated by UberX in 2015	USD 6.8 billion	Transport, carsharing	United States	Cohen et al., 2016
Time savings (through reduced traffic congestion)	Introduction of a peer-to-peer transport service would reduce total traffic by up to 2.5%; the average delay on a half hour commute would fall by up to 8% (amounting to 7 hours per year). In total, citizens of Stockholm would gain 3 million hours per year, at a value of SEK 600 million (approx. EUR 63 million).	Transport, carsharing	Stockholm, Sweden	Copenhagen Economics, 2015

## Social impacts

Overall impact of the collaborative economy on employment is still unclear

Similarly to the discussion about the overall contribution of the collaborative economy to value added and economic growth, it is hard to make firm statements about the employment effects of the collaborative economy. While the collaborative economy seems to create additional direct employment in terms of jobs at platforms and by service providers and potential loss of employment in 'traditional' industries (applies mostly to providing **short-term rental services** and **rides**), there can be indirect employment impacts on related industries (e.g. maintenance, repair, etc.). For the collaborative services sector, there are concerns that the collaborative economy might replace jobs in the existing economy, while offering worse working conditions and security for its platform workers (Verboven and Verherck, 2016). Collaborative labour services are, however, outside the scope of this study. For the three markets covered in our study, there are some rough estimates on employment effects, but many of these studies have limited geographical coverage, poor methodologies (i.e. very rough estimations) or are self-reported figures by the platforms themselves, which might cause concerns on their robustness. Below we discuss the available estimates of employment impacts for the transport and accommodation sector. For the consumer durables sector, no relevant estimates were found.

<sup>4</sup> Note that the negative impact mainly results from the public costs associated with increased demand for public transport.

### Direct and indirect employment impacts in the transport sector

For the transport sector, there are three main types of employment impacts according to existing literature. Firstly, carsharing, ride-sharing and bike-sharing can lead to a reduction in demand for passenger cars in the long run. This decreased demand will lead to a decrease in production and a corresponding loss in employment in the automotive sector and in related sectors through a knock-on effect from its input and output linkages, and as such to a loss of direct and indirectly related jobs. These effects have not been quantitatively estimated yet. Similarly, low-cost bike sharing systems might threaten conventional bike rental businesses and as such lead to direct employment losses.

Secondly, P2P ride-services compete with traditional taxi services and might create job losses in that sector. This would be a negative direct employment impact. In New York, it was estimated that 65% of the rides with Uber replaced a ride with the conventional yellow cab (The Economist, 2015). A study from the UCLA Labour Center estimated that these services might have resulted in a loss of 319 jobs in the entire U.S. up to 2014 (UCLA labor center, 2015). However, this number is relatively small compared to the amount of people that earn additional income through these ride services. These ride services create additional direct employment among drivers in addition to the direct jobs they create at platforms. By that time, Uber had over 160,000 active drivers working via its platform, of which a large part worked in the US (Uber, 2015). Another concern is that a large share of the Uber drivers are highly-educated and might replace jobs of traditional taxi drivers, who are mostly lower educated (Hall and Krueger, 2015). As a consequence, income inequality between people with different education levels is potentially increased. Lastly, the increased productivity mentioned earlier can also lead to a reduced demand for labour. Uber drivers have more invariant salaries than traditional taxi drivers, because the app is very efficient in matching drivers and customers, which reduces the idle time in-between rides (Hall and Krueger, 2015). However, if all rides are managed in such an efficient way, it is likely that less drivers will be required.

Thirdly, bike-sharing systems might create indirect local employment for bike maintenance, redistribution, etc., although this effect might be relatively small compared to the first two.

Finally, an increase in carsharing (and other collaborative business models in the transport sector) may indirectly affect employment in other sectors through impacts on the modal split. For example, a study based on Germany finds that the employment effects of increased carsharing in the country could amount to 109,000 jobs, in a scenario where measures are taken to satisfy the higher demand for public transport. However, as noted above regarding the environmental and economic impacts, the main drivers of the results in this study are the investments in the public transport system, and not the growth of carsharing *per se*.

### Direct and indirect employment in the accommodation sector

Similarly, as in the transport sector, there are direct and indirect employment impacts in the accommodation sector, mainly related to the provision of short-term rentals. The direct employment impact refers to the jobs created by platforms running such services, which is little compared to the direct jobs created for providers of such services – the hosts. There might be some direct job losses in traditional hotel industries.

Indirect employment impacts relate to the creation of local jobs due to increased spending in the area surrounding the accommodation (by collaborative or traditional

accommodation) and for ancillary services, such as restaurants and entertainment provided by the traditional accommodation companies. Substituting collaborative accommodation for hotels and the like might lead to a loss in employment for such ancillary services.

Airbnb states that its guests stay longer than average hotel guests and as a consequence they spend more money, 42% of which is spent in the surroundings of the place they stay (Airbnb, 2017). This spending in the local economy supports local jobs, as stated above. For several cities and countries, Airbnb has estimated its impact on local jobs, based on spending of its guests (**Table 1-3**). However, the methodology for calculating these employment effects are not given by Airbnb. Moreover, the net employment impact of Airbnb should take into account the local jobs created/ lost by the traditional accommodation services.

**Table 1-3 Airbnb estimates for the number of local jobs that are supported because of Airbnb guests**

London & Edinburgh	Paris	San Francisco	Sydney	Barcelona	France	Italy
11600	1100	430	1600	4000	13300	98400

Source: Airbnb (2017). <https://www.airbnbcitizen.com/>

In addition, the advantage of the collaborative services such as rides is that it offers increased flexibility in employment in terms of time schedules, allowing people to work only a couple of hours a day and on different tasks, and to plan when to participate in collaborative activities.

#### Do collaborative accommodation platforms threaten affordable rental housing in cities?

Although the rise of collaborative property rentals has vastly increased the availability of short-term accommodation for tourists, concerns have been raised worldwide that it simultaneously decreases the availability and increases prices for long-term rental housing (Businessinsider, 2016). Although the direct effect of increased numbers of Airbnb listings on rental prices has not been definitively shown yet, some studies have shown that Airbnb can push up the value of houses (Van der Bijl, 2016; Sheppard and Udell, 2016). Furthermore, some statistics from Airbnb listing also give the worrying indication that many houses are being used primarily for renting out instead of serving as a home to the owner, combined with occasional renting. When analysing Airbnb listings in the major cities in Europe, it is found that Airbnb listings are on average available for 193 days per year (Insideairbnb, 2017). They are rented out for 85 days a year (on average) and over two-thirds of the listings are entire homes/apartments, where the host is not present during rental (Insideairbnb, 2017). Lastly, on average approximately 40% of the hosts have multiple listings on Airbnb (Insideairbnb, 2017). All the aforementioned figures suggest that many Airbnb listings are being exploited for-profit, instead of being shared occasionally if the owner is away.

**Income inequality and education - P2P platforms allow low-income people to access a larger variety of goods and services, but higher-income people tend to disproportionately benefit from such transactions**

The effect of the sharing economy on income inequality is very ambivalent. On the one hand, the possibility of having access to goods without owning them, for a low price enables people from low-income groups to gain access to assets they would not have at their disposal if it were not for the collaborative economy. In a **carsharing study** from North America, it was found that more than half of the members of carsharing systems were from carless families (Martin and Shaneen, 2011). By joining carsharing schemes



these, often poorer, households gain access to car transport, which greatly enhances their mobility. Similarly, people living in areas with low population densities may benefit from the availability of an Uber ride (Rayle et al., 2016), because there are no viable options for public transport and the traditional taxi is too expensive.

However, it has also been shown that richer and higher educated people earn more through collaborative economy platforms compared to their lower educated low-income peers. For the **properties rented on Airbnb** in New York, it has been shown that 37% of the total revenue generated is earned by only 6% of the providers (National League of cities, 2015), which shows a disproportionate income distribution. Another study from the United States shows that the number of participating hosts increases with income and with the level of education (Cansoy and Schor, 2017). The latter results suggest that the people that host the most are already those with most opportunities in society. To put it very simply, those with the best houses will probably earn most on Airbnb, thereby aggravating income inequality. However, the study also found that the number of Airbnb listings is positively correlated with housing costs, which suggests that people use Airbnb as a means to cover their housing expenses. Furthermore, it was found that people with high incomes (>\$88,000  $\cong$  €83,500<sup>5</sup>/year), had much fewer listings on Airbnb relative to lower-income households. A recent report from Airbnb about its bookings in France in 2015 shows that 54% of the Airbnb hosts earn less than the French median income (Airbnb, 2017). In Italy 49% of the hosts earned below the median income (Airbnb, 2016).

#### Racial discrimination – there is an imbalance in the user profiles and nightly rates on collaborative economy platforms

Issues have been also raised about racial discrimination and an imbalance in the user profiles on collaborative economy platforms. A study on booking applications **on Airbnb** in the United States found that users with Afro-American names were 16% less likely to be accepted as guests by the hosts (Edelman, Luca and Svirsky, 2016). This effect was strongest for the hosts that also never hosted Afro-American guests before, suggesting that only a subset of the Airbnb hosts displayed discriminatory behaviour. Another recent study from the United States on the relationship between the location of Airbnb listings and the nightly-rates and host backgrounds shows that more non-whites are hosting an Airbnb listing than whites, while listings in non-white neighbourhoods tend to have lower nightly rates (Cansoy and Schor, 2017). The study also found that listings located in non-white hosts received marginal, but significant lower guest ratings.

It is not clear from the studies whether Airbnb increases the existence of discriminatory behaviour as opposed to only revealing its existence, or whether the findings are a result of confounding factors lowering the overall rating and pricing of non-white neighbourhood listings. The discrimination levels found in the first study on racial imbalance were not much different from those found by studies on job applications, online lending and taxicabs (Edelman, Luca and Svirsky, 2016). This suggests that racism is more a problem of the society as a whole than of sharing economy platforms per se. No similar study was conducted on European level.

#### Social cohesion and altruism

Proponents of the collaborative economy state that collaborative consumption can increase social cohesion and promote social behaviour, such as altruism. It has been shown that after economic benefits, social interaction (e.g. meeting new people) is the most important reason for people to engage in collaborative consumption (Bucher, Fiesler and Lutz, 2016).

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<sup>5</sup> The dollar-to-euro conversion was based on the exchange rates of 1 march 2017 12.30 UTC. URL: <http://www.xe.com>



In addition, the 'social reward' of a sharing experience, in the sense that people enjoy the social aspects of sharing itself, positively reinforces sharing behaviour both for economically motivated sharers and for those with other motives. Still, it is completely unclear what the impact of collaborative consumption is on the social cohesion on a city or neighbourhood level. This seems to apply to all three markets – **accommodation, transport** and **consumer durables**.

### Consumer protection and safety

Another area of concern relates to the impact of the collaborative economy on consumer protection and safety. One of the goals of consumer protection policies is to ensure that the consumer receives the goods or services that were paid for. Most regulations do not provide enough consumer protection for those using goods and services in the collaborative economy. As the collaborative economy is still in its infancy, consumer and provider protection mechanism are still under development as well.

To date, the most important tool through which sharing platforms offer protection to their consumers is via rating systems. In general, these rating systems work quite effectively, although it has been noted that online ratings are not always reliable, because ratings are often inflated (JRC, 2016 b). Additionally, some platforms do background checks on their providers. This primarily applies to platforms in the **property-rental, ride-sharing** and **rides models**. Moreover, some platforms, including Uber and Airbnb (Airbnb, 2017), have refund policies in place to compensate customers who received a service below the quality standards or violating the agreed terms. Whether or not the government should implement regulations to ensure consumer protection in addition to the self-regulation mechanisms used by online platforms is still heavily debated (JRC, 2016 b).

The collaborative economy also generates new challenges with respect to liability and insurance issues. In many cases it is not completely clear who is liable in case of accidents, whether this is the platform or the provider (JRC, 2016 b). Furthermore, platforms often withdraw themselves from liability, arguing that they only provide the matching between the provider and the consumer (JRC, 2016 b), while they are more able to protect their customers than individual providers (Ranchordás, 2015). Another issue is that some insurance companies reject to insure people providing services via the collaborative economy (Woskow, 2014). These issues have to be addressed adequately to ensure the same level of protection for consumer and provider as is customary in the traditional economy.

**Table 1-4 Key social impacts and their sources**

Social impact	Key figures/ direction	Sector/ Platform	Geography	Source(s)
Income inequality	High-income, high-educated people benefit more	Airbnb (short-term rental)	US	Cansoy & Schor, 2017.
Income inequality	54% of the French Airbnb hosts have a lower than median income	Airbnb	France	Airbnb, 2017
Income equality	Low-income people gain greater access to goods and services	Accommodation rental, carsharing	For carsharing North America	Martin & Shaheen (2011)
Employment	Job losses because of Uber and Lyft ride services. A total of 319	Transport, P2P rides	United States	UCLA, 2015

Social impact	Key figures/ direction	Sector/ Platform	Geography	Source(s)
	jobs lost, of which are 222 direct job losses (taxi drivers)			
	Growth in carsharing could result in up to 109,000 jobs, in a scenario where measures are taken to satisfy the higher demand for public transport	Transport, carsharing	Germany	Gsell et al., 2015
	Net gains in immediate employment from the introduction of peer-to-peer transport in Stockholm: 2700 FTE (4000 jobs created, 1300 taxi jobs lost)	Transport, carsharing	Stockholm, Sweden	Copenhagen Economics, 2015
	Employment effect of time savings from reduced congestion: 220 FTE/year			

### Behavioural impacts

There is no evidence that the collaborative economy supports a general shift away from ownership

One of the most important questions surrounding the development of the collaborative economy is whether it will lead to behavioural changes, especially regarding consumption patterns. It has been proposed that the collaborative economy reduces the importance of ownership (Botsman and Rogers, 2010), but up to now there is little evidence that the collaborative economy supports a mainstream shift away from ownership. The increase in utilization rates and corresponding reductions in costs for access might also lead to hyper-consumption behaviour (IDDRI, 2014), but to what extent that is happening is also not clear.

### Changing consumption patterns

There are some observations about changing consumption patterns within the focus markets considered in our study. It has been shown that **carsharing** and **bike-sharing** systems often lead to increased use of public transport by its users (Shaheen and al., 2010). Furthermore, bike-sharing seems to improve the attitudes of consumers for using bikes as a viable transport mode (Shaheen and al., 2010). Similarly, 20% of the members of the carsharing platform Snappcar also became members of at least one other sharing platforms after joining carsharing, which might indicate that carsharing increases the awareness on sharing opportunities in general (Snappcar, 2015). For the **accommodation market** it has been shown that Airbnb guests tend to stay longer in their traveling destination than average hotel guests (SKIFT, 2013). However, it is not clear whether this is a consequence of using Airbnb or reflects the fact that Airbnb users are a specific sub-group of travellers.

**Table 1-5 Key behavioral impacts and their sources**

Behavioural impact	Key figures/ direction	Sector/ Platform	Geography	Source(s)
Length of holiday stay	People staying in airbnb tend to stay 2.1 times longer than the average hotel guest	Accommodation, Airbnb	Global	Airbnb, 2017
Spending of the extra income	48% of host income is used to pay for regular household expenses like rent and groceries, mortgage	Accommodation, Airbnb	US, Berlin	Airbnb, 2017
	36% of hosts say the income they earned has helped them make ends meet, additional 30% say the money has helped them launch a new business or pursue a new project	Accommodation, Airbnb	Amsterdam	Airbnb 2017
	63% of hosts said the income helped them pay bills, to be more entrepreneurial, pursue their carriers	Accommodation, Airbnb	UK	Airbnb 2017
Attitude to bike use	People get familiar with biking because they participate in bike sharing, which makes that more of them see biking as a viable transport option	Transport, bike-sharing	Global	Shaheen <i>et al.</i> , 2010
Modal shifts	People who engage in carsharing often also increase their use of public transport and also bike and walk more	Transport, carsharing	North America (U.S. and Canada)	Martin & Shaaheen, 2011.

## 1.4 What is the size of the collaborative economy and how is it going to develop?

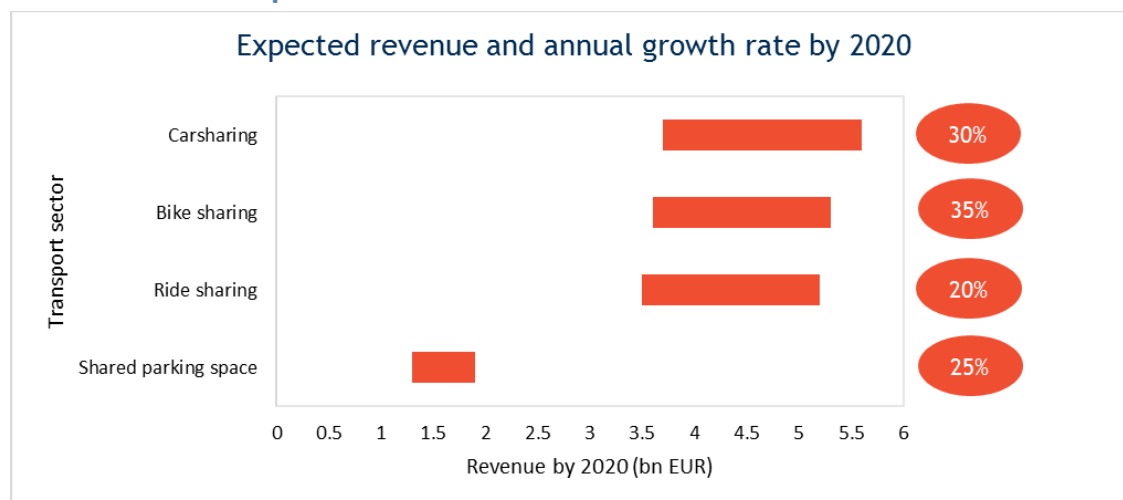
The existing literature provides some insights into trends and size of the collaborative economy. However, these are mostly speculations with a large range of uncertainty. Only a few studies calculated growth forecasts in monetary values, while most others discussed the potential futures in a more conceptual way. According to the literature, the collaborative economy has grown rapidly recently and was valued at about \$26 billion in 2013. In the context of the global economy, this represents 0.035%. The most valuable sharing economy enterprises are tourism-related, where the sharing economy constitutes about 1% of its value (European Parliament, 2015).

### 1.4.1 Transport sector forecasts and trends

The transport sector is the sector where the growth of collaborative business models is expected to be the largest. A recent study made a growth forecast for the most important collaborative business models within the transport sector worldwide (Roland Berger, 2014). It states that the car sharing market is expected to grow by about 30% annually to EUR 3.7-5.6 billion in 2020. For ridesharing similar numbers are estimated, a revenue between EUR 3.5 and 5.2 billion is expected in 2020 (35% growth p.a.). The bike-sharing market is expected to grow by 20% p.a. to EUR 3.6-5.3 billion in 2020. Finally, the

revenues for shared parking space are expected to increase to EUR 1.3-1.9 billion (25% growth p.a.). All figures are global.

**Figure 1-4 Expected revenue and annual growth rate by 2020 for different business models in the transport sector**



Source: own figure, based on Roland Berger, 2014. SHARED MOBILITY - How new businesses are rewriting the rules of the private transportation game

When growth in carsharing and ridesharing increases, it impacts the demand for new passenger cars in the 'traditional' automotive industry, resulting in reduced revenue and perhaps a loss of employment. The Boston Consultancy group predicts that In Europe, carsharing will lead to a net reduction in car sales of 182,000 units by 2021, which is equivalent to a revenue loss of EUR 3.13 billion (Boston Consultancy Group, 2016). Of course, the size of this effect strongly depends on whether carsharing will become a major market or will keep fulfilling a niche role. A trend can be observed by car rental companies to adjust their business models to include professional car sharing (e.g. Avis and Zipcar). In addition, car manufacturing companies have started having their own car sharing programmes (including Daimler Benz's (Mercedes') Car2Go, BMW's DriveNow, Volkswagen's Quicar, and Peugeot's Mu) (Belk, 2014). This trend could be expected in the near future as well.

Another study commissioned by the Germany Ministry of Environment (Gsell et al., 2015) modelled two carsharing scenarios, one with a more environmentally friendly mobility with increased investment to improve public transport and one with no additional transport measures (a baseline scenario). The results showed that in the former case, there is a significant positive impact on employment and environmental footprint. However, depending on when the additional public transport needs to take place (during peak or non-peak periods), the added value effect is significantly or slightly negative. This shows how the results are driven by the assumptions used in the scenarios, in this case by the increased spending on public transport, as a means to support carsharing.

The literature does not point out the extent to which the collaborative economy in the transport sector will grow in the future, but the following trends could be potentially expected:

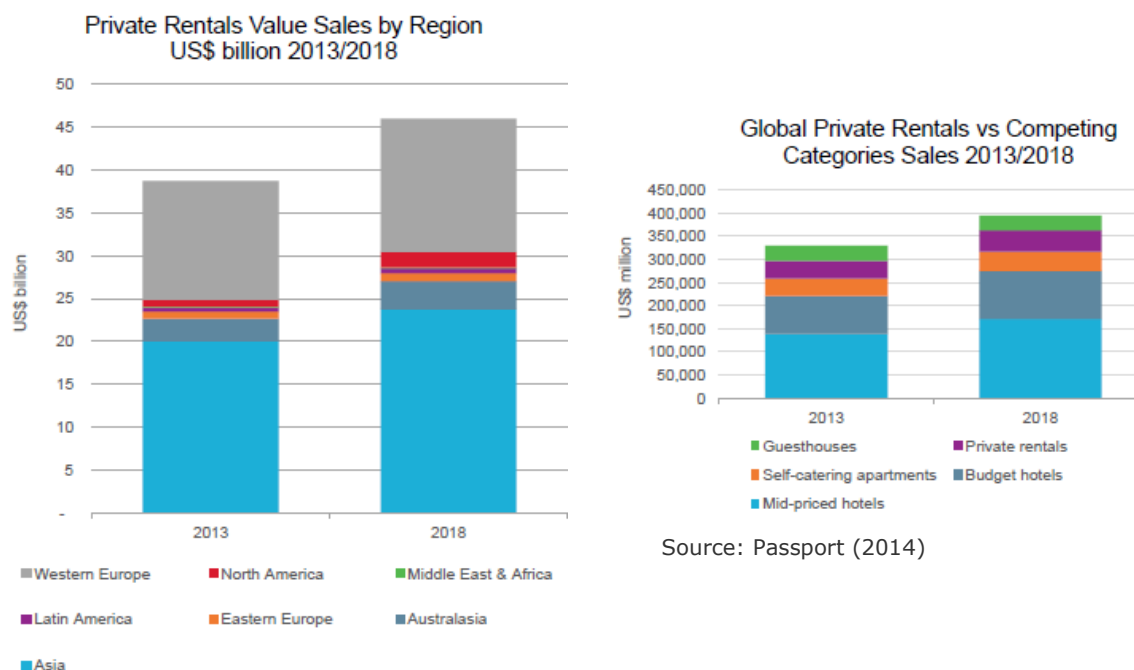
- Growth in B2C short-term car renting and car sharing programmes by car renting and car manufacturers – as already happening (Skift, 2013; IDDRI, 2014);

- Commuting like a local, which increases demand for collaborative transport (Skift, 2013);
- Declining car ownership need, which increases demand for collaborative transport (Skift, 2013);
- The use of self-driving car – increase or decrease collaborative transport?
- The growth of bike sharing expected in the future (IDDRI, 2014; Shaheen, 2010), the role of electrical bike sharing, which has the potential to replace longer distance transport (Roland Berger, 2015). This might lead to growth in low impact transport.
- Intuitively, a replacement of the traditional systems is expected, but hybridisation of the models might be seen (IDDRI, 2014).
- Economic drivers such as fuel prices/ cost of car ownership will impact the onset of the collaborative economy in the transport sector (Chan and Shaheen, 2001).

The growth of collaborative business models in the transport sector is also expected to change rail and short-haul airlines. For example, Carpool-ing.com already gets a major revenue stream from making referrals to Deutsche Bahn, the national rail line in Germany. Deutsche Bahn targets Carpooling customers with options that might suit their needs better. The same could apply to ground transport, low cost air carriers, and bus companies (Skift, 2013).

#### **1.4.2 Accommodation sector forecasts and trends**

A study by Passport (2014) on Travel and the sharing economy estimates that private rentals are expected to grow by 19% over 2013-2018 to reach US\$46 billion by 2018. These figures include both formal rentals (such as Airbnb and HomeAway) and informal rentals, such as locally organised homestays. Private rentals, however, remain an extremely small part of the travel accommodation market, accounting for only 6% of global travel accommodation value in 2013 compared to hotels with 72% of value. These percentage shares are not predicted to change significantly by the end of the forecast period. Other travel accommodation categories that compete more directly with private rentals include budget hotels, self-catering apartments and guesthouses. Budget hotels are predicted to show a higher rate of growth in actual value terms over 2013-2018, at 27%, while growth in private rentals is only forecast at 19%. In terms of value, the former is also valued globally at US\$81.4 billion in 2013, more than double the value of private rentals at US\$38.7 billion.

**Figure 3-2 Forecasts of private rentals**

Other studies present implications for the 'traditional' industries, such as hoteliers, tour guides, destination marketers, and how such industries can adapt. In the accommodation sector, the view is that the hotel industry can adapt and co-exist with the sharing accommodation industry by offering some elements as the sharing accommodation model does, for example, amenities for free (wifi, minibar), unique local experience or personal connections (Skift, 2013).

It is also mentioned that there are cycles in this business. One study points out that we might be entering a cycle where people would like to 'share' while travelling, while in five to seven years, people might want back the traditional hotel stays (Skift, 2013).

### 1.4.3 Consumer durables forecasts

The studies pose themselves questions on the future of P2P rental for consumer durables. According to these studies, it is unclear whether the emerging P2P rental market for goods will complement or substitute the traditional rental market. There is already some hybridization happening where platforms such as Zilok allow renting between professionals as well as peers (IDDRI, 2014).

### 1.4.4 Other potential outlook for the collaborative economy

- Several surveys have been conducted on **participation rates** in the collaborative economy. For example, the survey done by ING among +/- 15,000 participants in 2015 showed that about a third of people in Europe think their participation in the sharing economy will increase in the next 12 months. This survey covered 12 EU MS and different goods and services, including transport, accommodation and consumer durables. Another survey addressed current participation levels in the US, where the

sharing economy would play a role for around 14% more Americans in the future (Burnett, 2014) whereas data on overall use of platforms showed that 3.3% of adults participated in capital platform economy in 2015 while 0.6% participated each month (Morgan 2016).

- **The importance of technology and ICT**, and the potential need for limits on future computing power - A study by Pargman et al. (2016) on the 'Limits to the Sharing Economy' argued that a potential future scenario might encompass limited internet and data due to the high energy intensity of it (Pargman and al., 2016). Hence, the cloud infrastructure supporting all digital platforms would have to be simpler than nowadays, and this will lead to a paradigm shift in the user experience and disrupt the revenue streams and payment systems that currently sustain it. According to the authors, this might put a constraint on the sharing economy as users would not be able to be online at all times, pay instantly, etc., which is what makes the sharing economy currently attractive. On the other hand, a study by Huckle et al. (2016) discussed that new ICT technologies can facilitate the growth of the collaborative economy by facilitating direct P2P transactions without the need for middle men (Huckle and al., 2016). This would change the way the collaborative platforms are organised.
- **A move from non-profit to for-profit business models** - many sharing economy platforms start as non-profit based on idealistic motives, but, when successful, attract the attention of investors and shift towards for-profit models. Moreover, the pure peer-to-peer sharing then tends to shift to business-to-peer. Thus, there is a tendency for the big players to shift to for-profit/business-to-peer and out of the sharing economy (European Parliament, 2015).
- **The role of labour** - a study by JRC (2016) on the 'Future of work in the sharing economy' provides speculative future growth trajectories of digital labour markets, where high robotization and low outsourcing of labour would wipe out digital platforms, while high outsourcing and low robotization would mainstream these platforms (JRC, 2016 c). Other important factors determining the future growth of these platforms would be the extent to which they can offer stable employment.
- **The role of regulation** (Finck and Ranchordas, 2016) and the European Single Market for the provision of services (European Commission) will affect the development of the collaborative economy. There are platforms that were initially peer-to-peer platforms but have become business-to-peer platforms due to regulation, for example Uber in Europe.
- **Consumer preference for ownership and lack of trust** in sharing platforms remain important barriers to the collaborative economy (EPRS, 2016).

#### 1.4.5 Questions to be answered

The literature also spells out questions on the future of the collaborative economy, for example (Frenken, 2017; IDDRI, 2014):

- Will the platforms ensure widespread access—by expanding their user base beyond the mostly white, highly educated, able-bodied urbanites who have comprised the bulk of users in the first stage?



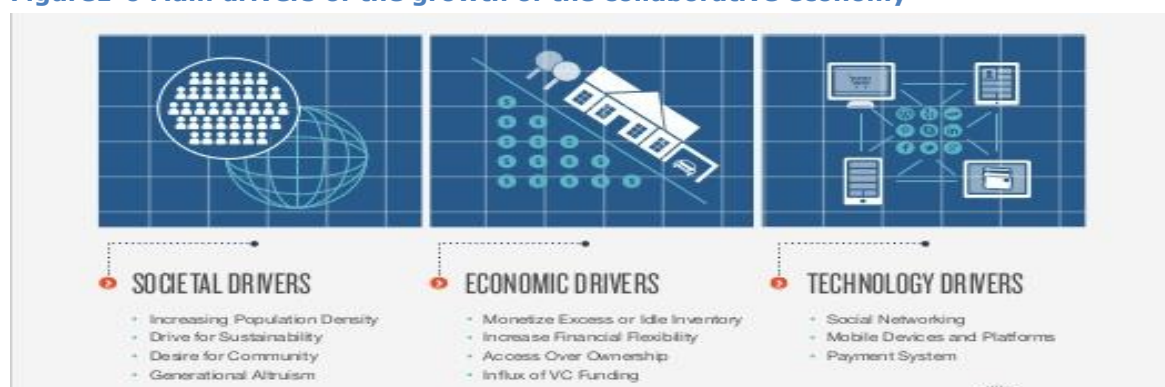
- Will they deliver on their promises to provide decent livelihoods for providers, opportunities for so-called “micro-entrepreneurs” and will they continue to provide real value to customers? Or will we see a predatory business model which appropriates value to investors and founders?
- Will the platforms behave like the monopolies that some seem poised to become? Or will there be a multitude of local sharing sites (decentralized model)? Frenken (2017) argues monopolisation is unlikely as the entry costs of alternative platforms are decreasing, and that the local aspect is important (Frenken, 2017).
- Does the sharing economy have a bright future?
- Which form will the sharing economy take? Will it be in its high-tech or “traditional” version? Monetized or not? Peer-to-peer or B2C? Will they overshadow alternative practices? Will they be forced to transform themselves so that they do not become obsolete?

## 1.5 Which factors determine the growth of the collaborative economy?

### 1.5.1 Drivers

The literature reviewed points out to three main drivers of the collaborative economy's growth: **societal, economic and technological**. These drivers broadly explain a shift in business models of collaborative economy platforms over their traditional counterparts in the three sectors under study, based mainly on a shift from ownership to access (Daunoriene and al., 2015). Less-cited drivers concern urbanisation, congestion, platform differentiation, multi-homing, network effects and economies of scale.

**Figure1-6 Main drivers of the growth of the collaborative economy**



Source: Owyang 2013

**Societal drivers** include the desire for community, generational altruism, or environmental concerns. Research on the topic associate the rise of the collaborative economy with the resurfaced desire to connect with people and communities, and the need to rely on people rather than on companies Owyang, 2013). Zvolska (2015) identifies **social capital** as the driver for platform growth, defining it as “the trust, norms and networks that can improve the efficiency of society by facilitating action” (Zvolska, 2015). **Generational altruism**, on the other hand, refers to the desire of helping others in difficulty: a recent poll by UCLA found that over 75% of incoming freshman believe it is essential or very important to help others (Zvolska, 2015). Over the years, **environmental awareness** has also contributed to platform growth, as users became more aware and concerned of the environmental impact of modern consumption patterns (Zvolska, 2015).



**Economic drivers** described in the literature are numerous, but the most important ones are the **2008 financial crisis**, **reduced prices** of access as opposed to ownership, **financial flexibility** for peer providers, as well as an **influx of venture capital funding** for collaborative economy initiatives. The recent financial crisis reduced purchasing power and drove unemployment up, prompting for cheaper and more flexible alternatives to obtaining resources (Dillahunty and Malone, 2015; Jaffray, 2013; Howe, 2016; Finley, 2013). **Price** was found to be the main and significant driver of one's willingness to participate in collaborative platforms (Agyeman, Mc Laren and Schaefer-Borrego, 2013). Providers of goods and services on collaborative economy platforms are drawn by increased **financial and work flexibility**, as platforms allow them a greater independence over their working time and earnings (Amar, 2016; Howe, 2016; OCU et al, 2016; Owyang, 2013; Nelson and Chan, 2001; Hall and Krueger, 2015; Cohen and Ketzmann, 2014). Finally, an influx of **venture capital funding** into collaborative economy platforms greatly facilitated their creation and development, as investors were drawn by their potential advantages over traditional business models (Owyang, 2013).

**Technological drivers** contributing to the growth of the collaborative economy include factors such as **social networking**, **mobile devices** and **platforms and payment systems**. The rise of **social networking** has, for instance, facilitated peer-to-peer transactions by matching up supply and demand that was not previously possible. The spreading use of **mobile devices** and platforms have influenced the fact that many start-ups are now mobile-driven such as Lyft that has a thin website which directs users to download its mobile app to start using the service (Owyang, 2013). **Payment systems** as a driver concerns the fact that many top start-ups rely on online and mobile payment systems (Owyang, 2013).

**Other growth drivers** include increasing population density, platform differentiation, multi-homing, network effects and economies of scale:

- **Population density**, mainly related to increasing urbanisation, spurs the development of sharing networks such as bike-, vehicles- or consumer durables-sharing (Roland Berger, 2014; Passport, 2014; Owyang, 2013; Howe, 2016; Finley, 2013). Increasing population density enables sharing to occur with less friction, reaching more people (Owyang, 2013).
- **Platform differentiation** refers to an adaptation of the platform business model to heterogeneous user preferences. The more diverse these are, the easier it is for platforms to differentiate horizontally (different products of comparable quality) or vertically (different product qualities).
- **Multi-homing** is the practice of using several platforms to fulfil similar tasks.
- **Economies of scale** (EoS) refer to the fact that the initial costs of establishing the online platform are high, while variable and marginal costs are negligible. Because of EoS, online platforms are able to become large quickly once the initial costs are covered.
- **Direct and indirect network effects** have a similar impact on the growth of platforms and hence market concentration. Direct network effects mean that the benefits that the individuals on one side of a platform obtain from using it increase with the number of users on that same side of the platform (Katz/Shapiro, 1985). In contrast, indirect network effects imply that users on one side of the platform indirectly benefit from an increasing number of users on their platform side, as this

increase attracts more users on the other platform side. Collaborative economy platforms tend to exhibit mainly indirect network effects (Martin, 2016).

### **1.5.2 Barriers**

It is important to note that the literature also mentions **factors hindering the development of the collaborative economy**, notably congestion and regulatory constraints (Finck and Ranchordas, 2016). Congestion may emerge in platform markets due to negative externalities caused by additional users, e.g. through an increase in search and transaction costs. In addition, a large number of documents point to regulatory challenges in terms of taxation, consumer protection, labour market rigidities or the inadequacy of appropriate infrastructure to sustain collaborative economy models. In the tourism sector, for instance, it was highlighted that many of the existing laws and legislations within the industry were designed to protect and limit commercial entities and, hence, the law has formed restrictive barriers rather than protective ones when the rise of the collaborative economy occurred (Passport, 2014) including tax, workers' rights, industry regulations and zoning.

According to a report by the World Bank, trust is also one of the key ingredients in the collaborative economy eco-system, both in terms of the treatment of personal data that are collected, stored and used by companies offering the services and in the reliability and quality of the service delivery (World Bank Group, 2016). The lack of access to credit card or online/mobile payment may discourage people to use collaborative economy platforms (World Bank Group, 2016).

## **1.6 What are current regulatory frameworks and policies at Member State level on the collaborative economy?**

As a rapidly-developing sector, the collaborative economy, or the broader "sharing" economy has drawn interest at all governance levels: EU, national, regional and local-levels. At different levels, in different sectors and with different degrees of restrictiveness, authorities are imposing new regulations on collaborative economy platforms, or extending B2C regulations to also cover P2P transactions. In parallel to public authorities, academics and think-tanks have been researching the effects and impacts of policies and regulatory frameworks on collaborative economy activity.

It is outside the scope of this project to do an extensive review of EU and national laws. Hence, this sub-section briefly outlines the key literature findings on this topic, as well as examples from EU, national, regional and local regulations applicable either to collaborative economy activities as a whole, or to specific sectors. In terms of specific sectors, the vast majority of literature and regulations reviewed deal mostly with the accommodation and transport sectors, and as such these are prominently described in this sub-section. Nevertheless, broader regulations, such as those governing either B2C or P2P transactions, can be applied to other collaborative economy sectors such as consumer durables or services.

### **1.6.1 Commonly-used regulatory distinctions used to identify collaborative activities**

For regulators, according to the JRC (2016c), there are two key aspects considered in setting policies concerning collaborative economy platforms:

- a) how to overcome information/coordination failures that decrease efficiency, and
- b) how to overcome market failures in liability and consumer protection.

Examples of type (a) regulations include testing and certification of vehicle drivers or accommodation providers, versus constantly monitoring their service quality. For instance, in London the municipality, through its public transport arm (Transport for London, or TfL) requires all Uber drivers to be licensed by the TfL. Similarly, in London, the municipality requires private accommodation providers a planning consent if they intend to rent out (part of) their accommodation for over 90 days per year (Standard, 2015).

Examples of type (b) regulations are more common, and include liability insurance obligations for peer providers, transparency requirements for the platform itself (Articles 6 and 7 of Directive 2005/29/EC), as well as the professional diligence principle for the platform (Article 2 (h) of Directive 2005/29/EC). In particular, the Electronic Commerce Directive (ECD) set at EU-level and transposed by each Member State contains certain provisions relevant to collaborative economy platforms. For instance, Article 5 lays out the general informational requirements for peer providers, Article 6 describes what commercial information needs to be provided, Article 14 states that platforms must take immediate actions to remove or disable access to a certain information if it proves to be false, while Article 15 states that platforms are not liable for monitoring the information they store or detect illegal activity.

One of the most important issues for policymakers is the **distinction between P2P and B2C transactions**, as shown by authors such as European Parliament (2016), OCU et al (2016) or Dervojeda et al (2013), as well as an ongoing VVA-led study for the European Commission. B2C provisions protecting consumers, such as the right of withdrawal (Article 9 of Directive 2011/83/EC), the right to receive a reimbursement in case their goods were not delivered within a specified timeframe<sup>6</sup>, the right to receive a good at the quality promised or accept the item with a price reduction<sup>7</sup>, and many others are generally not applicable to P2P transactions. The European Commission, through its 2016 Communication recognises the difference in B2C and P2P legislation applicable to collaborative platforms, notably in the areas of consumer protection, worker rights, platform liability and taxation

### 1.6.2 EU-level regulations and guidance governing the collaborative economy

At **EU-level**, the Commission (2016) recognises that Member States have different interpretations of the conditions under which P2P transactions could qualify as B2C, specifying that under EU law, *"this question must be answered on a case-by-case basis"*. The Commission's Guidance on the Unfair Commercial Practices Directive (UCPD) (European Commission, 2016) provides some guidance on how to tackle this aspect, also outlining certain characteristics to distinguish between personal and professional goods/service provision in its 2016 Communication, such as the frequency of service provision, the profit-seeking motive or the level of turnover.

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<sup>6</sup> Such provisions are typically included in National Civil Codes, for instance Section 2002 of the Czech Civil Code, Articles 777(1) and 808 of the Portuguese Civil Code, Articles 455 and 491 of the Polish Civil Code, Articles 6:35 and 6:154 of the Hungarian Civil Code, Articles 1610-1624 of the Luxembourgish Civil Code, Articles 1385 and 1386 of the Maltese Civil Code, Article 6:38 of the Dutch Civil Code.

<sup>7</sup> Such provisions are also featured in National Civil Codes, for instance Section 2107 of the Czech Civil Code, Article 69 of the Bulgarian Obligations and Contract Act, Section 437 of the German Civil Code, Article 560 of the Polish Civil Code.

EU-level regulations such as the Unfair Contract Terms Directive (UCTD) (Directive 2005/29/EC) and the Consumer Rights Directive (CRD) (Directive 2011/83/EC) are also relevant wherever a platform qualifies as a 'trader' and engages in B2C commercial activities. A platform qualifying as a 'trader' must always comply with national rules transposing EU consumer and marketing law in so far as its own commercial practices are concerned. In such situations, under the UCPD, the platform is required to act with a degree of professional diligence, commensurate to its specific field of activity and not to mislead its users/consumers by either action or omission.

### 1.6.3 National-level regulations governing the collaborative economy

At **national level**, as outlined by the European Commission (2016), Member States have divergent approaches in regulating collaborative economy platforms. Provisions specific to collaborative platforms, apart from the general B2C provisions that could be applied, under certain conditions, to P2P activities, can be either **horizontal or sector-specific**. Examples of **horizontal regulatory frameworks** include France's Law for a Digital Republic, as well as Italy's draft "*sharing economy act*" (Legislative Proposal 3564/2016). France and Italy are exceptions in this respect, as the other Member States adopt a **sector-specific approach** to regulating collaborative economy platforms. The most common sectors where B2C and P2P activity of collaborative economy platforms is regulated are the transport and accommodation sectors. Table 1-6 provides an overview of applicable national regulations in these sectors:

**Table 1-6 Overview of national legislation in the accommodation and transport sectors**

Member States	Sector-specific legislation also applicable to P2P transactions		Sector-specific legislation helping to clarify the distinction between B2C and P2P transactions	
	Transport	Accommodation	Transport	Accommodation
AT		X		
CY	X	X		
CZ	X		X	
DE			X	
DK		X		
EE	X		X	
EL	X			X
ES		X		
FI		X		
HR	X <sup>8</sup>			
HU	X	X		
IE	X	X <sup>9</sup>		
IT		X	X	
LT		X		

<sup>8</sup> The Ministry of Maritime Affairs, Transport and Infrastructure considers Uber to be an application and, therefore, provisions of the Croatian Road Transport Act (*Zakon o prijevozu u cestovnom prometu*, O.G.", No. 82/13) are not applicable to Uber. Information collected through consultation of the Croatian Ministry of Maritime Affairs, Transport and Infrastructure of the Republic of Croatia on 27 April 2016.

<sup>9</sup> The Irish Tourist Traffic Act (Tourist Traffic Act 1939, as amended by S.I. 360/2013) applies to P2P transactions such as the ones facilitated by Airbnb as long as the lessor wishes to describe the premises as a hotel, guest house, holiday hostel, youth hostel or holiday camp.

Member States	Sector-specific legislation also applicable to P2P transactions		Sector-specific legislation helping to clarify the distinction between B2C and P2P transactions	
	Transport	Accommodation	Transport	Accommodation
LU	X			
LV		X		
MT	X	X		
NL			X	
PT		X		
RO		X		
SE		X		
SI		X		
SK		X		

In the **accommodation sector**, most Member States extend the sectorial legislation to cover P2P transactions, and only in few (AT, ES, FI and IT) this is not the case for transactions consisting in rentals for exclusively touristic purposes.<sup>10</sup> In addition, sector-specific regulations in Belgium, the UK, Bulgaria and France is not included in the table above because such Member States have local or regional regulations governing these sectors. In addition, in Bulgaria, France and Poland, national rules for the transport or accommodation sectors do not apply to transactions concluded between peers, nor do they clarify the distinction between B2C and P2P transactions. This is opposed, for instance, to Greece and the UK, where a clear distinction is made between B2C and P2P transactions in the accommodation sector:

- (i) The Greek Law no. 4276/2014 on tourism businesses and tourism infrastructure indirectly distinguishes between B2C or P2P transactions establishing that tourist accommodation services provided by private individuals to other consumers cannot exceed **30 days**,
- (ii) In the UK, the 2015 Deregulation Act introduces a new **temporal threshold of a maximum of 90 nights** per calendar year for short-term rentals in London. The Deregulation Act is further analysed under Section 6.2.1.

In the accommodation sector, a common regulatory measure to distinguish between B2C and P2P transactions is via temporal thresholds (usually operating at local/regional level) aimed at distinguishing touristic accommodation service activities carried out by businesses from those conducted by private individuals on an occasional basis. Such thresholds exist in ES, IT, NL and the UK. When the thresholds are exceeded, the relevant sector-specific rules (e.g. licensing or authorisation requirements) apply. However, it might not be possible to categorically state that consumer law also becomes applicable.

In the **transportation sector**, the specific legislation applicable to the transport sector applies also to P2P transactions in a few Member States (e.g. Cyprus, Estonia,

<sup>10</sup> See: Austrian Tourism Tenancy Code (*Mietrechtsgesetz*, MRG, Government Gazette 520/1981); Spanish Act on Urban Leases (Act 29/1994 of 24 November 1994 of Urban Lease (*Ley 29/1994, de 24 de noviembre, de Arrendamientos Urbanos*) BOE 25 November 1994); Finnish Law on residential leases (Residential Leases Act (481/1995, *laki asuinhuoneiston vuokrauksesta*)); Italian Tourism Code (Legislative Decree 79/2011 'Code of national rules concerning the order and the tourism market, according to Article 14 of Law 246/2005, and transposition of directive 2008/122/EC on contracts of timeshare, contracts related to holiday products of long term, contract of (re)sale and exchange').

Luxembourg). In other Member States, although the specific legislation applicable to the transport sector does not cover P2P transactions, it helps in distinguishing between B2C and P2P transactions (e.g. Germany, Italy, Netherlands and Czech Republic). In other Member States, the transport legislation does not distinguish between B2C and P2P transport provision (e.g. Malta), or are not applicable to P2P transactions (e.g. Denmark, Slovakia, Finland). In the latter group of Member States, however, the legislation can help define whether individuals operating through online platforms (such as Uber) as professional or non-professional drivers. For instance, in Denmark Uber drivers are classified as taxi drivers because their services cannot be considered “carpooling” (Courts of Denmark, 8 June 2016). In Slovakia, as well as in London, Uber drivers are required to obtain passenger transport licenses, while in Finland, according to a recent case decided at district court level, earnings of EUR 12,250 over approximately three and a half months may be considered as an indicator of the professional nature of the activity carried out (Decision of the District Court of Helsinki, 6 April 2014).

#### **1.6.4 Regional and local regulation and arrangements governing the collaborative economy**

At **regional and local levels**, regulation complements national-level regulations, to govern collaborative platform activity. Notable examples include London (accommodation and transport sectors, described above), Amsterdam (in the accommodation sector), Berlin (accommodation sector), Ile-de-France region (accommodation sector), Stuttgart (accommodation sector), Lazio, Tuscany and Lombardy in Italy (accommodation sector), Catalonia and Madrid regions (accommodation sector), the three Belgian regions of Brussels, Flanders and Wallonia (accommodation and transport sectors).

Apart from regulation, it is common at regional, and especially local level, for public authorities to conclude **local arrangements with large collaborative platforms**. Such arrangements are often used for tax collection purposes, for licensing or liability purposes. For instance, AirBnB concluded local arrangements for tax collection purposes with authorities in Amsterdam, Paris, Florence, Catalonia (including Barcelona) and many others. Rather than agreements, **court orders** have also been enforced at local-level to prevent the unregulated spread of transport platforms such as UberPop or UberPool, for instance in Amsterdam, Milan, Brussels and others.

In addition, **local-level working groups and cooperation arrangements** between local authorities, platforms and other stakeholders are also common local-level means of providing a framework for the development of the collaborative economy. For instance, in Catalonia there is an inter-departmental working group tasked with devising guidelines for the development of the collaborative economy in the region and in its capital, Barcelona. In Amsterdam, the Amsterdam Sharing City initiative, led by the municipality along with the industry association ShareNL, aim to promote the collaborative economy in the city and establish principles and guidelines for its development.

#### **1.6.5 Platform-specific and third-party initiatives for self-regulation**

Aside from formal regulations, local arrangements or court decisions, many platforms, industry and consumer organisations adopt a self-regulatory approach, for instance concerning industry-wide Codes of Conduct, explicit exclusion of certain platform liabilities when failing to comply with due diligence duty, or the introduction of specific user verification systems.

Although not yet a mainstream solution, **Codes of Conduct** have been proposed in several countries, notably the UK (spearheaded by Sharing Economy UK, an industry trade body), Italy (via initiatives from consumer association Altroconsumo to impose security and consumer protection standards via a Manifesto) (Altroconsumo, 2015), Portugal (the consumer association Consumer's Defence published a proposal for a Code of Conduct) (DECO, 2016), Spain (the *Asociación Española de la Economía Digital* developed a "Code on Principles and Good Practices of Sharing Platforms") (Sharing España) or the Netherlands via the Dutch Government (the Notice-And-Take-Down Code of Conduct setting out a procedure for hosting providers to remove or disable access to illegal information or content stored or published by users on the platform itself upon obtaining knowledge or awareness of such illegal content or information) (Rijksoverheid, 2008).

**Initiatives to self-limit platform liability** are particularly common in cross-border platforms such as AirBnB or Uber, but also in the vast majority of national-level platforms. Most platforms include "indemnity clauses" stating that by agreeing to the platform's Terms and Conditions, users also agree to indemnify the platform from any liability, claim and expense, including reasonable attorneys' fees, relating not only to the Agreement and its breach, but also to 'any other policy' as well as to the 'use of or access to the platform'.<sup>11</sup> This is, for example, the case of the Cypriot platforms MSD<sup>12</sup> and Cyprus24.net (Terms of use, Cyprys24.net). The Maltese platform Kiribiss contains a similar clause by which users' release the platform from all responsibility (Terms and Conditions, Kiribiss).

#### 1.6.6 Suggestions and literature findings concerning the regulation of collaborative activities

Literature from academics, the industry, third-party organisations like consumer associations, as well as input from public bodies point towards the need for greater regulatory clarity concerning the activities of collaborative economy platforms. Many reports, such as the US Federal Trade Commission's 2016 report, Camps (2015), European Commission (2016), the JRC (2013), OCU et al (2016), European Parliament (2016), call for greater regulatory clarity, especially in fields like taxation, consumer protection and national-level alignment in B2C and P2P relevant regulations.

In literature, the regulatory complexity of the framework governing collaborative economy activities is often perceived as a burden, or an obstacle to market growth. This is the case in the work of Euromonitor Passport (2014), PwC (2016), Rauch and Schleicher (2015), Cologne Institute for Economic Research (2016), European Parliament (2015), JRC (2016), Jaffray (2013) or Owyang (2013). The European Parliament (2016), for instance, estimate the short-run impact of specific regulatory barriers to cost up to EUR 6 billion per year. Various policy recommendations are provided, including the need to harmonise cross-country regulations, provide more flexibility to the enforcement of taxation or consumer protection rules, or the reliance on self-regulatory initiatives from platforms or the industry itself.

<sup>11</sup> E.g. 'Terms of Service' Airbnb, available at <https://www.airbnb.com/terms> (Articles 8. No Endorsement and 27. Indemnification), 'Terms and Conditions' Uber, available at <https://www.uber.com/legal/terms/nl/> (Article 5), 'Terms and Conditions' easyCarClub, available at <https://carclub.easycar.com/> (Article 15.6), 'User Agreement' eBay available at <http://pages.ebay.com/help/policies/user-agreement.html#14> (Part 14), 'Terms and conditions' Wallapop available at <https://uk.wallapop.com/toc> (Article 2), 'General Terms and Conditions' Nímbra available at <https://www.nimber.com/terms> (Article 9).

<sup>12</sup> *Supra*, Terms and Conditions, MSD.



Non-industry reports from OCU et al (2016) or the European Parliament (2016) conclude that there is no need to add more rules, but rather to clarify and properly enforce existing ones. The European Parliament (2016) suggests the use of platform-collected data to take advantage of regulatory objectives like limiting tax evasion or mitigating social exclusion. OCU et al (2016) advocate for greater harmonisation to *"ensure market unity across different regions and countries by introducing a common European Level framework to protect users"*. In addition, the report concludes that platforms should not be over-regulated, but that existing consumer regulations should be enforced, especially with a proactive role of platforms through self-regulatory measures.

Minimum safety and quality standards, advocated by OCU et al (2016) are also promoted by the JRC (2013), which concludes that an industry-developed "certificate of trust" could improve user uptake of collaborative platforms, while European and national authorities could help collaborative platforms develop through subsidies to entrepreneurs to apply lean start-up development methods, as in the US. However, the US Federal Trade Commission (2016) concludes that self-regulatory measures alone might not be enough to address externalities deriving from their operation, calling for a greater extent and clarity in public regulatory frameworks. They note that *"platforms may have weaker incentives to adopt these [self-regulatory] mechanisms to address externalities, i.e., impacts on third parties or other public interests, since addressing such impacts may not directly promote transacting on the platform"*. The report also notes that platforms *"may have little monetary incentive to address issues that impose costs only on third parties"*, but that service providers that use the platforms as marketplaces and the platforms themselves *"may have an interest in addressing such harms if they could be liable to third parties for such harms"*.

To account for the rapid technological developments in the field, while at the same time catering for consumer and peer provider protection goals, several authors call for a **goal-oriented, or algorithmic regulation**. For example, Quattrone et al (2016), in an academic article focused on AirBnB activity in London, promote the idea of "algorithmic regulation", that is regulations that are responsive to real-time demands. This type of regulation, in the authors' view, could rely on large sets of data to produce rules responsive to real-time demands, and would apply not only to collaborative activities, but to any civic issues. A similar concept is advocated by Camps (2015), who calls for goal-oriented regulation which, instead of setting rigid technical criteria, could just establish goals for protecting the public interest, leaving the implementation arrangements to private parties, depending on their technical capabilities. The Dutch Labour law, which has no specific rules but only general guidelines, or the Dutch principle of equivalence in Netherlands' 2012 Building Law are examples of how this can be implemented in practice. Pauline Westerman explores the goal-oriented regulation concept from a legal perspective in two 2014 publications (Westerman 2014), while reports by Mercatus Center (2009) or Koopman, Mitchell and Thierer (2014) suggest such goal-oriented regulation could be especially useful in technology-driven sectors like the collaborative economy, an idea already hinted in the European Parliament's 2016 report, and a need already identified in OCU et al (2016).

## 1.7 Data gaps and next steps

There have been several information and data gaps identified in the literature. First, the literature review revealed **discrepancies on aspects such as the way business models are interpreted, or what constitutes the collaborative, or "sharing" economy** (e.g. which sectors/platforms/business models can be included). It is evident that there is no single agreed definition of what constitutes a collaborative economy, and



different authors interpret it differently. In addition, the literature does not provide enough details on forecasting, most of the quantitative data available in the studies provide a current market size assessment or figures on the recent growth of the market. The studies, in fact, only look as far as 1 to 2 years ahead in the future.

The second most relevant gap for this study are quantitative estimates of environmental impacts of collaborative economy activities. Frenken (2017), as well as some other authors, notes that collaborative platforms advertise themselves as being green, and indeed the principles upon which they function (efficient use of under-utilised assets) have a large environmental potential. However, due to the intricacies in types of effects (e.g. direct and rebound), as well as broader consequences (e.g. macro-economic effects) of platform use, Frenken (2017) highlights the difficulty in quantifying the precise environmental impacts of the sector.

The literature review identified certain quantitative environmental impacts of the collaborative economy, most notably in the transport sector, but such detailed figures are largely lacking for the accommodation and consumer durables sectors. Nevertheless, the results between studies are often very different. Although the distinction between direct and indirect (rebound) effects was encountered in the literature, the complexity and inter-relatedness of effects prevented researchers from providing meaningful quantitative estimations of such environmental impacts. Finally, very little evidence was found regarding environmental impacts other than climate change effects.

In terms of **economic impacts**, certain studies such as PwC (2015) estimate the quantitative size of the “sharing” economy at EUR 28 billion in yearly gross revenues, while the European Parliament (2016) estimates the potential of the collaborative economy at about EUR 160-572 billion in value added to the EU economy. However, such studies fall short of quantifying concrete economic impacts on the communities such platforms operate in. This is especially the case for rebound effects, especially in the accommodation sector, where large data gaps are present.

Platforms tend to positively quantify their economic and social impacts on their communities, notably AirBnB through city-specific reports (Airbnb website), or Uber’s city reports such as the one on Chicago (Airbnb website). However, there are often contradictory findings from academics or think-tanks: for instance, Quattrone et al (2016) finds only marginal and very concentrated positive economic impacts of AirBnB presence in London, while Petropoulos (2016) finds that the presence of Uber drivers could damage local taxi industries via drops in taxi license costs (by up to 33% in Chicago over 2 years), or the number of taxi trips. Therefore, broader economic impacts, particularly related to substitution effects, are largely missing from the literature.

The literature review identified relevant data gaps in particular with respect to the consumer durables sector, where quantitative data such as typical savings/earnings per user, or aggregated figures at the economy level are missing. Such data gaps call for more in-depth research to determine the net economic impact of collaborative economy models, particularly in the accommodation and consumer durables sectors. The same holds for the question of whether or not the increases in household incomes of hosts will improve wealth distribution or whether this effect will be nullified by the losses in jobs.

In terms of **social impacts**, gaps have been identified with respect to the net impact of collaborative economy on income inequality, as well as the overall impact of such activities on employment, including job substitution effects or positive spillovers in adjacent sectors. In addition, although the community-oriented perspective is often present in the literature, quantitative results on the extent to which collaborative activities (e.g. sharing with strangers and neighbours) increase social cohesion in neighbourhoods and cities are often lacking. Although studies such as that of Quattrone et al (2016) find certain patterns in rebound effects of AirBnB activity in London, such as an increased consumption of accommodation services, it is difficult to find such data for other areas, or for the sector as a whole in quantitative terms. In broader terms, although the literature review identified several survey-based data on this topic, it is difficult to extrapolate at EU-level the extent to which the growth of the collaborative economy can change the general attitude towards ownership.

With respect to **business models or markets**, as indicated, there are different interpretations as to what the collaborative economy includes, and what types of business models exist. While certain conceptual frameworks are common (e.g. the sharing-exchange continuum further described in sub-section 2.3 in the main report), many others are disputed or contradictory. For instance, Martin, Upham and Budd (2015) note that while some documents (e.g. PwC, 2015 or Woskow, 2014) consider market-based digital innovation platforms (e.g. AirBnB, Uber) as part of the collaborative economy, others like Morozov (2013) view such models as “neo-liberalism on steroids”. Martin, Upham and Budd (2015), as well as Seyfang and Smith (2007) only focus on grassroots online free reuse groups to study the collaborative economy. In addition, the recent European Commission (2016) Communication remains vague in its criteria of scoping the collaborative economy.

Finally, the literature does not provide much insight into consumption pattern changes due to the growth of the collaborative market. In fact, while there is a lot of information on the reasons and the drivers behind why people are changing their consuming habits, very little quantitative information is available on what the consumption patterns look like and how they are changing. Nevertheless, this is an important factor to consider when carrying out a market size assessment as it could provide a clearer picture on how the collaborative economy is shaping consumers lives.

Under these conditions, it is important to build on existing literature and attempt to harmonise the different understandings of collaborative economy and frame them in a coherent conceptual model. In particular, business model typologies are especially vague in the accommodation and consumer durables sectors, while they are more clearly defined in the literature for the transport sector.

## 2 Annex - Stakeholder Consultations

In addition to literature analysis (Annex 1), interviews with selected experts as well as a stakeholder workshop in Brussels were organised on the definition and scope of the collaborative economy, its impacts and the outlook for development of its business models in order to obtain an as wide as possible view on the critical issues for this project. Next, we present the summary of findings from the interviews and the stakeholder workshop.

### 2.1 Analysis from interviews

#### 2.1.1 Purpose of interviews and who we talked to

We conducted 10 interviews with a sample of stakeholders representing platforms, incumbent industries, consumer organisations, research institutes and individual experts. The goal of these interviews was to understand how experts from different backgrounds conceive the collaborative economy, its likely impacts and its future development. In addition to these 10 interviews, we conducted at least one interview for the elaboration of the case studies (see Annexes 3-7). We cannot draw any definitive conclusions from the information collected through these interviews, as many interviewees pointed at the lack of data and evidences on the collaborative economy and as their view and understanding is influenced by the organisation they represent. However, this exercise has helped us assess whether interviewees agreed or disagreed on some issues and if we could identify general trends about the understanding of the collaborative economy. The names and organisations of the experts we talked to are presented in Table 2-1 below.

**Table 2-1 Experts interviewed (in addition to case study interviews)**

No	Name	Organisation
1	Koen Frenken	University of Utrecht
2	Pieter van de Glind	ShareNL
3	Christine Hobelsberger	Institute for ecological economic development (Peer-Sharing.de)
4	Damien Demailly	IDDRI
5	Eliana Guarnoni	Altroconsumo
6	Sylvia Maurer	BEUC
7	Daniel Makay and Christian de Barrin	Hotrec
8	Petr Jansa	Sharujeme.cz
9	Luc Delany	EUColab
10	Lucía Hernández	Ouishare

#### 2.1.2 What do stakeholders think about the scope of the collaborative economy?

There were different views on how to define the collaborative economy. Many stakeholders mentioned the temporary access of under-utilized goods and the use of online platforms as two crucial elements for the definition. For some, only P2P transactions can be considered collaborative economy, while for others, several transaction types, like P2P, C2B and B2C are part of the scope. For one interviewee, platforms which offer greater access to services and employment opportunity for peers to rent out their goods are part of the collaborative economy, even if these platforms include B2C transactions. Moreover, interviewees did not agree on what sectors have to be taken into account. Most of them consider the transport and accommodation sectors to be the most important ones. For

some, resale platforms like eBay as well as B2C car-sharing are included in the scope of collaborative economy. Many of the interviews referred to Rachel Botsman's definition and classifications of the collaborative economy. It was also often mentioned that all the classifications used to differentiate business models and transaction types are not always easy to use as in the reality, many platforms split across different categories. There is also no clear-cut distinction between traditional businesses and collaborative platforms, and some experts expect both models to merge in the future. For instance, one interviewee said that it is very hard to make the distinction between an Uber driver and a taxi driver today.

### **2.1.3 What are the impacts?**

#### **Environmental impacts**

A majority of interviewees estimate that in general, the collaborative economy has a positive environmental impact, at least if we compare it to the traditional economy. Many platforms also claim that they reduce carbon footprint, although it is difficult to verify these claims. However, many pointed out that we have no evidence about it as no data are available. Many interviewees suggested that rebound effects, resulting from the collaborative consumption, could reverse the overall positive environmental effects of the collaborative economy. Indeed, as goods and services consumed through collaborative platforms tend to be cheaper than in the traditional economy, people consume more. For instance, people who would have normally never taken a taxi decide to order an Uber, as it is less expensive. Likewise, in the majority of cases, items that people buy on resale platforms are not a substitute to items bought in the traditional economy, they rather create additional consumption. Therefore, collaborative economy could lead to more consumption and have detrimental effects on the environment. One interviewee mentioned for instance that consumers buying items on resale platforms sometimes have to drive miles to fetch them. These second hand-items are sometimes of poor quality and their reutilisation can be harmful for the environment, like for vehicle or electric appliance resale.

Although the majority of interviewees did not have a clear idea of which platforms have a positive environmental impact, some mentioned that business models in the transport sector, like ride-sharing or car-sharing as well as platforms specialized in the resale of goods were the most likely to have a significant impact on the environment. One interviewee said that Uber Pool/Commute has the potential to have positive environmental impact, but that they are not sufficiently developed in Europe for now.

The role of public authorities to incentivise collaborative platforms to reduce their environmental impact was mentioned several times. One interviewee said that the government should not only assess the environmental impact of platforms but also shape the conditions in such a way that positive impacts are generated. The public authorities should support sustainable collaborative platforms, through subsidies, public promotion of platforms, or financing of lasting innovations. One interviewee brought up the example of the city of Amsterdam, which made it compulsory for the car-sharing platform Car2Go to use electric vehicles. In general, the need for regulation of collaborative platforms was emphasised. Regulation was in general perceived as a way to minimise the negative impacts of the collaborative economy. One interviewee representing the traditional economy urged public authorities to regulate the collaborative economy, in order to put an end to an unfair competition, currently endangering the hotel industry.

## Economic and social impacts

Concerning the economic and social impacts of the collaborative economy, one interviewee considered that as platforms grow bigger, they do not require as much social interaction as in their developing phase. Another one thinks that automation as well as digitalisation will reduce the demand for labour. Economically speaking, the use of collaborative platforms is generally thought to be positive for consumers as it increases their real disposable income and offers alternative employment. The social interaction coming with P2P platforms was for one interviewee the main driver. The majority of respondents, though, shared the impression that some platforms start with social and environmental objectives, but that as they grow bigger, these objectives tend to be left behind. Some of them also recognised the social pressures it could create as the platforms grow bigger due to the friction created with activity in the traditional sector (e.g. nuisance in cities due to Airbnb and pressure on taxi drivers to compete or switch to Uber). One interviewee mentioned one ride sharing platform, which at the very start of its creation put forward its positive environmental impact, but gradually removed it from its marketing strategy as it realised that it did not have a major impact on consumers' use of the platform.

### 2.1.4 What will the future look like?

Overall, interviewees could not estimate the current share of the collaborative transactions in today's economy. Nor had they evidence about the future development of collaborative platforms. In general, interviewees expect collaborative economy to grow in the future. What came out from many interviews is that technological developments like automation will be critical for the future development of the collaborative economy as well as regulation. One interviewee expects long distance ride-sharing platforms to grow quickly in the future, as the demand for this type of platform is very important. Another one foresees the development of collaborative economy in eastern Europe in the coming years, however, another interviewee mentioned that the market is still developing as culturally the people might not be ready, and the business environment neither. It was also noted that in the future it will be harder to make a clear distinction between the traditional and the collaborative economy as the services provided by both the traditional economy and the collaborative economy are increasingly converging. The traditional economy will have to innovate and invest in new technologies, but also create new services comparable to those offered by the collaborative platforms, in order to stay competitive. The distinction between users and providers will also become more and more blurry.

## 2.2 Workshop report

On 15-05-2017, a stakeholder workshop was organised in order to:

- Discuss the preliminary findings of the research activities conducted for the study so far;
- Derive the main inputs for the E3ME model and the LCAs together with the workshop participants:
  - i. The current scope and size of the collaborative economy in the EU in the accommodation, transport and consumer durables sectors;
  - ii. The likely environmental (and economic and social) impacts that the collaborative business models create for the EU (**only illustrative – exact calculations will be made by the E3ME model and the LCAs**); and
  - iii. The potential development of the collaborative business models in these three focus markets towards 2030 and what the impacts of these developments are on the EU.

Around 35 participants from industry, academia, public authorities and think tanks attended the workshop to think aloud about the impacts of the collaborative economy and scenarios for growth. The agenda for the day is presented in Table 2-2 below. After the introduction and presentation by DG Environment and Trinomics, the remainder of the workshop was focused around interactive parallel sessions on the collaborative economy in the three focus markets. The group split into three (one for each focus market) and each group focused on understanding:

1. The current scope and size of the collaborative economy in the EU
2. The likely environmental (and economic and social) impacts that the collaborative business models create for the EU;
3. The potential development of the collaborative business models towards 2030.

**Table 2-2 Workshop agenda**

1. #	2. Time	3. What?
4. 1	5. 10.30 - 10.45	6. Registration, coffee/tea
7. 2	8. 10:45 - 11.00	Welcome and introduction to the study (European Commission, DG ENV)
9. 3	10.11.00 - 11.15	11. Presentation by Trinomics on objectives of the study and interim findings
12.4	13.11.15 - 11.30	Q&A
14.5	15.11.30 - 12.15	Parallel Session 1: Current situation of the collaborative economy in the focus markets (size and characteristics) (groups split based on the three markets: accommodation, transport, consumer durables)
16.6	17.12.15 - 13.15	Lunch
18.7	19.13.15 - 13:30	Plenary reporting and Q&A on session 1
20.8	21.13.30 - 14.30	Parallel Session 2: Economic, environmental and social impacts of the collaborative economy in the three markets
22.9	23.14.30 - 15.00	Plenary reporting and Q&A on session 2
24.10	25.15.00 - 15.15	Coffee/tea break
26.11	27.15.15 - 16.15	Parallel session 3: Outlook on the development of the collaborative economy in the focus markets (in terms of importance and impacts)
28.12	29.16.15 - 16.45	30. Plenary reporting and Q&A on session 3
31.13	32.16.45 - 17.00	Closure

### 2.2.1 Context of the study and the workshop (DG Environment)

DG Environment, who commissioned the study, opened the workshop and welcomed the participants. The context and purpose of the study was introduced:

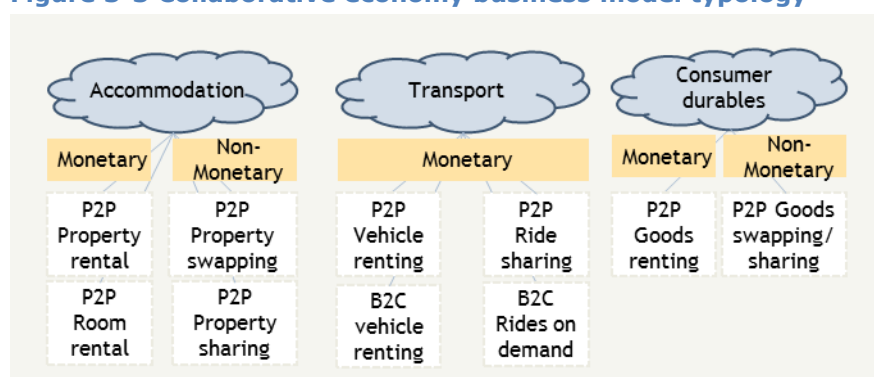
- The collaborative economy can potentially contribute to the transition to a greener economy, inter alia by reducing under-utilisation of assets, thus

reducing pressure on resources and on the natural capital. However, it is not clear how indirect effects and rebound effects of the collaborative economy affect the overall environmental impact of the collaborative economy. It is the purpose of this study to distinguish all different types of impacts that the CE creates on the environment and understand the conditions under which the CE promotes sustainable development of the EU economy.

### 2.2.2 Discussion on the basis of the preliminary findings of the study (Trinomics)

The typology developed by the study team to classify the different activities in the collaborative economy (markets/business models) was subject to a discussion with participants. The typology is summarised in the figure below:

**Figure 3-3 Collaborative economy business model typology**



Source: Own illustration

The main discussion points are summarised below:

- One participant mentioned that the terminology of fee-based vs. non-fee based transactions is considered confusing, because the term 'fee' mostly refers to money that is paid to the platform to subscribe to its services. So, if someone wants to refer to the money that is transferred among peers it is better to speak about monetary vs non-monetary transactions, or even paid vs free transactions.
- It was also noted that it is important to distinguish carefully between the P2P and B2C transactions in the typology as they both seem included in the scope, but it is not always clear in the three markets (accommodation, transport and consumer durables) which business models are in and which are out. In the subsequent discussion, Trinomics and DG Environment pointed out that it is almost impossible to draw a hard line between the CE and the traditional economy as both 'markets' are dynamic and overlap to a certain extent. The typology developed provides a framework, but still requires a pragmatic approach to be completed.
- It was also discussed that it might be more useful to look at the collaborative economy from a digitalization perspective instead of from a sector perspective. Internet is the enabling technology and common driver for the growth and success of the entire CE. This shift in perspective has significant

implications for the modelling in the remainder of the study, but might be a more accurate reflection of reality.

## 2.3 Key outcomes from the parallel sessions

After the introduction and presentation by DG Environment and Trinomics, the remainder of the workshop was focused around interactive parallel sessions on the collaborative economy in the three focus markets. The group split into three (one for each focus market) and each group focused on understanding:

1. The current scope and size of the collaborative economy in the EU
2. The likely environmental (and economic and social) impacts that the collaborative business models create for the EU;
3. The potential development of the collaborative business models towards 2030.

The discussions were introduced by the study team with a presentation of the draft findings of a number of case studies in these markets. The main outcomes from these discussions with direct relevance for the scenario building and the case study analyses are presented below.

### 2.2.3 Transport market

#### Current situation of the collaborative economy (size and characteristics)

The discussions after the presentation of the draft findings from the three transport case studies concluded that:

- *Definitions, scope & terminology*
  - Some stakeholders did not consider Uber part of the collaborative economy, and questioned its inclusion.
  - Stakeholders agreed that “sharing economy” is an ambiguous term that does not fit this study’s scope well. While some argued that sharing someone’s time for compensation is a basic condition for every business, others noted that “sharing” can involve both goods/services (supply-side) and skills (demand-side).
- *Activity/market size metrics*
  - In the discussion following the three representative transport business models, it was concluded that different metrics can yield different results on the market size of the collaborative business models and this is important to consider in this study’s model. The **number of rides is the most relevant metric**, but within it, another important dimension is the occupancy rate of e.g. shared cars. It was acknowledged, however, that data collection is often difficult. In the UK, stakeholders are working on building an accredited body to legitimize the validity of data. Still, it is hard to verify whether a ride took place, since peers can get around the platform’s mechanisms by only using the platform’s matching service and built-in chats.
  - Some sharing parameters differ among member states. In the Netherlands, P2P vehicle rentals is more popular (e.g. SnappCar) than in other countries. Additionally, proxies such as the number of sharers per car (in the case of B2C



vehicle renting) is different between the UK and the Netherlands and thus differs among EU MSs in general.

### Economic, environmental and social impacts of the collaborative economy

The discussions after the presentation of the draft findings from the three transport case studies concluded that:

- **Short-distance and long-distance car-sharing (including ride-sharing and ride-on demand) have different environmental implications** due to the services they substitute: short-distance urban car-sharing typically replaces public transport, while long-distance car-sharing replaces services like trains, planes or coaches<sup>13</sup>. Another distinction can be made between commuting and occasional rides, and yet another between urban and rural car-sharing.
- Positive direct social (road safety) and environmental impacts (fuel efficiency and CO2 emissions reduction) for ride-sharing might be too optimistic.
- It is hard to predict the overall effect of ridesharing and ride-hailing on private car ownership as these options reduce the need for car ownership (less demand for cars), but on the other hand could also decrease the costs of car ownership (more demand for cars).
- The price differences between ride-sharing and other long-distance transport (train and airplane) depend strongly on the moment of booking. Shared rides are often booked last-minute when the prices for the train are the highest.
- It is very important to take **cross-country differences** into account. For example, the average fuel efficiency of shared cars seems to differ among Member States.
- **Long-term effects on public transport are unclear.** An increase in car-sharing and ride-sharing might lead to reduced investments in public transport infrastructure, but it can also trigger the public transport sector to become more competitive.

### Outlook on the development of the collaborative economy

The discussions after the presentation of the draft findings from the three transport case studies concluded that:

- The **growth potential** for collaborative transport models will **vary strongly among Member States**. In some countries there are large cultural barriers for the uptake of these business models. Also, the Dutch B2C vehicle renting market seems to have reached a plateau, while it is growing in other Member States.
- It is important to try not to re-invent the wheel. Try **to incorporate existing studies and forecasts** for the transport sector in Europe (e.g. PRIMES).
- For the future uptake of collaborative transport models, cross-country differences also play a role. **Cultural differences affect the uptake of car-sharing and**

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<sup>13</sup> This view was suggested by stakeholders from a study conducted by ADEME in France, and was also confirmed by the interview conducted with Damien Demailly from the Institut du Développement Durable et des Relations Internationales.

**ridesharing** and countries have different **attitudes towards car ownership**, which is seen as a status symbol in some countries and as a mere mobility option in other countries.

- *Key drivers of change*
- The transport sector will undergo a dramatic systemic change and autonomous cars and car-sharing might become a normal feature of the urban multi-modal transport network. Therefore, it is important not to analyse the impacts of collaborative transport models in isolation, but rather to take a **system perspective**. Technological innovation will drastically change the entire transport sector and the collaborative transport models as well.
- **Regulation** will be a major determining factor for the developments in the transport sector for the coming decades. Most cities will focus on restricting traffic and reducing the space that is available for cars. Additionally, emission reduction targets might work as a factor that stimulates car-sharing.

#### 2.2.4 Accommodation sector

##### Current situation of the collaborative economy (size and characteristics)

The discussions after the presentation of the draft findings from the Airbnb case study found that:

##### *Difference between Airbnb and other tourist accommodation*

- Airbnb and hotels are in general different markets as they provide different levels of services. Airbnb is part of the EUROSTAT holiday & short-stay accommodation sector and therefore primarily competes with other players operating in this part of the accommodation market.
- There is **no clear borderline between P2P and B2C** on the online platforms. There are also professional B&Bs and holiday homes that are rented out via Airbnb as well as through other channels. In such cases, Airbnb serves merely as a new marketing channel. Nowadays, a very large part of the Airbnb listings is probably B2C. Moreover, Airbnb is offering a very wide scope of properties, from shared rooms to luxury villas. This adds to the difficulty of assessing its impacts on the economy as the distinction with other short-term tourist accommodation is not so clear cut. The main difference between Airbnb and B&B for some types of listings is digitalisation, and the fact that Airbnb hosts generally do not provide food. If an accommodation provides food, it needs to follow strict regulation.
- *Estimating the size of the market*
- **EUROSTAT statistics on the holiday and short-stay sector might be unreliable**, as the statistics from EUROSTAT are quite different from those published in other recent studies (7 million beds in total as opposed to 20 million beds reported by other studies). This makes it doubtful whether EUROSTAT data on holiday & short-stay accommodation should be used to estimate the current size of the tourist accommodation market, including the estimated market share of Airbnb. However, no alternative sources of reliable data were offered by the participants.
- **Eurostat data on holiday & short-stay accommodation is incomplete**, since there is no consistent registration. The market share of the collaborative economy today is thus underestimated, as such extrapolation towards the future might not be the best approach.

##### *New demand or substitution*

- The demand for Airbnb and other collaborative accommodation platforms is probably a **combination of substitution and new demand. In addition, some of the properties are the same as on other short-stay rental sites.** This depends on the location, on the type of listing that is offered and its price. It is likely that only the very low-end (cheap) Airbnb listings create new demand, as in this way tourist accommodation becomes affordable for those who could not afford to stay in hotels or B&Bs. Also, platforms like Airbnb make it affordable for families with children to visit large cities like Amsterdam as the price for renting an entire apartment becomes affordable.
- Average prices are too rough to identify who is the competitor for Airbnb. **The type of competitor will differ for the different Airbnb listing types**, e.g. private rooms will compete with different traditional alternatives compared to luxury villas.

### Economic, environmental and social impacts of the collaborative economy

The discussions after the presentation of the draft findings from the Airbnb case study found that:

#### *Economic impacts*

- Economic impacts are difficult to assess as Airbnb covers a very wide range of properties, some of which are the same as offered on other sites or through local tourist offices. What matters is that now part of the income from tourist accommodation goes to Airbnb itself. Until recently, Airbnb did not have to pay tourist taxes (it still does not have to everywhere).
- Airbnb also creates opportunities for peers to generate additional income from renting out their houses (rooms, second homes, entire houses, etc.). However, the providers inside the platform are changing, from P2P to B2P. People start buying properties with the aim to rent them out on Airbnb, and sometimes it is included even in their mortgage plan.
- Impact on income: we cannot talk about 'saving' money through Airbnb, as people are not really saving as they would probably not go on holidays otherwise. There is only scattered evidence on 'savings' of guests and what they do with the money. Substantial impact on guest savings is not expected.
- The claim that Airbnb affects housing and rental prices is not substantiated. Also, it is difficult to see whether Airbnb affects tourist accommodation prices as it has its own price setting mechanism.
- **Increased competition is one of the most important economic impacts** of the collaborative economy in the accommodation sector.

#### *Social impacts*

- **Income distribution** - largest share of the income is earned by hosts of the age of 55+ and around 50% of the income seems to be earned by approximately 10% of the hosts. Therefore, it is likely that Airbnb exacerbates income inequality.
- **Services provided in Airbnb listings are professionalising** - this might create jobs for people providing these ancillary services, e.g. cleaning. There are some studies on the employment impacts of Airbnb.
- Another social impact is to what extent consumers are protected.

#### *Environmental impacts*

- **The type of building will be important for the comparison of direct impacts** between Airbnb and, for example, a hotel. Staying in a new energy efficient hotel room has a completely different impact than staying in an old

cottage via Airbnb. Also, different Airbnb listing types will give different direct impacts.

- It was noted that many hotels are consciously promoting environment-friendly behaviour as they have to comply with environmental policies, while for Airbnb this is not the case.
- It is not possible to take differences in consumer behaviour between Airbnb guests and guests using alternative accommodation into account as there is no evidence that there is a difference in 'sustainable behaviour'. The difficult thing with behaviour is that differences in behaviour can also lead to different impacts for similar services.

## Outlook on the development of the collaborative economy

The discussions after the presentation of the draft findings from the Airbnb case study found that:

- **Airbnb will resemble traditional accommodation businesses more and more, and vice-versa.** It will add more services in its offers and it might either push out or buy competing platforms. Hotels are also accommodating services which resemble Airbnb. As such, some merging between the two is expected in the future. See the similarities with the introduction of low-cost airlines in the airline industry.
- The future is driven by money and there is some tendency towards centralization with some niche markets. However, regulation will have a major impact on the future development of the market.
- Alternatively, **Airbnb might move out of the accommodation sector and operate as a big data company** in another sector. Already, the data Airbnb collects is one of their most valuable assets.
- In the future **the regulatory framework might catch up with collaborative platforms** operating in the sector, which can create a level playing field with the traditional accommodation sector.
- Regarding the predicted future growth of the market, there are a lot of factors that will influence tourist arrivals. Prediction is thus very difficult. For example, PwC predicts a much higher growth than EUROSTAT

### 2.2.5 Consumer durables sector

#### Current situation of the collaborative economy (size and characteristics)

The discussions with the participants from the consumer durables break-out session on the draft findings from the Peerby case study found that:

- It is not clear whether there are Peerby-like platforms in the entire EU. The finding that the rental model is more present in the EU is confirmed by stakeholders because it is easier to develop a (profitable) business model on the basis of P2P renting.
- The development of Peerby-like platforms in the EU hinges critically on the system of 'trust' in a country – what drives people to trust each other and what is needed. Before Peerby expands seriously into a country, they first study this element.
- Next to that, the presence of online sharing also depends on the extent of 'offline' sharing. In case a lot of offline sharing already takes place, the online sharing could also have a bigger potential as the extent of offline sharing indicates the willingness to share.
- Also, the penetration of Peerby-like platforms is according to most break-out session participants mostly limited to cities. Rural areas are not excluded because it is not that they are not specifically targeted, but for now we see it

works best in cities. Peerby for example works with a 15km radius (the radius in which successful transactions are made and sought).

- According to workshop participants, the calculated 5% “core city-penetration” in the draft case study seems a reasonable estimate for the number of people that might participate in P2P goods sharing/renting given the lack of data on this topic.

### Economic, environmental and social impacts of the collaborative economy

The discussions with the participants from the consumer durables break-out session on the draft findings from the Peerby case study found that:

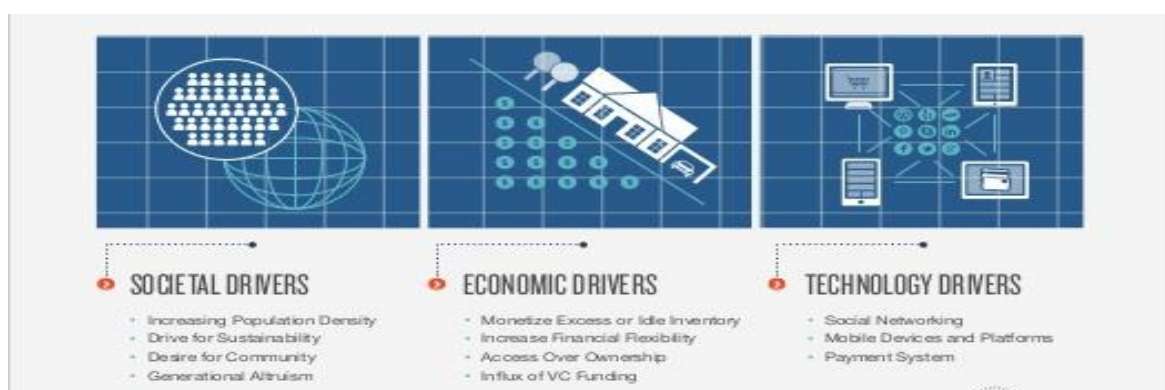
- Economic impacts might not be as large a factor as expected at first sight. P2P renting is not always cheaper than buying the product seen from a long-term perspective. Still, Peerby records repeated rental transactions from similar households, for example a party table, because people just do not want to own a party table (e.g. storage). Reasoning from an economic savings point of view might therefore miss the point.
- Regarding the most common alternative for Peerby transactions, the participants estimated that professionally renting is the most likely alternative for some products (e.g. tools), while buying is probably the most logical alternative for most other products.
- Regarding the environmental impact, the participants agreed that the overall environmental impact depends on the weight of impacts across the different life cycle stages. Peerby mentions that a study from TU Delft shows that the environmental impact of consumer durable goods overall is higher than the average of other goods, if all parameters are taken together.
- The participants expressed an interest in getting to know the breakeven point for the moment at which a shared good becomes less environmentally friendly than buying it, and vice versa. The case study will not be able to deliver this information, but the LCA might give insights on this.
- While looking for representative products in the P2P sharing/renting goods segment, participants concluded that most shareable goods are those with a specific purpose, that are needed for a limited amount of time and can be easily transported. For clothing, for example, this is mostly limited to costumes, from furniture to folding tables for particular occasions, small electric household appliances and specific, more expensive tools.

### Outlook on the development of the collaborative economy

The discussions with the participants from the consumer durables break-out session on the draft findings from the Peerby case study found that:

- The development of the collaborative economy in the consumer durables market depends strongly on a number of related larger trends:
  - The price level of new consumer durable goods
  - The level of servitisation in ‘traditional’ consumer goods offerings (e.g. leasing models)
  - Urbanisation trends (rural-urban shift and communal living)
  - Future of logistics and distribution: if it becomes easier to transport goods, adoption of sharing will be influenced positively.
- Participants to the workshop did not have a clear idea on the precise size of the business model given the current untested state of the business models. For the ambitious scenario, a doubling of the city-penetration rate (from 5 to 10%) was deemed appropriate (and ambitious), but all assumptions, choices and calculations need to be well explained.
-



**Figure 2 2 Main drivers of the growth of the collaborative economy**

Source: Owyang 2013

At **national level**, as outlined by the European Commission (2016), Member States have divergent approaches in regulating collaborative economy platforms. Provisions specific to collaborative platforms, apart from the general B2C provisions that could be applied, under certain conditions, to P2P activities, can be either **horizontal or sector-specific**. Examples of **horizontal regulatory frameworks** include France's Law for a Digital Republic, as well as Italy's draft "*sharing economy act*" (Legislative Proposal 3564/2016). France and Italy are exceptions in this respect, as the other Member States adopt a **sector-specific approach** to regulating collaborative economy platforms. The most common sectors where B2C and P2P activity of collaborative economy platforms is regulated are the transport and accommodation sectors. Table 2-3 provides an overview of applicable national regulations in these sectors:

**Table 2-3 Overview of national legislation in the accommodation and transport sectors**

Member States	Sector-specific legislation also applicable to P2P transactions		Sector-specific legislation helping to clarify the distinction between B2C and P2P transactions	
	Transport	Accommodation	Transport	Accommodation
AT		X		
CY	X	X		
CZ	X		X	
DE			X	
DK		X		
EE	X		X	
EL	X			X
ES		X		
FI		X		
HR	X <sup>14</sup>			
HU	X	X		

<sup>14</sup> The Ministry of Maritime Affairs, Transport and Infrastructure considers Uber to be an application and, therefore, provisions of the Croatian Road Transport Act (*Zakon o prijevozu u cestovnom prometu*, O.G., No. 82/13) are not applicable to Uber. Information collected through consultation of the Croatian Ministry of Maritime Affairs, Transport and Infrastructure of the Republic of Croatia on 27 April 2016.



Member States	Sector-specific legislation also applicable to P2P transactions		Sector-specific legislation helping to clarify the distinction between B2C and P2P transactions	
	Transport	Accommodation	Transport	Accommodation
IE	X	X <sup>15</sup>		
IT		X	X	
LT		X		
LU	X			
LV		X		
MT	X	X		
NL			X	
PT		X		
RO		X		
SE		X		
SI		X		
SK		X		

In the **accommodation sector**, most Member States extend the sectorial legislation to cover P2P transactions, and only in few (AT, ES, FI and IT) this is not the case for transactions consisting in rentals for exclusively touristic purposes.<sup>16</sup> In addition, sector-specific regulations in Belgium, the UK, Bulgaria and France is not included in the table above because such Member States have local or regional regulations governing these sectors. In addition, in Bulgaria, France and Poland, national rules for the transport or accommodation sectors do not apply to transactions concluded between peers, nor do they clarify the distinction between B2C and P2P transactions. This is opposed, for instance, to Greece and the UK, where a clear distinction is made between B2C and P2P transactions in the accommodation sector:

- (iii) The Greek Law no. 4276/2014 on tourism businesses and tourism infrastructure indirectly distinguishes between B2C or P2P transactions establishing that tourist accommodation services provided by private individuals to other consumers cannot exceed **30 days**,
- (iv) In the UK, the 2015 Deregulation Act introduces a new **temporal threshold of a maximum of 90 nights** per calendar year for short-term rentals in London.

In the accommodation sector, a common regulatory measure to distinguish between B2C and P2P transactions is via temporal thresholds (usually operating at local/regional level) aimed at distinguishing touristic accommodation service activities carried out by businesses from those conducted by private individuals on an occasional basis. Such thresholds exist in ES, IT, NL and the UK. When the thresholds are exceeded, the relevant

<sup>15</sup> The Irish Tourist Traffic Act (Tourist Traffic Act 1939, as amended by S.I. 360/2013) applies to P2P transactions such as the ones facilitated by Airbnb as long as the lessor wishes to describe the premises as a hotel, guest house, holiday hostel, youth hostel or holiday camp.

<sup>16</sup> See: Austrian Tourism Tenancy Code (*Mietrechtsgesetz*, MRG, Government Gazette 520/1981); Spanish Act on Urban Leases (Act 29/1994 of 24 November 1994 of Urban Lease (*Ley 29/1994, de 24 de noviembre, de Arrendamientos Urbanos*) BOE 25 November 1994); Finnish Law on residential leases (Residential Leases Act (481/1995, *laki asuinhuoneiston vuokrauksesta*)); Italian Tourism Code (Legislative Decree 79/2011 'Code of national rules concerning the order and the tourism market, according to Article 14 of Law 246/2005, and transposition of directive 2008/122/EC on contracts of timeshare, contracts related to holiday products of long term, contract of (re)sale and exchange').



sector-specific rules (e.g. licensing or authorisation requirements) apply. However, it might not be possible to categorically state that consumer law also becomes applicable.

In the **transportation sector**, the specific legislation applicable to the transport sector applies also to P2P transactions in a few Member States (e.g. Cyprus, Estonia, Luxembourg). In other Member States, although the specific legislation applicable to the transport sector does not cover P2P transactions, it helps in distinguishing between B2C and P2P transactions (e.g. Germany, Italy, Netherlands and Czech Republic). In other Member States, the transport legislation does not distinguish between B2C and P2P transport provision (e.g. Malta), or are not applicable to P2P transactions (e.g. Denmark, Slovakia, Finland). In the latter group of Member States, however, the legislation can help define whether individuals operating through online platforms (such as Uber) as professional or non-professional drivers. For instance, in Denmark Uber drivers are classified as taxi drivers because their services cannot be considered “carpooling” (Courts of Denmark, 8 June 2016). In Slovakia, as well as in London, Uber drivers are required to obtain passenger transport licenses, while in Finland, according to a recent case decided at district court level, earnings of EUR 12,250 over approximately three and a half months may be considered as an indicator of the professional nature of the activity carried out (Decision of the District Court of Helsinki, 6 April 2014).

### 2.2.6 Regional and local regulation and arrangements governing the collaborative economy

At **regional and local levels**, regulation complements national-level regulations, to govern collaborative platform activity. Notable examples include London (accommodation and transport sectors, described above), Amsterdam (in the accommodation sector), Berlin (accommodation sector), Ile-de-France region (accommodation sector), Stuttgart (accommodation sector), Lazio, Tuscany and Lombardy in Italy (accommodation sector), Catalonia and Madrid regions (accommodation sector), the three Belgian regions of Brussels, Flanders and Wallonia (accommodation and transport sectors).

Apart from regulation, it is common at regional, and especially local level, for public authorities to conclude **local arrangements with large collaborative platforms**. Such arrangements are often used for tax collection purposes, for licensing or liability purposes. For instance, AirBnB concluded local arrangements for tax collection purposes with authorities in Amsterdam, Paris, Florence, Catalonia (including Barcelona) and many others. Rather than agreements, **court orders** have also been enforced at local-level to prevent the unregulated spread of transport platforms such as UberPop or UberPool, for instance in Amsterdam, Milan, Brussels and others.

In addition, **local-level working groups and cooperation arrangements** between local authorities, platforms and other stakeholders are also common local-level means of providing a framework for the development of the collaborative economy. For instance, in Catalonia there is an inter-departmental working group tasked with devising guidelines for the development of the collaborative economy in the region and in its capital, Barcelona. In Amsterdam, the Amsterdam Sharing City initiative, led by the municipality along with the industry association ShareNL, aim to promote the collaborative economy in the city and establish principles and guidelines for its development.

### 2.2.7 Platform-specific and third-party initiatives for self-regulation

Aside from formal regulations, local arrangements or court decisions, many platforms, industry and consumer organisations adopt a self-regulatory approach, for instance concerning industry-wide Codes of Conduct, explicit exclusion of certain platform liabilities when failing to comply with due diligence duty, or the introduction of specific user verification systems.

Although not yet a mainstream solution, **Codes of Conduct** have been proposed in several countries, notably the UK (spearheaded by Sharing Economy UK, an industry trade body), Italy (via initiatives from consumer association Altroconsumo to impose security and consumer protection standards via a Manifesto) (Altroconsumo, 2015), Portugal (the consumer association Consumer's Defence published a proposal for a Code of Conduct) (DECO, 2016), Spain (the *Asociación Española de la Economía Digital* developed a "Code on Principles and Good Practices of Sharing Platforms") (Sharing España) or the Netherlands via the Dutch Government (the Notice-And-Take-Down Code of Conduct setting out a procedure for hosting providers to remove or disable access to illegal information or content stored or published by users on the platform itself upon obtaining knowledge or awareness of such illegal content or information) (Rijksoverheid, 2008).

**Initiatives to self-limit platform liability** are particularly common in cross-border platforms such as AirBnB or Uber, but also in the vast majority of national-level platforms. Most platforms include "indemnity clauses" stating that by agreeing to the platform's Terms and Conditions, users also agree to indemnify the platform from any liability, claim and expense, including reasonable attorneys' fees, relating not only to the Agreement and its breach, but also to 'any other policy' as well as to the 'use of or access to the platform'.<sup>17</sup> This is, for example, the case of the Cypriot platforms MSD<sup>18</sup> and Cyprus24.net (Terms of use, Cyprys24.net). The Maltese platform Kiribiss contains a similar clause by which users' release the platform from all responsibility (Terms and Conditions, Kiribiss).

### 2.2.8 Suggestions and literature findings concerning the regulation of collaborative activities

Literature from academics, the industry, third-party organisations like consumer associations, as well as input from public bodies point towards the need for greater regulatory clarity concerning the activities of collaborative economy platforms. Many reports, such as the US Federal Trade Commission's 2016 report, Camps (2015), European Commission (2016), the JRC (2013), OCU et al (2016), European Parliament (2016), call for greater regulatory clarity, especially in fields like taxation, consumer protection and national-level alignment in B2C and P2P relevant regulations.

In literature, the regulatory complexity of the framework governing collaborative economy activities is often perceived as a burden, or an obstacle to market growth. This is the case in the work of Euromonitor Passport (2014), PwC (2016), Rauch and Schleicher (2015), Cologne Institute for Economic Research (2016), European Parliament (2015), JRC (2016), Jaffray (2013) or Owyang (2013). The European Parliament (2016), for instance, estimates the short-run impact of specific regulatory barriers to cost up to EUR 6 billion per year. Various policy recommendations are provided, including the need to harmonise

<sup>17</sup> E.g. 'Terms of Service' Airbnb, available at <https://www.airbnb.com/terms> (Articles 8. No Endorsement and 27. Indemnification), 'Terms and Conditions' Uber, available at <https://www.uber.com/legal/terms/nl/> (Article 5), 'Terms and Conditions' easyCarClub, available at <https://carclub.easycar.com/> (Article 15.6), 'User Agreement' eBay available at <http://pages.ebay.com/help/policies/user-agreement.html#14> (Part 14), 'Terms and conditions' Wallapop available at <https://uk.wallapop.com/toc> (Article 2), 'General Terms and Conditions' Nimmer available at <https://www.nimmer.com/terms> (Article 9).

<sup>18</sup> *Supra*, Terms and Conditions, MSD.

cross-country regulations, provide more flexibility to the enforcement of taxation or consumer protection rules, or the reliance on self-regulatory initiatives from platforms or the industry itself.

Non-industry reports from OCU et al (2016) or the European Parliament (2016) conclude that there is no need to add more rules, but rather to clarify and properly enforce existing ones. The European Parliament (2016) suggests the use of platform-collected data to take advantage of regulatory objectives like limiting tax evasion or mitigating social exclusion. OCU et al (2016) advocate for greater harmonisation to *"ensure market unity across different regions and countries by introducing a common European Level framework to protect users"*. In addition, the report concludes that platforms should not be over-regulated, but that existing consumer regulations should be enforced, especially with a proactive role of platforms through self-regulatory measures.

Minimum safety and quality standards, advocated by OCU et al (2016) are also promoted by the JRC (2013), which concludes that an industry-developed "certificate of trust" could improve user uptake of collaborative platforms, while European and national authorities could help collaborative platforms develop through subsidies to entrepreneurs to apply lean start-up development methods, as in the US. However, the US Federal Trade Commission (2016) concludes that self-regulatory measures alone might not be enough to address externalities deriving from their operation, calling for a greater extent and clarity in public regulatory frameworks. They note that *"platforms may have weaker incentives to adopt these [self-regulatory] mechanisms to address externalities, i.e., impacts on third parties or other public interests, since addressing such impacts may not directly promote transacting on the platform"*. The report also notes that platforms *"may have little monetary incentive to address issues that impose costs only on third parties"*, but that service providers that use the platforms as marketplaces and the platforms themselves *"may have an interest in addressing such harms if they could be liable to third parties for such harms"*.

To account for the rapid technological developments in the field, while at the same time catering for consumer and peer provider protection goals, several authors call for a **goal-oriented, or algorithmic regulation**. For example, Quattrone et al (2016), in an academic article focused on AirBnB activity in London, promote the idea of "algorithmic regulation", that is regulations that are responsive to real-time demands. This type of regulation, in the authors' view, could rely on large sets of data to produce rules responsive to real-time demands, and would apply not only to collaborative activities, but to any civic issues. A similar concept is advocated by Camps (2015), who calls for goal-oriented regulation which, instead of setting rigid technical criteria, could just establish goals for protecting the public interest, leaving the implementation arrangements to private parties, depending on their technical capabilities. The Dutch Labour law, which has no specific rules but only general guidelines, or the Dutch principle of equivalence in Netherlands' 2012 Building Law are examples of how this can be implemented in practice. Pauline Westerman explores the goal-oriented regulation concept from a legal perspective in two 2014 publications (Westerman 2014), while reports by Mercatus Center (2009) or Koopman, Mitchell and Thierer (2014) suggest such goal-oriented regulation could be especially useful in technology-driven sectors like the collaborative economy, an idea already hinted in the European Parliament's 2016 report, and a need already identified in OCU et al (2016).



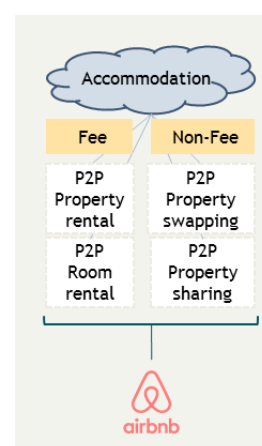
### 3 Annex – Case study - The collaborative economy in the tourist accommodation market (Airbnb)

This case study, like all the other ones that follow, is structured around the key elements required for the scenario building at market level (Chapter 3 of the report), which are visually summarised in the scenario overview in this chapter: introduction to the market and the platform, the situation today, the outlook towards 2030, the direct, indirect and induced impacts and the resulting modelling inputs for the E3ME modelling.

#### 3.1 Introduction

##### 3.1.1 Collaborative business models in the tourist accommodation sector

In the tourist accommodation sector, we have identified four different business models, namely property rental, room rental, property swapping and property sharing. In the former two business models, guests pay their hosts to rent either an entire property (e.g. an apartment or villa) or a room in case of room sharing. The other two business models do not involve any monetary transactions. Initially, all of these business models were based on P2P transactions, facilitated through online platforms, although more and more businesses start using these platforms as well (especially for the two fee-based business models). It is estimated that around 40% of the providers are not private individuals but companies as these hosts offer multiple accommodation spaces (EC, 2016b). In our database (see the chapter on scope from main report), we have identified 60 collaborative platforms operating in the tourist accommodation sector. Airbnb was chosen as representative platform for this market as it covers two out of the four business models and because it is by far the largest platform operating in this market.



##### 3.1.2 Representative platform – Airbnb

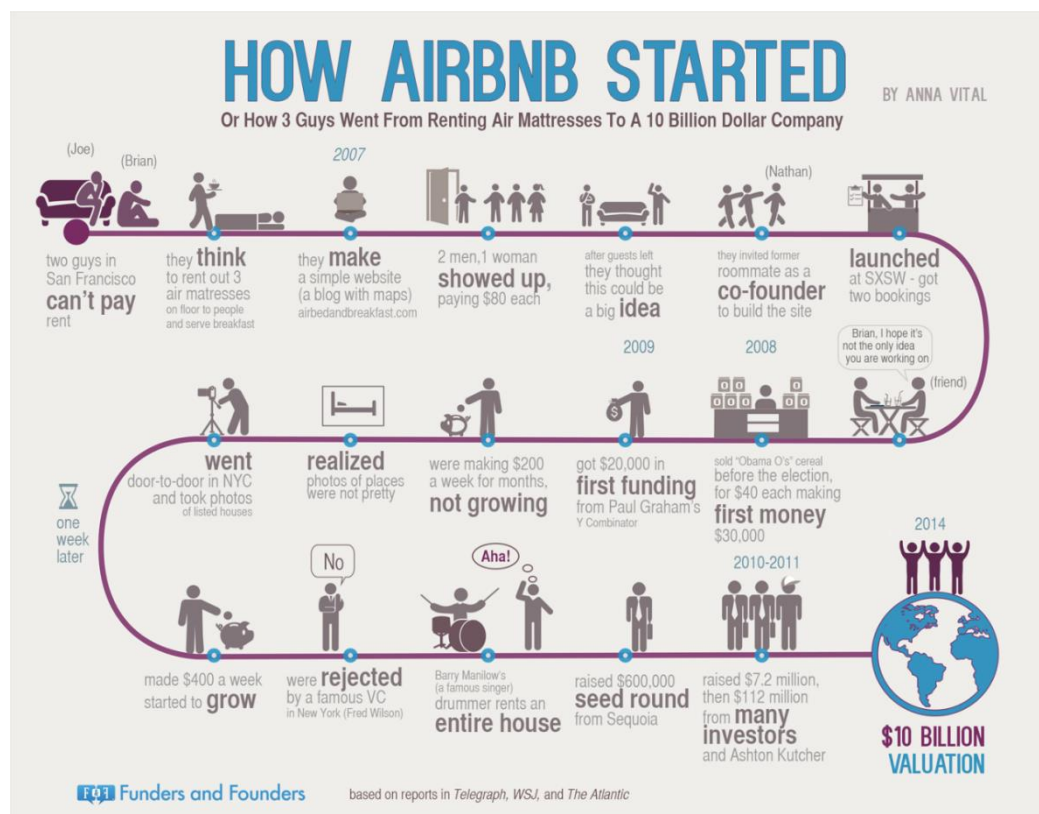
The idea of Airbnb began in 2007 with two young men in San Francisco, Joe Gebbia and Brian Chesky, later joined by Nathan Blecharczyk, that had trouble paying their rents and decided to offer 3 air mattresses on the floor of their apartment and a breakfast on an online blog named [airbedandbreakfast.com](http://airbedandbreakfast.com) (original Airbnb website)<sup>19</sup>. In the beginning the website generated a bit of income but the number of reservations on the website did not really grow due to the 'hippie' image of the website. The company shifted its offerings to a broader variety of accommodation types than only air beds on the floor, reflected in the name change to Airbnb in 2009. The website professionalized further with a better interface and hosts were assisted by making better photographs of their listings, both of which increased the number

<sup>19</sup> <https://www.airbnb.co.uk/about/founders>

<sup>19</sup> <https://www.airbnb.co.uk/press/news/airbnb-launches-new-products-to-inspire-people-to-live-there>

of bookings. This evolved into a "mission to change the way people travel", as an alternative to "mass produced tourism" (Airbnb website).<sup>20</sup> The trajectory is illustrated in Figure 3-1.

**Figure 3-1 Timeline of the creation of Airbnb**



Source: <http://notes.fundersandfounders.com/post/82297315548/how-airbnb-started>

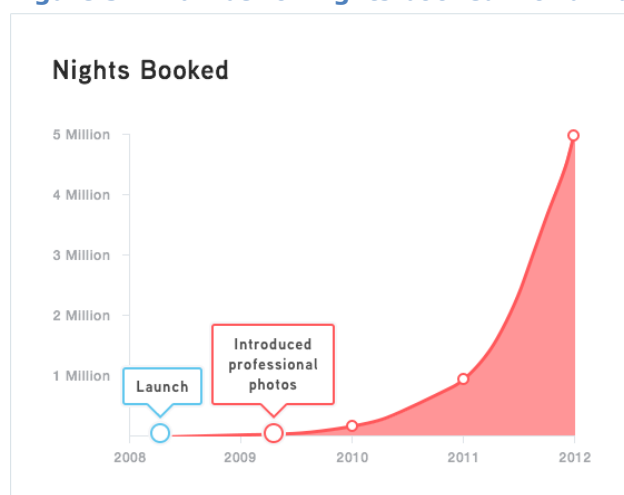
The founders raised their first funds (\$30,000) through the sale of 1,000 boxes of breakfast cereals themed for the autumn 2008 national convention of the US' two largest parties.<sup>21</sup> In January 2009 Airbed & Breakfast (as it was then called) joined a start-up incubator and received \$20,000 in funding from venture capital firm "Y Combinator".<sup>22</sup> From then onwards the number of users, listings and bookings started to grow exponentially (Figure 3-2).

<sup>20</sup> <https://growthhackers.com/growth-studies/airbnb>

<sup>20</sup> <https://techcrunch.com/2009/03/04/y-combinators-airbed-and-breakfast-casts-a-wider-net-for-housing-rentals-as-airbnb/>

<sup>21</sup> <https://growthhackers.com/growth-studies/airbnb>

<sup>22</sup> <https://techcrunch.com/2009/03/04/y-combinators-airbed-and-breakfast-casts-a-wider-net-for-housing-rentals-as-airbnb/>

**Figure 3-2 Number of nights booked worldwide, 2008-2012**

Source: <https://unbounce.com/landing-pages/increase-landing-page-conversions-psychology-of-desire/>

### Development in Europe and rest of the world

In Europe, AirBnB started expanding in May 2011, when the platform acquired a similar small company called Accoleo in Hamburg.<sup>23</sup> Through Accoleo, AirBnB became available in Hamburg and in 10 cities across Germany, Switzerland and Austria. In October 2011, the platform launched an office in London,<sup>24</sup> and in early 2012, AirBnB opened offices in Paris, Milan, Barcelona and Copenhagen, as well as in Moscow and Sao Paulo.<sup>25</sup> Throughout the year, the platform expanded further with offices in Australia and Singapore.<sup>26</sup> In September 2013, AirBnB located its European Headquarters in Ireland.

### Listing types

In the meantime, the original Airbnb business model property sharing, sleeping in a space that is shared with the host represents only 1% of all the Airbnb listings (see figure 3-3). In one-third of the listings the guests can stay in a private room within the host's house (P2P room rental), but in the vast majority (around two-thirds) of listings to date, the guest rents the entire house from the host who is staying somewhere else (P2P or B2P property rental). There is **no clear borderline between P2P and B2C** on the online platforms. There are also professional B&Bs and holiday homes that are rented out via Airbnb as well as through other channels. In such cases, Airbnb serves merely as a new marketing channel.

Although there are some slight variations for different cities and countries, this division between entire property listings, private rooms and shared rooms is quite similar for different locations. The shares of listing types were calculated based on data from [insideairbnb.com](http://insideairbnb.com).<sup>27</sup> This is a non-commercial website that uses web-scraping to obtain the

<sup>23</sup> <http://www.ft.com/intl/cms/s/2/9051978c-8baf-11e0-a725-00144feab49a.html#axzz2DeVTZk9R>

<sup>24</sup> <http://www.telegraph.co.uk/finance/newsbysector/mediatechnologyandtelecoms/8801030/Airbnb-set-to-expand-with-London-office.html>

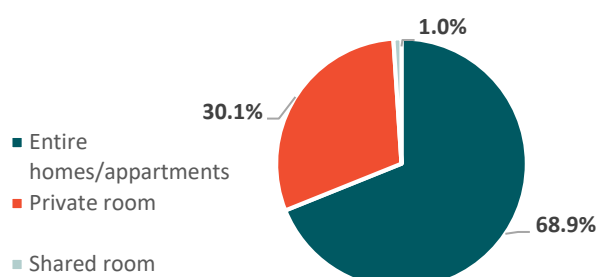
<sup>25</sup> <https://techcrunch.com/2012/01/26/airbnb-5-million-nights-booked-opening-6-new-international-offices-in-q1-2012/>

<sup>26</sup> <http://thenextweb.com/asia/2012/11/02/airbnb-launches-in-australia-coming-soon-to-thailand-and-indonesia/>

<sup>27</sup> <http://insideairbnb.com/about.html>

listing data for a specific city on a regular basis. The number of listings, their location, prices and availability are directly obtained from the Airbnb website.

**Figure 3-3 Listing types for Airbnb from 12 large cities in Europe (206,121 listings)**



Source: *insideairbnb.com* (2017)

### Airbnb platform earnings

The Airbnb platform earns money by collecting 6-12% of the booking costs as so-called guest fees<sup>28</sup>. Additionally, Airbnb charges a host fee of 3% of the booking costs to cover the administrative costs<sup>29</sup>. Airbnb itself does not report on this 3% host fee. From this, it could be implied that approximately 9-15% of the total revenue generated by an Airbnb booking goes to the platform itself (a business), while the rest, 85-91% goes to the room/house provider.

## 3.2 Current size of the platform

The current size of Airbnb's market can be defined based on several key indicators, namely:

1. Number of bookings (per year) – this equals to the number of actual transactions;
2. The number of person-nights (per year) – this is important for comparison with Eurostat tourism statistics;
3. Number of Airbnb listings - this shows the supply of such services at a given moment in time;
4. Total turnover Airbnb (per year)– shows the monetary value of the transactions (= hosts income + platform earnings);
5. Total earnings Airbnb platform (per year)– income generated from guest and host fees; and
6. Estimated market share in terms of person-nights spent in Airbnb in the tourist accommodation sector – shows the % of person-nights spent in Airbnb vs. other tourist accommodation types (hotels and holiday & short stay rentals, but excluding camping sites).

<sup>28</sup> <https://www.airbnb.com/help/article/104/what-are-guest-service-fees>

<sup>29</sup> <http://www.investopedia.com/articles/personal-finance/032814/pros-and-cons-using-airbnb.asp>



This section presents the importance of Airbnb in the tourist accommodation market today using the available data on the above-mentioned indicators. There is no direct data available for some of these indicators at the aggregated level for the entire EU, or even for the majority of its Member States, but these indicators can be estimated. There are two main sources of Airbnb data: (1) Airbnb itself (Economic impact blog and country reports on the Airbnb citizen website), and (2) inside.airbnb.com web-scraping tool. Airbnb has reported data on the EU-level for total number of guests, typical host income, and the average length of the stays (Airbnb, 2017). There is no self-reported data from Airbnb on turnover/earnings or listing prices. Insideairbnb.com also provides data on average listing prices which are directly 'scraped' from the Airbnb website as well as some estimates for the average amount of days listings are rented out per year, based on a number of assumptions listed on their homepage (Insideairbnb.com).

### 3.2.1 Data overview on Airbnb market size and estimation of total person-nights

Airbnb reported on a number of economic indicators for the entire EU market and several Member States with a strong presence of Airbnb. The key figures from these reports are shown in table 3-1. According to the latest Airbnb report on the EU market, between July 2015 and July 2016, 27.8 million guests stayed in Airbnb accommodation in the EU, and 26.3 million Europeans booked Airbnb listings outside Europe (Airbnb, 2017). Meanwhile Airbnb is present in all EU Member States, although the size of the market according to these indicators varies quite significantly between different countries. France is the largest market for Airbnb in the EU, hosting almost 30% of all Airbnb guests staying in the EU, followed by Italy where 13% of all Airbnb guests stay. There are also quite significant differences in the typical income that hosts earn in a year from renting out their listings. In the Netherlands for example, the annual host earnings are almost twice as high as in Denmark.

**Table 3-1 Economic indicators reported by Airbnb on country level (available country reports) and EU level**

Indicator	NL 2015	FR 2016	BE 2014-2015	DK 2014-2015	IT 2015	EU 2016
Number of guests	1.4 M	8.3 M	350,700	405,000	3.6 M	27.8
Number of active hosts	31,000	300,000	10,400	21,000	83,300	-
Total revenue (Airbnb +hosts)	€188 M	-	-	-	€ 1.27 bn	-
Typical (median) annual host income	€ 3,000	€ 2,100	€ 2,300	€ 1,855	€ 2,300	€ 2,300
Additional spending by guests	€607 M	€ 6.5 bn	-	-	€ 2.13 bn	-
Number of jobs supported*	-	30,600	-	-	98,400	-

Source: Airbnb country reports, 2017

\*The Economic impact reports from Airbnb do not explain the methodology behind the calculation of the employment numbers.

### Airbnb EU-wide turnover and revenue streams for hosts and Airbnb themselves

Using the data discussed above, we are able to estimate the total turnover generated by the use of Airbnb in Europe. This includes the revenue generated by services providers, i.e. hosts, and the revenue generated by Airbnb themselves from the guest and host fees. First, we calculate the total number of bookings for Airbnb in the EU, by dividing the total number of inbound guests by the average number of guests per booking. Subsequently, one can multiply the total number of bookings with the average number of nights per

booking and the average price per night<sup>30</sup> to arrive at the total revenue turnover generated by Airbnb bookings.

Table 3-2 shows the results for the EU28 and for some specific Member States for which Airbnb published economic impact reports. The **total turnover for Airbnb in the EU28** between July 2015 and July 2016 was calculated to be **€4.56 billion**. From this total revenue 6-12% goes directly to Airbnb as a guest fee, which corresponds to € 273 million - 547 million. Additionally, Airbnb hosts pay a host fee of 3% of the booking value to Airbnb, which corresponds to € 137 million. The remainder of the turnover **is additional income for hosts**, totalling **€ 3.88 billion - 4.15 billion**.

**Table 3-2 Calculation of economic indicators for Airbnb**

Parameter	A. Total # of guests *	B. Average # guests per booking	C. Total number of bookings (A/B)	D. # nights per guest	E. Total # of nights booked (CxD)	F. Total person- nights (AxD)	G. Average price per night (€)	H. Total turnover (€) (ExG)
EU28 2016	27.8 M	2.5	11.2 M	4.1	45.6 M	114.0 M	100	4.56 bn
FR 2016	8.3 M	2.5	3.3 M	3.6	12.0 M	29.9 M	95 (Paris)	1.14 bn
NL 2016	1.4 M	2.5	0.56 M	3.5	2.0 M	4.9 M	133 (Amsterdam)	266 M
DE 2016	2 M	2.5	0.8 M	3.5	2.9 M	7.2 M	60 (Berlin)	174 M
IT 2015	3.6 M	2.6	1.4 M	3.6	5.0 M	13.0 M	135 (Venice)	675 M
(Source)	1, 2, 3, 4,5	3, 6	Calculated	1	Calculated	Calculated	7, Calculated	Calculated

**Source:** 1. Airbnb (2016). Overview of the Airbnb community in the European Union. 2. Airbnb (2017). La communauté Airbnb en France en 2016 3. Airbnb (2017). The Airbnb Community: The Netherlands – based on 2016 data; 4. AirbnbCitizen.com (2017). Germany. URL: <https://germany.airbnbCitizen.com/> 5. Airbnb (2016). Overview of the Airbnb Community in Italy. 6. Airbnb (2016). Overview of the Airbnb Community in Denmark – based on 2015 data; 7. Based on listing data from <http://insideairbnb.com/> for London, Edinburgh, Paris, Berlin, Madrid, Barcelona, Mallorca, Venice, Amsterdam, Brussels, Vienna and Copenhagen (206,121 listings in total). retrieved on 03-03-2017.

\* For the total number of guests only the inbound guests, i.e. EU-residents and non-EU residents staying in Airbnb accommodations on EU territory. Stays of EU-residents outside EU territory were not included in this calculation.

Red figures are assumed figures based on country reports, whereas black figures are based on reported data. Figures in italics represent calculated figures as opposed to reported data.

Up to now, most of the Airbnb listings are concentrated in cities. Table 3-3 shows some of the key indicators for Airbnb listings in twelve major cities in Europe, based on data from insideairbnb.com. From these twelve cities Paris and London have by far the highest number of listings. Another important observation is that the cities vary a lot in the average price per night, with the highest prices in Mallorca, Barcelona and Amsterdam (~ €130) and the lowest prices in Berlin, Vienna and Madrid (~€ 60). Thirdly, the number of hosts offering multiple listings in one city via Airbnb varies substantially between different countries, ranging from 12.2% in Copenhagen to 68.4% in Venice. A high share of multi-listings might indicate a larger number of hosts are renting out their properties as a

<sup>30</sup> The average price per night was calculated based on the data from insideairbnb.com presented in Table 3-2.

professional accommodation business instead of occasionally renting out a property when being away from home. Lastly, one can derive a total number of bookings for these twelve cities by multiplying the estimated number of nights booked per listing/year with the total number of listings, giving a total of 17.5M bookings.

**Table 3-3 Economic city data from 12 large cities in Europe (206,121 listings)**

City	Number of listings	Multi-listings (>2 listings per host)	Average price per night (€)	Estimated # nights booked per listing/ year *	Estimated total nights booked/ year**	Estimated annual turnover (€)
London	49,648	40.9%	114	89	4.42 M	503 M
Edinburgh	6,272	43.8%	92	82	510,000	47.3 M
Paris	55,723	20.8%	95	91	5.07 M	482 M
Berlin	15,373	26.0%	60	121	1.86 M	112 M
Madrid	7,446	52.8%	67	88	660,000	43.9 M
Barcelona	17,369	57.5%	84	99	1.72 M	144 M
Mallorca	11,271	66.9%	136	35	390,000	53.6 M
Venice	3,128	68.4%	135	111	350,000	46.9 M
Amsterdam	13,849	24.6%	133	96	1.33 M	177 M
Brussels	4,903	33.1%	73	83	410,000	27.7 M
Vienna	4,961	37.6%	63	66	330,000	20.6 M
Copenhagen	16,178	12.2%	100	58	940,000	93.7 M
<b>Total (average***)</b>	<b>206,121</b>	<b>(34%)</b>	<b>(100)</b>	<b>(85)</b>	<b>17.5 M</b>	<b>1.75 bn</b>

Source: Insideairbnb (2017), retrieved on 03-03-2017

\* Number of nights booked per listing data is not directly obtained from the Airbnb website, but estimated from data obtained from the Airbnb website using a set of assumptions that can be found here: <http://insideairbnb.com/about.html>

\*\* Own calculation: estimated average number of nights booked per listing multiplied by the total number of listings in the city

\*\*\*Own calculation of averages (weighted average based on number of listings)

From the all the data presented above, we can draw a few main conclusions. We can state that Airbnb is already a very large player in the accommodation market in the EU with at least 27.8 M guests arriving in a year. If the aforementioned number reported by Airbnb is correct, it seems that the estimates on insideairbnb.com for the average number of nights/year that a listing is booked is an overestimate. Because the total number of bookings that can be derived from their numbers, 17.2 M per year (for the 12 cities mentioned in Table 3-3) already exceeds the total number of bookings that are made in the entire EU according to the Airbnb figures (11.2 M). **In the remainder of this report we assume that the number of guests reported by Airbnb is correct.** Another important conclusion that can be drawn from the data presented above is that **Airbnb is most active in western Europe** and that the **supply is mostly concentrated in the large cities**. Additionally, the member state variation is not limited to differences in market size, but also in terms of the prices of Airbnb listings.

### 3.2.2 Estimating the market share

We used the number of nights booked in the traditional tourist accommodation sector to estimate the market share Airbnb has in overall tourist accommodation in Europe. Section above showed that in the period between July 2015 and July 2016 approximately 45.6 million nights were booked on Airbnb in the EU28 and when we assume an average group size of 2.5 persons per booking, this corresponds to **114 M person-nights** (or it can be calculated as the number of guests multiplied by the number of nights per guest) (see table 3-3 above). In comparison, the traditional hotel sector accommodated 1.83 billion person-nights in the same period according to Eurostat. Airbnb could be considered to belong to the holiday and short-stay sector as defined by Eurostat, for which an estimated 612 M person-nights were booked during the same period according to EU28 Eurostat figures. This means that Airbnb is responsible for 18.6% of the person-nights in the holiday and short-stay sector in the EU in 2015-2016. The stakeholders at the workshop organised during this study claimed that the Eurostat figures for the holiday and short-stay sector are heavily underreported. However, there are no alternative figures. Working with the best available data from Eurostat, this would imply that **the overall market share of Airbnb in the relevant accommodation sector** (including hotels), **is calculated to be 4.7%** (114M out of 2.44 bn person-nights) for the period between 2015-2016.

Based on the Airbnb country reports we also calculated the Airbnb market shares for France, the Netherlands, Italy and Germany and an overview of the findings is shown in table 3-4. The market share differs strongly between different Member States. According to the 2016 Airbnb reports for the Netherlands, France and Italy the number of guests that booked an Airbnb listing in these countries totalled 13.3 million (AirbnbCitizen.com, 2017), which is around 48% of the total number of Airbnb guests in the EU<sup>31</sup>, while these countries are home to only 28% of the EU population.

**Table 3-4 Calculation of Airbnb market share**

	Person-nights hotel sector (A)	Person short-stay holiday accommodation (A)	nights & Person-nights Airbnb (B)	Total # of person-nights	Market share Airbnb based on person-nights
<b>EU-28 2016</b>	1,827 M	611,451,531	114.0 M	2.55 bn	<b>4.7%</b>
<b>FR 2016</b>	133.4 M	141,060,827	29.9 M	304 M	<b>10.9%</b>
<b>NL 2016</b>	21.5 M	45,342,985	4.9 M	71.7 M	<b>7.3%</b>
<b>DE 2016</b>	213.9 M	95,429,478	7.2 M	316 M	<b>2.3%</b>
<b>IT 2015</b>	133.3 M	66,885,677	13.0 M	213 M	<b>6.5%</b>

A. EUROSTAT Tourism statistics - Nights spent at tourist accommodation establishments by residents/non-residents (monthly data) – URL: <http://ec.europa.eu/eurostat/web/tourism/data/main-tables>

B. See sources below table 3-3

As it was mentioned earlier, Airbnb listings are currently mainly concentrated in urban areas, so within cities the market share of Airbnb in total accommodation is often higher than the national average. Studies from Colliers International in collaboration with The Hague Hotel School have tried to estimate the market share of Airbnb based on person-

<sup>31</sup> It should be noted that this ratio was calculated based on the number of Airbnb guests in the EU in the period from

1 July 2015 to 1 July 2016, while the country reports were for 2016 (January-January).

nights spent in several Dutch cities London and Berlin, using a methodology that is very similar to the one used in this study (table 3-3). These studies found market shares of 10.7%, 7.2%, 6.5%, 8.5% and 3%, for Amsterdam, The Hague (NL), Rotterdam (NL), Berlin and London, respectively<sup>32</sup>. **The estimated market share of 4.7% therefore seems a reasonable estimate for the entire EU** after comparing data from four different Member States and the other city-studies from Colliers.

### 3.3 Outlook towards 2030

#### 3.3.1 Potential size of the platform in 2030

The size of the collaborative accommodation market in 2030 can be estimated using a similar approach as for the current size. We will apply three levels of market shares: (a) 4.7% in the baseline (the same as the market share today), (b) 10% in the reference scenario, which corresponds to the predictions that the size of the collaborative accommodation will increase, and (c) 15% in the ambitious scenario (applying a sensitivity analysis). These estimates are pure assumptions given the fact that there is no evidence on how the market will evolve in the future. We can calculate the number of person nights in collaborative accommodation by first estimating the total size of the market in 2030 and applying these three assumptions on the level of market uptake. It is important to estimate the number of person-nights in collaborative accommodation in order to calculate approximate turnover of such platforms in 2030. This is in turn an important modelling input.

We can estimate the size of the tourist accommodation market in 2030 in terms of person-nights using two approaches:

#### 1. Extrapolation of the growth in demand for person-nights spent in tourist accommodation (hotels + holiday & short-stay accommodation, the latter includes Airbnb) based on historical trends according to Eurostat, at 1.3% p.a.

In the period from the beginning of 2010 until the end of 2015 the number of person-nights spent in hotels and holiday and short-stay accommodation combined for the EU28 increased with 1.3% a year on average in the period 2010-2015, totalling 2.44 billion person-nights in 2015<sup>33</sup>. When this trend is extrapolated to 2030, 2.93 billion person-nights will be spent in these combined sectors by 2030.<sup>34</sup>

<sup>32</sup> Colliers International (2017) Airbnb in Berlin URL: [http://www.colliers.com/-/media/files/emea/netherlands/research/airbnb\\_berlin.pdf?la=en-gb](http://www.colliers.com/-/media/files/emea/netherlands/research/airbnb_berlin.pdf?la=en-gb)

Colliers International & The Hague Hotel School (2017) Airbnb in Amsterdam URL: [http://www.colliers.com/-/media/files/emea/netherlands/research/20170501\\_Airbnb\\_amsterdam\\_EN.pdf?la=en-gb](http://www.colliers.com/-/media/files/emea/netherlands/research/20170501_Airbnb_amsterdam_EN.pdf?la=en-gb)

And 'Airbnb in Rotterdam & the Hague' URL: [http://www.colliers.com/-/media/files/emea/netherlands/research/20170501\\_Airbnb\\_DHRD\\_EN.pdf?la=en-gb](http://www.colliers.com/-/media/files/emea/netherlands/research/20170501_Airbnb_DHRD_EN.pdf?la=en-gb) Colliers International (2016). Airbnb -Impact and Outlook for London. URL: [http://www.colliers.com/-/media/files/emea/uk/brochure/161108-airbnb\\_london\\_ex%20sum-3.pdf?la=en-gb](http://www.colliers.com/-/media/files/emea/uk/brochure/161108-airbnb_london_ex%20sum-3.pdf?la=en-gb)

<sup>33</sup> Eurostat Tourism statistics – Monthly data on tourism industries- Nights spent at tourist accommodation establishments by residents/non-residents URL: <http://ec.europa.eu/eurostat/web/tourism/data/main-tables>

<sup>34</sup> Own calculation. For this calculation the figures for 2015 were used as a base year. The nights spent includes both EU residents and non-residents. Data obtained from: Eurostat Tourism statistics – Monthly data on tourism industries- Nights spent at tourist accommodation establishments by residents/non-residents URL: <http://ec.europa.eu/eurostat/web/tourism/data/main-tables>

**2. The overall demand for person nights spent in tourist accommodation will grow at an equal rate as the number of expected tourist arrivals in Europe (i.e. at 2.3% p.a.). This tourist accommodation includes Airbnb type accommodation.**

A recent report by the World Tourism Organisation estimated that the annual number of tourist arrivals in Europe will grow from 475 million in 2010 to 744 million in 2030 (a growth of approximately 2.3% p.a.) (UNWTO, 2011)<sup>35</sup>. The number of tourist arrivals reflects the demand for person-nights. If the demand for person-nights spent in the tourist accommodation sector would grow at this rate, this would mean that the total demand for person-nights in accommodation would increase from 2.44 billion mid-2016 to 3.30 billion in 2030 (all tourist accommodation including Airbnb).<sup>36</sup> We assume that these projections include Airbnb as the estimate forecasts the demand of tourists for all types of accommodation. These projections can be used to estimate the number of person-nights booked in Airbnb in 2030 using the current market share of 4.7% or higher market shares.

Although predictions of the future growth of collaborative accommodation models provide us with a rough indication of the importance of these models in the future economy as well as some useful input data to model the economic and environmental impacts, it is very important to realise that it is still quite uncertain whether this sector will develop as expected. There are several factors, that might impact the future developments and growth of the collaborative economy in the accommodation sector. First of all, more and more cities are faced with problems posed by the growing number of Airbnb listings, which causes nuisance in neighbourhoods and might lead to increasing prices for housing as some people rent out houses via Airbnb throughout the entire year. To prevent such abusive use of Airbnb as an often-illegal means to run an accommodation business, several cities, including Amsterdam and London have implemented a legal maximum amount of days for which people are allowed to rent out their houses via Airbnb<sup>37</sup>. It is expected that more cities will implement such regulations in the future, which will limit the amount of bookings that can be made per listing and as such also the growth rate of the collaborative economy in the accommodation sector.

Another trend that can be observed is that the traditional accommodation sector is trying to adjust the kind of accommodation that it offers to the changes in consumer preferences to be more competitive with Airbnb.<sup>38</sup> As an example, there are now hotels offering home-like apartments including a kitchen, e.g. the Hilton Homewood concept and hotels that offer co-living concepts, such as Jo & Joe (Accor Group), to provide a more social type of accommodation<sup>39</sup>. Other hotels try to offer their guests more local culture experiences by inviting local musicians or artists, to compete with the appeal of collaborative accommodation related to local authenticity. Such new developments in the traditional hotel sector might also limit the growth rate of collaborative business models in this sector.

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<sup>35</sup> UNWTO (2011). Tourism Towards 2030 - Global Overview; growth rate own calculation

<sup>36</sup> Own calculation. For this calculation the total nights spent mid-2016 were used as a starting point for the extrapolation, as this is the latest data available from Airbnb – EU overview report, with Airbnb statistics for mid-2015 – mid-2016.

<sup>37</sup> URL: <https://www.theguardian.com/technology/2016/dec/03/airbnb-regulation-london-amsterdam-housing>, accessed on 15/12/2016.

<sup>38</sup> Confirmed in an interview.

<sup>39</sup> <http://homewoodsuites3.hilton.com/en/about/heart-of-homewood/index.html> & <https://www.joandjoe.com/en/>

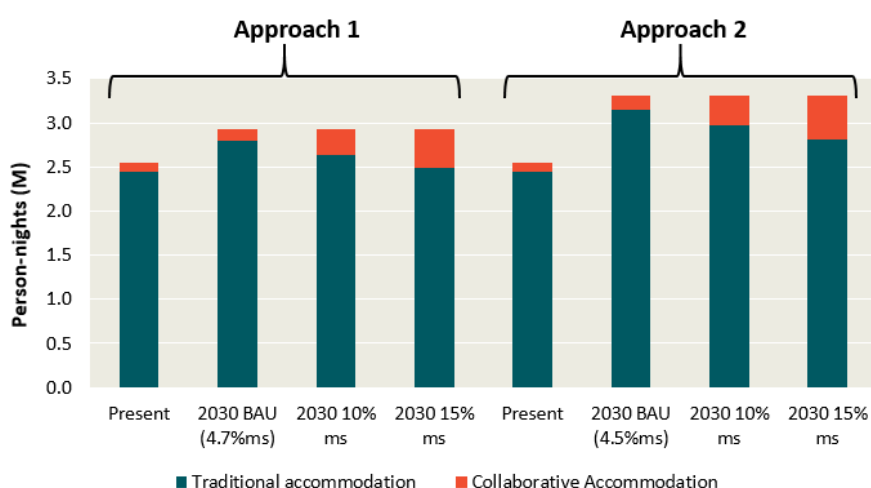


Lastly, the traditional accommodation sector becomes more and more competitive in terms of pricing, also because of the introduction of price comparison websites like booking.com.

Despite these uncertainties, the two approaches outlined above provide a useful reference to the future growth and size of the tourist accommodation sector. Using these assumptions and the estimates of the current market size, the number of nights spent in Airbnb, Airbnb turnover and host income for 2030 were estimated (assuming average price per night, guest and host fees remain unchanged), see Annex to this case. We also calculate projections on these indicators assuming that the market share of Airbnb increases to 10% or 15%. These numbers are pure assumptions, as there is lack of evidence on the expected market share of Airbnb in the future, but stakeholders present at the workshop organised for this study (May 2017) confirmed that these market shares are within the range of reasonable possibilities for the future.

The results for the projections using assumption 1 and 2 are shown in Figure 3-4 and the calculated figures can be found in table 3-2.

**Figure 3-4 Forecast for number of nights spent in collaborative accommodation in 2030, using approach 1 & 2 and assuming 3 different market shares.**



When the market share of Airbnb remains constant (i.e. 4.7% in the baseline), the number of person nights booked in 2030 will range between 137.8M and 155.2M, depending on the approach chosen. With an ambitious market share of 15%, the number of person nights booked in 2030 will range between 586.2 M and 660.3M.

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Table 3-5 presents the demand for person-nights in Airbnb for the three market uptakes in 2030, the expected turnover, platform revenue and service providers revenue (hosts), using a growth rate of 1.3% and 2.3%.

**Table 3-5 Projecting the size of Accommodation sector and Airbnb in 2030**

Parameter	Projected person-nights total accommodation	Market share Airbnb (assumed)	Projected person-nights Airbnb (M)	Projected person-nights traditional accommodation (bn)	Projected turnover Airbnb (€ bn)	Minimal income Airbnb platform (€ M)	Maximal income Airbnb platform (€ M)	Minimal total host income (€ bn)	Maximal total host income (€ bn)
Approach 1 - Extrapolation of traditional accommodation demand at 1.3% p.a.	2.93 billion	4.7 % (BAU)	137.8	2.79	5.5	496	827	4.7	5.0
		10% (moderate)	293.1	2.64	11.7	1,055	1,759	10.0	10.7
		15% (ambitious)	439.6	2.49	17.6	1,583	2,638	14.9	16.0
		20%	586.2	2.34	23.4	2,110	3,517	19.9	21.3
Parameter	Projected nights total accommodation (Trad. +Airbnb)	Market share Airbnb (assumed)	Projected person-nights Airbnb (M)	Projected person-nights traditional accommodation (bn)	Projected turnover Airbnb (€ bn)	Minimal income Airbnb platform (€ M)	Maximal income Airbnb platform (€ M)	Minimal total host income (€ bn)	Maximal total host income (€ bn)
Approach 2 - Projected growth inbound tourism WTO (+2.3% p.a.)	3.30 billion	4.7 % (BAU)	155.2	3.15	6.2	559	931	5.3	5.6
		10% (moderate)	330.1	2.97	13.2	1,189	1,981	11.2	12.0
		15% (ambitious)	495.2	2.81	19.8	1,783	2,971	16.8	18.0
		20%	660.3	2.64	26.4	2,377	3,962	22.5	24.0

Source: own calculation

A study by Passport (2014) estimates that the private rentals market, including formal rentals (such as Airbnb and HomeAway) and informal rentals such as locally-organised homestays, will remain an extremely small part of the travel accommodation market, accounting for only 6% of global travel accommodation value in 2013 compared to hotels with 72% of value. These percentage shares are not predicted to change significantly by the end of the forecast period, 2018 (Passport, 2014).

### 3.3.2 Potential environmental impact per transaction

Next to the size of the collaborative economy in the future, the overall environmental impact of the collaborative economy in the accommodation sector can be affected by a change in the environmental impact per unit of transaction (per stay). For example, if there is reason to believe that a person night in an Airbnb listing would create more CO<sub>2</sub> emissions than it does now due to an expansion of auxiliary services along with the stay, the environmental impact per transaction in Airbnb would increase. Similarly, changes in the average size of Airbnb listing, e.g. through a change in the relative share of certain listing types in the overall supply, could affect the environmental impacts per stay. Likewise, differences in regulatory standards for environmental performance of buildings in the traditional accommodation sector as opposed to homes might also lead to changes in the net environmental impact per stay.

In this case study, we did not find any sustainability triggers (regulatory, technological or other) which would create significant direct environmental impacts which could be modelled. This has been confirmed in the workshop with stakeholders. Therefore, no



changes in the environmental impact per stay will be modelled towards 2030 (as also outlined in the direct environmental impact section).

### 3.4 Direct impacts

In order to analyse the direct impacts of a stay in Airbnb it is important to take into account whether the stay would have been made somewhere else (*substitution demand*), in which case we should compare the environmental and economic impact of an Airbnb stay with a stay in the alternative lodging, or whether the stay otherwise would not have taken place (*additional demand*). In reality, the collaborative accommodation transactions will be a combination of both. **In addition, some of the properties are the same as on other short-stay rental sites.** According to the workshop participants, this depends on the location, on the type of listing that is offered and its price. It is likely that only the very low-end (cheap) Airbnb listings create new demand, as in this way tourist accommodation becomes affordable for those who could not afford to stay in hotels or B&Bs. Also, platforms like Airbnb make it affordable for families with children to visit large cities like Amsterdam as the price for renting an entire apartment becomes affordable.

Airbnb listings span a wide range of accommodation types and price levels, ranging from single rooms for €50/night to luxury villas with a swimming pool of over €1 000/night, and everything in-between these two extremes. As mentioned above, the former is most likely to create new demand because it might create access to affordable accommodation for people who would not have afforded a stay in a traditional accommodation alternative. The very expensive luxury listings are expected to primarily replace other luxury types of holiday accommodation. In this case, Airbnb only increases the number of options to choose from and an alternative platform for private individuals as well as companies to market their accommodation. The type of listing also determines to a large extent what is the alternative it competes with. Cheap Airbnb listings will compete primarily with cheap hotel formulas, and hostels. Airbnb entire home listing can provide accommodation for groups and might therefore compete with holiday accommodation parks, hotels and 'traditional' holiday home rentals. Higher end Airbnb listings are likely to compete primarily with luxury hotels, holiday home rentals and other exclusive types of accommodation. In some very popular tourist destinations, the capacity in the accommodation sector are already reaching their limits, in such places Airbnb can facilitate new demand. In other much less popular destinations, Airbnb might function more as a substitute for or complement to the traditional accommodation supply.

#### 3.4.1 Economic

##### Increase in income for households and the platform

If all bookings on Airbnb were P2P, the additional household income that is generated by Airbnb hosts will increase from €3.88 bn - 4.15 bn today to between €4.7 bn and €24.0 bn in 2030, depending on the extrapolation methods and market shares that are assumed. This can be modelled in E3ME as additional income for households. However, as mentioned earlier, approximately 40% of providers on Airbnb have multiple listings, hence there is large % of providers who are businesses. As such, for this part of the income, there is no difference with the traditional tourist accommodation providers, and this part of income will not go to households (we still propose to model all this income as income to household to see the potential effects if this was the case). Airbnb has reported some anecdotal evidence from surveys on how hosts spend their additional income. In the UK for example, 63% of the hosts indicated that their income from Airbnb helps them pay bills which would

otherwise be difficult to pay for them<sup>40</sup>. However, there is a lack of comprehensive data showing the complete distribution of the things on which hosts spend their additional income. Therefore, we will assume the general spending pattern for a consumer for our modelling exercise.

Next to increased income for hosts, the income for Airbnb as a platform will increase from to € 273-547million today to €496 million to 3,962 million in 2030, again depending on the assumptions. This can be modelled as additional income for the sector computer programming and info services.

### Cost savings and additional welfare for consumers

Although a vast variety of different listing types is offered on Airbnb, there are some indications that Airbnb is on average cheaper than a night in a hotel. A study on prices of Airbnb in the 10 cities with the most expensive accommodation facilities in the U.S. found that renting an apartment is on average 21.2% cheaper than booking a hotel<sup>41</sup>. Renting a private room is on average 49.5% cheaper than booking a hotel room (*ibid.*). A similar study looked at price differences between Airbnb and hotels for 8 European cities and they found that on average the price for Airbnb listings was 27% lower than that of hotels<sup>42</sup>. Barcelona was the only exception, with Airbnb listings being on average 81% more expensive than hotel rooms (*ibid.*). However, as mentioned earlier one should be careful to compare Airbnb with the right type of competitor, meaning that comparisons of average prices should be handled with care.

The direct effect of the lower prices (per person-night) of Airbnb compared to alternative accommodation options is that consumers will save on their accommodation expenditures. These cost savings can either be saved or be spent on other things during the consumer's holiday. A part of the money saved, is probably spent on a longer stay. This is in agreement with the claim of Airbnb that guest tends to stay 2.1 times longer in a certain destination than the average visitor<sup>43</sup>. In many economic impact reports Airbnb compares the length of stay of Airbnb guests with that of the average hotel guest, but this might be misleading because the average length of hotel stays also includes a lot of stays related to business trips, which tend to be shorter than holiday trips, whereas Airbnb primarily attracts people traveling for holiday and leisure purposes (84% of guests in NL, 92% in Italy)<sup>44</sup>. Therefore, it would be fairer to compare the average trip length of an Airbnb guest with that of a guest staying in another type of holiday/short-stay accommodation.

The workshop participants argued however, that talking about 'saving' money through Airbnb is not correct, as people are not really saving as they would probably not go on holidays otherwise. This would imply that Airbnb creates additional demand for tourist accommodation. However, there are also guests who book Airbnb because it is cheaper than the traditional accommodation, and for these guests, we can talk about savings. There is only scattered evidence on 'savings' of guests and what they do with the money.

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<sup>40</sup> Airbnb (2013). <https://www.airbnb.nl/press/news/new-study-airbnb-community-generates-824-million-in-economic-activity-in-the-uk>

<sup>41</sup> Priceline (2013). URL: <https://priceline.com/hotels/> Retrieved on: 24-05-2017

<sup>42</sup> Busbud.com (2015). URL: <https://www.busbud.com/blog/airbnb-vs-hotel-rates/> Retrieved on 24-05-2017

<sup>43</sup> Airbnb (2016). Overview of the Airbnb Community in Italy. Airbnb (2017) <https://www.airbnb.com/economic-impact>

<sup>44</sup> Airbnb (2017). The Airbnb Community: The Netherlands. In the Netherlands 84% of the guests are staying for a holiday and only 7% for professional reasons. Airbnb (2016). Overview of the Airbnb Community in Italy. Airbnb (2017) <https://www.airbnb.com/economic-impact>

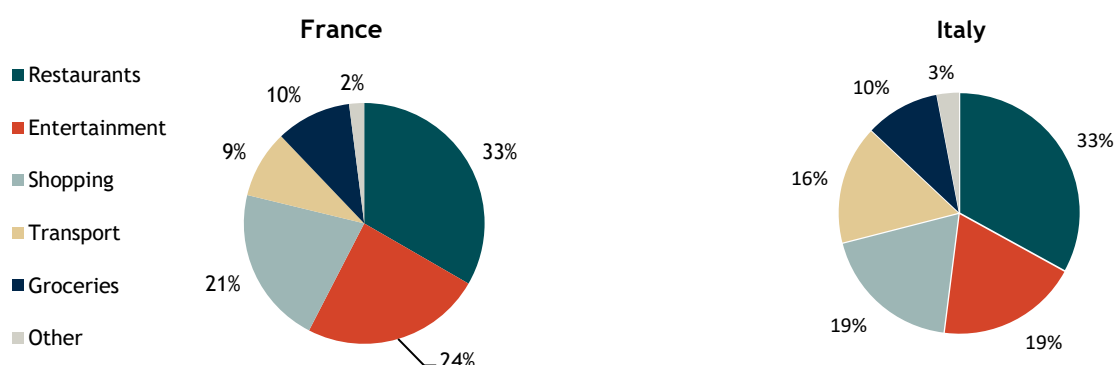
Since the savings refer only to the difference in prices, substantial impact on guest savings is not expected.

### Direct impacts on other sectors

**Increased competition is one of the most important economic impacts** of the collaborative economy in the accommodation sector according to workshop participants. The direct competitors are the traditional providers of tourist accommodation, as mentioned above.

Airbnb has also looked into the spending patterns of Airbnb guests with regard to the money they spend during their stay apart from the costs for the Airbnb booking. As expected, the largest part of the money is spent on restaurants, entertainment and shopping, followed by transport. The typical spending patterns for Airbnb guests in France and Italy are shown in figure 3-5. It is important to realise that the net economic impact that Airbnb guests have by spending money in local shops and restaurants will again depend on whether these expenditures are different from those that a guest would have done when they would have stayed in another accommodation type. A positive impact on sectors other than tourist accommodation is most likely to occur when *additional demand* is created by Airbnb.

**Figure 3-5 Spending pattern Airbnb guests in Italy and France**



Sources: Overview of the Airbnb Community in Italy (2016) & La communauté Airbnb en France en 2016 (2017).

Another economic impact that is emphasised by Airbnb itself, is that its listings are more spread over different neighbourhoods than hotels, which are primarily located in the touristy parts of cities. As an example, Airbnb reports that in Paris 70% of the Airbnb listings are located outside the general hotel areas and for Berlin this is 77% <sup>45</sup>. Overall Airbnb estimates that its guests spend 42% of their holiday expenditures in the neighbourhood where they stayed (*ibid.*). As a consequence, the money spent by the tourists might be spread over a larger group of people in the local economy.

<sup>45</sup> Airbnb (2017). URL: <https://www.airbnb.com/economic-impact> Retrieved on: 24-05-2017

## Link to E3ME modelling

Based on the abovementioned economic impacts, the following direct impacts could be translated into E3ME modelling inputs as follows:

1. **Substitution of demand for traditional tourist accommodation** → modelled as reduced demand for traditional accommodation services, such as hotels and short holiday stay.
  - This implies that there will be a shift of income/ revenue from businesses (accommodation sector) to households (peers).
  - As a minimum we expect the market share of Airbnb to remain 4.7% (baseline scenario), in the reference scenario we assume a moderate growth, leading to a 10% market share, while we can also assume an ambitious growth scenario where the market share of Airbnb will be 15% of the total demand for person-nights in tourist accommodation in 2030.
  - Total demand for the person-nights in tourist accommodation can be calculated using one of the two approaches, described in section 3.2.1 and 3.2.2
  - This is a strong assumption as not all demand for Airbnb is substitution, and a large share of providers on Airbnb are businesses. But it is impossible to estimate the share of substitution and of businesses, as the listings are constantly changing.
2. **Increased household income because of host earnings** → this is related to the impact above; modelled as increased income for households (a shift of income from businesses in the tourist accommodation sector to households).
  - Similar caveats as above apply.
  - Host income from Airbnb is estimated to increase to € 4.7 bn - 5.3 bn in 2030, if the market share remains constant - calculated as the average price for a night equal to the value today (i.e. €100 per night) multiplied by the estimated number of nights (i.e. person-nights in Airbnb divided by 2.5 persons per night) and subtracting Airbnb host fees of 3%.
  - Host income from Airbnb is estimated to increase to € 14.9 bn - 16.8 bn, if the market share grows to 15%.
  - The additional household income is assumed to be spent according to the general spending pattern of households as there is no robust evidence to do otherwise.
3. **Collaborative accommodation platform income** → modelled as a shift of income from the tourist accommodation sector to the marketing sector as this is where Airbnb seems to fit as a company.
  - The guest fees are 6-12%, and the host fees are 3%, hence around 15% of the Airbnb turnover are assumed to go to the Airbnb platform itself.
  - Platform income for Airbnb will increase to € 827 M - 931 M in 2030 in the EU assuming 4.7% market share.

- Platform income for Airbnb will increase to € 2.64 bn - 2.97 bn in 2030 in the EU assuming 15% market share.

### 3.4.2 Environmental

The environmental impacts at transaction level will be assessed in detail through a Life Cycle Assessment (LCA) in Task 4.1 of the study. In this section, though, we describe the critical elements that matter for establishing the direct environmental impact of Airbnb versus its alternative. First of all, the direct environmental impact of an Airbnb stay depends on whether the stay would have been made somewhere else (*substitution demand*), in which case we should compare the environmental impact of an Airbnb stay with a stay in the alternative lodging, or whether the stay represents *additional demand*. In the latter case, the direct environmental impact is negative because the stay will create some environmental impacts that would not have been made otherwise.

In case it is *substitution* demand, though, the environmental impact of a stay in a collaborative accommodation should be compared to the traditional alternative. The following factors are important:

- The type of collaborative accommodation (e.g. entire homes vs private/shared rooms)
- The type of traditional accommodation to which the new model is compared
- The number of guests in a typical booking for a collaborative accommodation as opposed to its traditional counterparts
- The extent to which additional services are provided alongside the accommodation itself.

Typical accommodation locations in the collaborative economy and the traditional accommodation sector show differences in size. Around two-thirds of the listings offered on Airbnb are entire homes, as opposed to single rooms or small apartments in typical hotels. Larger buildings generally have a higher energy demand, especially with regard to heating and cooling than smaller buildings. This means that the energy use might be larger in a home rented via Airbnb than in a single hotel room. However, if this house is rented by four persons, the energy use per person might be lower than if all these people would have rented their own hotel rooms or even two hotel rooms.

The energy use and other environmental impacts will also depend very strongly on the type of traditional accommodation that the collaborative business model is compared with. It is obvious that a stay in a luxury 5-star suite in a high-end hotel will have a higher environmental impact than a budget stay in a small low-end hotel. As an illustration, the energy use and water use in a room of Accor's luxury branch Sofitel are 8.9 and 7.9 times higher, respectively, than that in a room of Accor's budget branch Hotel F1<sup>46</sup>. Similarly, the holiday and short-stay accommodation sector might have a different environmental impact because of different building sizes, etc. than the hotel sector. Lastly, the level of service provided, e.g. the frequency by which bed linen is replaced and clean towels are provided will also affect the environmental impact of the stay. Workshop stakeholders on the accommodation sector emphasised the importance of distinguishing between the

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<sup>46</sup> Accor – Becoming a benchmark in global hospitality – 2012 annual report.

different market segments to which different Airbnb listings belong, so that each listing type can be compared with the right alternative.

Another environmental impact relates to consumer behaviour, such as in terms of water and energy use during their stay. During the workshop it was concluded that it is not possible to take differences in consumer behaviour between Airbnb guests and guests using alternative accommodation into account as there is no evidence that there is a difference in 'sustainable behaviour'. The difficult thing with behaviour is that differences in behaviour can also lead to different impacts for similar services.

### **3.4.3 Social**

One of the major reasons that consumers stay in Airbnb, next to the lower prices, is the fact that the social contact with the host and staying in a real home gives a more authentic experience of the local culture and provided the opportunity to meet new people<sup>47</sup>. Hosts can give personal advice to their guests on which places to go to in the neighbourhood and things to do. However, the frequency of genuine social contact between hosts and guests might decline as more and more businesses start using the platform.

According to participants in this study's workshop Airbnb might increase the affordability of accommodation for families with children in popular tourist destinations. For example, prices of hotels in Amsterdam are relatively high, which made it often not possible for families with children to visit the city. The rise of Airbnb in Amsterdam has now made it affordable for these families to visit the city (a clear example of additional demand).

In many cities in Europe Airbnb listings are causing a lot of nuisance to people living in neighbourhoods with high densities of Airbnb listings. The nuisance often concerns excessive noise or filth produced by the Airbnb guests<sup>48</sup>. Next to that neighbours complain that the social cohesion in the neighbourhood is being damaged, because such a large share of the houses in their neighbourhoods do not have any permanent residents, but only temporary visitors. In order to address these issues Airbnb has opened a neighbour complaint portal, where neighbours can file their complaints on nuisance caused by Airbnb guests or hosts or report illegal (permanent) rental practices<sup>49</sup>. Airbnb reviews these complaints and follows up with the hosts if they deem it necessary to do so. In the ultimate case that hosts repeatedly cause nuisance in their neighbourhood, Airbnb can decide to remove the host from the platform.

## **3.5 Indirect impacts**

Most of the indirect impacts of the collaborative economy on the accommodation sector will be outputs of E3ME modelling exercise based on the direct modelling inputs defined in this case study. Still, we can already discuss some of the most important indirect impacts.

As collaborative accommodation might fulfil a part of the future growth in demand for accommodation and as a consequence the growth in demand for traditional accommodation will be reduced. This will result in a loss in output for this sector, which might also result in a loss of employment. Furthermore, the reduction in demand for traditional accommodation will reduce the amount of goods and services that the

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<sup>47</sup> SKIFT (2013). What the Sharing Economy means to the future of travel

<sup>48</sup> <http://airbnboverlast.nl/achtergrond/> (2017)

<sup>49</sup> <https://www.airbnb.com/neighbors>

accommodation sector will purchase from other sectors accordingly. As an example, reduced growth of the traditional accommodation sector in the future might reduce the need for new capacity in that sector, which will result in a lower demand for construction of new hotels and other accommodation facilities. This is especially relevant in the context of large events taking place in cities such as world championships or Olympic games where there is a large increase in demand for accommodation for a very short period of time. In the past this would require the construction of new hotels, while this may be covered to a large extent by the supply of collaborative accommodation in the future. For example, Airbnb has made similar arrangements during the organisation of the RIO Olympic games and managed to secure several thousands of private accommodations to host visitors.<sup>50</sup>

Although the rise of collaborative property rentals has vastly increased the availability of short-term accommodation for tourists, concerns have been raised worldwide that it simultaneously decreases the availability and increases prices for long-term rental housing<sup>51</sup>. Although the direct effect of increased numbers of Airbnb listings on rental prices has not been definitively shown yet, some studies have shown that Airbnb can push up the value of houses<sup>52</sup>. Furthermore, some statistics from Airbnb listing also give the worrying indication that many houses are being used primarily for renting out instead of serving as a home to the owner, combined with occasional renting. The independent website *insideairbnb.com* which analyses Airbnb listings in the major cities in Europe, found that Airbnb listings are on average available for 193 days per year and estimates that listings might be rented out for 85 days a year (on average). Furthermore, over two-thirds of the listings are entire homes/apartments, where the host is not present during rental. Lastly, they show that on average approximately 40% of the hosts have multiple listings on Airbnb. All the aforementioned figures suggest that many Airbnb listings are being exploited for-profit, instead of being shared occasionally if the owner is away. Although the effect of Airbnb on affordable housing is an issue with important economic and social implications, it will not be modelled in this study as it is outside the scope of our research question. Nevertheless, this issue has been discussed at the workshop for this study and the participants agreed that the impacts on rental price and the housing market is ambiguous. On the one hand, it might push the prices up as it decreases the availability of houses for rent/ buying, on the other hand, the nuisance it might cause (e.g. too large turnover of guests in an apartment complex) might push the prices down. It has been also pointed out that the housing prices are not influenced by platforms such as Airbnb but rather due to urbanisation and demographics.

Although Airbnb provides additional income for people hosting on the platform, it is under debate what the effect of Airbnb is on income inequality. For the properties rented on Airbnb in New York, it has been shown that 37% of the total revenue generated is earned by only 6% of the providers (National League of cities, 2015), which shows a disproportionate income distribution. According to another study from the United States, the number of participating hosts increases with income and with the level of education (Cansoy and Schor, 2017). The latter results suggest that the hosts with the best houses will probably earn most on Airbnb, thereby aggravating income inequality. However, the study also found that the number of Airbnb listings is positively correlated with housing costs, which suggests that people use Airbnb as a means to cover their housing expenses. Furthermore, it was found that people with high incomes ( $>\$88,000 \cong \text{€}83,500^{53}/\text{year}$ ),

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<sup>50</sup> Interview with Airbnb, 2017

<sup>51</sup> Businessinsider, 2016

<sup>52</sup> Van der Bijl (2016). The effect of Airbnb on house prices in Amsterdam - A study of the side effects of a disruptive start-up in the new sharing economy ; Sheppard and Udell (2016). Do Airbnb properties affect house prices?

<sup>53</sup> The dollar-to-euro conversion was based on the exchange rates of 1 march 2017 12.30 UTC. URL: [www.xe.com](http://www.xe.com)



had much fewer listings on Airbnb relative to lower-income households. A recent report from Airbnb about its bookings in France in 2015 shows that 54% of the Airbnb hosts earn less than the French median income<sup>54</sup>. In Italy 49% of the hosts earned below the median income<sup>55</sup>. During the workshop, an ongoing study on the short-term rental accommodation market for DG Grow was mentioned which shows that 50% of revenue on Airbnb is earned by only 10% of hosts.

### Link to E3ME modelling

The most significant indirect impact is expected to be reduced output for the tourist accommodation sector and sectors from which the accommodation purchases goods and services, such as food and maintenance. Due to lost revenue, the hotel industry might be investing less into new construction (which might be positive from the environmental perspective) but also investing less into innovation (which might be negative from a socio-economic point of view). The E3ME model models this indirect impact automatically as knock-on effects from the modelled direct impacts. We therefore do not need to specify expected indirect impact separately.

## 3.6 Induced impacts

Induced impacts in the tourist accommodation sector result from cost savings by consumers and additional income earned by hosts, which are subsequently spent on other goods and services. If this rebound effect is large it can have profound effects on the environmental impacts of the accommodation sector. Therefore, the estimated size of this rebound effect will be an important result from our macro-economic modelling exercise. Intuitively, one would say that the effects that Airbnb has on the prices of the accommodation sector might specifically lead to increased travelling, but as conclusive evidence pointing in this direction is lacking, we assume that the cost-savings and additional earnings are spent according to the general household spending pattern, as explained in section 3.2.2.

An interesting, but overlooked issue with respect to induced impacts is the question where hosts are staying when they rent out their homes and on which moments they rent out their homes. In other words, do hosts only rent out their homes on occasions that they would have been away from home anyway, e.g. when they are on holidays or away for work, or do hosts also go out of their homes with the goal to rent it out via Airbnb to earn an additional income? In the former case the host will not directly travel more because of renting out a home via Airbnb, but only increase the income he or she earns. In the latter case the host, might need to travel more in order to have a place to stay when his/her own home is occupied by Airbnb guests. Hosts might even go on trips to other cities or other countries when they rent out their homes, because their new income allows them to do so (*additional demand*). During the workshop the participants concluded that many times hosts offer their second (in case of expats) or holiday homes for rent.

On the other hand, there might be new developments in the collaborative business models in the accommodation sector that might facilitate further growth. As an example, the development of digital locks that can be opened from a distance might make it easier for people to rent out their homes or rooms to other people even though they do not have the time to let the guests in in person. Similarly, other technological developments or new

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<sup>54</sup> Airbnb (2017). La communauté Airbnb en France en 2016

<sup>55</sup> Airbnb (2016). Overview of the Airbnb Community in Italy



business concepts that do not exist yet might stimulate further uptake of collaborative business models in the accommodation sector. Additionally, the traditional accommodation sector and collaborative accommodation might converge more and more, blurring the distinction between them.

### **Link to E3ME modelling**

The E3ME models rebound effects that originate from spending the savings per transaction generated by the additional income that is earned by Airbnb hosts (direct impact) will be modelled as described in section 3.2.2. We will do a model run where the additional household income earned is saved (no rebound) and a run where it is spent (rebound) to see the importance of the rebound effect on the overall environmental impact.

## 4 Annex – Case study - The collaborative economy in the transport market (*BlaBlaCar*)

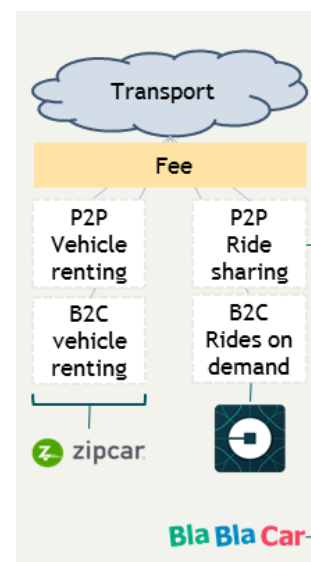
### 4.1 Introduction

#### 4.1.1 Representative business model

BlaBlaCar is a ride-sharing platform that connects drivers and passengers on long-distance car rides, helping them share the cost of the journey. Such trips are often made between cities, or even cross-border. To cover its operation costs, BlaBlaCar uses transaction fees from the electronic money transfers between peers that are made through the platform. Such transactions usually occur via mobile phone applications or PC-based web browsing.

Unlike platforms such as Uber or Drive, the car owner shares the ride but does not make a profit: the fee charged by drivers is meant to cover fuel and ride-related expenses, but not generate a profit.

BlaBlaCar was chosen in this study as the representative platform for the ride-sharing collaborative business model, given its market share in the EU ride-sharing market. However, there are other, often smaller platforms operating on the same principle. These are, for instance, EasyCarClub in the UK, Karzoo in Belgium, Autostop in Poland or Sharette in France.



#### 4.1.2 Representative platform – BlaBlaCar

BlaBlaCar is a long-distance ridesharing platform<sup>56</sup> which connects people who need to travel between cities with drivers who have empty seats. The platform is available via web and app (IOS and Android). As of 2016, the platform has more than 40 million members across 22 countries; it moves 12 million peers per quarter.<sup>57</sup> Until February 2017, the platform allowed its peers to share over 3 billion Km of rides.<sup>58</sup>

Originally launched in December 2003 by the founder Frédéric Mazzella<sup>59</sup>, BlaBlaCar started operating in 2006 in France under the name Covoiturage.fr. The idea for the platform developed after Frédéric realised that all empty seats in cars could be used by people who did not manage to buy tickets for public transport. In 2007, it gained the media spotlight when it became a travel solution during train strikes in France. By 2008, the platform had over 100,000 members. During the Icelandic volcanic ash cloud in 2010, BlaBlaCar has once again become preferred travel alternative to many people, when their flights were cancelled, and public transport could not handle the influx of travellers.

<sup>56</sup> Wauters, R. (14 January 2015). "BlaBlaCar brings its city-to-city ridesharing platform to India". Tech.eu.

<sup>57</sup> Interview with BlaBlaCar, 13/12/2016.

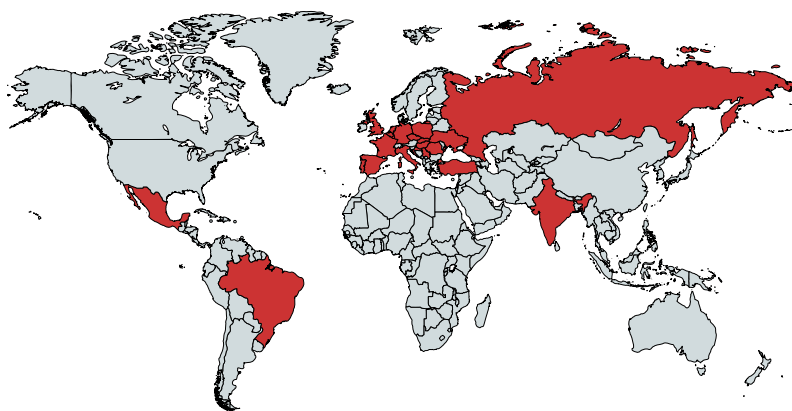
<sup>58</sup> Information available at: <https://www.blablacar.co.uk/about-us>, accessed on 09/02/2017.

<sup>59</sup> Hickey, S. (13 April 2014). "BlaBlaCar is to car hire what Airbnb is to the hotel industry". The Guardian.

### 4.1.3 BlaBlaCar expansion

After the initial success in France, BlaBlaCar's first international expansion targeted Spain in 2009.<sup>60</sup> In March 2012 BlaBlaCar entered the Italian market by acquiring PostoinAuto.it<sup>61</sup>. In October of the same year the company expanded into Netherlands, Luxembourg, Belgium, Portugal and Poland (by acquiring Superdojazd's team, a local car sharing network that was just about to launch)<sup>62</sup>. In April 2013 BlaBlaCar launched in Germany and in 2014 it made its first debut outside of Europe in Turkey<sup>63</sup>, Ukraine and Russia. In 2015, the company continued European and international expansion to Hungary, Croatia, Romania, Serbia, India and Mexico. At the beginning of 2016 BlaBlaCar launched its service in Brazil<sup>64</sup>, Czech Republic and Slovakia<sup>65</sup>. As of 2017, BlaBlaCar operates in 22 countries around the world.

**Figure 4-1 Availability of BlaBlaCar in the world as of May 2017**



## 4.2 Current size of the platform

In order to measure BlaBlaCar's size and market penetration in Europe, data on several indicators were collected: number of the platform users, number of drivers offering rides and passenger-kilometres travelled by BlaBlaCar vehicles.

### 4.2.1 The ride-sharing market

Since its beginnings in 2006 BlaBlaCar has been growing quickly, particularly between the years 2014 and 2016. In December 2016, the platform had 40 million members globally and 12 million drivers. Unfortunately, there is no data available on number of users in Europe only.

<sup>60</sup> "3 Steps To Making Your Internet Business Go Global". Forbes.com.

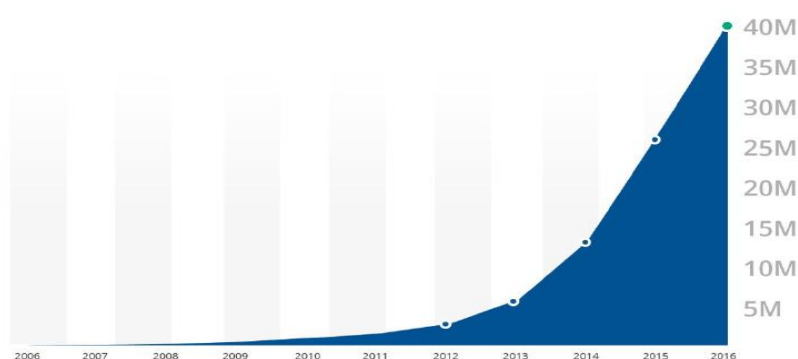
<sup>61</sup> Ohr, T. (22 March 2012). "BlaBlaCar acquires Italian competitor PostoinAuto.it". EU-Startups.

<sup>62</sup> "P2P ride sharing shifts gears: BlaBlaCar goes to Benelux, Portugal & Poland". Whiteboardmag.com. 23 October 2012.

<sup>63</sup> Wauters, R. (30 September 2014). "BlaBlaCar hits 10 million members, launches in Turkey". Tech.eu.

<sup>64</sup> "BlaBlaCar moves into Brazil". the star.

<sup>65</sup> Information available at: <http://www.jizdomat.cz/>, accessed on 24/04/2017.

**Figure 4-2 Global annual increase of BlaBlaCar users**

In 2016, 10 million travels every quarter took place through the BlaBlaCar platform, about four times more than the Eurostar<sup>66</sup>, which equalled to 5 billion kilometres (only considering the completed rides). Similarly, more than 10 billion kilometres were travelled in Europe over the period 2012-2017. Between April 24<sup>th</sup> 2007 until April 2017, more than 30 million successful rides were taken by BlaBlaCar. The platform forecasts the number of these rides will significantly increase in the next 15 years considering that close to 80% of long distance trips are being conducted by cars with an average car occupancy rate of 1.7 people per car. This provides opportunities to optimise car usage, and this figure might indicate the beginning of a large-scale behavioural shift in consumers' driving patterns.<sup>67</sup>

In 2016, BlaBlaCar was responsible for 90% of ride-sharing service market in France, Germany and Spain and 15% of the ride-sharing market worldwide.<sup>68</sup>

BlaBlaCar provides a cheaper travel option to long-haul public transport - for instance, a ride from Paris to Brussels costs between EUR 25 and EUR 35. The platform also creates an alternative to car ownership as well as an additional long-distance mobility option. The latter advantage is especially relevant in remote, rural areas. For instance, around 33% of BlaBlaCar users in France live in rural areas, where there are few public transport options. According to Meyer and Shasheen (2017), if good public transit options exist from a respondent's origin to destination, they are less likely to use BlaBlaCar services. However, if the opposite occurs, the respondents are much more likely to rely on a car to make the trip.

It is not yet clear what effect BlaBlaCar has had on car ownership. Although it could be predicted that by offering an additional travel alternative, car ownership would decrease with the annual increases of BlaBlaCar users, this might in fact not be true. BlaBlaCar does not only make travelling but also car ownership cheaper hence it might provide more incentives for drivers to buy a car. On the other hand, a survey funded by Uber reported that 22% of Uber users were holding off on purchasing a car thanks to the ridesharing service (Deamicis, 2015).

Ridesharing user market penetration (or market share) in Europe is estimated to be at 7.5% in 2017 and expected to hit 10.8% in 2021. This figure is based on ridesharing revenues, number of users, revenue per user, number of rides and number of drivers and

<sup>66</sup> Information available at: <https://www.forbes.com/sites/rawnshah/2016/02/21/driving-ridesharing-success-at-blablacar-with-online-community/#49c34b833b51>

<sup>67</sup> This information was provided by the BlaBlaCar platform

<sup>68</sup> This information was provided by the BlaBlaCar platform

kilometres travelled by ridesharing platforms. Therefore, it could be estimated that as the Europe-wide ridesharing market penetration will increase, so will one of its biggest platforms – BlaBlaCar.

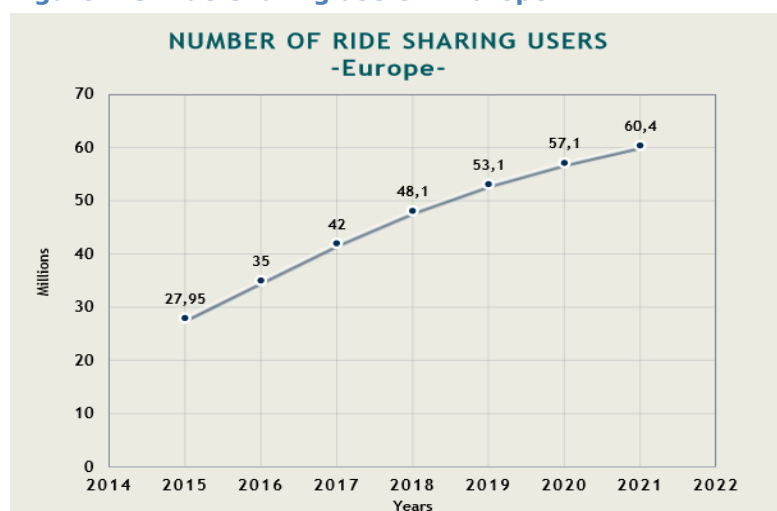
## 4.3 Outlook towards 2030

### 4.3.1 Potential size of the platform/business model

The platform's stated mission is to build a one billion traveller community by 2030. There is space for such an achievement, given the low car occupancy rate in its operating markets. In addition, the platform's added value in optimising costs via ride sharing will continue to be relevant in the future, despite trends pointing towards smarter or self-driving cars.

The number of ride sharing platform users is expected to amount to 60.4m by 2021, while user penetration in the ride-sharing sector is expected to reach 10.8% in 2021<sup>69</sup>. In 2017, revenue in the ride sharing market segment amounts to USD 5,949 million (EUR 5,302 million<sup>70</sup>) in Europe. It is expected to show an annual growth rate (CAGR 2017-2021) of 15.8%, resulting in a market volume of USD 10,714 million (EUR 9,550 million<sup>71</sup>) in 2021.

**Figure 4-3 Ride-sharing users in Europe**



According to the Boston Consulting Group (2016), the size of the urban population and the number of licensed drivers will determine the growth of car sharing in Europe. Using data from Statista, Boston Consulting Group estimated that around 81 million people in Europe will be living in large urban areas in 2021, 46 million of whom will have a valid driver's license. According to their estimates, car-sharing users will generate global revenues of EUR 4.7 billion in 2021, with the bulk of revenues, or EUR 3.2 billion, coming from light users who use the service for occasional trips. Europe will be the biggest revenue-generating region, accounting for EUR 2.1 billion of the estimate.

Considering the potential growth of car-sharing services, along with BlaBlaCar's forecasts and plans, the platform is likely to grow its user base in Europe in the near future. At the

<sup>69</sup> Statista – Ride sharing 2017

<sup>70</sup> Converted at the European Central Bank exchange rate EUR 1 = USD 1.1219 on June 1<sup>st</sup>, 2017.

<sup>71</sup> Converted at the European Central Bank exchange rate EUR 1 = USD 1.1219 on June 1<sup>st</sup>, 2017.

time of drafting there are a whole lot of cars in the EU – 239 million of them – which are being underused. Around 90% of the time these cars are parked and when driving, they often get stuck in traffic. Thus, sharing cars would make perfect (economic) sense.<sup>72</sup>

#### 4.3.2 Potential environmental impact per transaction

Various studies predict the share of electric cars in the EU-27 will increase in the future. For instance, Van Hesse and Kampman (2011) estimate that the share of EDVs will be around 6% in the year 2025 and around 17% in the year 2030. In the GHG-TransPoRD project (Fiorello et. al., 2012), the projections for the same years are 19% and 31% respectively, in a scenario where political and technological efforts are explicitly aimed at achieving market penetration of EDVs. Similarly, autonomous cars, vehicles navigated without human input, are expected to overtake modern ways of transportation in the future. Already in 2018, Google and Nissan are planning to release their self-driving cars and fully autonomous cars shall be available on the market by 2019/2020. It is predicted that most cars would be autonomous and would be operated completely independently from human control by 2035.<sup>73</sup>

As evidenced in a BIPE study (2014/2015), the average age of cars used by BlaBlaCar drivers is 6.8 years (8.5 years in France), creating 153 grams of CO<sub>2</sub> per kilometre on average (176 grams per kilometre in France). Based on this information, it can be assumed that most cars driven by BlaBlaCar users are not electric. As the number of eco-friendly cars is predicted to rise in Europe, so might be the share of electric and automated cars used by BlaBlaCar drivers. This way, ride-sharing might become even more environmentally friendly.

On top of that, car sharing drastically improves the attractiveness of fuel-efficient vehicles that are typically expensive to buy but cheap to run.<sup>74</sup> Recently, BlaBlaCar partnered with ALD Automotive and Opel to offer its most active users access to a selection of cars at special rates. It is estimated that 1.3 million BlaBlaCar users will purchase a car in 2017 who now will get a combination of zero-deposit finance, attractive monthly payments, fully-inclusive maintenance packages and numerous discounts.<sup>75</sup> This might promote not only car ownership, but also better fuel-efficient options for car owners. BlaBlaCar also makes the rate of car occupancy much higher, from the average occupancy of 1.7 per car to 2.8 with BlaBlaCar users.<sup>76</sup> In May 2017, BlaBlaLines – a carpooling application for commuting – was launched in France. If successful, BlaBlaCar could hence not only affect the long-distance travelling, but short distance trips as well. According to its webpage, BlaBlaLines is rooted in sharing trips to reduce costs, while also lowering cars' environmental footprint and alleviating congestion.<sup>77</sup> This could

<sup>72</sup> Information available at: <https://www.euractiv.com/section/digital/opinion/can-google-uber-blablacar-and-zipcar-make-mobility-cleaner/>

<sup>73</sup> Information available at: [https://www.researchgate.net/profile/Keshav\\_Bimbraw/publication/283757446\\_Autonomous\\_Cars\\_Past\\_Present\\_and\\_Future\\_-\\_A\\_Review\\_of\\_the\\_Developments\\_in\\_the\\_Last\\_Century\\_the\\_Present\\_Scenario\\_and\\_the\\_Expected\\_Future\\_of\\_Autonomous\\_Vehicle\\_Technology/links/57b65fb408aede8a665bc117.pdf](https://www.researchgate.net/profile/Keshav_Bimbraw/publication/283757446_Autonomous_Cars_Past_Present_and_Future_-_A_Review_of_the_Developments_in_the_Last_Century_the_Present_Scenario_and_the_Expected_Future_of_Autonomous_Vehicle_Technology/links/57b65fb408aede8a665bc117.pdf)

<sup>74</sup> Information available at: <https://www.euractiv.com/section/digital/opinion/can-google-uber-blablacar-and-zipcar-make-mobility-cleaner/>

<sup>75</sup> Information available at: <http://media.opel.com/media/intl/en/opel/news.detail.html/content/Pages/news/intl/en/2017/opel/04-06-blablacar.html>

<sup>76</sup> This information was provided by the BlaBlaCar platform

<sup>77</sup> Information available at: <https://www.blablacar.com/newsroom/news-list/blablalines>

potentially reduce the amount of car traffic in cities and number of cars used for commuting, thus reduce congestion.

## 4.4 Direct impacts

BlaBlaCar is primarily used as a tool to travel long distances and share the costs of the route between the driver and passengers. More than an additional mean of travel, it is viewed as a substitute to public transport. As stated by a new study on the social impact of BlaBlaCar, 86% of its members declare having access to a more affordable travel thanks to carpooling. Half of BlaBlaCar members declare travelling more and equally half see their loved ones more often thanks to carpooling. Moreover, BlaBlaCar is used mostly in rural areas with limited possibilities of public transportation. However, as reported for the BlaBlaCar study, it also helps people to travel more as it offers cheaper alternatives.<sup>78</sup>

According to the data provided by BlaBlaCar, the service is designed for members to share the costs in accordance with the platform's terms and conditions. It is strictly prohibited for drivers to make a profit out of their journey. BlaBlaCar recommends a price per kilometre, which is cca 0.065 EUR per passenger, and varies per country. This contribution is aimed to partially cover the costs for fuel and variable costs such as tolls if there are any. If drivers are willing to attract more passengers and would like to offer a lower price, they are free to do so. On the other hand, those owning a car which is expensive to run or offer only 2 seats have the possibility to set a higher contribution cost, within the limits imposed by the platform. The platform is monitored to make sure its members comply with the no-profit requirement. Drivers who are found to be in violation of these terms and conditions are suspended. The platform as such does not generate any profits for the drivers, but makes owning a car and travelling by car more affordable.

### 4.4.1 Economic

In 2015, a survey carried out as a part of a forthcoming European Commission study collected quantitative information on country-level basis on a selection of topics related to the usage, experience, perceptions, problems and behaviour of peer consumers and peer providers on online P2P platforms, including BlaBlaCar. The target population of this survey included all members of the online population, aged 18 years or older and having sufficient command of the respective national language in 10 EU Member States: Bulgaria, Denmark, France, Germany, Italy, The Netherlands, Poland, Slovenia, Spain and the United Kingdom. The results of the survey show that the average income spent and earned in the 10 countries is EUR 120 EUR and EUR 117.5, respectively. This makes the direct economic impact for users and rides positive because, as the cost of the journey is shared, and the passengers are using cheaper alternatives, this provides incentives for the drivers and the passengers to either make more trips or spend the saved money elsewhere. According to the data provided by the platform, 59% of the members believe that their savings allowed them to spend more money elsewhere, mostly in the place where they live. However, quite a significant amount is spent also in their travel destination (56%-44%). Furthermore, the large majority of car owners using ride-sharing platforms in these 10 EU Member States use these platforms once a month or a couple of times per year (71%), while 16% of peer providers use the platform every week.

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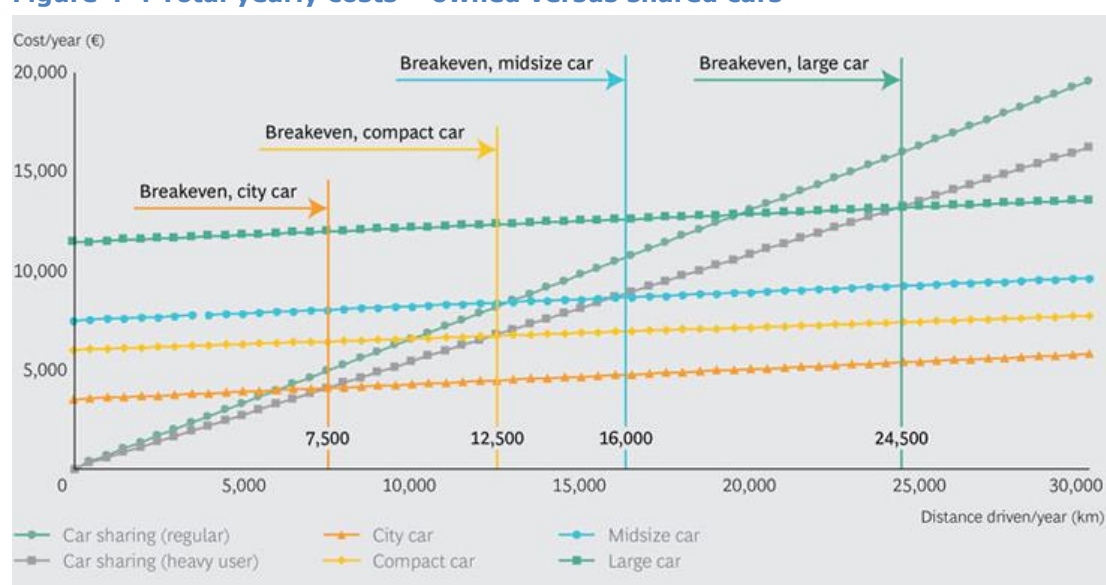
<sup>78</sup> This information was provided by the BlaBlaCar platform



There are also direct economic effects on the alternatives such as trains or buses. According to a 2015 study carried out by ADEME, if not for BlaBlaCar, 67% of the passengers in France would have taken a train, 17% would have used their own car and 22% would have not taken the trip at all.<sup>79</sup> Therefore, at least in France, public transportation and, particularly, train companies are the main parties negatively affected by ridesharing.

The major economic impact of ridesharing on users is **cost saving** both for passengers and drivers, while alternative transit mode operators may face economic losses. In Europe, urban drivers who drive less than 7,500 kilometres a year would pay less to share than to own, as would drivers of compact cars who drive less than 12,500 kilometres a year. Drivers of mid-size cars would have to drive less than 16,000 kilometres a year to gain an advantage from sharing, and drivers of large cars would have to drive less than 24,500 kilometres a year. Hence there are direct cost saving effects depending on the car type and kilometres driven.

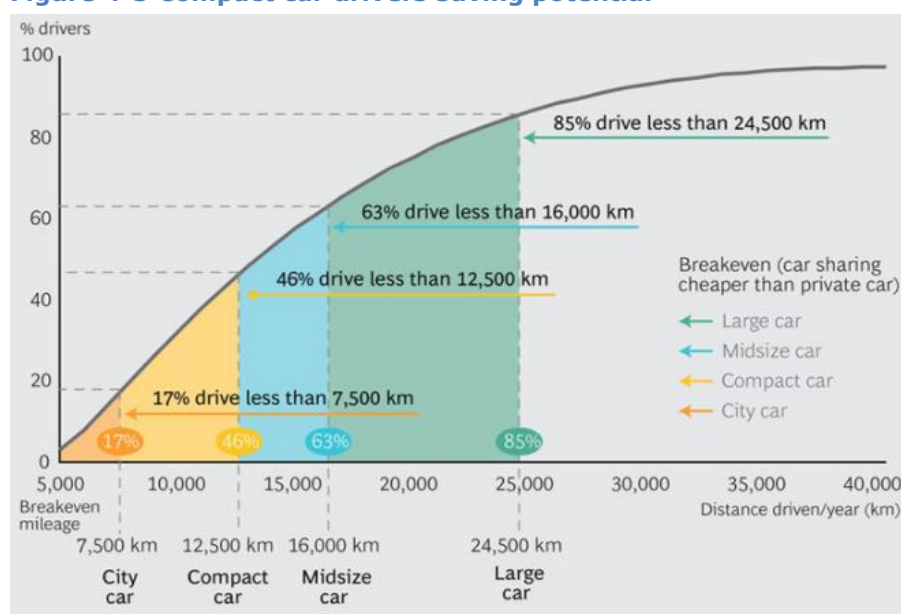
**Figure 4-4 Total yearly costs – owned versus shared cars**



Overall, 17% of city-car drivers, 46% of compact drivers, and the majority of midsize and large-car drivers would incur a lower total cost of ownership with car sharing, based on their annual mileage.

<sup>79</sup> Information available at: <http://transportsdufutur.ademe.fr/2017/02/environnemental-covoiturage-distance.html>



**Figure 4-5 Compact car drivers saving potential**

### Link to the E3ME modelling

There are two direct economic impacts that can be modelled in the E3ME model:

1. *Cost saving for passengers and drivers.*  
Ride-sharing platforms create cost savings for drivers as the cost of the ride could be partially or fully shared as well as for the passengers, as ride-sharing presents a cheaper additional mean of transport to - or a substitution - the public transportation. The money saved this way is usually spent on other economic activities both in the place of the destination of the passenger or the place where they live. Additionally, the money could be spent on generating more travels by drivers or using the service more often by passengers.
2. *Negative economic impact in terms of income losses in public transportation.*  
In France, 67% of BlaBlaCar passengers would have used train transportation otherwise if they were unable to use the platform. This generates income losses for the public transportation providers, in this instance trains, as the number of passenger they transport decline. With the introduction of BlaBlaLines, the platforms for commuting, this impact could transfer to also public transportation inside of cities.

#### 4.4.2 Environmental

The direct environmental impacts of BlaBlaCar business model can be assessed by comparing the life cycle environmental impacts of the collaborative economy transaction with the traditional economy alternative, which on the platform's case is public transportation (train, buses, planes etc.) and car ownership. The Life Cycle Assessment in Task 4.1 will provide this assessment for the ride-sharing sector and therefore the details are not discussed in this case study. However, relevant impressions on the expected direct environmental impacts include the CO<sub>2</sub> emissions.

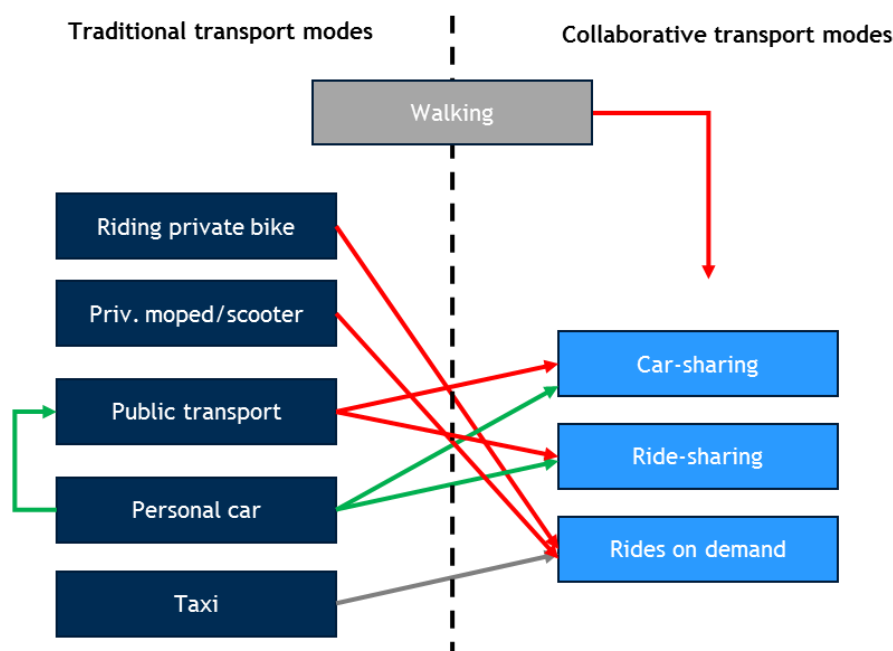
By connecting co-travellers with car owners going the same way, BlaBlaCar fills up millions of empty car seats worldwide. The average car occupancy rate in Europe is 1.7 people, whereas a car within the BlaBlaCar community has an average occupancy rate of 2.8

people. When consumers share rides, they directly help to reduce CO<sub>2</sub> emissions. Over the past two years alone, BlaBlaCar global community has saved 500 000 tons of oil, which is the equivalent of lighting the city of Los Angeles for an entire year. Over the same period, BlaBlaCar users have helped avert 1 million tons of CO<sub>2</sub>, equivalent to the emissions of 400,000 roundtrip flights from Paris to New York<sup>80</sup>. This amount was calculated by the total CO<sub>2</sub> equivalent emitted during the BlaBlaCar trips based on the distance and average CO<sub>2</sub> emission per car which was then compared to the emission per kilometre if passengers had opted for other alternatives. These calculations were made by BIPE consultancy in 2014. A study carried out by University in Texas in 2016 has shown that the sharing members drive 31% fewer kilometres upon joining a ridesharing platform, also limiting the emissions.

In Germany, BlaBlaCar integrated automatically climate protection into its offering. All rideshares that are booked online with BlaBlaCar will be offset with myclimate projects. The BlaBlaCar community will hold a vote to determine which project it will support. The “CO<sub>2</sub>-neutral rideshare” is a fixed part of the user’s service package when making a booking. Just as is the case with insurance protection with AXA, offsetting will be integrated into the booking fee that BlaBlaCar was introduced in Germany.<sup>81</sup>

In figure 4-6, the environmental impact of modal shifts is illustrated. The green arrows that connect the traditional transport modes with the collaborative transport modes indicate improved environmental impacts in case of personal cars. The red arrows show worsened environmental impacts in ride-sharing business model in terms of public transport.

**Figure 4-6 Illustrative environmental impact of modal shifts**



Source: Own illustration

<sup>80</sup> Information available at: <https://www.blablacar.in/blablalife/reinventing-travel/environment/blablacar-contribution-climate-change>

<sup>81</sup> Information available at: <https://de.myclimate.org/corporate-clients/partners-in-climate-protection/blablacar-the-future-of-sustainable-mobility/>

### 4.4.3 Social

Direct social impacts of ridesharing model in case of BlaBlaCar include **additional mobility** and **road safety**. According to a Bloomberg study (2016) in the cities with sprawling suburban areas, utilization of public transit to commute is often low and citizens tend to look for other alternatives. Ride sharing platforms provide this alternative mode of transportation. Furthermore, 45% of BlaBlaCar passengers declare travelling more and leaving more often on weekends or holidays thanks to the carpooling.<sup>82</sup>

When it comes to road safety, drivers reported that having passengers on board, and a peer to peer rating system, they remain more alert and more careful throughout the drive which leads to safer driving habits.<sup>83</sup> In total, 84% of survey respondents say they remain fully awake and alert thanks to ridesharing and 75% survey respondents declare that having co-travellers on board makes them carefully respect the rules of the road (BlaBlaCar, 2016).<sup>84</sup>

## 4.5 Indirect impacts

Indirect impacts of the collaborative economy in the BlaBlaCar business model will be included as part of the results of the E3ME modelling as part of Task 4.2. Therefore, the case study does not discuss the indirect impacts of this business model in detail. Still, it is important to describe the type of indirect impacts we expect in this sector.

Firstly, the increase in the number of shared cars might have an effect on the number of car sales. According to the Boston Consulting Group (2017) car manufacturers in Europe are expected to lose about 278,000 sales a year to car-sharing customers in 2021, which will be offset by sales of 96,000 vehicles a year to car-sharing fleets, for a net loss of 182,000 vehicles<sup>85</sup>. The study also states that the number of vehicles purchased for car-sharing will fleet in 2021 and the share of forgone private purchases will offset. Their estimate is that fleet sales will equal about one-third of forgone car sales. By region, that works out to 96,000 fleet sales and 278,000 forgone private sales in Europe.

Secondly, BlablaCar encourages the use of fuel efficient cars among its members by piloting a cooperation with Opel and ALD in France, offering unique car deals to the community's most active members. Called Ambassadors, the members will have access to a selection of Opel and ALD cars at special exclusive rates and through flexible financing. The Opel fleet includes Corsa, Astra, Mokka X and Zafira models and has been chosen based on BlaBlaCar drivers' preferences and because they are fuel efficient cars.<sup>86</sup>

Lastly, ride sharing platforms can reduces peak-period private cars trips. A great potential can be identified for trips to work due to the average low occupancy rate and the high number of simultaneous trips. Thus, ride sharing activities improve traffic efficiency. Rise-sharers reduce their car kilometres travelled and each Car Sharing vehicle replace several

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<sup>82</sup> Data provided by BlaBlaCar representatives

<sup>83</sup> Source: Road Safety Survey 2015, conducted by BlaBlaCar, Maif, TNS Sofres, based on answers from around 4 000 BlaBlaCar members and 1 000 non-members across 10 countries.

<sup>84</sup> Data provided by BlaBlaCar representatives

<sup>85</sup> Information available at: <https://www.bcgperspectives.com/content/articles/automotive-whats-ahead-car-sharing-new-mobility-its-impact-vehicle-sales/?chapter=3>

<sup>86</sup> Information available at: <http://www.fleeteurope.com/en/news/blabla-car-partners-ald-and-opel-leasing-pilot-france>

private passenger cars. This lead to a decrease in on-street parking pressure and in circulating passenger cars. In 2010, ride sharing members drive 31% fewer kilometres upon joining a ridesharing platform<sup>87</sup>, reducing the overall environmental impact of ride-sharing travellers.

### Link to E3ME modelling

There are three direct economic impacts that can be modelled in the E3ME:

**1. The decrease in number of car sales.**

*With ride-sharing, people have less incentives to purchase a car as the platform is a cheaper alternative to car ownership. Not having to spend money on additional costs related to car ownership such as insurance and fuel, people might prefer to opt for ride-sharing instead of car ownership.*

**2. Sales of more efficient cars**

*On the other hand, BlaBlaCar as a platform in cooperation with Opel and Ald launched a pilot project to provide discounts for active platform users to purchase new versions of cars. In 2017, approximately 1.3 million BlaBlaCar members will purchase a car. Taking into consideration that an average BlaBlaCar vehicle is 6.8 years old, this would improve the environmental impact of ride-sharing.*

**3. Improving traffic efficiency**

*In France, 22% passengers who used BlaBlaCar would have travelled by their own car if there was no such platform. This reduces traffic congestion and leads to less cars on the roads.*

## 4.6 Induced impacts

BlaBlaCar-like business models (P2P ridesharing) create economic benefits that traditional transportation service providers do not offer as explained in the direct economic impacts section. These benefits offered by ride-sharing platforms could change consumer behaviour towards transportation and car ownership (as explained above) and increase the number of kilometres travelled per passenger. In case of BlaBlaCar, the platform constitutes 'substitution demand' away from a traditional alternative, the BlaBlaCar passenger saves money and the traditional alternative provider loses. The money saved by the BlaBlaCar passenger or driver can be assumed to be spent again, either on new long distance trips or just on more consumption. Therefore, cheaper mobility services could lead to more consumption of these services and an increased environmental impact (*rebound effect*).

A study provided by BlaBlaCar indicates that 59% of the members believe that their savings allowed them to spend more money elsewhere, mostly in the place where they live, however, quite a significant amount is spent also in their travel destination (56%-44%).

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<sup>87</sup> Information available at: [http://www.caee.utexas.edu/prof/kockelman/public\\_html/TRB15carsharingLCA.pdf](http://www.caee.utexas.edu/prof/kockelman/public_html/TRB15carsharingLCA.pdf)

**Link to E3ME modelling**

The E3ME model will include this rebound effect in the modelling and will assume that all money earned by Uber drivers and saved by Uber riders is spent again according to the average EU household expenditure pattern.

The only induced impact that could be modelled is higher consumption of other or BlaBlaCar services. Although not yet clear where exactly this money is spent, it was indicated that it is spent either in the original location of passengers or their destinations.

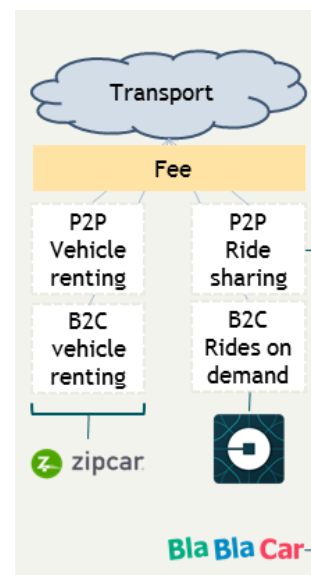
## 5 Annex – Case study - The collaborative economy in the transport market (Uber)

### 5.1 Introduction

#### 5.1.1 Representative business model

Ride on demand, or ride-hailing, business models consist of fee-based for-profit transactions, where providers (professionals or private) offer to pick up consumers and drive them to a specific place at a specific time. The business model is similar to traditional taxi services, with the difference that the hailing is done via an app, as opposed to taxi stands, and drivers can act both in a professional or private capacity. Ride on demand business models predominantly focus on short-distance urban mobility. Platforms instantly match supply according to demand, i.e. they match a service request with an available driver nearby.

In the EU, several ride-hailing platforms operate in more than one Member State. Among the most popular are Uber, Taxify, Hailo and Taxibeat. In this study, Uber has been selected as a representative platform of this market due to its large usage among European consumers. Between 2015 and 2017, the platform experienced a 500% increase in the number of rides hailed in Europe.



It is important to note that Uber provides both rides on demand through its services like UberX, UberPop, UberXL, Uber Exec, UberLux or UberWav, as well as the ride-sharing service UberPool. Due to data availability constraints, this case study focuses on the Uber services as a whole, which are predominantly rides-on-demand. In publicly-available statistics, it is often difficult to distinguish between the metrics associated with each of Uber's services. Where this is possible, this case study indicates it. Where this is not, the case study refers broadly to all Uber services.

Several sources argue<sup>88</sup> that the B2C rides on demand business model falls out of the scope of the 'sharing' economy as there are few sharing or collaborative characteristics in the Uber business model. Moreover, the business model can be seen as a process innovation in the taxi-sector to improve efficiency, rather than a radically-different model. In this study, the rides on demand business model matches the inclusion criteria developed in this research's scope<sup>89</sup>. As such, within the context of this study, Uber and rides on demand models are considered within the scope of the collaborative economy.

<sup>88</sup> See, for instance, Meelen, T. and Frenken, K. (2015). Stop saying Uber is part of the sharing economy. Fast Company. Available at: <https://www.fastcompany.com/3040863/stop-saying-uber-is-part-of-the-sharing-economy> or Mims, C. (2015). How Everyone Gets the 'Sharing' Economy Wrong. Wall Street Journal. Available at: <https://www.wsj.com/articles/how-everyone-gets-the-sharing-economy-wrong-1432495921>, or the BlaBlaCar CEO's remarks in 2015, available at: <http://www.managementtoday.co.uk/uber-isnt-part-sharing-economy-says-blablacar-co-founder/future-business/article/1376347>

<sup>89</sup> Notably the platform does not own the assets, transactions are facilitated by a digital platform and concern underutilized vehicles.

### 5.1.2 Representative platform – Uber

Uber is an urban transport platform (or Transportation Network Company - TNC) that connects people who need transport in cities with drivers<sup>90</sup>. Uber is headquartered in San Francisco, USA and was founded in 2009. As of 2016, Uber operates in 82 countries worldwide, including 66 cities<sup>91</sup> in 21 EU Member States. The Uber services have 40 million monthly riders worldwide<sup>92</sup>. It has become the most-funded start-up within the ride hailing segment with USD 8.71 billion (EUR 7.76 billion<sup>93</sup>) raised in 13 funding rounds. According to Statista, Uber is currently the main ride hailing platform in most of the countries it operates in.<sup>94</sup>

Depending on the type of service and country, the Uber transport service is provided either by professional, fully-licensed drivers, or by private peer providers:

- **UberX** has a ride-on-demand business model, where peer consumers request a ride service through the app, which is matched with available drivers nearby. The UberX service is paid, and therefore transactions are for profit. Drivers are often licensed, either as independent or as taxi drivers, and therefore the transaction could be seen as B2C (from 'business'/professional to consumer).
- **UberXL** **Uber Exec**, **UberLux** or **UberWav** are variations of the classic UberX model. The different options cater for different target group needs. Uber Exec and Uber Lux are premium versions of UberX, while UberXL is an UberX service where the vehicle is a minivan. Finally, UberWay is a service where the vehicle is adapted to passengers with reduced mobility.
- **UberPool** is an instant ride-sharing service that allows peer consumers going in the same direction to split the cost of their journey. The service was launched in San Francisco in 2014, In the EU, UberPool was first launched in Paris in 2014, and subsequently in London in 2015. At the time of drafting, the service is only available in the two cities in the EU. The service is not ride-on-demand, but rather ride-sharing, and is therefore not representative for the B2C business model described in this case study.
- **UberPop** is a P2P ride on demand service where drivers without professional license offer rides in their own car. The service was launched in Paris in mid-2014. Since then, it has been suspended in many (EU) countries, as the table below indicates:

<sup>90</sup> See Azevedo, F., Maciejewski, M. (2015). Social, economic and legal consequences of Uber and similar transportation network companies (TNCs). European Parliament. Available at: [http://www.europarl.europa.eu/RegData/etudes/BRIE/2015/563398/IPOL\\_BRI\(2015\)563398\\_EN.pdf](http://www.europarl.europa.eu/RegData/etudes/BRIE/2015/563398/IPOL_BRI(2015)563398_EN.pdf)

<sup>91</sup> Information available at: <http://uberestimator.com/cities>, accessed on 24/04/2017

<sup>92</sup> Information available at: <http://fortune.com/2016/10/20/uber-app-riders/>, accessed on 24/04/2017

<sup>93</sup> Converted at the exchange rate 1 EUR = 1.221 USD on June 1<sup>st</sup>, 2017.

<sup>94</sup> Information available at: [https://www.statista.com/download/outlook/whitpaper/Mobility\\_Services\\_Outlook\\_0117.pdf](https://www.statista.com/download/outlook/whitpaper/Mobility_Services_Outlook_0117.pdf)

**Table 5-1: Countries with UberPop and UberPool**

Country	UberPoP	UberPool
Austria		
Belgium	suspended <sup>95</sup>	
Bulgaria	suspended <sup>96</sup>	
Croatia		
Cyprus		
Czech Republic	✓	
Denmark	✓	
Estonia	✓	
Finland	✓	
France	suspended <sup>97</sup>	✓
Germany	suspended <sup>98</sup>	
Greece		
Hungary		
Ireland		
Italy	suspended <sup>99</sup>	
Latvia		
Lithuania		
Luxembourg		
Malta		
Netherlands	suspended <sup>100</sup>	
Norway	✓	
Poland	✓	
Portugal	suspended <sup>101</sup>	
Romania	✓ <sup>102</sup>	
Slovakia	✓ <sup>103</sup>	
Slovenia		
Spain	suspended <sup>104</sup>	
Sweden	suspended <sup>105</sup>	
United Kingdom		✓

<sup>95</sup> <http://www.reuters.com/article/us-uber-tech-belgium-idUSKCN0571VQ20151013>

<sup>96</sup> <http://www.novinite.com/articles/171161/Uber+Stops+Offering+Services+in+Bulgaria,+Says+It's+Temporary>

<sup>97</sup> <https://www.euractiv.com/section/transport/news/french-court-confirms-banning-of-uber/>

<sup>98</sup> <http://money.cnn.com/2015/03/18/news/uber-ban-germany/>

<sup>99</sup> <http://www.reuters.com/article/us-italy-uber-idUSKBN00B1FQ20150526>

<sup>100</sup> <http://www.dutchnews.nl/news/archives/2015/11/uber-drops-uberpap-taxi-service-in-the-netherlands/>

<sup>101</sup> <http://www.wsj.com/articles/uber-ordered-to-cease-portugal-operations-1430326963>

<sup>102</sup> Branded as UberX.

<sup>103</sup> Branded as UberX.

<sup>104</sup> <http://www.bbc.co.uk/news/business-30395093>

<sup>105</sup> <http://www.reuters.com/article/us-sweden-uber-tech-idUSKCN0Y20WN>



As indicated in the section above, not all Uber services are relevant for the scope of this case study. Depending on data availability, this case study will focus on the platform's ride hailing services UberX, UberPop, UberXL, Uber Exec, UberLux and UberWav. Where data can be disaggregated per type of service, this case study will focus on these ride hailing options. Where such disaggregation is not possible, services like UberPop and UberPool will also be considered.

The business model of UberX, as well as of rides on demand platforms in general is to exploit underutilized resources more efficiently. This model increases competition in the transport market and helps provide consumers with more and cheaper rides. On UberX, potential passengers can download a smartphone app that allows them to request the nearest available Uber car. Unlike a traditional taxi company, Uber does not operate its own cars. Instead, it signs up private drivers willing to provide rides to paying passengers and passes the ride requests directly to them. Uber works as a matching platform for passengers and drivers and earns money by taking a 10-20% transaction cut from each ride.

UberX's business model can be represented through a business model canvas which graphically captures the current strategic landscape of the service. Table 5-2 shows the key features of Uber's business model.

Table 5-2: Uber Business Model

<b>Key Partners</b>	<b>Key activities</b>	<b>Value proposition</b>	<b>Customer relationship</b>	<b>Customer segments</b>
<ul style="list-style-type: none"> <li>Community (drivers)</li> <li>Investors</li> <li>Third party providers of add-on services (payment processing, other apps)</li> </ul>	<ul style="list-style-type: none"> <li>Product development and management</li> <li>Marketing and customer acquisition</li> <li>Customer service</li> <li>Hiring drivers</li> </ul>	<ul style="list-style-type: none"> <li>Accessibility of underutilised resources</li> <li>Efficient use of underutilised resources (match-making)</li> <li>Cheaper prices</li> <li>Accessibility to other means of transport</li> </ul>	<ul style="list-style-type: none"> <li>Co-creation (ratings)</li> <li>Automated services</li> </ul>	<ul style="list-style-type: none"> <li>Mostly mass market</li> </ul>
			<b>Channels</b>	
			<ul style="list-style-type: none"> <li>Website (only for information and customer account)</li> <li>Mobile app</li> </ul>	
<b>Cost structure</b>		<b>Revenue streams</b>		
<ul style="list-style-type: none"> <li>Fixed (technological infrastructure)</li> <li>Variable (promotions and incentives)</li> <li>Advertising and PR</li> </ul>		<ul style="list-style-type: none"> <li>Transaction fees on rides</li> </ul>		

The challenge for UberX has been posed not only by other international platforms that copied the Uber's business model, but also by local competitors that leverage their superior knowledge of local market dynamics to build successful businesses. These businesses may share some similarities with the UberX model, but they differentiate themselves by working in accordance with local regulations. Some of these businesses include MyTaxi and Taxi.eu. MyTaxi, founded in 2009, works with licensed taxi drivers and now has more than 22,000 drivers in Germany — and the same number again in other European markets.

Taxi.eu has 160,000 drivers in 12 European markets signed up to take bookings via its smartphone app.

## 5.2 Current size of the platform

This sub-section estimates the current market size of Uber in the EU. In doing so, this sub-section searches for data on several indicators, namely the number of users on the platform (both drivers and consumers), the number of rides taken, and the daily average number of kilometres travelled per Uber driver. Where data is not available for Uber as a platform, this sub-section considers the ride-hailing market as a whole in Europe.

### 5.2.1 The ride-hailing market

Ride-hailing services have become an attractive alternative transport service for European citizens. This alternative often substitutes traditional taxi services, rides with one's own car, and short-distance public transport services (buses and metro).

**Between January and April 2017, more than 7.5 million people hailed Uber rides in the 21 EU Member States where the platform operates,** a five-fold growth compared to the same period in 2015<sup>106</sup>. In the US in July 2016, the number of Uber trips was 62 million trips, an increase of 15% compared to the previous month, according to BusinessInsider<sup>107</sup>. Globally, Forbes reported in 2014 that there are 1 million daily Uber rides<sup>108</sup>, while on July 18<sup>th</sup>, 2016, the platform recorded its 2 billionth trip<sup>109</sup>.

The increase in Uber rides hailed points to both an increase in the number of service providers, as well as consumers. For instance, in second half of 2015, the number of Uber drivers in London surpassed the number of black cab drivers, which was around 25,000 drivers<sup>110</sup>. Nevertheless, this increase does not necessarily imply a substitution effect between traditional taxis and ride-on-demand services. However, in some EU countries where Uber operates, traditional taxi companies have experienced a substantial decrease in their revenues. Thus, the shift of consumers from traditional taxis to using Uber could play a role in this trend.

Figure 5-1 displays the current and forecasted revenues of taxi services in four EU countries between 2010 and 2019, according to data retrieved from Statista. The figure shows that in Poland, taxi operations' revenue has decreased by 12% from 2010 to 2017. On the other hand, in Spain and Italy where Uber is not operational the revenue stream of taxi companies has remained stable. **These trends point to the potential negative influence that Uber may have on local taxi companies.**

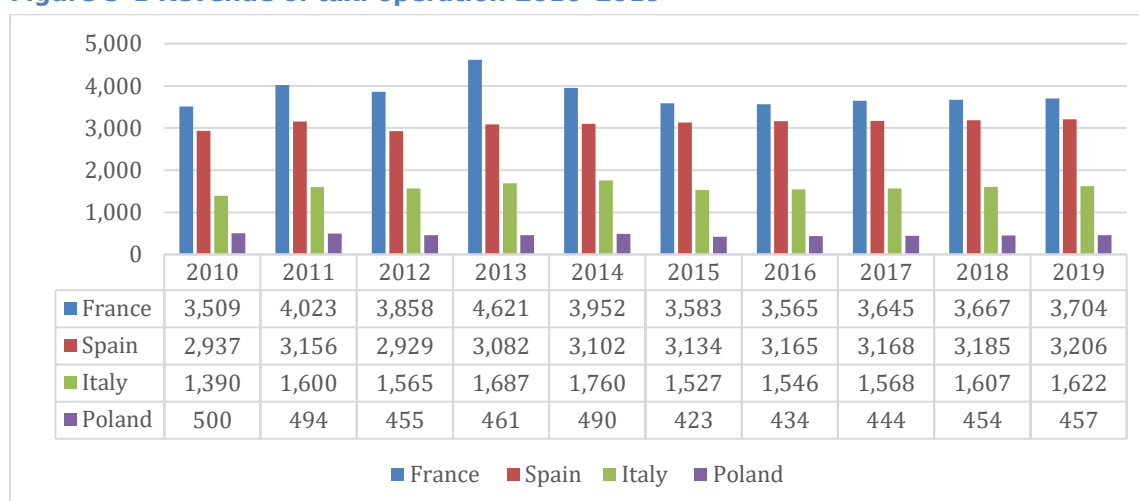
<sup>106</sup> Information available at: <http://www.reuters.com/article/us-uber-tech-europe-idUSKBN17K22V>

<sup>107</sup> Information available at: [http://uk.businessinsider.com/uber-completes-62-million-trips-july-2016-8?utm\\_source=feedly&utm\\_medium=webfeeds&r=US&IR=T](http://uk.businessinsider.com/uber-completes-62-million-trips-july-2016-8?utm_source=feedly&utm_medium=webfeeds&r=US&IR=T)

<sup>108</sup> Information available at: <https://www.forbes.com/forbes/welcome/?toURL=https://www.forbes.com/sites/ellenhuet/2014/12/17/uber-says-its-doing-1-million-rides-per-day-140-million-in-last-year/&refURL=http://expandedramblings.com/index.php/uber-statistics/&referrer=http://expandedramblings.com/index.php/uber-statistics/>

<sup>109</sup> Information available at: <https://www.theverge.com/2016/7/18/12211710/uber-two-billion-trip-announced-kalanick-china-didi>

<sup>110</sup> Information available at: <https://www.theguardian.com/technology/2016/apr/27/how-uber-conquered-london>

**Figure 5-1 Revenue of taxi operation 2010-2019**

Source: Statista

Peer-to-peer transport services such as Uber could also substitute the use of private vehicles. A study on Stockholm by Copenhagen Economics (2015), commissioned by Uber, concluded that the total number of active cars in the city would be reduced by 18,000 (5% of the total) if peer-to-peer transport services were launched<sup>111</sup>. Additionally, a survey among Uber users funded by Uber reported that 22% of them were holding off on purchasing a car thanks to the transport service (Deamicis, 2015).

Since Uber started operating in some European countries in late 2011 it has faced popular resistance from the traditional industry, as well as from regulators. Some or all of the app's services have been banned or curtailed in Germany, France, Italy, Belgium, the Netherlands and Spain.<sup>112</sup> Nonetheless, **the company is growing**: in March 2017, Uber announced it would increase its headquarters staff in Amsterdam from 400 to 1,000. In terms of the company's financial standing, Reuters reported in April 2017 that "Uber's revenues were USD 2.9 billion but losses were USD 991 million" in the final quarter of 2016<sup>113</sup>.

Uber had over **120,000 active drivers in Europe in April 2017**, according to the firm.<sup>114</sup> The platform started to facilitate transport services by licensed operators with Private Hire vehicle (PHV) licenses, in line with local regulations that also govern traditional taxi services. However, the firm's efficiency gains are reflected in the lower prices charged to consumers: licensed PHV services cost around 20% less than regulated taxi services, while peer-to-peer services (e.g. UberPop) cost around 35% less than traditional taxi services.

In the United States, Uber's market share in the ride on-demand market ranged between 84% to 87% in August 2016, according to Bloomberg<sup>115</sup>. The increase in the

<sup>111</sup> Information available at: <https://www.copenhageneconomics.com/dyn/resources/Publication/publicationPDF/0/320/1441009386/economics-benefits-of-peer-to-peer-transport-services.pdf>

<sup>112</sup> Information available at: <https://www.ft.com/content/f2774c9a-b566-11e6-ba85-95d1533d9a62>

<sup>113</sup> Information available at: <http://www.reuters.com/article/us-uber-tech-europe-idUSKBN17K22V>

<sup>114</sup> Information available at: <http://www.reuters.com/article/us-uber-tech-europe-idUSKBN17K22V>

<sup>115</sup> Information available at: <https://www.bloomberg.com/news/articles/2016-08-25/uber-loses-at-least-1-2-billion-in-first-half-of-2016>

number of rides described above, is linked to the increasing popularity of the platform, which reached 40 million monthly active users globally in October 2016<sup>116</sup>. Anecdotal evidence suggests that the average number of daily kilometres travelled per Uber driver is 300 kilometres<sup>117</sup>.

## 5.3 Outlook towards 2030

### 5.3.1 Potential size of the platform/business model

The current global taxi market is worth USD 108 billion, which is triple the size of the USD 36-billion ride-hailing market. According to a Goldman Sachs study, an average of 15 million ride-hailing trips a day take place globally in 2017 and the authors expect this to increase to 97 million by 2030<sup>118</sup>. According to SharePost, rides on demand apps, led by Uber and Lyft, aim to expand into the logistics and mobility market, worth an estimated USD 650 billion. Such a move could increase the platforms' revenue growth ten-fold over the next decade, and potentially disrupt several industries involved in human mobility<sup>119</sup>.

Morgan Stanley estimates that in 2030, cars will drive more than 19.6 billion miles worldwide, far higher than the 10.2 billion they travelled in 2015<sup>120</sup>. In Europe, extensive public transportation options and the political strength of auto and parts manufacturers are obstacles to shared vehicle and on-demand ride adoptions, but electric vehicles augur well for the region's strengthening emissions standards. In 2015, 2,601 billion miles were travelled, and it is forecasted that in 2030 the miles travelled will reach 2,852 million miles.

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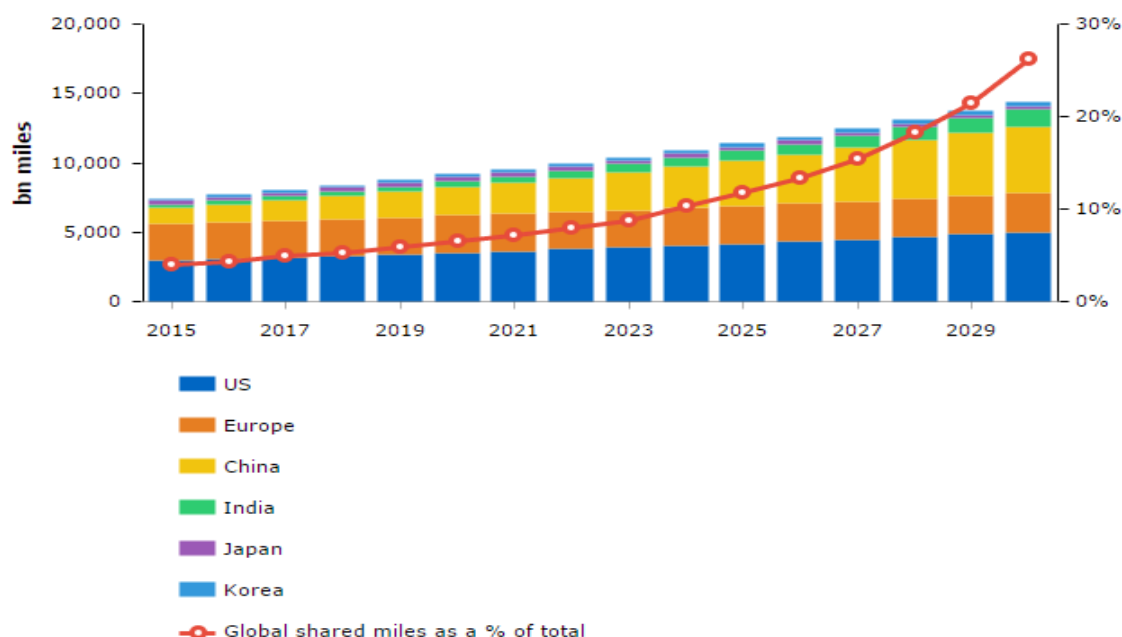
<sup>116</sup> Information available at: <https://techcrunch.com/2016/10/19/travis-kalanick-says-uber-has-40-million-monthly-active-riders/?ncid=rss>

<sup>117</sup> Information available at: <https://www.quora.com/How-many-kilometers-on-average-do-Ola-or-Uber-cab-drivers-drive-in-a-single-day?share=1>

<sup>118</sup> Goldman estimated the base case for the market by focusing on San Francisco, the hometown of Uber and Lyft, where they say ride-hailing is more than four times the size of the taxi market. As ride-hailing companies like Uber Technologies Inc. and Lyft Inc. continue to grow, they expect other top tier cities, including New York, London and Tokyo, to reach San Francisco's level of ride-hailing usage by 2030.

<sup>119</sup> <http://sharespost.com/insights/research-reports/uber-the-ride-sharing-market-the-650-billion-question-social-media/>

<sup>120</sup> <https://www.morganstanley.com/ideas/car-of-future-is-autonomous-electric-shared-mobility>

**Figure 5-2 Miles travelled & Shared miles forecast for Major regions**

Source: Morgan Stanley Research

According to an ABI Research report in March 2016, **400 million people will rely on robotic car sharing by 2030**.<sup>121</sup> Self-driving vehicles have already started to appear in the rides on demand market. Since August 2016, Uber users in Pittsburgh, USA, can request self-driving vehicles for their trip<sup>122</sup>. The benefits of having an automated car fleet are not exclusive to Uber, since taxi companies could also invest in automated cars and compete with Uber services. However, Uber is already heading its business model to automated cars and investing heavily in the technology unlike the traditional taxi companies. Uber CEO Travis Kalanick announced that his platform would buy all the self-driving cars that all-electric carmaker Tesla can turn out<sup>123</sup>.

Driverless cars will allow Uber to cut the cost of a ride to little more than the fuel spent. With no driver, the cost of taking an Uber anywhere becomes cheaper than owning a vehicle. Thus, the cost of a ride in a ride-on-demand driverless care could become lower than the cost of owning a car, reducing incentives for people to own cars. Automation also eliminates the need for a human driver, which could lead to a better matching of supply and demand as cars will redistribute themselves around the city. Once technological and regulatory issues have been resolved, up to 15 % of new cars sold in 2030 could be fully autonomous<sup>124</sup>. Moreover, other sources predict that 10 million autonomous vehicles will be on the road by 2020<sup>125</sup>.

<sup>121</sup> Information available at: <http://www.computerworld.com/article/3044080/personal-technology/400m-people-will-rely-on-robotic-car-sharing-by-2030.html>

<sup>122</sup> Information available at: <https://www.bloomberg.com/news/features/2016-08-18/uber-s-first-self-driving-fleet-arrives-in-pittsburgh-this-month-is06r7on>

<sup>123</sup> Information available at: <http://www.computerworld.com/article/3044080/personal-technology/400m-people-will-rely-on-robotic-car-sharing-by-2030.html>

<sup>124</sup> McKinsey, 2016. Automotive revolution perspective towards 2030 -How the convergence of disruptive technology-driven trends could transform the auto industry

<sup>125</sup> Information available at: <http://www.businessinsider.com/report-10-million-self-driving-cars-will-be-on-the-road-by-2020-2015-5-6?international=true&r=US&IR=T>

In a scenario where driverless cars will dominate the market, the share of kilometres travelled by clean cars will also increase, given that automated cars tend to produce lower CO<sub>2</sub> emissions. Driverless cars could also improve traffic congestion and enhance more efficiently driving. One of the leading causes of traffic jams is inefficient driver behaviour, a factor which would be eliminated in self-driving cars.

### **5.3.2 Potential environmental impact per transaction**

Due to current electric vehicles (EV) initiatives launched by Uber to encourage drivers to purchase or switch to electric vehicles, it could be assumed that the share of electric vehicles owned by Uber drivers will increase considerably. In Pittsburgh, USA, the current number of Uber drivers owning an electric car is 100 of every 6,000 vehicles.

The number of electric vehicles on European roads continues to grow as countries invest in electric charging stations. There has been a year-on-year increase in the number of newly registered battery electric and plug-in hybrid vehicles in the EU, and in 2015 the number of such vehicles reached 120,000. If the penetration of electric vehicles of the Uber car fleet is higher than the average vehicle fleet in Europe, the environmental impact of using Uber ride-on demand services will be higher for EU citizens that do not own a car or own a normal, non-electric car. The impact of ride-on demand services for electric car owners will be similar to using other collaborative P2P transport sharing platforms or drive their own cars.

In a further boost to prospects for the electric car market in Europe, draft EU regulations, in stakeholder consultation phase at the time of drafting, aim to impose a condition that 10% of parking spaces in new buildings, as well as every new/refurbished home in the EU must have an electric vehicle charging point by 2023. The EU initiative is intended to lay the infrastructure for the sort of electric car boom envisaged by Norway and the Netherlands, which both plan to completely phase out vehicles with diesel engines by 2025.

Various studies predict the share of electric cars in the EU-27 fleet in the future. For instance, Van Hesse and Kampman (2011) estimate that the share of EDVs will be around 6% in 2025 and around 17% in 2030. In the GHG-TransPoRD project (Fiorello et. al., 2012), the projections for the same years are 19% and 31% respectively, in a scenario where political and technological efforts are explicitly aimed at improving the market penetration of EDVs.

Finally, a 2016 study focused on UK cities<sup>126</sup> found that shared autonomous vehicles could increase available urban space by 15 to 20 %, largely through the elimination of parking spaces. The study points out that central London has about 6.8 million parking spaces and a parking coverage of around 16% of its urban surface. Many large cities have even larger coverage ratios for parking space of up to 30%. Freeing up this space would make our cities greener, increase quality of life and create the potential for additional housing.

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<sup>126</sup> <http://www.wsp-pb.com/Globaln/UK/WSPPB-Farrells-AV-whitepaper.pdf>

## 5.4 Direct impacts

The introduction of ride on-demand services like Uber allows users to have an additional transport option within easy reach. Some advantages of the platform over its traditional competitors include less waiting time and a lower cost. These advantages might encourage people to travel more than they would have had the service not existed. This could result in:

- additional kilometres travelled per person,
- a greater number of car on the roads,
- a greater level of congestion in cities.

Congestion imposes an annual cost on the EU's economy of EUR 110 billion, thus reducing the EU's GDP by 1%. More congestion, therefore, will have an even more negative economic impact. Although some point to the idea that peer-to-peer transport modes such as Uber may be used in tandem with, and thus complement public transit systems<sup>127,128</sup>, this might be unlikely in most cities, as Uber tends to be significantly more expensive than public transport such as metro or buses. In addition, in more developed markets in the US, ridesharing usage for commuting is very limited. According to the European Parliament (2017), only 20% of ridesharing trips in the US is for commuting purposes. It is more common to use ridesharing for recreation/social purposes (above 55%) and shopping errands (18%)<sup>129</sup>.

### 5.4.1 Economic

Although Uber services help create new demand for mobility options, there are fears that they might substitute conventional taxi services (see sub-section 5.2.1). Although opinions diverge on this matter, one clear economic advantage of the ride-hailing service is its income-generating opportunities for peer providers. In London, for instance, the median Uber driver spends 27 hours a week on the platform, and earns £16 an hour<sup>130</sup>.

In 2015, a survey was carried out to collect quantitative information on country-level basis on a selection of topics related to the usage, experience, perceptions, problems and behaviour of peer consumers and peer providers on online P2P platforms, including UberX. The target population of this survey included all members of the online population, aged 18 years or older and having sufficient command of the respective national language in 10 EU Member States: Bulgaria, Denmark, France, Germany, Italy, The Netherlands, Poland, Slovenia, Spain and the United Kingdom.

The results regarding expenditure in Table 5-3 show annual expenditure of each Member State within the study's scope where the platform operates. The highest average and median expenditure occurs in the UK, while the lowest expenditure, both average and median occurred in Germany. The consumer expenditure in France, Germany and Italy is lower than in the UK due to on-going lawsuits against company and current blockage of Uber services in these countries. The average expenditure at the EU level is EUR 98<sup>131</sup>. On

<sup>127</sup> See, for instance: <https://www.copenhageneconomics.com/dyn/resources/Publication/publicationPDF/0/320/1441009386/economics-benefits-of-peer-to-peer-transport-services.pdf>

<sup>128</sup> See also: [http://www.europarl.europa.eu/RegData/etudes/STUD/2017/601970/IPOL\\_STU\(2017\)601970\\_EN.pdf](http://www.europarl.europa.eu/RegData/etudes/STUD/2017/601970/IPOL_STU(2017)601970_EN.pdf)

<sup>129</sup> Information available at: [http://www.europarl.europa.eu/RegData/etudes/STUD/2017/601970/IPOL\\_STU\(2017\)601970\\_EN.pdf](http://www.europarl.europa.eu/RegData/etudes/STUD/2017/601970/IPOL_STU(2017)601970_EN.pdf)

<sup>130</sup> Information available at: <https://www.theguardian.com/technology/2016/apr/27/how-uber-conquered-london>

<sup>131</sup> This average is calculated according to the Uber users' expenditure of 10 MS.

the other hand, although revenue stay the highest in the UK, the second biggest average revenue comes from Bulgaria as can be seen below (Table 5-4).

**Table 5-3: Average and Median Expenditure, in EUR**

Country	Average	Median
BG	109.53	51.13
UK	157.42	84.67
FR	72.00	80.00
DE	50.00	50.00
IT	114.00	50.00

**Table 5-4: Average and Median Revenues, in EUR**

Country	Average	Median
BG	180.28	51.13
UK	225.31	135.48
FR	170.00	130.00
DE	143.33	30.00
IT	130.00	100.00

Among other benefits offered by rides on demand services, as opposed to traditional transportation providers, the following are most relevant for this sub-section:

1. **Greater access to, and demand for mobility** – travel became cheaper compared to the traditional taxi providers, thus providing greater access to on-demand ride services;
2. **Savings and revenues for users and providers** – savings generated due to price reductions of such services and additional revenues generated by offering an under-utilised good or service (unused car). Consumers end up with a greater purchasing power, which might lead to over-consumption or to different type of consumption.
3. **Low transaction costs to provide services** – this relates to the search costs and contractual costs, including online payments or reduced waiting time due to geo-location.

In 2014, a survey conducted by Berkeley researchers found that 8% of 380 passengers surveyed in San Francisco used on-demand ride services to take trips they would not have taken otherwise<sup>132</sup>, showing that the greater accessibility of taxi-services could have a potential negative impact to the environment as more kilometre per day will be travelled and more drivers will join Uber due to high demand.

#### Link to E3ME modelling

There are two direct economic impacts that can be modelled in the E3ME

1. *Net change in total PKM in passenger transport.*

<sup>132</sup> <https://www.theguardian.com/environment/2016/jan/21/uber-lyft-helping-hurting-environment-climate-change>



Platforms that facilitate on-demand ride services will increase the number of PKM in passenger transport travelled. The occupancy rate of Uber cars will need to be identified but at the moment there is no data on the occupancy rate of UberX rides. It can be assumed that UberX rides might have a similar occupancy rate as taxis, which is 1.2 person per ride<sup>133</sup>, as they offer a very similar service. Thus, if the 120,000 active Uber drivers in Europe drive an average of 27 hours per week (around 3 days per week) at an average of 300 km per day, the total number of PKM driven by each Uber driver per year could reach up to 47.000 kilometres.

2. *Reduction in traditional taxi services revenues.*

Consumers are substituting taxi services for UberX services. In New York, 65% of Uber rides replaces a ride with a conventional yellow cab. In Poland, as illustrated in Figure 5-3, taxi operations' revenue has decreased by a 12% from 2010 to 2017 potentially due to new competitors such as Uber.

### 5.4.2 Environmental

The direct environmental impacts of ride on demand business model can be assessed by comparing the life cycle environmental impacts of the collaborative economy transaction with the traditional economy alternative. The Life Cycle Assessment in Task 4.1 will provide this assessment for the B2C ride on demand sector and therefore the details are not discussed in this case study. However, relevant impressions on the expected direct environmental impacts include:

1. **Reduction in energy consumption and CO2 emissions** if there is a large penetration of electric vehicles and automated vehicles in Uber's car fleet compared to traditional taxi service providers and privately-owned cars. If a consumer would take an electric Uber car instead of its owned non-electric car, the environmental impact will be positive. However, driverless and electric cars deliver more sustainable mobility if cars are largely shared and in many UberX rides, rides are not shared. Traffic jams of single-occupant cars will be worsened by driverless cars, thus the ride-splitting feature of UberX services could be further promoted to avoid single car occupancy rate.
2. **Decrease in the number of rides of privately owned cars, thus the number of cars on the roads** as it substitutes the use of the private vehicle. Frequent users of ridesharing services in the US are less prone to drive a car daily or weekly, 63% against 84% of non-users, and less likely to own a personal car, 64% against 78%<sup>134</sup>. A study on Stockholm by Copenhagen Economics (2015), concluded that the total number of active cars in the city would be reduced by 18,000 (5% of the total) if peer-to-peer ridesharing (including ride-on demand) services were launched. A survey among Uber users, funded by Uber, reported that 22% of them were holding off on purchasing a car thanks to the ridesharing service<sup>135</sup>.

<sup>133</sup> [https://www.bcgperspectives.com/content/articles/automotive\\_consumer\\_insight\\_robo-taxis\\_new\\_mobility/](https://www.bcgperspectives.com/content/articles/automotive_consumer_insight_robo-taxis_new_mobility/)

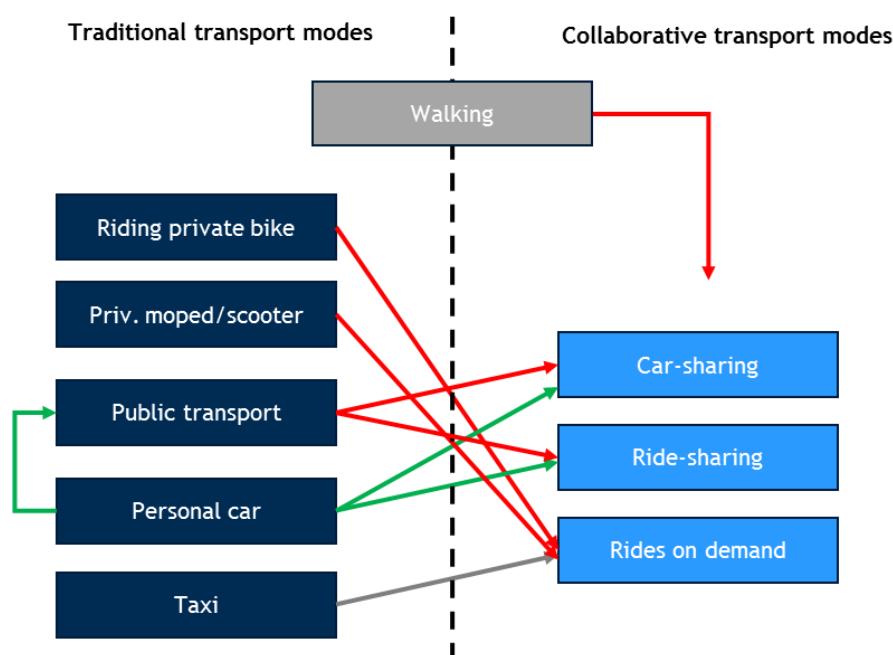
<sup>134</sup> <http://www.futureland.ae/2016/12/15/the-ride-sharing-conundrum/>

<sup>135</sup> [file:///C:/Users/Adriana/Downloads/InsideInstitutionalEmergenceAndEvolu\\_preview.pdf](file:///C:/Users/Adriana/Downloads/InsideInstitutionalEmergenceAndEvolu_preview.pdf)

Uber has a few interesting electric vehicle initiatives to help drivers purchase or lease electric vehicles and educate them about the environmental and economic benefits and feasibility of electric vehicles. The aim goal is to have the large majority of Uber providers driving electric cars, thus the share of cleaner cars on the roads will increase. Currently, Uber has an all-electric fleet pilot project with 20 Nissan LEAFs in London and it has deployed a fleet of Tesla Model S in Madrid<sup>136</sup>. The current number of Uber drivers with electric cars oscillates 100 out 6000 vehicles.

The figure below illustrates the negative and positive environmental impact that ride on demand services such as Uber (included in ridesharing) will have if consumers use platforms such as Uber instead of traditional transport options. A direct positive environmental impact occurs when consumers take an Uber instead of driving their own cars: there will be on less car on the road, thus less CO<sub>2</sub> emissions and if the Uber car is electric unlike the privately-owned car the positive impact will be even higher. The environmental impacts from switching traditional taxi services to Uber services is unclear, in the case the Uber car is electric and the taxi car is not the impact will be positive but the pure switch from one service to the other does not necessary have an impact on the environment.

**Figure 5-3 Illustrative environmental impact of modal shifts**



Source: Own illustration

### 5.4.3 Social

Ride on demand services provide more mobility solutions for people and potentially better connectivity with friends. Moreover, consumers benefit from less commuting time and greater time-efficiency as Uber services are immediate and consumers do not need to worry about parking their cars or finding a taxi available on the street, allowing consumers to spend more time with family or at work.

<sup>136</sup> <https://electrek.co/2017/04/12/uber-electric-vehicle-initiative-ev-drivers-educate/>

## 5.5 Indirect impacts

Indirect impacts of the collaborative economy in the B2C ride on demand business model will be included as part of the results of the E3ME modelling as part of Task 4.2. Therefore, the case study does not discuss the indirect impacts of the B2C ride on demand business model in detail. Still, it is important to describe the type of indirect impacts we expect in this sector.

There are four indirect economic impacts that B2C ride on demand business model could have:

1. **Price reduction of taxi services.** The appearance of ride on demand platforms, which have become the main competitor of taxi companies, have encourage reforms in the taxi services regulation that has allow taxis to reduce their fares.
2. **Decrease demand for regular taxi services.** Even though some taxi companies have been able to adjust their business model to compete with platforms such as Uber, many taxi services are still using taxi radio operators plus national regulation restricts them from being more competitive due to the strict requirements (e.g. in Spain, taxi licenses cost up to EUR 200,000). Taxi regulation in many EU member states does not allow taxi services to be price competitive. A good indicator to measure the decrease in demand for regular taxis could be the revenue generate by taxi companies.
3. **Potential decrease in demand for car ownership.** Ride on demand platforms will contribute to the reduced demand for car ownership, however it is not complete substitute to trips in private cars. No mode of shared mobility or mass-transit will be a unique substitute for car ownership. It is a usual trend that once an individual takes on the fixed cost of acquiring a private vehicle, they spontaneously tend to use the vehicle for every trip. Mass-transit combined with shared transport provides a viable alternative to private car ownership.
4. **Disruptive effect in other sector such food delivery.** Over two years after launch, Uber continues to grow its food delivery service by leveraging a massive rideshare infrastructure<sup>137</sup>.

Ride on demand services might have an indirect environmental effect, as consumers that use platforms such as Uber do not need parking spaces. Thus, if there is an increase in demand of ride-on demand services less parking spaces will be needed. It will reduce the need of additional parking space infrastructure.

The social component of hailing platforms is important, as the ride on demand transport service offer social advantages such as: greater mobility and improved urban travel, more intense urban sprawl and increase in salaries for the overall short- range transport sector.

### Link to E3ME modelling

The only indirect impact that could be modelled is the **demand for traditional taxi services** looking at the revenues made by taxi companies in the last years. In countries

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<sup>137</sup> <http://thespoon.tech/analysis-how-ubereats-aims-to-compete-in-a-crowded-food-delivery-market/>

where Uber is not available the revenue has remained constant while in countries where Uber operates, taxi companies have had revenue loss.

## 5.6 Induced impacts

Uber-like business models (B2C rides on demand) create economic benefits that traditional transportation service providers do not offer as explained in the direct economic impacts section. These benefits offered by transportation sharing platforms could change consumer behaviour towards transportation and car ownership (as explained above), but also increase consumption of on-demand ride service and other services and goods of frequent Uber users. In case the Uber-ride constitutes 'substitution demand' away from a traditional alternative, the Uber rider saves money and the traditional alternative provider loses money. The money saved by the Uber users can be assumed to be spent again, either on new rides or just on more consumption. As mentioned in the direct economic impact section, approximately 8% of the Uber rides were 'additional' rides. Therefore, cheaper mobility services could lead to more consumption of these services and an increased environmental impact (*rebound effect*).

### [Link to E3ME modelling](#)

The E3ME model will include this rebound effect in the modelling and will assume that all money earned by Uber drivers and saved by Uber riders is spent again according to the average EU household expenditure pattern. However, consumers can use this additional money in several ways:

- All money earned and saved is spent in the same proportion across products services as the average household expenditure now.
- Money earned and saved is not spent.
- Money earned and saved is fully spent on more consumption on the same goods and services (e.g. more distance travelled by car due to Uber)

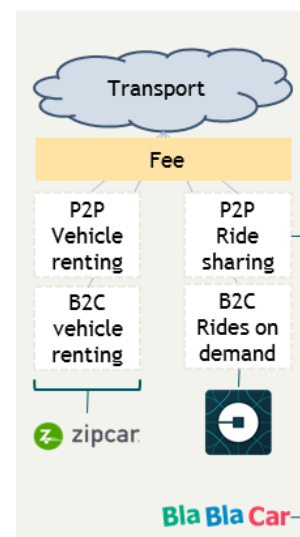
## 6 Annex – Case study - The collaborative economy in the vehicle renting market (Zipcar)

### 6.1 Introduction

#### 6.1.1 Representative business model

In the collaborative economy, the vehicle renting market is split in two business models: P2P vehicle renting and B2C vehicle renting. The first one consists of individuals renting their own car to other individuals, through an online platform. Getaround is one example of a P2P vehicle renting platform. On the other hand, in B2C vehicle renting, a private company owning a vehicle fleet rents it to its individual members. The cars can be reserved online, via a phone or a computer. They are parked in the street and most of the time can be unlocked via a smartphone. Zipcar is one of the biggest vehicle sharing companies and operates in many European countries. This is why it has been chosen to represent and illustrate the vehicle renting market.

The word 'car-sharing' is often used to refer to this market. However, we decided to use the term 'vehicle renting', in order to avoid any confusion with ride-sharing platforms like Blablacar, in which passengers share a vehicle to travel to the same destination. The term 'vehicle sharing' also reflects better the type of activity, which is to rent and not to share. In the rest of this case study, both terms will be encountered as the literature often uses the word 'car-sharing'.



Although Zipcar was intended to be the main focus of the case study with a view to collecting information that would then be extrapolated to the collaborative vehicle renting sector as a whole, it proved difficult to find Zipcar-specific data. Since the primary goal of the case study is to underpin the scenario modelling with data on the collaborative vehicle renting sector as a whole, we have included in this case study relevant data on the sector. It should also be noted that the data presented in this case study is derived mainly from studies on the B2C vehicle renting market, but we consider it to apply also to the P2P one (unless indicated otherwise in the respective sections).

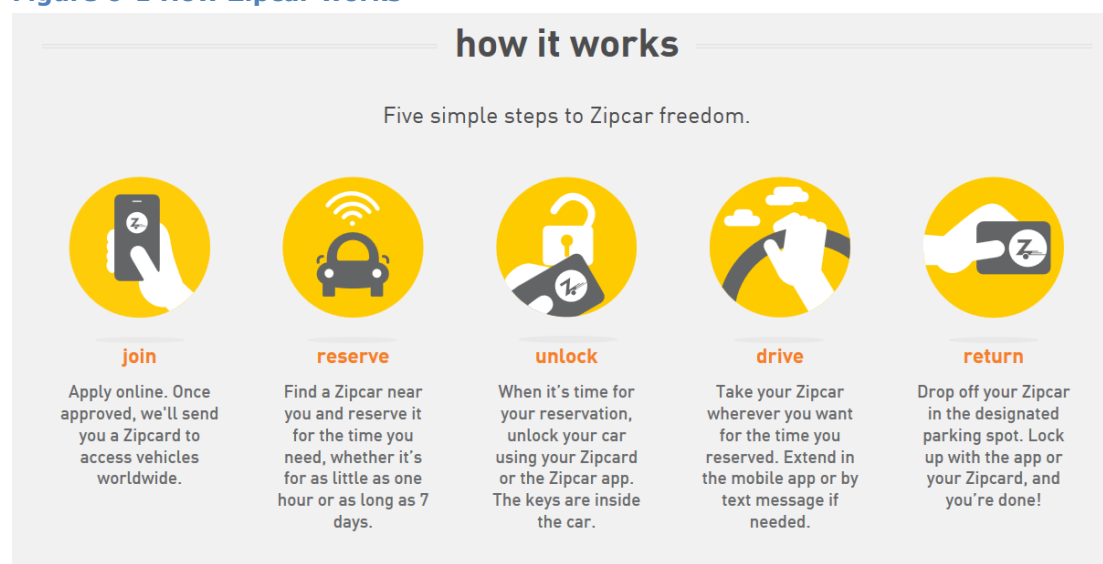
#### 6.1.2 Representative platform - Zipcar

Zipcar is an American car-sharing company founded in 2000 by Antje Danielson and Robin Chase, based on the model of existing German and Swiss companies. Zipcar provides car rental services to both private and business users. The company was purchased by Avis Budget Group in 2013 and thus operates as a subsidiary of this group. In September 2016, Zipcar announced that it has 1 million members across the 500 cities and 9 countries it serves, and offers nearly 10,000 vehicles throughout the United States, Austria, Belgium, Canada, France, Germany, Spain, Turkey, and the United Kingdom, which makes it one of the world's leading car rental networks. The current president of Zipcar is Tracey Zhen.

The Zipcar car-sharing system is illustrated in the figure below. Vehicles can be reserved using Zipcar's mobile application, online, or by phone at any time, immediately or up to a year in advance. To unlock the door of the vehicle, Zipcar members use an access card to open the door and retrieve the keys located inside the vehicle. Alternatively, members can

use Zipcar's phone application to locate a Zipcar by honking its horn, as well as to unlock the doors. Fuel, parking, insurance, and maintenance are included in the price. Until September 2016, when Zipcar launched its first 'free-floating' car-sharing service in Brussels (Zipcar, 2016) - whereby users can pick up and drop off a Zipcar vehicle at any location within a set geographical zone - Zipcar provided only 'round-trip' or 'point-to-point' car-sharing services, meaning that at the end of the ride, the car had to be returned to its original pick-up location or another designated parking bay.

**Figure 6-1 How Zipcar works**



Source: <http://www.zipcar.com/>

In the early 2000s, Zipcar entered the car rental market in several parts of the US and Canada. In 2006, an office was opened in London. In 2007, Zipcar and Flexcar merged, with the Zipcar brand and headquarters replacing that of Flexcar. In April 2010, Zipcar acquired Streetcar, a London-based car-sharing club and in 2013, Zipcar was purchased by Avis Budget Group. From 2014 onwards, Zipcar started expanding throughout Europe, becoming active in France, Austria, Spain, Germany and Belgium.

Zipcar is only one of several players in the B2C car-sharing market in Europe. In Germany alone, there are around 150 car-sharing providers at present (Bundesverband CarSharing, 2017). Other similar platforms active in Europe include DriveNow, Car2Go, Autolib (mainly operating in France), Stadtmobil (in Germany), book-n-drive (in Germany), Cambio (in Germany and Belgium),

## 6.2 Current size of the platform

In order to measure Zipcar's market penetration in Europe, we searched for data on several indicators, namely the number of users of the platform, the number of vehicles, the number of passenger-kilometres travelled in Zipcar vehicles per year, and the company's annual revenue. However, as limited data were available for Zipcar, we have included below broader data on the car-sharing market in Europe.

### 6.2.1 The size of the car-sharing market

In 2016, Zipcar had 1 million members and 12,000 vehicles in 500 cities across Austria, Belgium, Canada, France, Germany, Spain, Turkey, the United Kingdom and the United States (Zipcar Press Kit Belgium, 2016). No data were available on the number of Zipcar users in Europe only.

More generally, it is estimated that in 2014, B2C car-sharing was operating in 33 countries and 1,531 cities and counted approximately 4.8 million members sharing over 104,000 vehicles (Shaheen and Cohen, 2016). In Europe, there were 2,206,884 members and 57,947 vehicles in 2014, which accounts for 46% of worldwide membership and 56% of the global car-sharing fleet (Shaheen and Cohen, 2016). The Boston Consulting Group (2016) estimates a slightly lower number of users (2.1 million in Europe, including Turkey and Russia) and a much lower number of vehicles (31,000) in 2015. The differences are likely due to different calculation methodologies. More recent national-level estimates are available for Germany and the UK. They suggest that the overall market size in the EU today is likely to be higher than the 2.1-2.2 million estimated in the studies above. In Germany alone, the German Car-Sharing Association counted 1,715,000 members of car-sharing platforms and 17,200 vehicles at the start of 2017 (Bundesverband CarSharing, 2017a). The Carplus Annual Survey of Car Club Members shows that there were over 245,000 members and over 4,000 vehicles in the UK in 2016/2017 (Carplus, 2017). A recent nation-wide study on the sharing mobility in Italy counts 695,650 members of car-sharing platforms, but less than half of these actually used the service at least twice during 2015 (Ciuffini et al., 2017). Since B2C car-sharing services are also present (to different degrees) in other EU countries, we assume that there are at least 2.7 million users in the EU at present (i.e. members of car-sharing platforms who actually use the service).

The current size of the European car-sharing fleet is more difficult to estimate, particularly since there is a large difference between the two EU-level estimates, as well as the estimates from the UK and Germany. The estimate from Shaheen and Cohen (2016) amounts to one car for every 38 users in Europe, whereas the Boston Consulting Group suggests there is one car for every 68 users. There is one car for every 100 users in Germany, and for every 61 users in the UK. As the German example is probably quite different from the European average, we assume that there are currently 45,000 vehicles in the car-sharing fleet in Europe (or about 60 users per car).

### Annual Revenue

It is estimated that worldwide car-sharing activities generate EUR 650 million per year (Boston Consulting Group, 2016) and that car-sharing market size was over 1.2 billion USD in 2015 (Global Market Insights, 2017). In Europe, the market size was USD 260.3 million in 2013 and USD 324.2 million in 2014 (Global Market Insights, 2017). As a point of comparison, the entire car rental industry (including the 'traditional' vehicle renting market) was worth approximately USD 51 billion globally in 2014, with the European market accounting for about a quarter of this (Nedreliid Corporate Advisory, 2016). As for Zipcar, in 2012, its global annual revenue amounted to USD 278,868 (D&B Hoovers, undated).



## 6.3 Outlook towards 2030

### 6.3.1 Potential size of B2C & P2P vehicle renting in 2030

Regarding the future outlook of the car-sharing market size, Europe-wide projections are available for 2021. The Boston Consulting Group (2016) has formulated three scenarios to project the future developments of (B2C and P2P) car-sharing: a disruption scenario, a continuation scenario and an evolution scenario, the latter being the most realistic one as it projects a strong development of car-sharing activities, but with private car ownership retaining social importance. According to this scenario, there would be 35 million users worldwide, booking 1.5 billion minutes of driving time each month by 2021, and each car will run at a utilisation rate of 15 minutes. In Europe, they predict that 14 million people would be registered with a car sharing service in 2021, including 1.4 million heavy users who will take multiple trips per month. Note that this estimate includes Turkey and Russia, hence the figure would be lower for the EU-28 alone. This 2021 projection is based on the estimate that there were 2.1 million users in Europe in 2015; thus, the compound annual growth rate (CAGR) is about 37%, which may be too optimistic.

The study also notes (without referencing a data source) that in 2021, about 81 million people will be living in large urban areas in Europe, 46 million (57%) of whom will have a valid driver's license. Thus, the forecasted number of users above corresponds to about 30% of driver license holders (or 17% of the total population) in large urban areas in Europe. 'Heavy users' represent 3% of license holders (or 1.7% of the total population). The same study estimates that car-sharing services would generate a revenue of 2.1 billion in Europe in 2021.

At the city level, Frost and Sullivan (2014) estimate that round-trip car-sharing (including Zipcar) membership in London will increase from 137,000 in 2013 to 264,000 in 2020, representing a 92% growth in absolute terms and a 9.8% compound annual growth rate (CAGR). Using this CAGR to calculate membership beyond 2020, it results that there would be around 672,400 members in 2030. Note that this assumes the annual growth rate will remain constant. An annual growth rate of about 10% in a large, densely populated capital city appears more realistic than the Europe-wide estimate of the Boston Consulting Group cited above. The total population of London is projected to reach 10 million people by 2030 (Zipcar UK, 2014). Thus, almost 7% of London's population in 2030 will be car-sharing users.

Although car-sharing will mainly be economically viable in cities with a population of over 500,000 (Boston Consulting Group, 2016), data from Germany, for example, indicates that car-sharing is also making headway in smaller cities, even in those with fewer than 50,000 inhabitants (Bundesverband CarSharing, 2012). Overall, we can thus expect large urban areas to account for the large majority of car-sharing users by 2030, but car-sharing services will also extend to smaller towns which altogether will have an impact on the total car-sharing market size.

Frost and Sullivan (2014) also analyse the association between car-sharing use and socio-demographic factors. Strong growth of the car-sharing market was found to be most likely in areas with: high population density, high public transport accessibility levels, low car ownership levels, high population aged 30-44, higher education levels and high-income levels.



In the absence of conclusive data on the most realistic annual growth rate of B2C car-sharing in the EU-28 as a whole, we apply a low and high annual growth rate to estimate the number of users in 2030 (starting from the estimate of 2.7 million users in 2017):

a) Applying an annual growth rate of 10%, the number of users in 2030 would be approx. 9.3 million, or 1.8% of the EU population in 2030. Assuming that there is one car for every 60 users, this translates into a vehicle fleet of about 155,000 cars.

b) Applying an annual growth rate of 20%, the number of users in 2030 would be approx. 29 million, or 5.5% of the EU population in 2030.<sup>138</sup> This translates into a vehicle fleet of about 483,000 cars.

Alternatively, one could assume that after an initial steep increase driven by the market entrance of new providers, expansion of existing providers to new markets, and growing awareness of the business model, the growth rate will level off after, e.g., 2020. Thus, different annual growth rates could potentially be applied to different parts of the 2017-2030 period. More fine-grained estimates could in principle be derived by applying different growth rates to different Member States (since market penetration is unlikely to be uniform), and/or according to population size (and density) of urban areas.

One factor that could influence the development of the car-sharing market in the future is automation (or self-driving cars). A study by McKinsey (2016) presents two different scenarios for the market penetration of autonomous vehicles (AVs), namely a high disruption scenario and a low disruption scenario for 2030. The first one entails that regulatory challenges would be overcome and that consumers would be enthusiastic and willing to pay for AVs. In the disruptive scenario, around 50% of passenger vehicles sold in 2030 would be highly autonomous and around 15%, fully autonomous. The effects of automation in relation to car-sharing would be two-fold. Firstly, since automation eliminates the need for a human driver, it would lead to a better matching of supply and demand; self-driving cars could drive up to the user, or redistribute themselves around the city. It would bring new categories of users to the car-sharing market (e.g. disabled people or those without a license). Automation would therefore generate further increases in the market penetration of car sharing. Under a high-automation scenario, we assume that the number of B2C car-sharing users in Europe in 2030 will be much higher, e.g. 40 million.

### 6.3.2 Environmental impact per transaction

In order to understand the environmental impact of the car-sharing market in the future, we not only need to know the size of the car-sharing market in the future, but also what the environmental impact of one car-sharing transaction will be in the future. There are a number of (policy, technological) developments that particularly matter in this market and could affect the environmental impact per transaction in the future.

First, policies promoting the **electrification of cars** would render the car-sharing sector more sustainable by further increasing the share of Electric Vehicles (EVs) within the car-sharing fleet. The share of EVs within the car-sharing fleet is already much higher than in the total passenger-car fleet. Indeed, some platforms are based exclusively on EVs (Bundesverband CarSharing, 2017a). In Germany, for example, EVs account for 10.4% of the car-sharing fleet compared to only 0.13% of the total fleet (ibid.). Studies expect the share of electric vehicles (EVs) in the near future to mainly depend on incentives and

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<sup>138</sup> Projected population data for the EU-28 based on Eurostat data (dataset t\_proj)

policies implemented, notably at the city level. This would drive electrification within the traditional car transport sector, but we could also expect further increases in the car-sharing fleet (such that the difference between the share of electrification within the car-sharing fleet and the 'regular' fleet becomes even larger). According to one study, in a scenario where political and technological efforts were put forward to achieve market penetration of EVs, the share of EVs in the European fleet by 2030 could reach 31% (Fiorello et. al., 2012, cited in European Commission, 2013). In addition to policies that incentivise electrification in general, we could also envisage incentives aimed directly at the car-sharing sector (e.g. economic instruments to stimulate replacement of car-sharing vehicles with EVs). Under this scenario, we could expect the share of EVs in the car-sharing fleet to reach, e.g., 70%, further increasing the environmental gains from car-sharing. The direct and indirect environmental impact sections provide more details on how a higher share of EVs in the car sharing fleet could lead to less environmental impacts.

Another factor that is likely to influence the environmental impact of the car-sharing business model per transaction is **automation**. Next to its effects on the potential size of the business model in the future (see previous section), a higher share of AVs in the car-sharing fleet would have direct sustainability-related impacts. For example, autonomous vehicles are more energy-efficient and have lower emissions than the average passenger car (Greenblatt and Shaheen, 2015), while information exchange and coordination among vehicles would eliminate congestion (Pyper, 2014). Demand for parking space would also decrease, since an AV could identify and drive itself to a parking space, while increased car-sharing would lead to cars being in use (rather than parked) for a higher share of the time. Moreover, car-sharing AVs could provide 'first- and last-mile connectivity' to public transport modes and fill gaps in the public transport network (Greenblatt and Shaheen, 2015), but the precise effects on the modal split are difficult to estimate. We assume that under this sustainability-trigger pathway of the impact chain, 75% of car-sharing vehicles would be AVs. However, we only estimate in this case study the effect of automation on the growth of the car-sharing market, and hence the effects on the *size* of the aggregate impacts associated with car-sharing; we do not estimate the environmental impacts of using AVs rather than regular cars.

Policies such as scrappage schemes (discounted car-sharing membership to those who give up their private car), or graduated parking permit charges (increased residential parking permit charges to second or more vehicles in the household) - as proposed e.g. by Frost and Sullivan (2014) in the London context - would make car-sharing more attractive (compared to owning a car) and would therefore be drivers toward more sustainability.

## 6.4 Direct impacts

To understand the direct impacts of car-sharing, we need to compare the impacts of a transaction in the collaborative economy with a transaction in the traditional economy. In other words, we need to understand what a ride with a car-sharing vehicle changes compared to its alternative, whether it is a ride in a private car or by public transport, for example. It should also be kept in mind that using a car-sharing vehicle can have two possible effects. Either car-sharing is used in addition to the existing transport habits; in this case, car-sharing creates a new demand. Or car-sharing can be used as a substitute to existing transport habits. Car-sharing then replaces existing transport patterns. Depending on whether car-sharing replaces or creates demand, the economic and environmental effects are very different.

On the one hand, the introduction of car-sharing services such as Zipcar makes car travel more attractive, by eliminating the costs and inconveniences associated with car ownership (such as finding parking space, paying taxes and insurance). This could result in additional kilometres being travelled by persons who did not drive previously. On the other hand, it provides an incentive for households to give up the private car, as well as to only travel by car when necessary. The existing studies (mainly based on survey data) concur that car-sharing leads to a net decrease in the total distance travelled by car, but the evidence on the exact size of this effect is inconclusive. For example, a review of several studies by Shaheen and Cohen (2013) finds that car-sharing activities lead to a large reduction in VKT (Vehicle Kilometres Travelled), ranging from 28% to 45%. Frost and Sullivan's study on car-sharing activities in London (2014) shows that round-trip car-sharing members travel 57% less miles than the London average. A survey of 383 car-sharing users in the Netherlands finds that car ownership decreases by 30% amongst car sharers (including both B2C and P2P) and they drive 15% to 20% fewer car kilometres than prior to car sharing (Nijland and van Meerkerk, 2017).

In Paris, it was found that round-trip car-sharing leads to a decrease of the driving distance of approximately 127 km per user per month (ACEA, 2014); however, it is not mentioned what the total average distance travelled is, so the figure cannot be compared to the other available estimates. In a study by the German Car-Sharing Association (Bundesverband CarSharing, 2016a), 41% of surveyed car-sharing users stated that they used cars less frequently after joining a car-sharing scheme; 15% bike more, while 19% use the bus and rail more frequently than before. Among users who also gave up their private car, 40% use the bus and rail more frequently following subscription to a car-sharing service (Bundesverband CarSharing, 2016a). Another study from Germany (WiMobil) found that only 20% of round-trip car-sharing users drive a car once a week or more, compared to 80% in the total population (Bundesverband CarSharing, 2016b). Although it is difficult to compare these findings (as they use different measures and may be context-specific), we assume based on this evidence that car-sharing users drive on average 30% less than 'conventional' drivers.

### Impact of P2P and B2C vehicle renting on total kilometres travelled by car in 2030

In the preceding section, we concluded based on the limited available estimates that car-sharing users can be expected to drive on average 30% less than 'conventional' drivers. The aggregate reduction in kilometres travelled depends on the ratio of car-sharing users to non-users; i.e. the percentage reduction (of kilometres that would be travelled in the absence of car-sharing) is equal to: the proportion of car-sharing users in the total driving population, multiplied by the percentage difference in mileage between non-users and users. To estimate the reduction, we would thus need to know (in addition to the number of car-sharing users in 2030) the total driving population in 2030. However, data on the number of driving license holders for the whole EU is not available. Assuming that 40% of the EU-28 population in 2030 will be drivers (i.e. 40% of about 524 million<sup>139</sup>, equal to 209.6 million), the reduction in kilometres travelled by car (compared to what would have happened in the absence of car-sharing) would be as follows:

- the low-growth estimate for the number of users in 2030 (9.3 million) would correspond to about 4% of the driving population; if these car-sharing users drive 30% less than the average non-user, then the overall reduction in km travelled by car is 1.2%.
- the high-growth estimate for the number of users in 2030 (29 million) would correspond to about 14% of the driving population; this corresponds to an overall reduction in km travelled by car of 4.2%.

<sup>139</sup> Based on Eurostat dataset proj\_15npms

- the automation-scenario estimate for the number of users in 2030 (40 million) would correspond to about 19% of the driving population; this corresponds to an overall reduction in km travelled by car of 5.7%.

Alternatively, we could estimate the reduction in kilometres (rather than the percentage change) if we had data on the average distance travelled annually by car-sharing users and by conventional drivers (as done for London in the study by Frost and Sullivan, 2014). A Europe-wide mileage average is, however, difficult to estimate.

#### **6.4.1 Economic impacts**

Car-sharing services are less costly than the ownership of a private car, and therefore allow users to save money. According to Frost and Sullivan's study on car-sharing activities in London (2014), car-sharing is estimated to save members GBP 3000 per year compared to owning a car (given the many costs of driving such as depreciation, insurance, parking, tax, fuel and maintenance which are inclusive in the price of a car-sharing rental). The German Car-Sharing Association concludes that savings in Germany are in the range of EUR 300-1,500), depending e.g. on the average distance travelled (Bundesverband CarSharing, 2017b).

As there is no evidence to suggest the contrary, we assume that the normal spending pattern of households applies to any cost savings due to car-sharing.

#### **Impact of market growth on users' cost savings (2030)**

We could only find estimates of the savings associated with B2C car-sharing use for Germany and the UK. As the cost-savings are country-dependent, it is difficult to extrapolate the figures to an EU-wide estimate. We calculate a very rough estimate of aggregate annual savings in 2030 by assuming that the average savings per user will be EUR 300 (the lower-bound estimate provided by the German Car Sharing Association for Germany). With 9.3 million users in 2030, the total savings would amount to EUR 2.79 billion. A higher market size – 29 million users – would amount to aggregate savings of EUR 8.7 billion. The highest market size – 40 million users (under the high-automation scenario) – would translate into aggregate savings of EUR 12 billion (however, it may be unrealistic to expect the cost difference between using car-sharing and owning a private car to remain the same in a scenario with self-driving cars).

#### **[Link to E3ME modelling](#)**

##### **1) Net change in total kilometres travelled by car**

Assuming that car-sharing users drive on average 30% less than 'conventional' drivers, and that the total driving population is 40% of the total EU-28 population, the aggregate reduction in kilometres travelled by car in 2030 would be:

- Low market growth scenario: with 9.3 million users, 1.2% less km travelled by car (compared to the total km in the absence of car-sharing).
- High market growth scenario: with 29 million users, 4.2% less km travelled by car.
- Automation scenario: with 40 million users, 5.7% less km travelled by car.

## **2) Reduction or change in household expenditure on car transport**

Cost savings to car-sharing users: estimated at approximately 300 euros per month

In 2030:

- Low market growth scenario: with 9.3 million users, total savings amounting to EUR 2.79 billion
- High market growth scenario: with 29 million users, total savings amounting to EUR 8.7 billion
- Automation scenario: with 40 million users, total savings amounting to EUR 12 billion

We assume savings are not spent on any particular product group; normal spending pattern applies.

### **6.4.2 Environmental impacts**

The direct environmental impacts of P2P and B2C vehicle renting can be assessed by comparing the life cycle environmental impacts of the collaborative economy transaction with the traditional economy alternative. The Life Cycle Assessment in Task 4.1 will provide this assessment for the B2C and P2P vehicle renting sector and therefore the details are not discussed in this case study. However, it is crucial to understand what the alternative to the vehicle renting transaction is in order to calculate the difference in impacts with that alternative. For instance, we need to understand what would have been the consumer's behaviour if car-sharing business models did not exist. Instead of driving a car-sharing vehicle, the consumer could have for instance used a private car, public transport, or even a bicycle, depending on the length of the journey. When a car-sharing vehicle is used instead of a private car, the environmental impact is expected to be positive; on the contrary, when it replaces a bike ride, the environmental impact is negative.

Existing information from the literature on the expected direct environmental impacts are that car-sharing is expected to reduce CO<sub>2</sub> emissions and pollutants as a combined effect of a (i) reduction in kilometres travelled and the (ii) lower environmental impact of the car-sharing vehicles compared to the average car in the EU car fleet. In the B2C car-sharing fleet, vehicles tend to be smaller and newer than those of the average household, which creates fewer health-damaging emissions and, in comparison, use less fuel per kilometre driven, which is directly reflected in lower average CO<sub>2</sub> emissions (Loose, 2010; Frost and Sullivan 2014). According to Carplus (2017), B2C car-sharing vehicles in London emit 29% less CO<sub>2</sub> than the national average. Frost and Sullivan (2014) also estimate that the number of miles reduced in London from round-trip car-sharing could be 658 million per year by 2020. By multiplying this number by the UK average vehicle CO<sub>2</sub> emissions per mile (assumed to be 215 grams by 2020), they conclude that car-sharing could result in 141,641 tonnes of CO<sub>2</sub> reduced by 2020. The reduction of miles travelled resulting from car-sharing activities would also lead to an 18 tonnes reduction in PM10s, and 432 tonnes of NO<sub>x</sub> pollutants. Round-trip car-sharing is expected to reduce these emissions by 4.6%, based on comparing the reduced miles travelled to the national average. Note that these findings apply to B2C car-sharing, and not necessarily to the P2P model. The LCA assessment will independently verify these claims.

### 6.4.3 Social impacts

We do not expect any significant social impact to be created from car-sharing business models.

## 6.5 Indirect impacts

Indirect impacts of the B2C and P2P vehicle renting business model relate to economic, environmental and social effects that are created at sector-level that all individual car-sharing transactions trigger individually (direct impacts). A part of the indirect impacts of the collaborative economy in the P2P and B2C vehicle renting business model will be included as part of the results of the E3ME modelling on the basis of the modelling input we derive from the direct economic impacts. In particular, the E3ME model includes the knock-on economic, environmental and social impacts of a change in transport modes used by Europeans. However, some indirect impacts, such as the expected impacts of the emergence of car-sharing schemes on the number of car sales and the share of clean cars on the road in the future will not be endogenously derived by the model but can be considered important indirect impacts of this business model.

### 6.5.1 Economic impacts

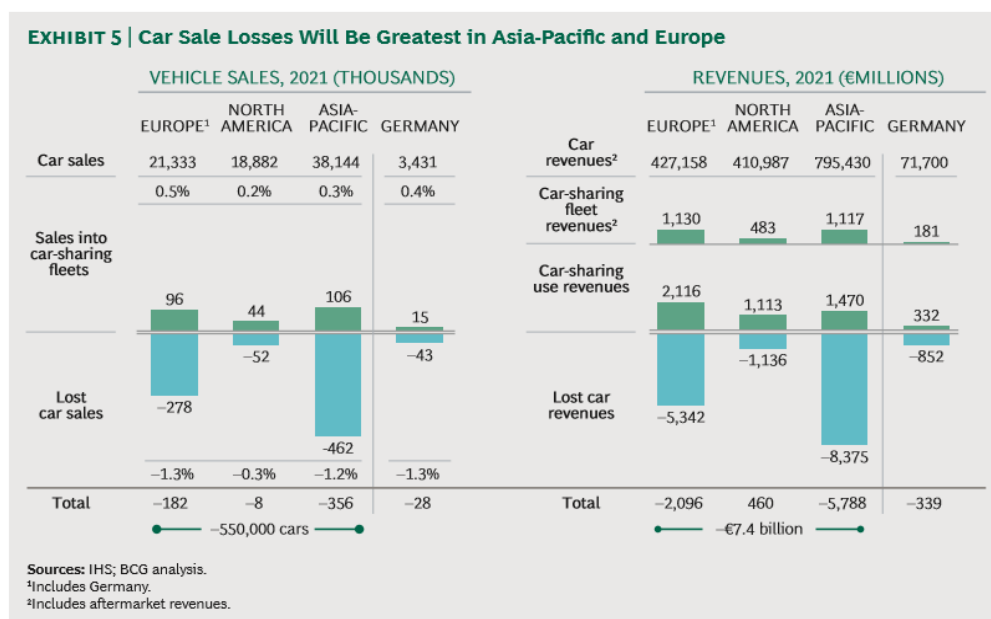
Linked to the direct impact on kilometres travelled by car, a possible indirect impact of car-sharing activities is the reduction in the number of private cars. Many studies have made estimations about the number of private cars that would be taken off the road due to car-sharing activities. It results from these different studies that the number of private vehicles that would be replaced by a car-sharing vehicle ranges between 4 and 20 (see, e.g. ACEA, 2014, Shaheen and Cohen, 2013, and references therein). For instance, Frost and Sullivan (2014) find that for round-trip car-sharing, one car-sharing car removes 17 private cars from the road in big cities like London or Paris. Stasko et al. (2013) arrived at a similar result, as they claim that each car-sharing vehicle replaces 15.3 private vehicles. A survey conducted in Berlin and Munich revealed that up to 10% of households had abandoned their cars because they have access to car-sharing services. The survey also shows that nearly 70% of car-sharing members cite access to the service as at least an essential factor in their decision to give up their car, including 12% who say access to the service was the main reason for giving up their own car (UITP Germany, 2014, cited in Zipcar, 2016). The German Car Sharing Association (2016b) reports that every car in the round-trip car-sharing fleet replaces 20 private cars. Other German surveys show that 7-9% of free-floating users and 12-20% of round-trip users gave up their private car after joining car-sharing schemes (Bundesverband CarSharing, 2016c). According to the latest Carplus Annual Survey of Car Club Members, in London 10.5 and 13.4 vehicles removed from the road are replaced by each round-trip and flexible car-sharing vehicle, respectively (Carplus, 2017). Since some studies express the effect on cars as the percentage of users foregoing private cars, while others as estimates of the number of private cars displaced by one shared vehicle in the fleet, it is not straightforward to derive an average figure. We conclude that it is plausible to expect forgone car sales corresponding to about 10% of the number of car-sharing users. However, in the future, the decline of private vehicle sales is likely to be partially offset by the increased sales of shared cars, since intensified use of the latter means that they will have to be replaced more often (McKinsey, 2016).

#### Impact of market growth on car sales (2030)

The Boston Consulting Group (2016) calculates the number of private car purchases that will be displaced by car-sharing in 2021, and the number of cars that will be needed for the car-sharing fleet (assuming that car-sharing vehicles will be replaced every 12

months). They conclude that car-sharing fleet sales will correspond to about one third of forgone private car sales. According to this study, in Europe there would be 96,000 fleet sales and 278,000 forgone private sales, i.e. a net loss of 182,000 car sales. This corresponds to EUR 2.1 billion in net lost revenues (see Figure 6-2). This estimate depends on the specific assumptions underlying the study, including the study's estimation that there would be 14 million car-sharing users by 2021.



**Figure 6-2 The impact of car-sharing on car sales (2021)**

Source: Boston Consulting Group (2016)

In section 6.4, we concluded that forgone car sales are likely to correspond to about 10% of the number of car-sharing users. For our lower-bound estimate of 2030 market size (9.3 million users), this would amount to 0.93 million forgone car sales. Assuming (in line with the Boston Consulting Group Study) that one third of this is offset by sales into the car-sharing fleet, the net loss of car sales would be 0.62 million cars. (Note that this would be the aggregate number of forgone car sales due to car-sharing *until* 2030, not the number of forgone sales *in* 2030). For the estimate which assumes higher market penetration of car-sharing (29 million users), the net loss of car sales would be 1.9 million.

Automation is also likely to intensify the impact on car sales: if cars could drive themselves, fewer cars would be needed to satisfy demand (both within the car-sharing fleet and in general). As discussed, under a high-automation scenario, we assume that the number of B2C car-sharing users in Europe in 2030 will be much higher than in the absence of automation, e.g. 40 million. The effect on forgone car sales would also be stronger, e.g. forgone sales could correspond to about 20% of the number of car-sharing users. Combined, this would lead to a reduction in private car sales of 8 million. If a third of this is offset by sales into the car-sharing fleet, the net reduction until 2030 would amount to 5.3 million sales.

Additionally, policies that incentivize citizens to adopt more sustainable habits, such as scrappage schemes, would intensify the effects of car-sharing on car sales. We assume that if such policies were implemented, forgone sales could correspond to about 20% of the number of car-sharing users.

As a point of comparison, in 2014 there were 12.5 million new passenger cars registrations in the EU (International Council of Clean Transportation, 2015). The number of passenger cars on EU roads amounted to 251 million in 2015, and is expected to reach 258 million in 2030 (ibid.). Against these figures, the reduction due to car-sharing appears very small.



## Link to E3ME modelling

### 1) Reduction in car sales

Forgone car sales corresponding to about 10% of the number of car-sharing users (or 20% in the automation scenario). Sales into car-sharing fleet likely to offset 1/3 of this loss.

In 2030:

- Low market growth scenario: With 9.3 million users, net loss of car sales : 0.62 million cars
- High market growth scenario: With 29 million users, net loss of car sales: 1.9 million cars
- Automation scenario: With 40 million users, net loss of car sales: 5.3 million cars

Note: these numbers represent the aggregate number of forgone car sales due to car-sharing *until* 2030, not the number of forgone sales *in* 2030.

## 6.5.2 Environmental impacts

The presence of car-sharing in the transport market in the EU can also lead to a higher share of cleaner cars within the total car fleet in Europe. Car-sharing vehicles are generally more modern, smaller and more energy-efficient than the average private car (Frost and Sullivan, 2014). Moreover, the share of electric vehicles (EV) is higher in the car-sharing fleet than in the total national fleet. Indeed, some platforms are based exclusively on EVs (Bundesverband CarSharing, 2017a). In Germany, for example, EVs account for 10.4% of the car-sharing fleet compared to only 0.13% of the total fleet (ibid.). According to Carplus (2017), in the UK car-sharing vehicles typically produce 29% less CO<sub>2</sub> than the national average car.

### Share of 'clean' cars in passenger transport (2030)

The growing market size of car-sharing will result in an increase in the share of electric vehicles (EVs) on the road. We expect that as electrification increases in the total fleet, it will also continue to grow in the car-sharing fleet. A study by the European Commission (2013) shows that the share of electric-drive vehicles (i.e. not only full EVs but also including plug-in hybrids) in the European fleet should be around 6% in 2025 and around 17% in 2030 (Hessen and Kampman, 2011, cited in European Commission, 2013). Given that the share of (full) EVs within the car-sharing fleet is already much higher than in the total passenger-car fleet, we assume that by 2030 at least 30% of the car-sharing fleet will consist of (full) EVs. However, if the car-sharing fleet continues to account for a relatively small share of the total number of passenger cars on EU roads (i.e. 155,000-483,000 car-sharing vehicles compared to 258 million total cars projected for 2030), the difference in electrification levels might not be so significant.

### Decrease in car manufacturing

The reduction in car sales described above implies a decrease in car manufacturing, which in turn may have positive environmental benefits (reduced emissions from manufacturing, reduced resource use).

[Link to E3ME modelling](#)

**1) Share of electric cars in the fleet**

We assume the share of electric cars will be higher in the car-sharing fleet than in the total fleet.

In 2030:

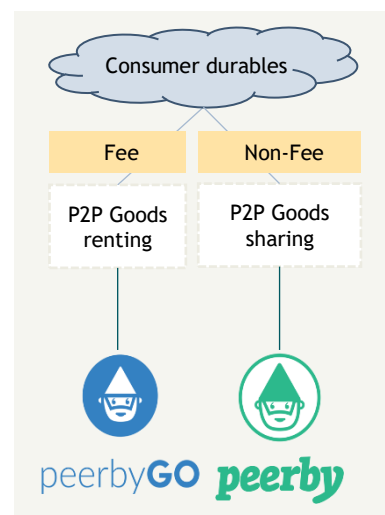
- Current path development (without additional policies to promote electrification): 30% of cars in the car-sharing fleet will be EVs
- In a high-electrification scenario (with policies to promote electrification): 70% of cars in the car-sharing fleet will be EVs.

## 7 Annex – Case study - The collaborative economy in the consumer durables market (Peerby)

### 7.1 Introduction

#### 7.1.1 P2P goods renting and sharing

The collaborative economy in the consumer durables market is still in its infancy with relatively few platforms and active users (in comparison to its counterparts in the accommodation and transport markets). The collaborative economy in the consumer durables market represents *renting* and *sharing* transactions between peers (P2P) regarding durable consumer goods. According to the Cambridge Dictionary, these represent goods that *last a long time and are not intended to be bought very often*<sup>140</sup>. Some of these goods are used by consumers on a very regular basis such as a coffee machine, a washing machine or a TV. On the other hand, some consumer durables are used very infrequently, lie idly stored in houses and could therefore be shared out with others relatively easily. Products of this latter category include do-it-yourself and gardening tools, recreational goods such as musical instruments or outdoor gear, certain types of home appliances and even pieces of furniture e.g. folding tables and chairs. Collaborative economy platforms such as Peerby and Zilok allow households to share such goods with each other (for free or small returns in kind, **P2P goods sharing**) or – like Peerby Go and Relendo (Spain) – allow households to rent such products from other households (for a fee), often with delivery of the good included in the rental charge (**P2P goods renting**). Following the analysis of active collaborative economy platforms in the consumer durables sector (in Task 3.1), **Peerby** is the largest and most well-known platform active in this market and is therefore used as case study for the scenario analysis of the consumer durables market. Other similar active platforms are Zilok (mainly France), Fatlama (mainly UK, London) and Relendo (P2P goods renting, Spain).



#### 7.1.2 Representative platform - Peerby

**Peerby** is a Dutch platform founded in 2012 that realises sharing transactions of all types of household-related products, including consumer durables. On Peerby, people that would like to borrow things such as tools, items for organising parties or vacation durables make a request to borrow this item for a certain period. Registered users on Peerby can 'accept' the borrowing request and borrow out the product. This transaction is free (sharing), but often the borrowers present a small thank-you after the borrowing period (chocolate, flowers, etc.). The platform is therefore completely demand-driven: users do not have to indicate all items that they own and/or would like to share, but just respond to borrowing requests in case they can. Since transport is not arranged for by the classic Peerby, successful transactions typically occur among neighbourhood peers that can deliver the goods by foot or by bike. Peerby claims that with a minimum of 200 users in a certain city the platform can already function. A functioning platform then means a "fulfilment rate" (number of requests that can be met by lenders) is at least 60% (ShareNL, 2015). This fulfilment rate varies strongly per product. Requests for moving boxes are satisfied 99% of the time, whereas requests for a bike only 36% (ShareNL, 2015).

<sup>140</sup> <http://dictionary.cambridge.org/>

After its initial success in the Netherlands, Peerby expanded to some major cities in Belgium and the UK in 2013 and to some major cities in the US and Berlin in 2014 where the platform is already functioning. However, according to an interview with Peerby for this case study, they have many smaller “sharing communities” in European capital cities, but without active marketing and operational support from Peerby. In the end of 2014, Peerby received a capital investment of €1.7 million<sup>141</sup> to finance further expansion as well as finance the roll-out of **Peerby Go**, a standalone second version of the platform that realises *rental* transactions where consumers (do not have to be registered Peerby users) can rent a product from Peerby users and pay a fee to the lender of the product to realise transport and to Peerby to provide insurance for the products (and arrange transport in case the lender is not able to). Peerby Go was launched to reach more people that would like to borrow products with less hassle. Peerby Go was also designed to be able to fund Peerby Classic over time.

Table 7-1 below shows the top 10 of products that are most frequently shared and rented via Peerby. In general, DIY tools for garden and home represent the most popular shared products (47% of asked products on Peerby in 2014<sup>142</sup>). Other frequently shared products include travel equipment (13%), party goods (10%) and electronics and household equipment (both 7%). Interestingly, the most popular goods that are being used in the two business models overlap to a very large extent, though Peerby indicates (in an interview) that on the classic Peerby the variety of products successfully shared is larger and can include a lot of other products such as also oven baking trays, books and certain electronic equipment.

**Table 7-1 Top-10 most borrowed and rented goods at Peerby (not ranked)**

Peerby Classic	Peerby Go
Ladder	Ladder
Trailer	Wireless power drill
Wireless power drill	Sander
Party tent	Trailer
Folding table	Party tent
Sander	Folding table
Bicycle	Hammer drill
Books	Pressure washer
Hammer drill	Beamer
Beamer	Tent

Source: Interview with Peerby, April 2017

<sup>141</sup> <https://startupjuncture.com/2014/10/30/local-lending-app-peerby-raises-e1-7m-fund-international-expansion/>

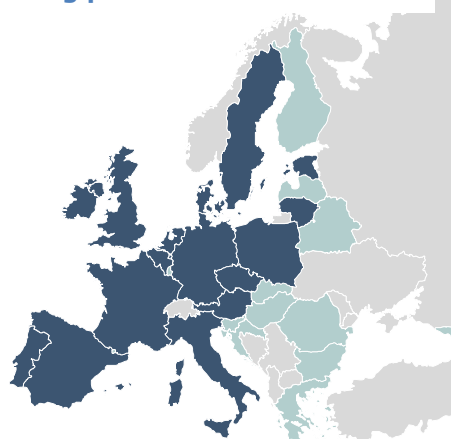
<sup>142</sup> ShareNL, 2015

## 7.2 Current size of platform

### 7.2.1 Number and type of platforms

The collaborative economy within the consumer durables market is still in its infancy. As the analysis for Task 3.1 (scope) showed, the mean and median number of monthly unique visitors to consumer durables sharing and renting platforms is with ~20,000 unique visitors per month the lowest of the three focus markets in this study. The analysis shows that 41 P2P sharing and renting of goods platforms are present in 18 out of 28 Member States. Figure 7-1 illustrates in which EU countries these platforms are active. This list does not aim to be comprehensive, but includes all identified platforms active in the P2P renting and sharing market using a comprehensive data gathering exercise from another EC contracted study<sup>143</sup>. There is no reliable data available on the number of active users per all these active platforms in the EU. The analysis also showed that this market is dominated by locally oriented platforms as the average number of countries a typical platform in this market operates in is 1.7 (see scope). Most of the platforms identified as part of the consumer durables market are facilitating renting (Peerby Go) type transactions from peer to peer (77%- see Task 3.1).

**Figure 7-1 EU Member States with active P2P goods renting and sharing platforms**



Source: Own illustration

### 7.2.2 Peerby - Size and presence in the EU

Peerby is mainly active in cities in four EU Member States (The Netherlands, the UK, Belgium and Germany). Next to that, they have active communities in many other capital cities but the size of these communities is small. Precise data on the number of users is confidential due to the nascent stage of Peerby, but according to an interview with the platform they currently have approximately 250,000 registered users worldwide. Most of its registered users are based in the Netherlands: Some 150,000 in 2015 according to ShareNL, 2015). A number that might have grown to ~175,000 by now (Peerby did not want to reveal the precise number of users in the Netherlands). A portion of these users are also active on Peerby Go. According to Peerby, some 5% of its registered users are very active and realise up to 20 sharing or renting transactions a day ("super-peers"). Overall, some 60% of its user base is estimated to be using the platform actively (at least once a month) (ShareNL, 2015).

To get an impression of the share of the population using Peerby, we assume that Peerby has 175,000 users in the Netherlands who are registered in one of 14 active Peerby Go cities. Table 7-2 shows the number of inhabitants for these 14 cities. Based on the total, we could assume that approximately 5% of city residents in the Netherlands are currently using Peerby (of which ~60% actively). Based on a population of 16.8m (2014), Peerby was used by approximately 1% of the Dutch population.

<sup>143</sup> For DG JUST/CHAFEA, *Exploratory study on consumer issues in the sharing economy*, not yet published

**Table 7-2 Estimated city-penetration of Peerby users in the Netherlands**

	Amsterdam	Utrecht	Rotterdam	Den Haag	Amersfoort	Arnhem	Delft	Eindhoven	Groningen	Haarlem	Leiden	Nijmegen
Inhabitants ('000)	811	328	618	509	151	151	100	221	198	155	121	168
Total inhabitants ('000)	3,531											
Peerby users ('000)	175											
"City-penetration"	5.0%											

Source: Eurostat, urb\_cpop1

According to Eurostat's Urban Audit data<sup>144</sup>, an estimated 42% of EU citizens (~200m) live in core cities and approximately 72% in built-up areas (cities, towns and suburbs). If we assume that the 41 platforms identified in 18/28 Member States would jointly also reach the 5% core city-penetration in their Member States, **some 1.35% of the total EU-28 population could currently be using P2P sharing and renting platforms**. This estimate is however extremely rough and based on many assumptions for which no data is available. It is also likely to be overestimated because according to Peerby, their platform is the largest known platform in the EU and this estimate is based on an estimation of the user penetration of the Netherlands (Peerby's biggest market) in the other 18/28 Member States. But, by means of a large consumer survey, **Statista (2017) also finds that 1.4% of the Dutch population used Peerby in 2016** (Annex 8). On the other hand, ShareNL (2015) corroborates this estimate mentioning that according to their research **1% of demand for the services delivered by consumer durable products (e.g. hole in the wall, clean garden) is at the moment filled by P2P sharing and renting**. Therefore, we continue to assume a market share of **1.4%** for the situation today.

The economic importance in terms of jobs or turnover generated of Peerby, Peerby Go or Peerby-like platforms in the EU is estimated to be low at the moment. The classic Peerby does not directly create economic value as the transaction does not involve a monetary fee for the borrowing of the product, but could indirectly contribute to economic savings as lending from a peer might be an alternative to renting (see direct impacts). The turnover of Peerby Go is confidential, though according to the crowdfunding website where Peerby sourced its financing, it was supposed to reach €75,000 in 2015 and should grow to €177m in 2020. but not expected to be significant yet as the service started operations in 2015, but this rental version of Peerby is growing faster and faster than the classic Peerby did. As of December 2016, 120,000 products were offered on Peerby Go in the Netherlands (within 1.5 years of existence).<sup>145</sup> In the same time, Peerby classic offered 30,000 products, though these two numbers cannot directly be compared as Peerby classic is more of a demand-driven platform than Peerby Go.

### 7.3 Outlook towards 2030

In order to estimate the future environmental, social and economic impacts of the collaborative economy in the consumer durables sector, it is important to understand how large the collaborative business models in this sector will be in the future (the volume of the market, Section 7.2.1) and whether there are signs that certain regulatory,

<sup>144</sup> [http://ec.europa.eu/eurostat/statistics-explained/index.php/Statistics\\_on\\_European\\_cities](http://ec.europa.eu/eurostat/statistics-explained/index.php/Statistics_on_European_cities)

<sup>145</sup> Donk, R., 2016, Oprichter Peerby: Wil je innoveren? Ga klantonderzoek doen', available at: <https://www.mt.nl/business/oprichter-peerby-wil-je-innoveren-ga-klantonderzoek-doen/529151>

technological or behavioural developments will influence the direct environmental impact of a collaborative economy transaction in this sector (Section 7.4, we call these factors 'sustainability triggers').

### 7.3.1 Potential size of the P2P goods sharing and renting market in 2030

The way in which the consumer durables market is expected to develop is very uncertain. The future number of successful P2P sharing and rental transactions depends on:

1. How many people in the EU are engaged in sharing and renting, and
2. How often and how many products they share and rent

The outcome of the stakeholder workshop for this study (May 2017), which included a Peerby representative, revealed that a clear indication for either of these dimensions is not possible as they are strongly influenced by a number of key trends, including:

- **The development in the price levels of durable consumer goods.** When the retail price of durable consumer goods increases, for example because externalities are increasingly incorporated in retail prices, the economic incentive for renting and sharing increases.
- **Transformation of consumer products.** Driven by economic and societal factors, traditional product manufacturers are also developing alternative business models that are less focused on product ownership and more on product access. For example, private leasing models are increasingly popular and are based on product ownership remaining with manufacturers. In that case, there will be less demand for and supply of P2P sharing and rental goods. On the other hand, Peerby is also exploring with goods manufacturers product designs that accommodate sharing and renting, incorporating digital access to products, extended durability, modular designs etc. This could increase the feasibility of sharing products.
- **Degree of urbanisation.** More and more people have started living in cities in the EU, a trend that is believed to continue towards 2050.<sup>146</sup> As the P2P goods sharing and renting business model works best (if at all) when transactions are realised within 15km (see earlier), the scope for a growing number of transactions increases when more and more people live in cities.
- **Generation shift.** As society ages, the share of the population that is internet-literate increases. In addition, according to Peerby, the current younger generation of society derives relatively less value and satisfaction from the 'status-signalling' value of owning products. Both factors could increase the share of the population willing and able to share and rent.
- **Technological developments in transport and distribution solutions.** The distribution involved to realise the sharing or renting transaction between peers plays a crucial role for the success of the business model according to Peerby (interview). Successful transactions now typically occur between closely located peers so that distances are short. However, when revolutionary transport solutions could arrive in the mass market in the

<sup>146</sup> European Commission, 2014, The Urban Dimension of EU Policies - Key Features of an EU Urban Agenda, COM/2014/0490 Final



future (e.g. drone deliveries), sharing and renting transactions could become cheaper and more convenient, increasing their role in the life of consumers in the future.

The importance of the P2P sharing and renting models therefore is hard to predict, also according to CEO and Community Manager (interview) of Peerby.<sup>147</sup> They are therefore also cautious with respect to the expected growth of the platform. Peerby has developed fully according to the needs of their users and therefore changes in their needs will directly determine the faith of the platform. On the other hand, it can realistically be expected that the importance of this business model will grow towards 2030 according to the stakeholder workshop as pioneering countries have demonstrated it can be successful and the current penetration of the business model is low. According to the Peerby investor prospectus<sup>148</sup> they expect turnover (from Peerby Go's rental income) of €50,000 per 1m residents per month. If we assume, in addition, that Peerby-like platforms will cover the entire EU-28 in 2030 and would all generate a similar amount of income, the P2P renting (and sharing) market would comprise **€314m** per year in 2030 (based on a predicted 524m inhabitants in the EU).<sup>149</sup> In comparison, Airbnb's expected turnover is estimated to be **€5.5bn** (~16 times larger) in the most conservative scenario (chapter 5 of the main report). Assuming a 25/75% split of the transaction fee (like for Peerby Go) between the platform and the renter, the total value of goods sharing and renting transactions in this case would be **€1.26bn per year**. The income for sharers and renters would then be €942m.

In the previous section, we also estimated that a maximum number of 1.4% of the EU population might currently be engaged in P2P sharing and renting transactions based on a presence of such platforms in 18/28 Member States. In case a similar city-penetration rate of 5% in all EU Member States would be reached by 2030 (and keeping the share of citizens living in core-cities equal), the number of EU citizens engaged might reach **2.1%**. According to the participants to the stakeholder workshop (May 2017), in the most ambitious growth path of the consumer durables market, the 10% of citizens living in EU's core citizens might be engaged in P2P sharing and renting. If goods sharing and renting platforms would also be present in all Member States, **4.2%** of the EU population might be engaged in the collaborative economy in the consumer durables market.

### **7.3.2 Relevant possible future developments in regulation, technology or behaviour that can affect the overall sustainability of the collaborative economy in consumer durables**

There might be different type of developments that will affect the environmental impact of consumer durable goods in the future. But, as presented in detail in Section 7.4, only factors that will improve the environmental footprint in the *production* and *end-of-life* phase of consumer durable products will worsen the relative environmental impact of P2P goods sharing and renting versus the alternative of buying and not in the other phases. This is because the environmental burden in these phases is distributed over a higher utilisation of the product in its useful life for the collaborative business models. Such factors could for example be related to increased use of renewable energy or recycled materials in production or increased recycling of discarded durable goods. We can also assume that the environmental footprint from the use phase of consumer durable products is the same for both a rented/borrowed product and a bought (owned) product, because they are used in a similar way (See Section 7.4). Therefore, the largest differences

<sup>147</sup> <https://www.mt.nl/business/oprichter-peerby-wil-je-innoveren-ga-klantonderzoek-doen/529151>

<sup>148</sup> Available at: <https://www.oneplanetcrowd.com/en/project/138624/description>

<sup>149</sup> Eurostat, population projects 2030 available at t\_proj database



between the overall environmental impact per transaction of P2P goods sharing and renting business models and the traditional alternative (buying) stem from the impact related to the *distribution and exchange* of the sharing and renting exchanges. Currently, sharing/renting occurs on a very local scale (<15km) mostly among neighbourhood peers and in the Netherlands (where Peerby is largest), the Peerby exchange often occurs by bike or by foot. If the number of exchanges in the future however grows and the distance between peers increases, more impactful transport modes could be used to share/rent consumer durables. Technological or regulatory developments relating to transport options that could in the future be used for P2P goods sharing (e.g. automation of vehicles, electrification of vehicles or even drone deliveries) will affect the overall environmental impact of a collaborative transaction in this market. However, since the adoption of such transport solutions is too uncertain for collaborative business models in the durables market, we do not take this sustainability trigger into account.

## 7.4 Direct impacts

We distinguish between direct, indirect and induced (rebound) impacts for the analysis of the environmental, economic and social impacts of collaborative economy business models. Direct impacts relate to impacts created directly from the collaborative transaction itself on the actors involved directly in the transaction: the provider, the user and the platform. In order to understand the economic, environmental and social impacts of the collaborative economy transaction, it is important to understand what the *alternative* to the collaborative transaction is: the option consumers would have taken if there were no collaborative economy. There are four alternatives to collaborative economy transaction in the consumer durables market:

1. The consumer would not have used the product at all - e.g. the party would have been hosted without party tent (sharing/renting creates *additional* demand to the alternative);
2. The consumer would have borrowed the product 'offline' from friends or family (sharing/renting *substitutes* this demand);
3. The consumer would have professionally rented the product (from a DIY store for example) (sharing/renting *substitutes* this demand);
4. The consumer would have bought the product (sharing/renting *substitutes* this demand).

Impressions from the stakeholder workshop, the ShareNL report (2015) and the interview with Peerby indicate that the most common alternative to P2P sharing/renting depends on the type of product. For party items (10% of shared goods), P2P sharing/renting often creates additional demand (#1 in list above), whereas for DIY tools (47% of shared goods), the most common alternative is either renting professionally or buying the product. There are no indications that the availability of sharing/renting options induces additional demand for using DIY tools as these are mostly used when a job really needs to be done. It is very important to note for the assessment of the impacts that ShareNL (2015) finds that sharing or renting **never substitutes the traditional alternative structurally**: after two or three sharing/renting transactions, most borrowers decide the product they were previously borrowing. The benefits of sharing and renting seem to diminish as the rate of utilisation for a user increases<sup>150</sup>.

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<sup>150</sup> The reverse is also true: the benefits of buying (owning) a product increase when the utilisation of a product increases (convenience, economic savings, etc.)

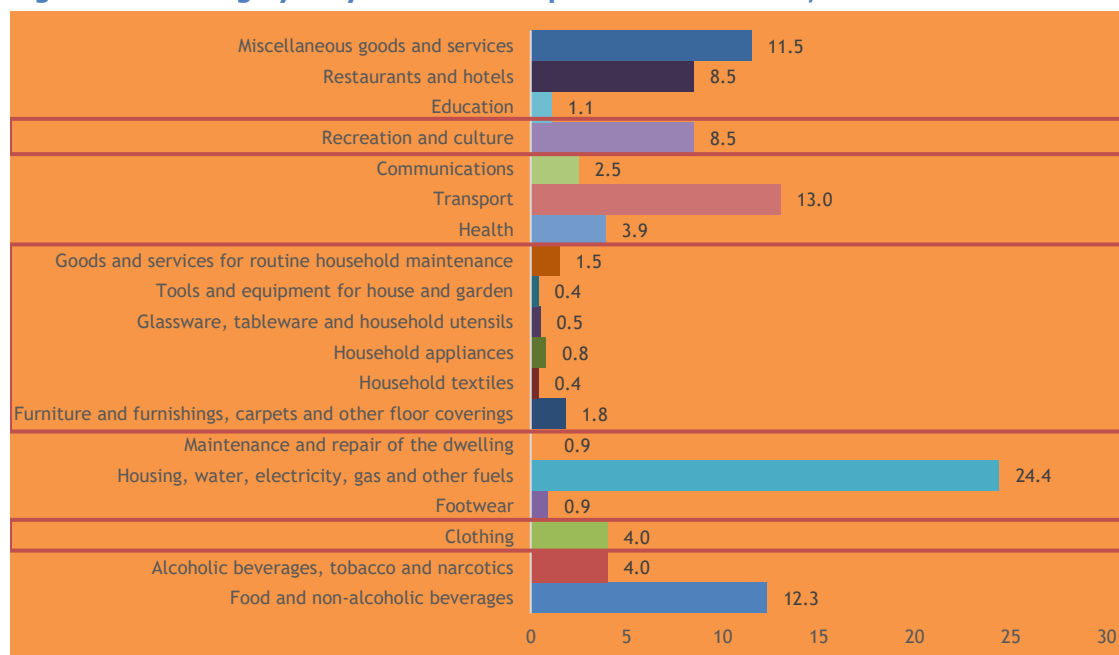
### 7.4.1 Economic

We distinguish three categories of direct economic impacts of P2P goods sharing and renting transactions: (i) impact on consumers through potential savings through renting/sharing instead of buying, (ii) impact on income for platforms and (iii) impact on income for households from rentals.

#### Impact on household expenditures

By engaging in the sharing and/or renting of consumer durable goods, a household gains access to the service that the good delivers without having to buy or rent the particular product. Borrowing the product 'offline' from a relative or friend is an economically equivalent transaction to borrowing on Peerby Classic and renting from a professional store is an equivalent to borrowing on Peerby Go. Compared to buying and professional renting, Peerby users can save money on their transaction. Compared to professional renting, this cost advantage is structural. Compared to buying, this cost advantage is temporary or one-off as most consumers consider buying the product after two or three transactions on Peerby. Peerby claims that renters could save up to €100 per transaction in comparison to buying the product new, but that savings (probably the difference between the retail price and the rental price) disappears when the consumer uses the products a few more times in its useful life (with an average rental price of €20 for products on Peerby Go).<sup>151</sup> As these data are anecdotal and potentially subjective, we also analysed the average expenditure of European households on durable goods items using EU household budget survey data from 2015 from using the COICOP classification of expenditures<sup>152</sup>. Figure 7-2 shows the average expenditure on the various items by the average EU household in 2015. Product groups that contain consumer durables that can be shared by households are marked with a red box and constitute 19% of the total. In a similar analysis for France, Demailly and Novel (2014) find that the broad categories of shareable goods make up 15% of consumer expenditure.

**Figure 7-2 Average yearly household expenditure in the EU, 2015**



<sup>151</sup> <https://www.oneplanetcrowd.com/en/project/138624/description>

<sup>152</sup> Eurostat database hbs\_str\_t211

Source: Eurostat, author's calculations

However, not all goods can be easily shared or rented out by households and not all goods in these marked product categories are durable goods. Therefore, we first classified within identified the overall sectors that contain shareable consumer durable goods the goods that are considered durable, semi-durable and non-durable/service (provided by the COICOP classification). Secondly, we estimated the sharing potential of the semi-durable and durable goods to estimate the share of the household budget that is currently spent on potentially shareable consumer durables items.<sup>153</sup> We find that not 19% but rather **2.2% of household expenditure (€185 per capita per year)** could realistically be spent on shareable durable consumer goods by the average household in the EU. We have assumed the highest potential savings on the most commonly shared items on Peerby (DIY tools, household appliances, travel equipment, party goods and electronics). The highest household expenditures and potential for sharing lie in the **household appliances** (0.4% of household spending), **audio-visual equipment** (0.46%) and **tools and equipment for house and garden** (0.3%).

**Table 7-3 Potential savings in household expenditure from sharing/renting consumer durables**

Category	Current expenditure <sup>A</sup>	% shareable & durable <sup>B</sup>	Potential savings compared to now <sup>C</sup>
Clothing	4%	0.25%	<b>6%</b>
Footwear	0.9%	0%	<b>None</b>
Furniture and furnishings, carpets	1.8%	0.15%	<b>8%</b>
Household textiles	0.4%	0.05%	<b>13%</b>
Household appliances	0.8%	0.4%	<b>50%</b>
Glassware, tableware and household utensils	0.5%	0.06%	<b>12%</b>
Tools and equipment for house and garden	0.4%	0.3%	<b>75%</b>
Goods/services for routine household maintenance	1.5%	0%	<b>None</b>
Audio-visual, photographic and information processing equipment	1.3%	0.46%	<b>35%</b>
Other major durables for recreation/culture	0.4%	0.2%	<b>50%</b>
Other recreational items and equipment, gardens and pets	2.0%	0.2%	<b>10%</b>
Recreational and cultural services	3.1%	0%	<b>None</b>
Newspapers, books and stationery	1.1%	0.14%	<b>13%</b>
Package holidays	0.6%	0%	<b>None</b>
<b>Total</b>	<b>18.8%</b>	<b>2.2%</b>	

<sup>A</sup> = Share of household expenditures on the respective item in the annual total of household expenditures for an average EU household in 2015, sourced from the Eurostat Household Budget Survey

<sup>B</sup> = The estimated share of expenditure on products in the respective expenditure category that are durable and can be shared – for detailed calculated see Annex 8

<sup>C</sup> = Calculated as (% shareable and durable / current expenditure)

<sup>153</sup> In order to calculate the percentage of household expenditure that is shareable, we assumed an equal split of expenditures across the various products and services (column 5) that make up a certain subgroup (column 3).

Since the penetration of P2P sharing and renting of goods is low at the moment in the EU (max ~1% of EU citizens engaged), we can assume that most of this expenditure is based on buying new goods to meet the demands of European consumers. If P2P sharing becomes more pronounced (more people start sharing more products), the expenditures for shareable consumer durables could go down as we start to make better use of the existing stock of consumer durables in the economy and buy less new products. In a most ambitious scenario towards 2030, we could assume that all these savings would be realised by sharing and renting these durable products instead of buying them. In a moderate growth scenario, we could assume a realisation of half of these savings for EU households. Therefore, in general, we conclude that an average level of **P2P sharing and renting will not yield significant economic gains at consumer level**. This preliminary finding was confirmed by Peerby in an interview, who claimed that the major reason for users to engage is not economic.

### Impact on income for platforms and households

Next to the direct impact on consumers, lead P2P goods renting transactions to additional income for renting peers and the intermediating platforms as they typically share the rental fee amongst each other. In the case of Peerby, 75% of the fee is for the goods provider and 25% for Peerby to arrange insurance, intermediation and occasionally transport. According to Peerby, active lenders could earn up to €300 a month<sup>154</sup>. The average cost of the most often shared products on Peerby Go is approximately €20 a day, so in order for a provider to realise such savings he or she needs to realise 15 rental transactions per month on average, which is an ambitious target but not very unrealistic considering the potential range of goods that could be shared. As presented in Section 7.3, in a very ambitious growth scenario towards 2030 in which the targeted growth rate of Peerby is achieved throughout all EU Member States, the additional income for households from P2P renting could grow to **€942m** by 2030. The additional income for the Peerby-like platforms that would realise this growth would (assuming 25% of the transaction value) then amount to **€318m** by 2030.

### Link to E3ME modelling

Based on these direct impacts, the most appropriate way to simulate the collaborative economy in the consumer durables market towards 2030 in the E3ME model is to specify the following modelling input:

1. Reductions in household expenditures for selected product categories (a full reduction of household expenditures on shareable and durable goods of 2.2% in the most ambitious scenario and 50% of that, i.e. 1.1% in a reference scenario).
2. An increase in household income from engaging in P2P renting (€942m in the most ambitious scenario, 50% of that, i.e. €471m in a reference scenario).
3. An increase in income for the P2P sharing and renting platforms themselves, resulting in an increase in turnover for the 'computer programming & information services' sector (E3ME sector 43) reflecting the increase in economic activity for that sector (€318m in the most ambitious scenario, 50% of that, i.e. €159m, in a reference scenario).

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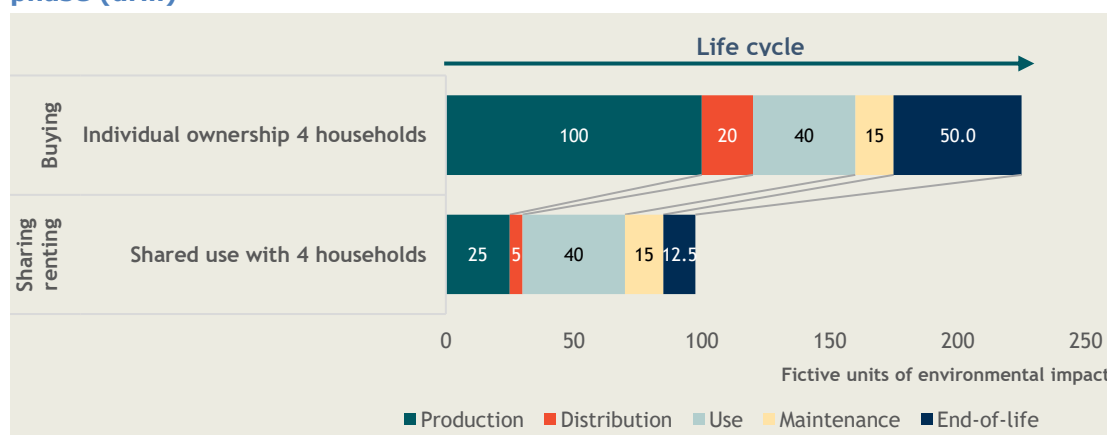
<sup>154</sup> <https://www.oneplanetcrowd.com/en/project/138624/description>

### 7.4.2 Environmental

We consider direct environmental impacts to relate directly to the shared use of durable products. All environmental impacts as a result of the sharing and renting consumer behaviour (e.g. the reduced demand for new products and the associated impacts are discussed as indirect impacts). To assess the direct environmental impacts of P2P goods sharing and renting transactions, we compare the overall life cycle environmental impact of using a durable good through a sharing/renting platform versus its common alternative of buying the good for your individual use. The life cycle assessment analysis in Task 4 of this study will conduct this analysis in detail, but this section already illustrates what important dimensions of the analysis are.

The main difference between P2P renting/sharing and buying from an environmental impact perspective is the shared use of a good. Critical to the analysis is the rate of utilisation of a good in its useful life. If that is low, sharing/renting leads to a higher utilisation of a good without having to buy an additional unit of the good as the product can accommodate more 'demand' without breaking down. Research from Leissmann (2013) shows that on average a drill is for example only used for 15% of its useful life by its owner. When for example four households share their 'drill-needs' through Peerby, the drill's use over its useful life increases to 60%, while saving the production of three drills. We assume that all households use the drill as much as they would have when they own the drill themselves. From a life cycle perspective, this implies that environmental impacts caused in the production and end-of-life (EOL) stage for a product is distributed across multiple users, instead of over one user in case everybody owns/buys the product individually, leading to an **overall lower environmental impact of P2P sharing/renting versus buying**. Only one instead of four drills would be needed in this situation and this creates amongst others lower CO<sub>2</sub> emissions related to the production and transportation of (intermediate) good as well as less resource extraction. At the end-of-life stage, it also leads to (four times) less household waste generation as not four discarded drills need to be processed but only one. Demailly and Novel (2014) find that 29% of household waste originate from potentially shareable consumer good categories. Figure 7-3 shows the potential environmental benefits from P2P sharing/renting of this example with fictional units of environmental impact.

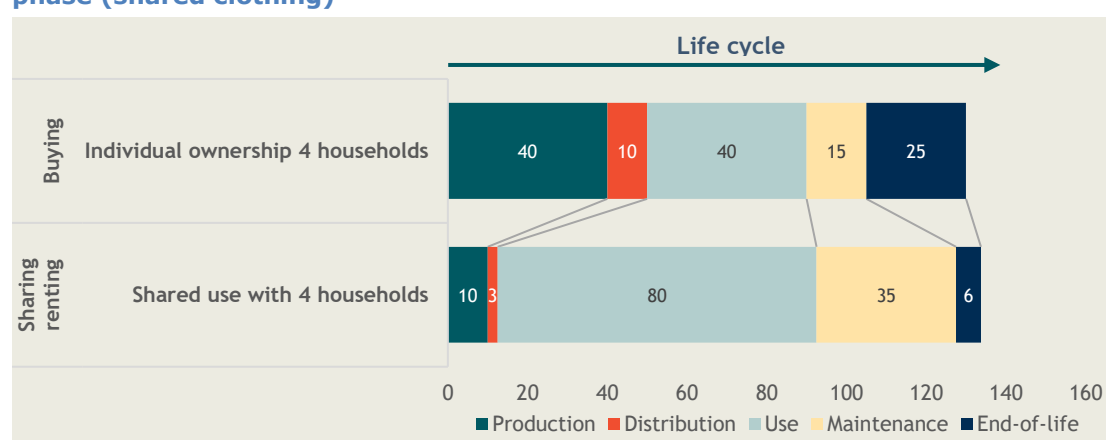
**Figure 7-3 Life cycle environmental impact of a durable good with similar impact in use phase (drill)**



Source: Own illustration

As illustrated in ShareNL (2015), though, under certain conditions the environmental impact of P2P sharing/renting **can also be higher than the alternative** of buying in the case the environmental impacts of a consumer durable good are high in the use phase and relatively low in the production and EOL stages, then environmental gains from sharing/renting are reduced, while at the same time the logistics and/or maintenance involved in sharing the product with multiple people can lead to higher environmental impacts in the use phase. This could for example be the case for the sharing/renting of certain clothing that require cleaning after every use and careful packaging while transporting it. Figure 7-4 illustrates this case with fictional units of environmental impact. Task 4.1 will study the comparative environmental impact of both cases in detail for two representative products to assess what the precise environmental impacts of sharing/renting are in both cases.

**Figure 7-4 Life cycle environmental impact of a durable good with a high impact in use phase (shared clothing)**



Source: Own illustration

### 7.4.3 Social

The direct social impact of P2P sharing and renting of durables differs somewhat per transaction mode. The sharing transactions are characterised by increased **social interaction** between consumers and citizens that were previously relatively unfamiliar with one another. The physical exchange of goods often goes hand in hand with meeting each other physically. This moment is often used by the borrower to explain how the product functions, but of course also serves to get to know people – that often live in a similar neighbourhood – better (ShareNL, 2015). According to Peerby, this social relation is often strengthened with return of the product as – despite the exchange being free – the lender often brings a small gift to thank the lender (interview). The impact of these increased social interaction could also be negative when the transaction experience was bad, e.g. when the product malfunctioned or got damaged, but according to Peerby this happens only for a small share of transactions (interview). The impact from increased social interaction is (much) smaller for the rental transactions as even though the exchange of the product still occurs physically, the relation between peers is more “market-based” and at arm’s length as the borrower provides a “service” to the lender.

## 7.5 Indirect impacts

Indirect impacts relate to the economic, environmental and social impacts created from the aggregated changes in consumer behaviour that the collaborative economy triggers on parties not directly engaged in the collaborative transaction, but those directly related

to it. The most pronounced indirect economic effects stem from the fact that households that engage in P2P sharing and renting do not need to buy a particular consumer durable good any longer to satisfy their demand, **if** the quality of the product is high enough<sup>155</sup>, so that it can bear an increase in utilisation without breaking down. ShareNL (2015) finds notes that on Peerby mostly high quality goods are shared and rented, because renters feel responsible for a well-functioning product and afraid of defects if they rent out low quality products. **Also**, sharing/renting only leads to lower demand for products in case the alternative was to buy a new product. If the alternative was to borrow it 'offline' from a friend or family or not to use the product at all, then that does not change the overall demand for new durable consumer products. **Additionally**, though, the absolute volume of demand does not increase (being able to borrow much cheaper than before might also lead to additional, induced demand). The indirect impact on decreasing this demand for durable goods might be small according to Peerby itself as they observe that for many products users tend to consider buying after two or three sharing/renting transactions. In case those conditions would be fulfilled, though, the aggregate demand these products decreases, which indirectly leads to the less production of these products, also leading in turn to lower overall environmental impacts associated with the production and a decrease in output and employment for these sectors. The E3ME model captures these knock-on effects as a result of modelling reduced household expenditure (see previous section) and therefore these effects will be estimated in Task 4.

To illustrate, the economic sectors that are indirectly affected by the emergency of P2P sharing and renting of consumer durable goods are largely the manufactures of the original products and their supply chains. Since there could be many types of shared or rented products, potentially many different sectors are affected to different extents. Data from Eurostat's Household Budget Surveys also include the contribution of EU household spending to GDP. Using the same analysis, we estimate the aggregate EU household spending on durable and shareable consumer goods **contributes on average 1.2% to European GDP**. Reducing the expenditure on such goods could thus result in a decrease of EU GDP. By illustration, the manufacturers of home appliances in Europe in 2014<sup>156</sup>:

- Produced 100m units of large home appliances (dishwashers, washing machines, fridges, etc.)
- Produced 125m units of small home appliances (kitchen tools, irons, coffee machines, etc.)
- Directly contributed €10.4bn to European GDP (0.6% of GDP)
- Directly employed 209,500 people (1% of EU employment in manufacturing)

The indirect social impact of P2P sharing and renting of consumer durables can large be assessed through its effect on employment. On the one hand, there might be a positive impact on employment when lenders engaging in P2P rental transactions could earn money from lending their products (75% of the transaction value), but on the other hand the potentially reduced demand for the production of new consumer durable goods might lead to job losses in the supply chain of manufacturing these products. The first, potentially job creating effect, is however expected to be low as the transactions themselves do not create jobs. Most peers that share and rent goods do so in their free time and there is no evidence that the "super-peers" (the most active Peerby GO lenders) can make a living of renting their goods. The direct employment provided by the digital platforms that facilitate the

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<sup>155</sup> Demailly, D, Novel, A-S, 2014, The sharing economy: make it sustainable, IDDRI study

<sup>156</sup> CECED, 2017, *Home Appliance Europe Report 2015-2016*, available at: <http://www.cecед.eu/site-cecед/policy-areas/Home-Appliance-2025/Home-Appliance-Europe-Report-2015-2016.html>



transactions is also small. Peerby (one of the largest), for example, has a team of 20 people.

[Link to E3ME modelling](#)

From the changes in household expenditures on durable consumer goods, we expect economic, environmental and social knock-on effects, such as impact on output of related economic sectors producing consumer durable goods. There is no need to specify changes in output for these sectors separately for the E3ME model as they will be automatically calculated as result of the changes in consumer expenditures and in turn be captured by the results from Task 4.2.

## 7.6 Induced impacts

Lastly, the collaborative economy in the consumer durables market can create changes in behaviour of consumer and the functioning of the economy that are induced by the presence of new possibilities from the collaborative economy. Firstly, the P2P goods sharing and renting models can create additional impact on the EU economy through the additional purchasing power that households gain from either spending less on consumer durable goods or from the increased household income from renting out durable goods via Peerby-like platforms. The increase in net household income can (i) be saved, (ii) be spent on more consumer durable products (creating additional demand in the consumer durables market) or (iii) be spent on other products or services. There is little known in literature or at Peerby about this rebound effect. From the analysis on direct effects in Section 10.4 we do know that the increase in household income and potential savings are relatively moderate, though. In case the money earned or saved is spent on goods and services, this would increase demand for these goods and services, increase output (and jobs) in producing sectors and in turn increase the environmental impacts relating to production and consumption. Through the interlinkages built in the E3ME model, this rebound effect will be captured in the results of Task 4.2.

Additional to the rebound effect, ShareNL (2015) identifies additional induced environmental impacts that could be created from a further uptake in P2P sharing and renting models include. First, higher usage intensities of products can lead **to quicker adoption of new product models**. P2P sharing and renting lead to concentration of demand so that less products might be needed, but in addition the products will reach their end of useful life also quicker due to increased usage intensity. This could lead to a quicker adoption of newer, more environmentally friendly product versions in the economy. Secondly, P2P sharing and renting models could **stimulate a broader shift to product access instead of product ownership** – P2P goods sharing and renting allow consumers to experience the idea of getting access to goods and services without the need to own the underlying products. This could also allow them to consider product access over ownership in other sectors of the economy (e.g. transport, accommodation, etc.), stimulating the potential of the collaborative economy in these sectors.

[Link to E3ME modelling](#)

The E3ME model is able to model the rebound effect from spending the money earned and saved from engaging in the collaborative economy in the consumer durables sector. The results of the E3ME modelling in this sector (Task 4.2) will therefore include this rebound effect. Since relatively little is known about what is done with the money earned or saved from the collaborative economy in the consumer durables sector, we assume in the modelling that this money is spent in the same way as the average household income is spent (the standard distribution across the various goods and services in the baseline).

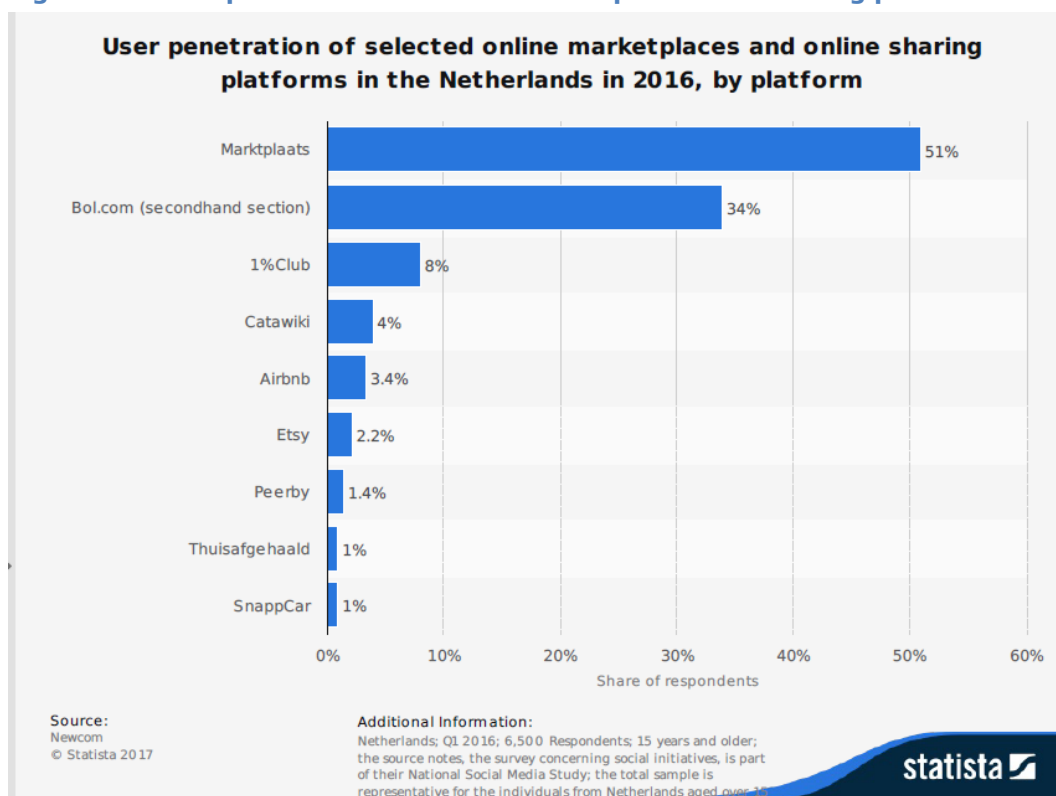


## 8 Annex – Additional tables and figures case study Peerby

### 8.1 Peerby

Table 8-1 P2P consumer durables renting and sharing platforms

Country	Name	Website
FR	Zilok	<a href="http://fr.zilok.com/">http://fr.zilok.com/</a>
AT	UseTwice	<a href="http://www.usetwice.at">www.usetwice.at</a>
BE	Tourne-Vie	<a href="http://www.tournevie.be">www.tournevie.be</a>
BE	Ezilize	<a href="https://ezilize.be/fr">https://ezilize.be/fr</a>
CZ	Pujcovadlo	<a href="http://www.pujcovadlo.cz">www.pujcovadlo.cz</a>
DE	Mietprofi	<a href="http://www.mietprofi.de">www.mietprofi.de</a>
DE	Leih dir was	<a href="http://www.leihdirwas.de">www.leihdirwas.de</a>
DE	Bookelo	<a href="http://www.bookelo.com">www.bookelo.com</a>
DE	Frents	<a href="http://www.frents.com">www.frents.com</a>
DK	lejdet	<a href="https://lejdet.dk">https://lejdet.dk</a>
DK	BY-DEL	<a href="http://www.by-del.dk">www.by-del.dk</a>
DK	Yepti	<a href="https://yepti.dk">https://yepti.dk</a>
EE	Arambla	<a href="http://www.arambla.ee">www.arambla.ee</a>
EE	RentMarket	<a href="http://www.rentmarket.eu">www.rentmarket.eu</a>
ES	Relendo	<a href="http://www.relendo.com">www.relendo.com</a>
ES	Sharemos	<a href="http://www.sharemos.com">www.sharemos.com</a>
IE	Tryilo	<a href="http://www.tryilo.ie">www.tryilo.ie</a>
IT	gosharewoods	<a href="https://gosharewood.com">https://gosharewood.com</a>
IT	reoose	<a href="http://www.reoose.com">www.reoose.com</a>
IT	Locloc	<a href="http://www.locloc.it">www.locloc.it</a>
LT	Dalinuosi	<a href="http://www.dalinuosi.lt">www.dalinuosi.lt</a>
LT	Mainyk	<a href="http://www.mainyk.lt">www.mainyk.lt</a>
LT	Enuoma	<a href="http://www.enuoma.lt">www.enuoma.lt</a>
MT	kiribiss	<a href="http://www.kiribiss.com">www.kiribiss.com</a>
NL	Ruilen	<a href="http://www.ruilen.nl">www.ruilen.nl</a>
NL	Peerby	<a href="http://www.peerby.com">www.peerby.com</a>
NO	Skylib	<a href="http://www.skylib.com">www.skylib.com</a>
PL	Wymiennik	<a href="http://www.wymiennik.org">www.wymiennik.org</a>
PL	Rentol	<a href="http://www.rentol.pl">www.rentol.pl</a>
PL	Wymianki	<a href="http://www.wymianki.pl">www.wymianki.pl</a>
PL	Thingo	<a href="http://www.thingo.pl">www.thingo.pl</a>
PT	Troca-Se	<a href="http://www.troca-se.pt">www.troca-se.pt</a>
SE	HyraHyra	<a href="http://www.hyrahyra.se">www.hyrahyra.se</a>
UK	Rent My Items	<a href="http://www.rentmyitems.com">www.rentmyitems.com</a>
UK	LocoSoco	<a href="http://www.locoso.co">www.locoso.co</a>

**Figure 8-1 User penetration of online marketplaces and sharing platforms in NL (2016)**

ES	Timefortoys	<a href="http://www.timefortoys.es">www.timefortoys.es</a>
ES	Alquilomiscosas	<a href="http://www.alquilomiscosas.com">www.alquilomiscosas.com</a>
ES	Lendiapp	<a href="http://www.lendiapp.com">www.lendiapp.com</a>
UK	Streetbank	<a href="http://www.streetbank.com">www.streetbank.com</a>
ES	Alkiloo	<a href="http://www.alkiloo.com">www.alkiloo.com</a>
ES	Appquilo	<a href="http://www.appquilo.com">www.appquilo.com</a>

Note: Non-comprehensive list

Source: Statista, 2017

Table 8-2 Share of shareable consumer durables in average EU household expenditure and EU GDP

#	Group	Sub-group	% of total HH expenditure EU, 2015	% of total EU GDP, 2015	Products/services	Durability (official classification by COICOP)		Shareability (estimated)		% shareable of total HH expenditure	% shareable of EU GDP
3	Clothing and footwear	Clothing	4.0%	2.2%	Clothing materials	Semi-Durable	50%		0%	0.25%	0.14%
					Garments	Semi-Durable	50%	Low	0%		
					Other articles of clothing and clothing accessories	Semi-Durable	50%	Medium	50%		
					Cleaning, repair and hire of clothing	Services	0%		0%		
		Footwear	0.9%	0.5%	Shoes and other footwear	Semi-Durable	50%		0%	0.00%	0.00%
					Repair and hire of footwear	Services	0%		0%		
5	Furnishings, household equipment and routine household maintenance	Furniture and furnishings, carpets and other floor coverings	1.8%	1.0%	Furniture and furnishings	Durable	100%	Low	25%	0.15%	0.08%
					Carpets and other floor coverings	Durable	100%		0%		
					Repair of furniture, furnishings and floor coverings	Services	0%		0%		
		Household textiles	0.4%	0.2%	Household textiles	Semi-Durable	50%	Low	25%	0.05%	0.03%
		Household appliances	0.8%	0.4%	Major household appliances whether electric or not	Durable	100%	Medium	50%	0.40%	0.20%
					Small electric household appliances	Semi-Durable	50%	High	100%		
					Repair of household appliances	Services	0%		0%		
		Glassware, tableware & household utensils	0.5%	0.3%	Glassware, tableware and household utensils	Semi-Durable	50%	Low	25%	0.06%	0.04%
			0.4%	0.2%	Major tools and equipment	Durable	100%	High	100%	0.30%	0.15%

		Tools and equipment for house and garden			Small tools and miscellaneous accessories	Semi-Durable	50%	High	100%		
		Goods and services for routine household maintenance	1.5%	0.8%	Non-durable household goods	Non-Durable	0%		0%	0.00%	0.00%
					Domestic services and household services	Services	0%		0%		
9	Recreation and culture	Audio-visual, photographic and information processing equipment	1.3%	0.7%	Equipment for the reception, recording and reproduction of sound and pictures	Durable	100%	Medium	50%	0.46%	0.25%
					Photographic and cinematographic equipment and optical instruments	Durable	100%	Medium	50%		
					Information processing equipment	Durable	100%	Medium	50%		
					Recording media	Semi-Durable	50%	Medium	50%		
					Repair of audio-visual, photographic and information processing equipment	Services	0%		0%		
		Other major durables for recreation and culture	0.4%	0.2%	Major durables for outdoor recreation	Durable	100%	High	100%	0.20%	0.10%
					Musical instruments and major durables for indoor recreation	Durable	100%	Medium	50%		
					Maintenance and repair of other major durables for recreation and culture	Services	0%		0%		
		Other recreational items and equipment, gardens and pets	2.0%	1.1%	Games, toys and hobbies	Semi-Durable	50%	Medium	50%	0.20%	0.11%
					Equipment for sport, camping and open-air recreation	Semi-Durable	50%	Medium	50%		
					Gardens, plants and flowers	Non-Durable	0%		0%		
					Pets and related products	Non-Durable	0%		0%		
					Veterinary and other services for pets	Services	0%		0%		
			3.1%	1.7%	Recreational and sporting services	Services	0%		0%	0.00%	0.00%

		Recreational and cultural services			Cultural services	Services	0%		0%		
					Games of chance	Services	0%		0%		
		Newspapers, books and stationery	1.1%	0.6%	Books	Semi-Durable	50%	High	100%	0.14%	0.08%
					Newspapers and periodicals	Non-Durable	0%		0%		
					Miscellaneous printed matter	Non-Durable	0%		0%		
					Stationery and drawing materials	Non-Durable	0%		0%		
		Package holidays	0.6%	0.3%	Package holidays	Services	0%		0%	0.0%	0.0%
		<b>Total</b>	<b>18.8%</b>	<b>10.2%</b>						<b>2.2%</b>	<b>1.2%</b>
		<b>Total household expenditure</b>	<b>100%</b>	<b>54.8%</b>							

Source: Author's calculation based on Eurostat Household Budget Survey (hbs\_str\_t211)

## 9 Annex – Supporting calculations for transport scenario Car-sharing

### 9.1 Car-sharing

**Table 9-1 Modal shifts that occur because of car-sharing and reduction energy use for passenger cars**

	Moderate growth	Ambitious growth
A. Users of car-sharing schemes in the EU (mln)	9.3	29
B. Number of persons per car one car (baseline = 2.04 persons per car)	2.3 (-10%)	4.1 (-50%)
C. Number of car-sharing cars needed (mln) (=A/B)	4.11	7.12
D. Number of cars needed without car-sharing (mln) (=A/2.04)	4.57	14.24
E. Reduction in car fleet due to car-sharing (D-C)	456,630	7,119,500

**Table 9-2 Modal shifts that occur because of car-sharing and reduction energy use for passenger cars**

	Moderate growth	Ambitious growth
Reduction in car travel (bn pkm)	30.69	95.7
Increased travelling in public transport (bn pkm)	20.46	63.8
Increased travelling in public road transport (bn pkm)	10.23	31.9
Increased travelling in rail (bn pkm)	10.23	31.9
Trips no longer made (bn pkm)	10.23	31.9
Pkm travelled less in cars	15.3	47.9
Energy use passenger cars (ktoe/ bn vkm)	63.3	63.3
Energy saved (ktoe)	971.5	3029

### 9.2 Ride-sharing

**Table 9-3 Modal shifts that occur because of ride-sharing**

	Alternative for ride-sharing		
	trip in own car	public transport	no trip
Driver + own passengers (1.7 persons)	67%	25%	8%
ride-sharing user (1.1 person)	16%	72%	12%
<b>Weighted average (2.8 persons)</b>	<b>47%</b>	<b>43%</b>	<b>10%</b>

ADEME (2015). Enquête auprès de utilisateurs du covoiturage longue distance

**Table 9-4 Calculation of additional vehicle-kilometres driven because of ride-sharing**

	Vehicle kilometres (bn)		Person-kilometres (bn)	
	moderate	ambitious	moderate	ambitious
<b>A. Total ride-sharing (including drivers and passengers)</b>	<b>28.7</b>	<b>57.4</b>	Not calculated	
B. Trips that would have been made in a private car (total*47%) – car occupancy 1.7 persons per car	13.5	26.9		
C. Trips that are now made in Blablacar for users that would otherwise have used their own car - car occupancy 2.8 persons per car	8.2	16.3		
D. Private car trips avoided because of ride-sharing (B-C)	5.3	10.6	0.0	0.0
E. trips that would have been made in public transport (total*43%)	12.5	24.9	34.9	69.8
F. trips that would not have been made without ride-sharing (total*10%)	2.7	5.5	7.7	15.4
<b>Net increase passenger car kms because of ride-sharing (E+F-D)</b>	<b>9.9</b>	<b>19.8</b>	Not calculated	

**Table 9-5 Calculation of change in energy use for passenger cars**

D. Net increase passenger car vkms because of ride-sharing	9.9	19.8
E. Energy use passenger cars (ktoe/bn vkm)	63.3	63.3
D*E: Net increase energy use in <b>passenger</b> cars because of ride-sharing (ktoe)	<b>628.0</b>	<b>1256.0</b>

### 9.3 Ride-hailing

**Table 9-6 Calculation of cost-savings due to ride-hailing services**

	Moderate		Ambitious	
	share in turnover other transport	cost savings	share in turnover other transport	cost savings
All other transport excluding taxis	79%	0%	79%	0%
conventional taxis	80% of 21%	0%	0%	0%
ride-hailing services	20% of 21%	20%	21%	20%
overall cost savings		0.8%		4.2%

## 9.4 Overall changes in demand and expenditures public transport

**Table 9-7 Change in pkms travelled in public road and rail transport due to car and ride - sharing**

	Car-sharing		Ride-sharing		Effect A+B	
	Moderate growth	Ambitious growth	Moderate growth	Ambitious growth	Moderate growth	Ambitious growth
A. Change in travelling by public road transport (bn pkm)	10.2	31.9	0	0	10.2	31.9
B. Change in travelling by rail (bn pkm)	10.2	31.9	- 34.9	-69.8	-24.7	-37.9
C. Total travelling in public road transport in 2030 (bn pkm)	604				N.A.	
D. Total travelling in rail transport in 2030 (bn pkm)	693					
Relative increase public road transport (A/C)	1.7%	5.3%	0%	0%	1.7%	5.3%
Relative increase passenger rail transport (B/D)	1.5%	4.6%	-5%	-10.1%	-3.6%	-5.5%

**Table 9-8 Calculation change in household expenditure on passenger rail transport and other road transport**

	Car-sharing		Ride-sharing		Ride-hailing		Overall effect	
	Moderate growth	Ambitious growth	Moderate growth	Ambitious growth	Moderate growth	Ambitious growth	Moderate growth	Ambitious growth
Expenditure on other road transport	+1.7% (1.017)	+5.3% (1.053)	0% (1.00)	0% (1.00)	-0.8% (0.992)	-4.2% (0.958)	+0.9% (1.009)	+0.9% (1.009)
Expenditure on passenger rail transport	+1.5% (1.015)	+4.6% (1.046)	-5% (0.95)	-10.1% (0.899)	0% (1.00)	0% (1.00)	-3.6% (0.964)	-5.5% (0.945)

Figures between brackets are the factors by which the baseline expenditures have to be multiplied.



**Table 9-9 Calculation change in cost of car mobility because of ride-sharing and car-sharing**

		Moderate scenario		Ambitious scenario	
		A. Cost savings per transaction	B. Transaction volume	A* B Total savings cost	C. Transaction volume
Car-sharing	€300 annual savings/user	9.3 M users	€ 2.79 bn	29 M users	€ 8.70 bn
Ride-sharing	€ 0.10/vkm otherwise travelled in own car	13.5 bn vkm (see table 3)	€ 1.35 bn	26.9 bn vkm (see table 3)	€ 2.69 bn
Total cost savings			€ 4.14 bn		€ 11.39 bn

## 10 Annex - Data inventory LCA analysis

### Accommodation sector

#### Business model level (Functional Unit: person-night)

Business model	Collaborative economy (Airbnb)	Traditional economy (hotels)																																							
Variables	<ul style="list-style-type: none"><li>•Infrastructure (production, maintenance and end of life): building (+ average occupancy during lifespan)</li><li>•Energy use (electricity, fuels)</li><li>•Water use</li><li>•Toiletries</li><li>•Waste created (waste water, packaging, excess products for guests)</li><li>•Left out because assumed to be equal: impact of food production for consumption at AirBnB and hotels</li></ul>																																								
Data used	<ul style="list-style-type: none"><li>•Energy and water use</li></ul> <table><tr><th colspan="2">Per person-night</th></tr><tr><td>Electricity (kWh)</td><td>4,3</td></tr><tr><td>Fuel use (kWh):</td><td>13,0</td></tr><tr><td>coal</td><td>0,6</td></tr><tr><td>diesel oil</td><td>2,2</td></tr><tr><td>natural gas</td><td>6,1</td></tr><tr><td>co-generation</td><td>1,3</td></tr><tr><td>wood</td><td>2,8</td></tr><tr><td>Water use (litre)</td><td>102</td></tr></table> <p>Based on Eurostat residential data (Complete energy balances - annual data 2015, extracted on 18/08/2017)</p> <ul style="list-style-type: none"><li>•Toiletries</li></ul> <p>75% person-nights equal to budget hotel, 25% equal to midscale hotel</p>	Per person-night		Electricity (kWh)	4,3	Fuel use (kWh):	13,0	coal	0,6	diesel oil	2,2	natural gas	6,1	co-generation	1,3	wood	2,8	Water use (litre)	102	<ul style="list-style-type: none"><li>•Energy and water use</li></ul> <table><tr><td>Per person-night</td><td>Mid-scale</td><td>Luxury</td><td>Budget</td></tr><tr><td>Electricity use (kWh)</td><td>17</td><td>50</td><td>10</td></tr><tr><td>Fuel use (kWh) Assumed 75% natural gas and 25% diesel oil</td><td>10</td><td>40</td><td>8</td></tr><tr><td>Water use (litre)</td><td>300</td><td>900</td><td>100</td></tr></table> <p>Based on different sources<sup>158</sup>: IMPIVA, 1995; Onut and Soner, 2006; Beccali et al., 2009; Filimonau et al., 2011 and ACCOR, 2012.</p> <ul style="list-style-type: none"><li>•Toiletries</li></ul> <table><tr><td>Per person-night</td><td>Mid-scale</td><td>Luxury</td><td>Budget</td></tr></table>		Per person-night	Mid-scale	Luxury	Budget	Electricity use (kWh)	17	50	10	Fuel use (kWh) Assumed 75% natural gas and 25% diesel oil	10	40	8	Water use (litre)	300	900	100	Per person-night	Mid-scale	Luxury	Budget
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Per person-night	Mid-scale	Luxury	Budget																																						

<sup>158</sup> Energy consumption of hotels is often expressed per m<sup>2</sup>; therefore, additional assumptions had to be made to convert this to the energy consumption per guest-night.

Business model	Collaborative (Airbnb)	economy	Traditional (hotels)	economy																																																																																																				
	<div><div></div><div>•Building (construction and maintenance)<sup>157</sup></div><table><thead><tr><th></th><th>kg/m<sup>2</sup></th><th>Replacements over 50 years</th></tr></thead><tbody><tr><td>Brick</td><td>715</td><td>0</td></tr><tr><td>Cement mortar</td><td>168</td><td>0</td></tr><tr><td>Extruded polystyrene</td><td>3</td><td>0</td></tr><tr><td>Concrete block (aerated)</td><td>117</td><td>0</td></tr><tr><td>Plasterboard</td><td>44</td><td>0</td></tr><tr><td>Gypsum plaster skimming</td><td>15</td><td>0</td></tr><tr><td>Concrete</td><td>180</td><td>0</td></tr><tr><td>Timber floor boards</td><td>5</td><td>2</td></tr><tr><td>Ceramic floor tiles</td><td>3</td><td>2</td></tr><tr><td>Mineral Wool</td><td>5</td><td>0</td></tr><tr><td>Softwood timber</td><td>28</td><td>0</td></tr><tr><td>Laminated floor</td><td>3</td><td>2</td></tr><tr><td>Concrete slab</td><td>120</td><td>0</td></tr><tr><td>Expanded Polystyrene</td><td>1</td><td>0</td></tr><tr><td>Sand and gravel</td><td>56</td><td>0</td></tr><tr><td>Concrete tiles</td><td>29</td><td>2</td></tr><tr><td>U-PVC frame</td><td>2</td><td>1</td></tr><tr><td>Double glazed panes</td><td>2</td><td>1</td></tr></tbody></table></div>		kg/m <sup>2</sup>	Replacements over 50 years	Brick	715	0	Cement mortar	168	0	Extruded polystyrene	3	0	Concrete block (aerated)	117	0	Plasterboard	44	0	Gypsum plaster skimming	15	0	Concrete	180	0	Timber floor boards	5	2	Ceramic floor tiles	3	2	Mineral Wool	5	0	Softwood timber	28	0	Laminated floor	3	2	Concrete slab	120	0	Expanded Polystyrene	1	0	Sand and gravel	56	0	Concrete tiles	29	2	U-PVC frame	2	1	Double glazed panes	2	1	<div><div></div><div>•Building (construction and maintenance)<sup>159</sup></div><table><thead><tr><th></th><th>kg/m<sup>2</sup></th><th>Replacements over 50 years<sup>160</sup></th></tr></thead><tbody><tr><td>Concrete</td><td>350</td><td>0</td></tr><tr><td>Reinforcing steel</td><td>70</td><td>0</td></tr><tr><td>Wood</td><td>5</td><td>0</td></tr><tr><td>Gypsum</td><td>73</td><td>0</td></tr><tr><td>Surface layers</td><td>27</td><td>1</td></tr><tr><td>Insulation</td><td>26</td><td>0</td></tr><tr><td>Flat concrete slabs</td><td>15</td><td>0</td></tr><tr><td>Windows</td><td>8</td><td>1</td></tr><tr><td>Doors</td><td>7</td><td>2</td></tr><tr><td>Reinforcement</td><td>5</td><td>0</td></tr><tr><td>Other products</td><td>5</td><td>0/8 for paint</td></tr><tr><td>Electric and electronic products</td><td>4</td><td>1</td></tr><tr><td>Ventilation</td><td>4</td><td>0</td></tr><tr><td>Water/sanitation</td><td>2</td><td>1</td></tr></tbody></table><div>Energy for construction: 0,24 GJ/m<sup>2</sup></div></div>		kg/m <sup>2</sup>	Replacements over 50 years <sup>160</sup>	Concrete	350	0	Reinforcing steel	70	0	Wood	5	0	Gypsum	73	0	Surface layers	27	1	Insulation	26	0	Flat concrete slabs	15	0	Windows	8	1	Doors	7	2	Reinforcement	5	0	Other products	5	0/8 for paint	Electric and electronic products	4	1	Ventilation	4	0	Water/sanitation	2	1
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<sup>157</sup> Adapted from Cuéllar-Franca and Azapagic, 2012

<sup>159</sup> Adapted from EPD Folkhem, 2015 and Nadoushani and Akbarnezhad, 2015

<sup>160</sup> Own assumptions

Business model	Collaborative economy (Airbnb)			Traditional economy (hotels)
	Hardwood timber	4	2	Waste to landfill at end-of-life: 49 kg/m <sup>2</sup> Waste: assumed 8% landfilled as for house 50-year lifetime Occupancy rate: 44,4% (Eurostat, 2017)
	Paint	1	4	
	Energy for construction: 0,24 GJ/m <sup>2</sup> Waste to landfill at end-of-life: 122 kg/m <sup>2</sup> 50-year lifetime Occupancy rate: scenario 1: 30% (Coyle and Yeung, 2017) scenario 2: 100%			

### Sector level (Europe)

Business model	Collaborative economy (Airbnb)	Traditional economy (hotels)
Variables	<ul style="list-style-type: none"> <li>•Total market size of tourist accommodation in EU today: 2,44 billion p-nights</li> <li>•Current market share of collaborative economy and traditional business models:</li> </ul>	
Data used	0,115 billion person-nights	<ul style="list-style-type: none"> <li>•luxury hotel: 0,439 billion p-nights</li> <li>•midscale hotel: 1,560 billion p-nights</li> <li>•budget hotel: 0,326 billion p-nights</li> </ul>

### Transport sector

#### Business model level (Functional Unit: person-km)

Business model	Collaborative economy	Traditional economy
Variables	<ul style="list-style-type: none"> <li>•Infrastructure/asset (production, maintenance and end of life) <ul style="list-style-type: none"> <li>- Mix of car/vehicle types (+ average service life + average occupancy)</li> <li>- Roads</li> </ul> </li> <li>•Energy use and emissions (depends on mix of car types: size, fuel type, EURO class)</li> </ul>	

Business model	Collaborative economy	Traditional economy																																																
Data used for ride-sharing (BlaBlaCar)	<ul style="list-style-type: none"><li>•Average EU car transport</li><li>•Equal service life cars (150 000 km)</li><li>•Adapted occupancy rate: 2,8</li></ul>	<ul style="list-style-type: none"><li>•Average mix (including car, bike, bus, train, plane, on foot)<sup>161</sup></li></ul> <table><tr><th>EU-28 billion kilometres</th><th>- 2014 passenger-kilometres</th><th>Share</th></tr><tr><td colspan="2">Passenger Cars (mix of petrol, diesel, LPG)</td><td>67%</td></tr><tr><td colspan="2">Powered 2-wheelers</td><td>2%</td></tr><tr><td colspan="2">Buses &amp; Coaches</td><td>7%</td></tr><tr><td colspan="2">Railways</td><td>6%</td></tr><tr><td colspan="2">Tram &amp; Metro</td><td>1%</td></tr><tr><td colspan="2">Air</td><td>9%</td></tr><tr><td colspan="2">Sea</td><td>1%</td></tr><tr><td colspan="2">On foot</td><td>3%</td></tr><tr><td colspan="2">Bicycle</td><td>4%</td></tr></table>	EU-28 billion kilometres	- 2014 passenger-kilometres	Share	Passenger Cars (mix of petrol, diesel, LPG)		67%	Powered 2-wheelers		2%	Buses & Coaches		7%	Railways		6%	Tram & Metro		1%	Air		9%	Sea		1%	On foot		3%	Bicycle		4%																		
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Data used for ride-hailing (Uber)	<ul style="list-style-type: none"><li>•Newer cars</li></ul> <table><tr><th>Share</th><th>EURO 4</th><th>EURO 5</th><th>EURO 6</th></tr><tr><td>Gasoline , small</td><td>6,4%</td><td>12,6%</td><td>6,3%</td></tr><tr><td>Gasoline , medium</td><td>5,7%</td><td>11,1%</td><td>5,6%</td></tr><tr><td>Gasoline , large</td><td>1,0%</td><td>2,0%</td><td>1,0%</td></tr><tr><td>Diesel, medium</td><td>8,8%</td><td>17,1%</td><td>8,6%</td></tr><tr><td>Diesel, large</td><td>2,2%</td><td>4,5%</td><td>2,2%</td></tr><tr><td>LPG</td><td></td><td>4,7%</td><td></td></tr><tr><td>CNG</td><td></td><td>0,3%</td><td></td></tr></table> <ul style="list-style-type: none"><li>•Larger service life: 300 000 km</li><li>•Same occupancy rate (1,6)</li><li>•Lower use of road infrastructure per km driven (7 times lower)</li></ul>	Share	EURO 4	EURO 5	EURO 6	Gasoline , small	6,4%	12,6%	6,3%	Gasoline , medium	5,7%	11,1%	5,6%	Gasoline , large	1,0%	2,0%	1,0%	Diesel, medium	8,8%	17,1%	8,6%	Diesel, large	2,2%	4,5%	2,2%	LPG		4,7%		CNG		0,3%		<table><tr><th>Car mix</th><th>Share</th></tr><tr><td>small size, petrol, EURO 3</td><td>20%</td></tr><tr><td>small size, petrol, EURO 4</td><td>4%</td></tr><tr><td>small size, petrol, EURO 5</td><td>3%</td></tr><tr><td>medium size, petrol, EURO 3</td><td>18%</td></tr><tr><td>medium size, petrol, EURO 4</td><td>3%</td></tr><tr><td>medium size, petrol, EURO 5</td><td>2%</td></tr><tr><td>large size, petrol, EURO 3</td><td>3%</td></tr></table>	Car mix	Share	small size, petrol, EURO 3	20%	small size, petrol, EURO 4	4%	small size, petrol, EURO 5	3%	medium size, petrol, EURO 3	18%	medium size, petrol, EURO 4	3%	medium size, petrol, EURO 5	2%	large size, petrol, EURO 3	3%
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Data used for car-sharing (Zipcar)	<ul style="list-style-type: none"><li>•Newer cars</li></ul> <table><tr><th>Share</th><th>EURO 6</th></tr><tr><td>Gasoline, small</td><td>25,1 %</td></tr><tr><td>Gasoline, medium</td><td>22,3 %</td></tr><tr><td>Gasoline, large</td><td>4,0%</td></tr></table>	Share	EURO 6	Gasoline, small	25,1 %	Gasoline, medium	22,3 %	Gasoline, large	4,0%																																									
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<sup>161</sup> Adapted from European Commission, 2016 and European Environment Agency, 2003

Business model	Collaborative economy		Traditional economy	
	Diesel, medium	34,3 %	large size, petrol, EURO 4	1%
	Diesel, large	8,8%	large size, petrol, EURO 5	0%
	LPG	4,4%	medium size, diesel, EURO 3	27%
	CNG	1,0%	medium size, diesel, EURO 4	5%
	<ul style="list-style-type: none"> <li>•Larger service life: 225 000 km</li> <li>•Same occupancy rate (1,6)</li> <li>•Lower use of road infrastructure per km driven (17 times lower)</li> </ul>		medium size, diesel, EURO 5	3%
			large size, diesel, EURO 3	7%
			large size, diesel, EURO 4	1%
			large size, diesel, EURO 5	1%
			medium size, liquefied petroleum gas, EURO 5	2%
			<ul style="list-style-type: none"> <li>•Average occupancy rate car: 1,6</li> <li>•Service life cars: 150 000 km</li> </ul>	

### Sector level (Europe)

Business model	Collaborative economy	Traditional economy
Variables	<ul style="list-style-type: none"><li>•Total market size of passenger transport in EU today: 7073 billion passenger-kilometres (including cycling and walking)</li><li>•Current market share of collaborative economy and traditional business models:</li></ul>	
Data used for ride-sharing (BlaBlaCar )	14 billion passenger-kilometres	7038 billion passenger-kilometres
Data used for ride-	3 billion passenger-kilometres	

Business model	Collaborative economy	Traditional economy
hailing (Uber)		
Data used for car-sharing (Zipcar)	18 billion passenger-kilometres	

## Consumer durables sector

**Business model level (Functional Unit: 1 hour of working with consumer durable)**

Business model	Collaborative economy	Traditional economy																					
Variables	<ul style="list-style-type: none"> <li>•Good (production and end of life): product (+ hours used during lifetime)</li> <li>•Transport: transport mode and distance travelled to pick up and return product</li> <li>•When relevant: energy use</li> </ul>																						
Data used <b>Power drill</b>	<ul style="list-style-type: none"> <li>•No difference in power drill type, life span (300 hours) and energy consumption per working hour (64Wh)</li> </ul> <p>BOM:</p> <table border="1"> <tr> <td>Steel</td><td>0,482</td><td>kg</td></tr> <tr> <td>PA</td><td>0,0581</td><td>kg</td></tr> <tr> <td>PET</td><td>0,0816</td><td>kg</td></tr> <tr> <td>switch</td><td>0,0384</td><td>kg</td></tr> <tr> <td>motor</td><td>0,207</td><td>kg</td></tr> <tr> <td>charger</td><td>0,75</td><td>kg</td></tr> <tr> <td>Li-ion battery</td><td>0,5</td><td>kg</td></tr> </table> <ul style="list-style-type: none"> <li>•30 min. use per lending turn (renting, Peerby)</li> </ul>		Steel	0,482	kg	PA	0,0581	kg	PET	0,0816	kg	switch	0,0384	kg	motor	0,207	kg	charger	0,75	kg	Li-ion battery	0,5	kg
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	<ul style="list-style-type: none"> <li>•15% use rate</li> <li>•Assumed scenario: <ul style="list-style-type: none"> <li>- 70% buying</li> <li>- 30% renting</li> </ul> </li> <li>•Transport: 15km return by car for buying and renting</li> </ul>	<ul style="list-style-type: none"> <li>•60% use rate (used 4 times more efficient as traditional scenario)</li> <li>•Assumed scenario: <ul style="list-style-type: none"> <li>- 70% PeerbyGo</li> <li>- 30% PeerbyClassic</li> </ul> </li> <li>•Transport: <ul style="list-style-type: none"> <li>- PeerbyGo: 7,5km (return) by car (Scenario A)</li> </ul> </li> </ul>																					

Business model	Collaborative economy	Traditional economy				
		on foot/bike (Scenario B) - PeerbyClassic: <5km by foot/bike				
Data used <b>Ladder</b>	<ul style="list-style-type: none"><li>•No difference in ladder type, life span (50 years)</li></ul> <p>BOM:</p> <table><tr><td>aluminium</td><td>19 kg</td></tr><tr><td>rubber</td><td>1 kg</td></tr></table> <ul style="list-style-type: none"><li>•2h use per lending turn (borrowing, Peerby)</li></ul>		aluminium	19 kg	rubber	1 kg
aluminium	19 kg					
rubber	1 kg					
	<ul style="list-style-type: none"><li>•use rate: 600h over life span of 50y (buying) 1200h over life span of 50y (borrowing)</li><li>•Assumed scenario:<ul style="list-style-type: none"><li>- 33,3% buying</li><li>- 33,3% borrowing</li><li>- 33,3% services</li></ul></li><li>•Transport: 15km return by car for buying by van for services Transport: &lt;1km on foot for borrowing</li></ul>	<ul style="list-style-type: none"><li>•use rate Peerby: 1200h over life span of 50y (used 2 times more efficient as traditional buying scenario)</li><li>•Assumed scenario:<ul style="list-style-type: none"><li>- 30% PeerbyGo</li><li>- 70% PeerbyClassic</li></ul></li><li>•Transport:<ul style="list-style-type: none"><li>- PeerbyGo: 7,5km (return) by car</li><li>- PeerbyClassic: &lt;5km by foot/bike</li></ul></li></ul>				



